City of Campbell, CA
FY 2024 Operating Budget and 2024 - 2028 Capital Improvement Plan (CIP)

Adopted Version - 7/01/2023

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BUDGET INTRODUCTION

City Manager Transmittal Letter

July 1, 2023

Honorable Mayor, Vice-Mayor, City Councilmembers, and the Campbell Community:

I am pleased to present to the **Adopted Fiscal Year (FY) 2024 Operating Budget and 2024 - 2028 Five-Year Capital Improvement Plan (CIP)**. The Operating Budget and CIP serve as a policy document, a financial plan, a communication's device, and an operation's guide; reflecting the policies, goals, programs, and service priorities and values of the City Council and the Campbell community. Specifically, the current budget and CIP process emphasizes a ***Priority-based Budgeting*** approach to link City resources with the strategic priorities of the City Council and community. To accomplish this, several discussions, study sessions, and regular meetings with the City Council and the community were held on the following dates:

- February 16th Special Meeting – Strategic Priorities Discussion
- March 21st Regular Meeting – Strategic Priorities Adoption
- April 25th Budget Study Session – Preliminary Workplans, Operating Budget, and CIP
- June 6th Regular Meeting – Introduction of Budget and CIP
- June 20th Regular Meeting – Introduction of Budget and CIP

The budget and CIP were also developed based upon professional recommendations made by each member of the Executive Team and several other factors, which will be discussed throughout this transmittal letter in the following sections:

- **A – Financial Summary**
- **B – FY 2024 Budget Requests Update Fiscal Summary**
- **C – Adopted American Rescue Plan Act (ARPA) Usage**
- **D – Economic Update and Outlook**
- **E – Long-Range Forecast**
- **F – Federal, State, and Other Aid**
- **G – Budget Awards**
- **H – Conclusions and Acknowledgements**
- ***Exhibit A - FY 2024 Adopted City Council Priorities***
- ***Exhibit B – FY 2024 Adopted Workplans***
- ***Exhibit C – FY 2024 Budget Requests Update Detailed Listing***

A - FINANCIAL SUMMARY

General Fund – Financial Summary

Table 1 – Fund Balance Report (Condensed): All Funds Summary

FUND BALANCE REPORT					
101 GENERAL FUND					
	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1(	$ 16,760,622	$ 15,404,562	$ 16,414,905	$ 16,957,592	
(A) - Econ Flucuations + Emergency + Unassigned + PERS					
Revenues					
Total Revenues	$ 53,968,736	$ 57,298,806	$ 66,659,517	$ 69,261,824	3.9%
Expenditures	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Total Expenditures by Type	$ 55,324,796	$ 56,288,463	$ 66,116,829	$ 69,110,503	4.5%
Revenues vs Expenditures	$ (1,356,060)	$ 1,010,342	$ 542,688	$ 151,321	
Ending Fund Balance June 30	$ 15,404,562	$ 16,414,905	$ 16,957,592	$ 17,108,913	
**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*					

For a more detailed Fund Balance Report, please see the Fund Summaries section of the Budget book

The Adopted FY 2024 Operating and Capital expenditures for the ***General Fund*** equal **$69.1 million** and include:

- $3.2 million in interfund operating transfers out to support operations in other funds; including $767,000 to pay for 2016 Lease Revenue Bond (LRB) debt service,
- $2.1 million in interfund capital transfers out to support Capital Improvement Plan Reserve (CIPR) projects; with $1.7 million approved and offset by a transfer in from the ARPA fund and to be discussed in ***Section D***,
- $300,000 in interfund capital transfers out to support Construction Tax projects; with the entire amount approved and offset by a drawdown of Construction Tax reserves,
- 4% assumed salary growth for employees due to approved bargaining agreements,
- Other compensation special adjustments to bring certain positions to median,
- 8% assumed healthcare premium growth based on historical trends,
- Assumption that all vacancies will be filled in FY 2024, except for Economic Development Specialist and Arborist; pending studies and further review on each,
- Assumption that filling of remaining vacancies will be staggered based on priority,
- $483,000 million in one-time requests,
- $775,000 in recurring requests, and
- $789,000 million in staffing requests

Related General Fund revenue sources total **$69.3 million** and include:

- $3.1 million in interfund operating transfers in to support General Fund operations; including an approximately $1.2 million approved transfer from the ARPA fund in addition to the $1.7 million capital transfer in noted above and to be discussed in Section B, and
- $300,000 fund balance draw from Construction Tax reserve to support capital projects

This results in estimated General Fund expenditures being fully balanced against estimated General Fund revenues in FY 2024; with a slight estimated surplus of approximately **$151,000**. In summary, in the General Fund, expenditures for FY 2024 show a 4.5% increase when compared to FY 2023 Year-End Estimates. Conversely, General Fund revenues for FY 2024 show a 3.9% increase when compared to FY 2023 Year-End Estimates.

All City Funds – Financial Summary

Table 2 – Fund Balance Report (Condensed): All Funds Summary

FUND BALANCE REPORT					
ALL FUNDS SUMMARY					
	FY 21 Actual	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Beginning Fund Balance July	$ 41,418,709	$ 60,979,369	$ 95,914,749	$ 34,630,961	
Revenues					
Total Revenues	**$ 137,899,587**	**$ 158,266,634**	**$ 103,366,564**	**$ 102,145,945**	**-1.2%**
Expenditures	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Total Expenditures by Type	**$ 118,338,927**	**$ 123,331,254**	**$ 164,650,352**	**$ 105,827,111**	**-35.7%**
Revenues vs Expenditures	**$ 19,560,660**	**$ 34,935,380**	**$ (61,283,788)**	**$ (3,681,166)**	
Ending Fund Balance June 30	$ 60,979,369	$ 95,914,749	$ 34,630,961	$ 30,949,795	
**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*					

For a more detailed Fund Balance Report, please see the Fund Summaries section of the Budget book

The Adopted FY 2024 Operating and Capital expenditures across ***all City funds*** equal **$105.8 million** and include:

- $6.7 million in interfund operating transfers out to support operations,
- $6.2 million in interfund capital transfers out to support capital projects,
- $4.4 million in scheduled Measure O debt service payments,
- 4% assumed salary growth for employees due to approved bargaining agreements,
- Other compensation special adjustments to bring certain positions to median,
- 8% assumed healthcare premium growth based on historical trends,
- Assumption that all vacancies will be filled in FY 2024, except for Economic Development Specialist and Arborist; pending studies and further review on each,
- Assumption that filling of remaining vacancies will be staggered based on priority,
- $3.1 million in one-time requests,
- $1.1 million in recurring requests,
- $1.2 million in staffing requests, with staggered hiring based on priority,

Related revenue sources total **$102.1 million** and include:

- $6.7 million in interfund operating transfers in to support operations,
- $6.2 million in interfund capital transfers in to support capital projects, and
- $300,000 fund balance draw from Construction Tax reserve to support capital projects

This results in an annual deficit of approximately **$3.7 million** across all City funds. However, this deficit is largely due to approved spending down of some of the City's one-time remaining ARPA funds by $3.2 million (also to be discussed in ***Section B*** and ***Section C***) and the draw down of $1.4 million in accumulated Measure O bond premiums to partially pay for the aforementioned $4.4 million in scheduled Measure O debt service payments; with the remaining $3.0 million in debt service expected to be supported by estimated Measure O special property tax assessments in FY 2024. Please note that similar to prior years, staff will return to Council by early August 2023 to seek approval of Measure O tax rates for FY 2024 that are sufficient to support the remaining annual debt service payments.

In summary, across all City funds, expenditures for FY 2024 show a 35.7% decrease when compared to FY 2023 Year-End Estimates. This variance is largely due to the appropriation of the majority of Measure O bond funds in FY 2023 to support multi-year projects for a new police station and remodeled library. Additionally, across all City funds, revenues for FY 2024 show a 1.2% decrease when compared to FY 2023 Year-End Estimates. This slight decrease in FY 2024 estimated revenues is due in part to a large one-time back payment made by a top Sales Tax producer in FY 2023 that will not occur again in FY 2024 as well as a high amount of interfund capital transfers in for FY 2023 that are planned to be less in FY 2024. However, these annual decreases in revenue are almost entirely offset by significant improvements in Property Tax, Transient Occupancy Tax, and potential Intergovernmental grant awards (to be discussed in ***Section F*** of this report).

General Fund and Citywide revenue estimates and adopted expenditures by type and department are shown in the Fund Summaries and Departments sections of the Budget Book. And for more information on the assumptions used to estimate key revenues and other significant items of note, please see the Funding Sources sections of the

Budget Book.

B – FY 2024 Budget Requests Update Fiscal Summary

Summarized below is a listing of one-time, recurring, and staffing requests that are incorporated into the Adopted Budget and CIP and those which are recommended be deferred to future fiscal years, pending necessary fiscal resources to support them. Please note that approved sources of funding are shown below and any approved uses of the City's remaining ARPA allocations will be explained in more detail in ***Section C*** of this transmittal letter.

All Request Types - Summary

Summary - All Request Types INCLUDED	***FTEs***	
101-General Fund	5.08	$2,047,726
221-ARPA	2.00	$3,277,097
233-Housing	0.50	$40,000
TOTALS	**7.58**	**$5,364,373**

Summary - All Request Types DEFERRED	***FTEs***	
101-General Fund	4.00	$514,392
221-ARPA	0.00	$0
233-Housing	0.50	$77,238
TOTALS	**4.50**	**$591,630**

Summary – All Request Types (Included & Deferred)	***FTEs***	
101-General Fund	9.08	$2,561,669
221-ARPA	2.00	$3,177,097
233-Housing	1.00	$117,238
TOTALS	**12.08**	**$5,956,004**

One-Time Requests - Summary

Summary - One-Time Requests INCLUDED	
101-General Fund	$482,963
221-ARPA	$2,652,000
TOTALS	**$3,134,963**

Summary - One-Time Requests DEFERRED	
101-General Fund	$40,000
221-ARPA	$0
TOTALS	**$40,000**

TOTAL – All One-Time Requests (Included & Deferred)	
101-General Fund	$522,963
221-ARPA	$2,652,000
TOTALS	**$3,174,963**

Recurring Requests - Summary

Summary - Recurring Requests INCLUDED	
101-General Fund	$774,865
221-ARPA	$280,000
TOTALS	**$1,054,865**

Summary - Recurring Requests DEFERRED	
101-General Fund	$47,000
221-ARPA	$0
TOTALS	**$47,000**

TOTAL – All Recurring Requests (Included & Deferred)	
101-General Fund	$821,865
221-ARPA	$280,000
TOTALS	**$1,101,865**

Staffing Requests - Summary

Summary - Staffing Requests INCLUDED	***FTEs***	
101-General Fund	5.08	$789,448
221-ARPA	2.00	$345,097
233-Housing	0.50	$40,000
TOTALS	**7.58**	**$1,174,545**

Summary - Staffing Requests DEFERRED	***FTEs***	
101-General Fund	4.00	$427,392
221-ARPA	0.00	$0
233-Housing	0.50	$77,238
TOTALS	**4.50**	**$504,630**

Summary – All Staffing Requests (Included & Deferred)	***FTEs***	
101-General Fund	9.08	$1,216,840
221-ARPA	2.00	$345,097
233-Housing	1.00	$117,238
TOTALS	**12.08**	**$1,679,175**

C – ADOPTED AMERICAN RESCUE PLAN ACT (ARPA) USAGE

The City was allocated **$9.997 million** in ARPA funds; with equal payments of **$4.999 million** each received in FY 2021 and FY 2022. Per ARPA guidelines, the City must obligate (appropriate and/or encumber through contractual agreements) these funds **by December 31, 2024** and spend them down fully **by December 31, 2026**. Any uncommitted or unspent funds after these deadlines are subject to be returned to the federal government. Also, while there was discussion at the Federal level of "clawing back" unspent and uncommitted ARPA funds as part of the debt ceiling negotiations, such a proposal was not included in the final approved bill and the City's ARPA funds are safe for now.

Additionally, per US Treasury guidance, ARPA funds may be used for the following purposes in order to *support recovery from the pandemic* and *fiscal stability and resiliency*:

1. **Replace lost public sector revenue**, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic

2. **Support public health expenditures**, by, for example, funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff

3. **Address negative economic impacts caused by the public health emergency**, including economic harms to workers, households, small businesses, impacted industries, and the public sector

4. **Provide premium pay for essential workers**, offering additional support to those who have and will bear the greatest health risks because of their service in critical infrastructure sectors

5. **Invest in water, sewer, and broadband infrastructure**, making necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet

Using ARPA funds to replace lost public sector revenue provides cities the most flexibility in how they can use the funds; with little prohibitions on use ***other than*** reserve replenishment, debt payments, pension paydowns, or tax deferrals. Initially though, when the US Treasury released its ***Interim Final Rule*** on ARPA, a very complex formula and set of factors were required to calculate a city's level of pandemic related revenue loss. However, in the ***Final***

Rule released in late January 2022, cities may now claim a standard revenue loss of up to **$10.0 million** (without calculation) and use its ARPA allocations up to that amount to provide *any service traditionally provided by local governments*. This is analogous to the Standard Deduction on one's personal taxes and reduces compliance reporting significantly. As such, it is welcome news to smaller agencies with limited staffing as it relieves them from having to perform the complex revenue loss calculation. And it is especially beneficial to the City of Campbell, which received just under the $10.0 million minimum revenue loss allowance. Thus, this affords the City the greatest flexibility in broadly using its ARPA funds to provide government services. The City may still chose to fully or partially use its ARPA allocations in the other allowable areas shown above, but there is now ***no*** federal requirement to do so.

As shown in ***Table 3*** below, as of the end of FY 2024, the City is estimated to have **$3.17 million** remaining from its ARPA allocations, ***after*** the one-time, recurring, and uses approved by Council in the Adopted Budget and CIP:

Table 3 – ARPA Fund Status

ARPA Fund (#221) Status - *Current as of 07-01-2023*	**FY 2021 Actual**	**FY 2022 Actual**	**FY 2023 Budget**	**FY 2024 Adopted**
Beginning Balance	**$ -**	**$2,784,217**	**$7,798,450**	**$6,444,983**
REVENUES				
ARPA Payment from US Treasury	4,998,887	4,998,887	-	-
Interest Income	-	15,346	-	-
Sub-Total: Revenues	4,998,887	5,014,233	-	-
EXPENDITURES				
General Fund - Operational Support	2,214,670	-	725,467	-
Campbell Community Center (CCC) Wi-Fi Project	-	-	125,000	-
PPE & Misc. COVID Supplies	-	-	14,000	
Downtown Barrier Monthly Rental	-	-	36,000	-
Parklet Grant Program	-	-	288,000	
HRIS Implementation Support	-	-	165,000	60,000
Hamilton Avenue Precise Plan	-	-	-	208,000
Employee Health Screenings	-	-	-	56,000
Boiler & HVAC Replacement	-	-	-	31,000
Replacement Storage Area Network System	-	-	-	132,000
23OO Campbell Water Tower Light Replacement	-	-	-	50,000
24HH ADA Transition Plan - FY24	-	-	-	50,000
24NN Citywide ITS Enhancement Phase 2	-	-	-	100,000
24OO CCC - Heritage Theatre Boiler	-	-	-	90,000
CCC - Building A HVAC Controls	-	-	-	85,000
CCC - Building A Sewer Line Replacement	-	-	-	45,000
CCC - Building M Roof Replacement	-	-	-	400,000
City Facilities Roof Replacement	-	-	-	475,000
City Hall - HVAC Chiller Replacement	-	-	-	150,000
Contracted Mental Health Clinician	-	-	-	100,000
Contracted PERT Clinician	-	-	-	180,000
Housing Manager	-	-	-	210,585
Limited-Term Environemental Programs Specialist	-	-	-	134,512
Parks and Recreation Master Plan	-	-	-	200,000
Climate Action Plan				300,000
City Hall Public Counters & Accessibility Improvements	-	-	-	220,000
Sub-Total: Expenditures	2,214,670	-	1,353,467	3,277,097
Ending Balance	**$2,784,217**	**$7,798,450**	**$6,444,983**	**$3,167,886**

Please note that the Contracted Mental Health Clinician ($100,000), Contracted PERT Clinician ($180,000), Housing Manager ($210,585), and Limited-Term Environmental Programs Specialist ($134,512) are also recommended to be supported by the ARPA Fund in their second year (FY 2025) at a total annual cost of $625,097; thereby leaving the ARPA fund with an estimated fund balance of approximately **$2.54 million** by the end of FY 2025. After FY 2025, these costs will return to the General Fund (Mental Health and PERT Clinicians), Housing Fund (Housing Manager), or end (Environmental Programs Specialist). However, the City is likely to receive a full grant for the Hamilton Avenue Precise and if so, any APRA funds planned as a match for the project ($208,000) will not be needed. Staff will update Council on that grant once a final award decision is made. And lastly, if the City is awarded a grant for City

Hall Public Counters and Accessibility Improvements, staff will bring back a budget adjustment to Council to pay for the entire $1.5 million project from the State grant and return $220,000 to the ARPA Fund. Should the City receive both grants noted above, the ARPA fund will have an estimated fund balance of approximately **$2.97 million** by the end of FY 2025.

D - ECONOMIC UPDATE AND OUTLOOK

Markets breathed a collective sigh of relief the week of June 9th following the passing and signing of the Fiscal Responsibility Act of 2023, which effectively suspends the federal debt ceiling through January 1, 2025 and averted a potentially catastrophic US government default. The S&P Global US Services Purchasing Managers' Index (PMI) came in at 54.9 for May, which was slightly lower than expected but was the fourth consecutive month of expansion and the highest level in over a year. The Institute for Supply Management (ISM) Services Index fell to 50.3 in May from 51.9 in the prior month, indicating that demand for services is slowing down which could cause inflation to ease. The index remains slightly above 50 in expansionary territory.

US consumer confidence fell to a six-month low in May, reflecting concerns about the current state of the labor market and business conditions. The confidence gauge remains below pre-pandemic levels, and respondents' expectations of more employment opportunities in the next six months have decreased. Manufacturing activity, as indicated by the Dallas Fed Manufacturing and MNI Chicago PMI Report, showed contraction and declined at a faster pace in May. US factory activity has now shrunk for the seventh consecutive month, with orders contracting and material costs experiencing the largest decline in nearly a year. These indicators suggest ongoing challenges in manufacturing actively while inflationary pressures continue to trend lower. Nevertheless, the Personal Consumption Expenditures (PCE) Index rose faster than expected at 4.4% year-over-year in April, higher than expectations of 4.3%. Excluding food and energy, the core PCE price index, the Federal Reserve's (Fed) preferred inflation gauge, climbed 4.7%, surpassing expectations of 4.6% and higher from the prior month read of 4.6%. Additional data released the week of May 26th included an estimate for first quarter US GDP growth which was revised up to 1.3% from 1.1%. Personal spending added 2.52 percentage points revised up from 2.48 and government consumption was revised to 0.89 from 0.81. The Chicago Fed National Activity index (CFNAI) climbed slightly higher than trendline growth on a monthly basis in April at 0.07, but the 3-month average remains stubbornly under trendline at -0.22. Improvement was seen across major components such as production, employment, and personal consumption, and fifty-two out of the eighty-five indicators improved from the prior month. And lastly, the University of Michigan Consumer Sentiment index came in at 59.2 for May, down from 63.5 in April. Consumers' inflation expectations are 4.2% for the coming year, down from 4.6% last month, and the 5-year measure, a closely watched indicator for the Fed moved slightly higher to 3.1% from the prior months read of 3.0%. Durable Goods Orders increased 1.1%, beating survey expectations of -1.0%. Inclusive of the 3.3% seen in March, Durable Goods Orders are up two consecutive months.

In March, the US housing market experienced a decline in prices compared to the previous year, as indicated by the S&P/Case-Shiller 20-City Home Price Index. The index showed a year-over-year decrease of 1.15%, marking the first decline since May 2012. Among the 20 cities surveyed, Seattle (-12.4%), San Francisco (-11.2%), and San Diego (-5.3%) reported the largest declines in housing prices. Conversely, Miami (7.7%), Tampa (4.8%), and Charlotte (4.7%) saw the highest annual gains in housing prices. Challenges such as higher mortgage rates and overall affordability continue to impact the housing market. Nevertheless, the housing market got some positive news the week of May 26th with new home sales rising unexpectedly by 4.1% to an annualized pace of 683,000 units in April from a downwardly revised 656,000 in March. The median sales price of a new home dropped 8.2% from the prior year to $420,800. According to the National Association of Homebuilders new home construction currently accounts for approximately a third of housing inventory but averages about 10% of total sales. According to Freddie Mac, the U.S. weekly average for a 30-year fixed rate mortgage was 6.57% up from a 6.39% average last week. In Santa Clara County, the average home price increased slightly to $1.84 million in Q1 of calendar year 2023 when compared to an average home price of $1.83 million in Q4 of calendar year 2022; with home sales equaling 1,454 units and 1,823 units in the respective quarters. And in Campbell, the average home price decreased slightly to $1.84 million in Q1 of calendar year 2023 when compared to an average home price of $1.93 million in Q4 of calendar year 2022; with home sales equaling 25 units and 53 units in the respective quarters.

The latest US jobs report showed mixed signals regarding the state of the labor market. On one hand, there were stronger-than-expected payroll gains in May, with nonfarm payrolls increasing by 339,000, following an upwardly revised gain of 294,000 in April. The job gains were observed in various sectors, including skilled services, construction, transportation, warehousing, and social assistance. However, there was also a decline in household employment, which led to a higher unemployment rate of 3.7% in May compared to 3.5% in April. Additionally,

hourly earnings moderated, and average hours worked per week slightly decreased. These conflicting data points suggest some uncertainty in assessing the overall health of the labor market. In addition, initial jobless claims for the week ended June 10 came in unexpectedly high at 261,000, exceeding consensus estimates calling for 235,000. The jobless claims number is historically volatile and could have been impacted by the shortened Memorial Day week and the Hollywood writers' strike. Sustained jobless claims over 250,000 can be indicative of labor market weakness and higher unemployment, and could be supportive of a Fed pause at their June 13-14 meeting. Although the bond market has one more 0.25% rate hike mostly priced in for one of the next two upcoming meetings, staff's view is that the Fed is close to pausing rate hikes. The market will be watching for this weeks' initial jobless claims report, along with CPI inflation, the FOMC meeting, and advance retail sales.

In California, total nonfarm employment in the state increased by 67,000 jobs over the month of April 2023. Additionally, statewide unemployment equaled 4.5% in April 2023; up from a rate of 4.4% in March 2023 and a rate of 4.1% in April 2022. In Santa Clara County, the rate decreased to 2.9% in April 2023; down from 3.2% in March 2023, but up from 2.5% in April 2022. And in Campbell, the rate decreased to 2.6% in April 2023; down from 2.7% in March 2023, but up from 2.3% in April 2023. Thus, the County and City have seen some slight impacts due to recent layoffs in the technology sector, but it has not been a significant impact to unemployment numbers. At its pandemic high point in April 2020, the Campbell unemployment rate had reached 11.7%.

Staff continues to forecast positive but below trend growth over the course of calendar year 2023. Financial conditions have clearly tightened and are having the desired Treasury impact of slowing down the velocity of the economy. We believe inflation will move lower but not with a pace and magnitude to justify a quick pivot by the Federal Reserve to lower policy rates early in the second half of 2023. Many economists continue to look for the Federal Reserve to pause and hold its policy rate at the current range of 5.00% to 5.25% for the balance of 2023, putting downward pressure on economic growth and inflation. Thus, Campbell will likely see some revenue growth in FY 2024, but it will be limited.

E - LONG-RANGE FORECAST

The Second Update of the Seven-Year Financial Forecast is shown and discussed in more detail in a separate section of this Budget book called ***"Long-Range Financial Forecast"***. The forecast assisted Council and staff in determining whether current expenditure decisions made in FY 2024 could be supported long-term over through FY 2030. All years of the forecast are balanced.

F – FEDERAL, STATE, AND OTHER AID

As previously noted, the City received **$9.997 million** total in one-time American Rescue Plan Act (ARPA) funding; with the first payment of $4.999 million received in FY 2021 and the second payment of $4.999 million received in FY 2022. These are one-time monies and must again be obligated (appropriated and/or encumbered through contractual agreements) **by December 31, 2024** and spent down fully **by December 31, 2026**.

In addition to ARPA, staff has submitted a **$7.2 million** federal budget request to Representative Eshoo's office for a Community Center Accessibility Enhancements project ($1.2 million) and a Hamilton Avenue Rehabilitation and Complete Streets Improvements project ($6.0 million). At the State level, staff has also submitted a $1.5 million request for ADA and other associated improvements at City Hall. In light of the State's budget issues, staff is not optimistic about being awarded these funds.

And lastly, the Adopted Budget and CIP assume the following grants will be awarded to the City for the following projects. If the City is not awarded these grants, the Council may wish to continue funding the projects entirely with City funds or defer the projects to a later date when necessary funding is available:

- **Unhoused Coordinator (Destination Home)** – Total Annual Cost - **$150,000**; Grant - $150,000; City Match - **$0** (Housing Fund); Probability of grant success: **HIGH**; *Note – Staff received Council approval to apply for this grant on May 16, 2023 and if awarded, it would pay for three years of costs at $150,000 per year / $450,000 total.*

- **Citywide Mulitmodal Transportation Plan** – Total Project Cost - **$650,000**; Grant - $572,000; City Match - **$78,000** (General Fund); Probability of grant success: **MEDIUM**; *Note – Staff recommends deferring if not awarded.*

- **Hamilton Avenue/Highway 17 Bicycle Overcrossing Planning Study** – Total Project Cost - **$380,000**; Grant - $266,000; City Match - **$114,000** (General Fund); Probability of grant success: **MEDIUM**

- **Hamilton Avenue Precise Plan** – Total Project Cost - **$400,000**; Grant - $192,000; City Match - **$208,000** (ARPA Fund); Probability of grant success: **HIGH**

G - BUDGET AND FINANCIAL AWARDS

For the 30th consecutive year, the City's FY 2023 budget received national recognition by earning the Government Finance Officers Association (GFOA) "Distinguished Budget Award." To receive the Distinguished Budget Presentation Award, a city must publish a budget document that serves as a policy document, a financial plan, a communications device, and an operations guide. We believe the FY 2024 budget conforms to GFOA program requirements. Additionally, FY 2023 is the 25th year an award of "Excellence in Budgeting" has been received from the California Society of Municipal Finance Officers (CSMFO). Copies of both awards appear in the ***"Budget Reference Materials"*** section of this document. It also should be noted that the City's Annual Financial Report has also been an award-winning document for excellence in financial reporting at both the State and national levels for many years.

H - CONCLUSION AND ACKNOWLEDGEMENTS

The development of the Adopted Fiscal Year (FY) 2024 Operating Budget and 2024 - 2028 Five-Year Capital Improvement Plan (CIP) was made possible through the knowledge and contribution of the City's employees, input and support from our community, and direction of the City Council. Despite the economic pressures of the past few years, the City has done well to preserve core services and is benefitting from a recovering economy. Nevertheless, we continue to remain cautious, conservative, and strategic in our operational growth to ensure long-term fiscal sustainability.

I wish to thank everyone who participated in the budget process this year including the City Council and members of the Executive Team. Finally, I would like to recognize the staff within the Finance Department for their dedication and hard work that went into coordinating, developing, and publishing this budget document.

Respectfully submitted,

Brian Loventhal
City Manager

Exhibit A - FY 2024 Adopted City Council Priorities

Strategic Objectives	Council Priorities	Comments by Council Members
Land Use	**Long-Term Land Use Planning and Housing**	◦ Approve and begin implementation of the General Plan, Housing Element and Objective Standards ◦ Comprehensive Bike/Ped Safety Plan ◦ Hamilton Avenue Precise Plan ◦ Develop objective standards for residential single-family neighborhoods ◦ Address homelessness ◦ Consider tenant rights such as rent control ◦ Park deficiencies: Meet the needs of residents ◦ Evaluate Cannabis Program
	Measure O	◦ Next steps for Measure O, approving bids and specs, going to bid, start construction ◦ Continue to support Oversight Committee ◦ Would like to see some money for ADA improvements at City Hall
Financial Health	**Financial Stability**	◦ Be strategic about seeking funding from other public agencies ◦ Make sure we have enough resources to support housing programs ◦ Support software and technology for organizational and community resiliency (HRIS, Permitting, etc.) ◦ Support development of short-term and long-term Economic Development Plan ◦ Consider ARPA funding allocations ◦ Support periodic and routine financial reporting ◦ Review unfunded pension liability ◦ Support asset valuation study and assessment of maintenance costs ◦ Explore potential revenue sources ◦ Look strategically for funding to implement Housing Element ◦ Continue to pursue grant funding opportunities ◦ Support personnel recruiting efforts
Environment	**Sustainability**	◦ Support development of Climate Action Plan ◦ SB 1383 implementation, equity for all housing types ◦ Support resiliency of City facilities ◦ Consider efforts to preserve City tree canopy

Strategic Objectives	Council Priorities	Comments by Council Members
Community	**Community Health and Safety**	◦ Support traffic calming program ◦ Support small businesses ◦ Promote mental health through first responders and partnerships ◦ Promote 988 program ◦ Inclusivity: consider ways to be more inclusive, for example: ADA access, sign language translation, etc. ◦ Support Gun Safety public information campaign ◦ Promote Council and City initiatives: Promote what we do ◦ Consider Governance policies ◦ Boards and Commissions structure ◦ Support crossing guard program: Look to school districts for cost sharing ◦ Support Emergency Management development and training

Exhibit B - Adopted FY 2024 Workplans

City Manager's Office

101.510 (CM Administration)

- Provide staff support to the City Council's evaluation of cannabis ordinance **[Council Priority - Long-Term Land Use Planning and Housing]**
- Provide staff support to the Civic Improvement Commission **[Operational Need]**
- Coordinate, plan and provide staff support for the State of the City event and All Hands Meeting **[Operational Need]**
- Coordinate tracking of state legislation (that may impact City) with Legislative Subcommittee **[Operational Need]**
- Continue to provide guidance and support for labor related issues **[Operational Need]**
- Promote City Council initiatives through various forms of media **[Operational Need]**

448.518 (Measure O)

- Provide overall coordination of Measure O Police, Library, and related projects **[Council Priority – Measure O]**
- Conduct public bid process to construct both the Library and Police Building projects **[Council Priority – Measure O]**
- Begin the construction of both the Library and Police Building projects **[Council Priority – Measure O]**
- Provide support to the Measure O Citizens' Oversight Committee **[Council Priority – Measure O]**

101.515 (Human Resources)

- In collaboration with the Finance Department and Information Technology (IT) Division as well as other key stakeholders, complete the implementation, testing, and training for a new Human Resources Information and Payroll System **LEAD DEPARTMENT - IT [Council Priority – Financial Stability]**
- Coordinate and plan Benefits Fair and Volunteer Program for City staff **[Operational Need]**
- Work with Liebert Cassidy Whitmore on meet and confer items with CMEA, CPCEA, CPOA, and CARP **[Operational Need]**
- Develop plan to fill key leadership and vacant positions with a strategic approach **[Operational Need]**
- Launch Citywide Mandatory Training Series to cover essential topics such as Harassment Prevention, Ethics, Anti-bias, Front Counter Security Training, and Active Shooter Training **[Operational Need]**
- Conduct a needs assessment to determine which policies and procedures require updating and prioritize them based on their level of importance and impact on the organization **[Operational Need]**

647.547 (Information Technology)

- Provide IT consultation regarding Measure O projects **[Council Priority – Measure O]**
- Adapt Zero-Trust security stance for all enterprise technology platforms **[Financial Stability]**
- Deploy a new Human Resource Information System **[Financial Stability]**
- Deploy electronic Payroll System **[Financial Stability]**
- Assist in the purchase of a new Finance System **[Operational Need]**
- Purchase and deploy replacement of Storage Area Network **[Operational Need]**
- Purchase and deploy replacement Network Firewall system **[Financial Stability]**
- Extend publicly accessible Wi-Fi at Community Center **[Operational Need]**
- Replace 25% of antiquated desktop computers **[Operational Need]**
- Deployment of new PRA automation **[Operational Need]**
- Continue public meeting recording and management **[Operational Need]**
- Replace public meeting video and recording systems **[Operational Need]**
- PD - Upgrades related to DOJ mandates (NIBRS) **[Operational Need]**

101.556 (Economic Development)

- Evaluate the provision of Economic Development services and consider alternatives **[Council Priority – Financial Stability]**
- Implement short-term development strategy to minimize sales tax leakage and fill commercial vacancies **[Council Priority – Financial Stability]**
- Continue to work on update to the City's long-term Economic Development Plan **[Council Priority – Financial Stability]**
- Develop programs to support small business **[Council Priority – Financial Stability]**

City Clerk's Office

101.511 (City Clerk)

- Conduct Boards and Commissions Brown Act Trainings **[Council Priority – Community Health and Safety]**
- Implement automated public records request system **[Operational Need]**

- Comprehensive review of citywide records, coordinate and implement a revised records retention schedule and procedures **[Operational Need]**

Community Development

101.550 (Administration)

- In coordination with the Finance Department, City Council, key stakeholders, and outside consultants (as needed), develop funding strategies and options to support Housing Element programs. **CO-LEAD DEPARTMENTS - Finance and Community Development [Council Priorities – Financial Stability and Long-Term and Land Use Planning and Housing]**
- Upgrade permit tracking system to create greater efficiencies and increase performance in permit processing. **[Operational Need]**

101.551 (Policy Development)

- Prepare a Citywide Climate Action Plan (Spring 2023) **[Council Priority – Sustainability]**
- Complete update to Zoning Ordinance and objective standards for single family residential in conformance with state laws. **[Council Priority – Long - Term Land Use Planning and Housing]**
- In coordination with the Public Works Department, start preparation of Hamilton Avenue Precise Plan **[Council Priority – Long - Term Land Use Planning and Housing]**
- In coordination with the Recreation and Community Services and Public Works Departments, prepare a Citywide Parks and Recreation Facilities Master Plan **[Council Priority – Long - Term Land Use Planning and Housing]**
- In coordination with the Public Works Department, preparation of a Citywide Multimodal plan with bicycle and pedestrian improvements **[Council Priority – Long - Term Land Use Planning and Housing]**

101.554 (Building)

- Expand capacity to provide plan check and inspection services to support volume of existing and future permit applications **[Operational Need]**

233.557 (Housing Assistance)

- Implement BMR Housing program improvements as identified in Housing Program audit in association with Housing Element implementation **[Council Priority – Long - Term Land Use Planning and Housing]**
- Prepare nexus studies to consider modifications to the City's Inclusionary Housing Ordinance and creation of a Commercial Linkage Housing Fee to support Affordable Housing production [**[Council Priority – Long - Term Land Use Planning and Housing]**
- Prepare Affordable Housing Overlay Zone to support affordable housing development **[Council Priority – Long - Term Land Use Planning and Housing]**
- Conduct feasibility studies for potential development of corporation yard for affordable housing **[Council Priority – Long Term Land Use Planning and Housing]**
- Expand homelessness programs including development of a Homekey project and hiring of an unhoused coordinator **[Council Priority – Long - Term Land Use Planning and Housing]**

101.556 (Economic Development)

- Complete Update to Economic Development Plan & Short-Term Strategic Plan **[Council Priority – Financial Stability]**
- In coordination with the Public Works Department, complete implementation of downtown Semi-Permanent Parklet Program **[Operational Need]**

Finance

101.535 (Accounting Services)

- Develop strategies to systematically address Unfunded Pension Liabilities in the short- and long-term **[Council Priority – Financial Stability]**
- In collaboration with the Human Resources and Information Technology (IT) Divisions as well as other key stakeholders, complete the implementation, testing, and training for a new Human Resources Information and Payroll System **LEAD DEPARTMENT - IT [Council Priority – Financial Stability]**
- Where feasible, implement recommendations regarding modifications and improvements to the City's purchasing policies, procedures, operations, and systems **[Council Priority – Financial Stability]**
- Using results of completed facilities condition assessment, collaborate with the Public Works and Recreation and Community Services Departments to prepare capital projects to address Citywide deferred maintenance issues in future Capital Improvement Plans (CIP) **LEAD DEPARTMENT - Public Works [Council Priority – Financial Stability]**
- In coordination with an outside consultant, the City Manager's Office, all members of the Executive Team, and other key stakeholders, explore potential new revenue sources to add to the FY 2025 Master Fee Schedule and/or place on

the 2024 General Election ballot **LEAD DEPARTMENTS – City Manager's Office and Finance Department [Council Priority – Financial Stability]**
- In coordination with the City Manager's Office and all members of the Executive Team, consider how to most effectively, appropriately, and timely use the City's remaining American Rescue Plan Act (ARPA) allocations **LEAD DEPARTMENTS – City Manager's Office and Finance Department [Council Priority – Financial Stability]**
- In coordination with the Community Development Department, City Council, key stakeholders, and outside consultants (as needed), develop funding strategies and options to support Housing Element programs. **CO-LEAD DEPARTMENTS - Finance and Community Development [Council Priorities – Financial Stability and Long-Term and Land Use Planning and Housing]**

Legal Services

101.560 (Legal Services)

- Work with Community Development and Public Works to finish update of Subdivision Ordinance **[Council Priority - Long-Term Land Use Planning and Housing]**
- Assist in City Council's evaluation of cannabis ordinance **[Council Priority - Long-Term Land Use Planning and Housing]**
- Provide support on implementation of Measure O **[Council Priority – Measure O]**
- Assist City Clerk with revised records retention schedule and procedures **[Operational Need]**
- Assist Community Development with/review Citywide Climate Action Plan **[Council Priority – Sustainability]**
- Assist Community Development with completing update to Zoning Ordinance and objective standards for single family residential in conformance with state laws. **[Council Priority – Long - Term Land Use Planning and Housing]**
- Review Hamilton Avenue Precise Plan **[Council Priority – Long - Term Land Use Planning and Housing]**
- Assist Community Development with/review nexus studies to consider modifications to the City's Inclusionary Housing Ordinance and creation of a Commercial Linkage Housing Fee to support Affordable Housing **production [Council Priority – Long - Term Land Use Planning and Housing]**
- Assist Community Development with/review Affordable Housing Overlay Zone to support affordable housing **development [Council Priority – Long -Term Land Use Planning and Housing**

Police

- Support and provide feedback regarding the design of new Police Station funded by Measure O bonds **[Council Priority - Measure O]**
- Work jointly with the City Manager's office, Public Works, and Finance to confirm Furniture, Fixture, and Equipment (FFE) needs for the new Public Safety building and sufficiency of state grant finding **LEAD Department – Public Works [Council Priority – Measure O]**
- Implement new technologies including Axon Computer Aided Dispatch (CAD) system and Next Generation 911 **[Council Priority – Community Health and Safety]**
- Work with Campbell Union School District and Moreland School District to enter into an MOU for contracted crossing guard services **[Council Priority – Community Health and Safety]**
- Coordinate with Santa Clara County Behavioral Health to enter into an MOU to obtain a PERT clinician to provide alternative responses to mental health crises **[Council Priority – Community Health and Safety]**
- Recruit and hire qualified candidates for police officer and dispatch vacancies and upcoming retirements **[Council Priority – Community Health and Safety]**

Public Works

101.701 (Administration)

- Manage and implement Measure O design process; complete design of Library and Police building projects; conduct bid process; award construction contracts **[Council Priority - Measure O Implementation]**
- Represent Campbell in long range regional transportation planning efforts - Envision Silicon Valley and Plan Bay Area 2050 process **[Council Priority - Long-Term Land Use Planning and Housing]**

101.720 (Transportation Engineering)

- Review and consider revisions to the City's Traffic Calming Policy **[Council Priority – Community Health and Safety]**
- Manage, design, and implement traffic calming improvements **[Council Priority – Community Health and Safety]**
- In coordination with the Community Development Department, manage, design, and implement bicycle and pedestrian enhancements and safety improvements **[Council Priority - Long-Term Land Use Planning and Housing]**
- Manage Safe Routes to School Maps Project **[Council Priority – Community Health and Safety]**

- In coordination with the Community Development Department, manage Hamilton Avenue/State Route 17 Bicycle Overcrossing Planning Study (tentative, pending VTA scoring committee results) **[Council Priority - Long-Term Land Use Planning and Housing]**
- Apply for and manage grant funds as provided through VTA and other granting agencies **[Council Priority – Financial Stability]**
- Manage the construction of the Citywide ITS Enhancements Project **[CIP Support]**

101.730 (Engineering)

- Review development proposals for compliance with the reissued Storm Water Municipal Regional Permit (MRP 3.0), including necessary updates to the Green Infrastructure Plan **[Council Priority – Long-Term Land Use Planning and Housing]**
- Implement the Annual Street Maintenance Program **[Council Priority – Financial Stability]**
- Complete Camden Avenue Resurfacing project (Under bid/award and construction) **[Operational Need]**
- Manage and implement all other approved Capital Improvement Projects **[Operational Need]**
- Complete Standard Details and Technical Specifications for Public Works Construction **[Operational Need]**
- Review applications and issue permits for small-cell wireless projects **[Operational Need]**
- Maintain streetlight inventory and assist with street lighting needs for projects **[CIP Support]**
- Review and approve land development projects for compliance with City policies adopted plans, and City standard plans and details, and identify associated improvements on public rights-of-way **[Operational Need]**
- In coordination with the Community Development Department, facilitate construction of Semi-permanent Parklets in Downtown Campbell **[Operational Need]**
- In coordination with the Recreation and Community Services and Community Development Departments, prepare a Citywide Parks and Recreation Facilities Master Plan **[Council Priority – Long - Term Land Use Planning and Housing]**

101.745 (Maintenance)

- Complete a comprehensive Inventory and Condition Assessment of all City Facilities **[Council Priority - Financial Stability]**
- Complete all approved Capital Improvement Projects, including the John D Morgan Parking Lot Renovation and Virginia Park playground replacement **[Council Priority – Sustainability]**
- Complete Maintenance Zones 1 & 6 removal and replacement of City-owned displaced sidewalks, curb and gutter and structural tree trimming **[Council Priority – Community Health and Safety]**
- Complete installation of new Tesco Battery Backup Systems to all signalized intersections **[Council Priority – Community Health and Safety]**
- Implement water conservation strategies including turf and irrigation controller upgrades for the Community Center and sports fields **[Council Priority – Sustainability]**
- Support volunteer events such as Keep America Beautiful and Campbell Garage Sale **[Operational Need]**
- Complete the acquisition and installation of a new Traffic Signal and Lighting Modular Building at the Service Center **[CIP Support]**
- Complete replacement of the Ainsley House Garden Fencing along Grant Avenue **[Operational Need]**
- Complete the installation and implementation of the new Honeywell HVAC controls system supervisory software program in coordination with IT team**[Operational Need]**
- Coordinate with Recreation on the improvements to Building M room 50 [Grant Funding]
- Complete all approved vehicle and equipment purchases and lease acquisitions **[Operational Need]**
- Complete replacement of three diesel-powered heavy-duty trucks with gasoline powered vehicles to meet EPA Tier 4 motor requirements **[Operational Need]**
- Complete asphalt repairs, seal coating, and striping for the Los Gatos Creek Trail **[Operational Need]**
- Complete Annual Crack Seal Project **[Operational Need]**
- Complete installation of Calsense Irrigation Controller for John D Morgan Park **[Operational Need]**

209.715 (Environmental)

- Provide grant support for the turf conversion project at the Campbell Community Center **[Council Priority - Sustainability]**
- Provide solid waste, stormwater, and water conservation expertise for the Campbell Climate Action Adaptation Plan **[Council Priority - Sustainability]**
- Coordinate and support efforts to implement the requirements of SB 1383 **[Council Priority - Sustainability]**
- Coordinate and support the RFP process for the solid waste hauler rebranding effort **[Council Priority - Sustainability]**
- Provide support to the Solid Waste Management Authority when implementing the new solid waste hauler agreement and associated requirements **[Council Priority - Sustainability]**

- Provide support to the West Valley Clean Water Authority when implementing the regional stormwater MRP 3.0 **[Council Priority - Sustainability]**

448.518 (Measure O – City Manager's Office)

- Complete design process for both Police and Library buildings **[Council Priority - Measure O]**
- Conduct Bid process and award construction contracts for both the Library and Police Building projects **[Council Priority - Measure O]**
- Begin the construction of both the Library and Police Building projects **[Council Priority - Measure O]**
- Implement Civic Center site staging plan to accommodate City Hall customers and employee parking **[Council Priority - Measure O]**
- Provide support to the Citizens' Oversight Committee **[Council Priority - Measure O]**

Recreation and Community Services

- Collaborate with Public Works and Community Development for Parks and Recreation Master Plan if grant funded is awarded **[Council Priority – Long-Term Land Use Planning and Housing]**
- Renew Age-Friendly Cities designation with World Health Organization (WHO) **[Operational Need]**
- Revise Recreation Youth Scholarship policy to be more inclusive and expand financial resources **[Operational Need]**
- Develop strategies and engage the community on long term needs of the community center as community wellness hub **[Council Priority – Long-Term Land Use Planning and Housing]**

101.528 (Museum)

- Increase accessible searchable Museum collection records by 5% **[Operational Need]**

Exhibit C - FY 2024 Budget Requests Detailed Listing

All Request Types - Summary

Summary - All Request Types INCLUDED	***FTEs***	
101-General Fund	5.08	$2,047,726
221-ARPA	2.00	$3,277,097
233-Housing	0.50	$40,000
TOTALS	**7.58**	**$5,364,373**

Summary - All Request Types DEFERRED	***FTEs***	
101-General Fund	4.00	$514,392
221-ARPA	0.00	$0
233-Housing	0.50	$77,238
TOTALS	**4.50**	**$591,630**

Summary – All Request Types (Included & Deferred)	***FTEs***	
101-General Fund	9.08	$2,561,669
221-ARPA	2.00	$3,177,097
233-Housing	1.00	$117,238
TOTALS	**12.08**	**$5,956,004**

One-Time Requests - Summary

Summary - One-Time Requests INCLUDED	
101-General Fund	$482,963
221-ARPA	$2,652,000
TOTALS	**$3,134,963**

Summary - One-Time Requests DEFERRED	
101-General Fund	$40,000
221-ARPA	$0
TOTALS	**$40,000**

TOTAL – All One-Time Requests (Included & Deferred)	
101-General Fund	$522,963
221-ARPA	$2,652,000
TOTALS	**$3,174,963**

Detail - One-Time Requests INCLUDED

- **Initial implementation of Economic Development Strategy** - **$25,000**; Department: **CMO**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time cost of implementing the economic development strategy after it has been approved and adopted.

- **Contractual Economic Development Staffing** - **$48,505**; Department: **CMO**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Linked to Council objective to "Support development of short-term and long-term Economic Development Plan." Contractual staffing costs not offset by full-year vacancy savings for Economic Development Specialist in FY 2024. Net costs between staffing savings and contractual costs shown.

- **Finish Implementation of HR/Payroll System** - **$60,000**; Department: **Finance**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: Linked to Council objective to "Support software and technology for organizational and community resiliency (HRIS, Permitting, etc.)." Remaining contractual staffing services needed in FY 2024 to finish testing, training, and implementation of system.

- **Contractual Finance Manager Support** - **$37,158**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Contractual staffing costs not offset by partial-year vacancy savings for Finance Manager in FY 2024. FY 2023 costs approved by Council on April 18, 2023. Net costs between staffing savings and contractual costs shown.

- **20th Anniversary Show at Heritage Theatre** - **$30,000**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Net additional costs after ticket sales to add a 7th show at Heritage Theatre to celebrate the Theatre's 20th Anniversary.

- **Mobile Inspector Workstation** - **$2,000**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: Purchase and installation within the vehicles of inspectors so that they can print and review when they are in the field.

- **Misc. Office - Monitors and Equipment for Staff** - **$11,000**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: For routine refreshment of staff computing equipment every 3-5 years.

- **MGO Project Manager** - **$60,000**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: Special limited-term contractual Project Manager to assist with MGO permit system build outs for the department across all divisions.

- **Training on MFDDS / Objective Standards** - **$10,000**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: One-time training on new Multi-Family Development and Design Standards (MFDDS) and Objective Standards.

- **Citywide Mulitmodal Transportation Plan** - **$78,000**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**; *Note - City grant match shown. Full cost $650,000. Will defer if not awarded.*

Description/Notes: City grant match shown. Full cost $650,000. Staff recommends to defer if not awarded. Grant may pay for 88% (to be announced late summer 2023). Probability of grant success: MEDIUM.

- **Hamilton Avenue/Highway 17 Bicycle Overcrossing Planning Study** - **$114,000**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**; *Note - City grant match shown. Full cost $380,000.*

Description/Notes: City grant match shown. Full cost $380,000. Staff recommends to defer if not awarded. The City will be receiving $266,000 from VTA.

- **Hamilton Avenue Precise Plan** - **$208,000**; Department: **CDD/PW**; Funding Source – **ARPA Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: City grant match shown. Full cost $400,000. Grant to be announced summer 2023. Staff recommends City funding (ARPA or General Fund) if grant not approved. Probability of grant success: MEDIUM. Council previously approved use of ARPA to apply for OBAG Planning Grants for Hamilton Area Specific Plan (Resolution #12936) and Hamilton/Highway 17 Bicycle Overcrossing Study (Resolution #12935).

- **Employee Health Screenings** - **$56,000**; Department: **Police**; Funding Source – **ARPA Fund**; Council Priority – **Community Health and Safety**

Description/Notes: One-time expense to evaluate potential long term health issues that impact public safety employees.

- **CopLogic Online Reporting Integration Fee** - **$9,000**; Department: **Police**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**

Description/Notes: One-time implementation costs for online police reporting systems for automated crash and incident reporting.

- **Boiler & HVAC Replacement** - **$31,000**; Department: **Public Works**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time Building Maintenance replacement cost. Addressing project now helps to reduce long-term repair costs as well as utility costs.

- **Refinish Hardwood Floor in CCC N76** - **$13,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time Building Maintenance replacement cost. Addressing project now helps to make public space safer and reduce risk exposure.

- **Additional Track Lighting at Historical Museum** - **$5,500**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: One-time Building Maintenance addition of lighting.

- **Install Water Fill Station in Theatre Lobby** - **$7,500**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Sustainability**

Description/Notes: One-time Building Maintenance installation of bottle fill station.

- **Replace Carpet in CCC K59** - **$5,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time Building Maintenance replacement cost. Addressing project now helps to make tenant space safer and reduce risk exposure.

- **Replace Carpet in CCC Q82** - **$5,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time Building Maintenance replacement cost. Addressing project now helps to make tenant space safer and reduce risk exposure.

- **Backup Storage NAS w/ 10TB of External Storage** - **$2,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: One-time Building Maintenance replacement cost for data storage.

- **Replace Carpet in CCC C35 w/ Vinyl Floor** - **$20,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time Building Maintenance cost. Addressing project now helps to make public space safer and reduce risk exposure.

- **Replacement Storage Area Network System** - **$132,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Operational**

Description/Notes: Cloud based storage system.

- **23OO Campbell Water Tower Light Replacement** - **$50,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: Existing project to be funded by CIPR in FY 2024, but CIPR doesn't have sufficient balance to support it. Addressing project now helps to reduce long-term repair costs.

- **24HH ADA Transition Plan - FY24** - **$50,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Community Health and Safety**

Description/Notes: Existing project to be funded by CIPR in FY 2024, but CIPR doesn't have sufficient balance to support it.

- **24NN Citywide ITS Enhancement Phase 2** - **$100,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Operational**

Description/Notes: Existing project to be funded by CIPR in FY 2024, but CIPR doesn't have sufficient balance to support it.

- **24OO CCC - Heritage Theatre Boiler** - **$90,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: Existing project to be funded by CIPR in FY 2024, but CIPR doesn't have sufficient balance to support it. Addressing project now helps to reduce long-term repair costs as well as utility costs.

- **CCC - Building A HVAC Controls** - **$85,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: NEW project approved to be funded by CIPR (via a transfer from General Fund) in FY 2024. Addressing project now helps to reduce long-term repair costs as well as utility costs.

- **CCC - Building A Sewer Line Replacement** - **$45,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: NEW project approved to be funded by CIPR (via a transfer from General Fund) in FY 2024. Addressing project now helps to reduce long-term repair costs.

- **CCC - Building M Roof Replacement** - **$400,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: NEW project approved to be funded by CIPR (via a transfer from General Fund) in FY 2024. Addressing project now helps to reduce long-term repair costs.

- **City Facilities Replacements** - **$475,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: NEW project approved to be funded by CIPR (via a transfer from General Fund) in FY 2024. Addressing project now helps to reduce long-term repair costs.

- **City Hall - HVAC Chiller Replacement** - **$150,000**; Department: **NonDept**; Funding Source – **ARPA Fund**; Council Priority – **Financial Stability**

Description/Notes: NEW project approved to be funded by CIPR (via a transfer from General Fund) in FY 2024. Addressing project now helps to reduce long-term repair costs as well as utility costs.

- **Parks and Recreation Master Plan** - **$200,000**; Department: **CDD**; Funding Source – **ARPA Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: City was not awarded grant to pay for 50% of costs. Nevertheless, added per Council direction received at the June 6th Budget Introduction and majority consensus.

- **Climate Adaptation Plan** - **$300,000**; Department: **CDD**; Funding Source – **ARPA Fund**; Council Priority – **Sustainability**; *Note - City grant match shown. Full cost $300,000.*

Description/Notes: City was not awarded grant to pay for 50% of costs. Nevertheless, added per Council direction received at the June 6th Budget Introduction and majority consensus.

- **City Hall Public Counters and Accessibility Impr** - **$220,000**; Department: **CMO**; Funding Source – **ARPA Fund**; Council Priority – **Community Health and Safety**

Description/Notes: Added per Council direction received at the June 6th Budget Introduction and majority consensus. If the City is awarded a grant for City Hall Public Counters and Accessibility Improvements, staff will bring back a budget adjustment to Council to pay for the entire $1.5 million project from the State grant and return $220,000 to the ARPA Fund.

Detail - One-Time Requests DEFERRED

- **Digitizing Paper Records** - **$20,000**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Using a vendor to scan payroll, AP, and other historical paper records to make them searchable and place on a set purge schedule.

- **Replace Carpet in Finance Dept** - **$13,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time Building Maintenance replacement cost. Addressing project now helps to make workplace safer and reduce risk exposure. If City receives a State grant for $1.5 million, may wrap into a larger City Hall project.

- **Office Furniture for Payroll & Accounting** - **$7,000**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: One-time ergonomic replacement of outdated furniture. Addressing project now helps to make workplace safer and reduce risk exposure. If City receives a State grant for $1.5 million, may wrap into a larger City Hall project.

Recurring Requests - Summary

Summary - Recurring Requests INCLUDED	
101-General Fund	$774,865
221-ARPA	$280,000
TOTALS	**$1,054,865**

Summary - Recurring Requests DEFERRED	
101-General Fund	$47,000
221-ARPA	$0
TOTALS	**$47,000**

TOTAL – All Recurring Requests (Included & Deferred)	
101-General Fund	$821,865
221-ARPA	$280,000
TOTALS	**$1,101,865**

Detail - Recurring Requests INCLUDED

- **Social Services Sub-grants** - **$10,000**; Type - **Increase**; Department: **City Council**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**

Description/Notes: The annual funding amount requested for the two-year funding cycle is $65,000 each year and is included in the City Council FY 2024 Adopted Budget under account 101.501.7427. This is an approved $10,000 increase in overall funding from FY 2022 and FY 2023. If approved, the CIC will meet in July 2023 to discuss the exact allocation of Social Services Sub-Grants amongst non-profit agencies that applied.

- **Consultant Services** - **$20,000**; Type – **New**; Department: **City Council**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Council and Executive Team Strategic Coordination Facilitation.

- **HR Staff Overtime** - **$15,000**; Type – **Increase**; Department: **CMO**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Linked to Council objective to "Support personnel recruiting efforts." Needed due to number of recruitments and workplan efforts.

- **Central Tuition Reimbursement** - **$35,000**; Type – **Increase**; Department: **CMO**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Allows for more professional training per personnel rules allowance.

- **Customer Service Clerks (RCS Admin)** - **$33,020**; Type – **Increase**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Offset with revenue.

- **Lifeguards & Class Ins (Sr. Citizens)** - **$14,230**; Type – **Increase**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Offset with revenue.

- **Various temp staff (Sports/Aquatics/Fitness)** - **$85,200**; Type – **Increase**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority **Operational**

Description/Notes: Offset with revenue.

- **Various temp staff (Trips/Tours/Classes)** - **$40,975**; Type – **Increase**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Offset with revenue.

- **Planning Overtime** - **$20,000**; Type – **Increase**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: 60 hours of OT per planner per year.

- **Significant Recruitment Efforts** - **$150,000**; Type – **New**; Department: **Police**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Linked to Council objective to "Support personnel recruiting efforts." Significant recruiting needs - current & future expected vacancies. Limited-term and will be reevaluated as to need in FY 2025.

- **Contracted Mental Health Clinician** - **$100,000**; Type – **New**; Department: **Police**; Funding Source – **ARPA Fund**; Council Priority – **Community Health and Safety**

Description/Notes: Approved in addition to Citywide Clinician. Approved to be funded by ARPA for FY 2024 and FY 2025 and then placed into General Fund.

- **Public Safety Assistant for Property and Evidence** - **$37,440**; Type – **New**; Department: **Police**; Funding Source – **General Fund**; Council Priority **Community Health and Safety**

Description/Notes: To offer additional staff support.

- **PERT Clinician** - **$180,000**; Type – **New**; Department: **Police**; Funding Source – **ARPA Fund**; Council Priority – **Community Health and Safety**

Description/Notes: Psychiatric Emergency Response Team (PERT). Approved to be funded by ARPA for FY 2024 and FY 2025 and then placed into General Fund.

- **CIPR Set Aside (New)** - **$275,000**; Type – **Increase**; Department: **NonDept**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Annual set aside planned to go up from $275K to $550K in FY 2024. Projects are to address a number of deferred maintenance needs. Addressing them now helps to reduce long-term repair and replacement costs.

- **Proj. Mgr. (One-Time Projects) 0.50 FTEs** - **$39,000**; Type – **New**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Temporary staffing request in Maint. Admin. 101.745; possibly funded by CIP projects. Request allows City to better take care of its capital assets and reduce long-term repair and replacement costs.

Detail - Recurring Requests DEFERRED

- **Mgmt. Intern (Eng. Assistant) 0.25 FTEs** - **$12,000**; Type – **New**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Temporary staffing request in PW Admin 101.701.

- **0.25 FTE for Office Intern** - **$10,000**; Type – **New**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Temporary staffing request in Maint Admin 101.745.

- **Temp. Building Maint. Worker 0.50 FTE** - **$25,000**; Type – **New**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Temporary staffing request in Building Maint 101.780. Request allows City to better take care of its capital assets and reduce long-term repair and replacement costs.

Staffing Requests - Summary

Summary - Staffing Requests INCLUDED	***FTEs***	
101-General Fund	5.08	$789,448
221-ARPA	2.00	$345,097
233-Housing	0.50	$40,000
TOTALS	**7.58**	**$1,174,545**

Summary - Staffing Requests DEFERRED	***FTEs***	
101-General Fund	4.00	$427,392
221-ARPA	0.00	$0
233-Housing	0.50	$77,238
TOTALS	**4.50**	**$504,630**

Summary – All Staffing Requests (Included & Deferred)	***FTEs***	
101-General Fund	9.08	$1,216,840
221-ARPA	2.00	$345,097
233-Housing	1.00	$117,238
TOTALS	**12.08**	**$1,679,175**

Detail - Staffing Requests INCLUDED

- **PLAN CHECK ENGINEER** - **$187,805**; FTE – **1.00**; Type - **Add**; Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

    - **SR. BLDG. INSPECTOR** – **($193,596)**; FTE – **(1.00)**; Type - **Reduce**; Hire by Date – **N/A**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**
    - NET COST: **($5,791)**

Description/Notes: Vacancy reclass from Sr. Bldg. Inspector based on operational needs. Current plan check volume is high and is expected to grow with development build out under the Housing Element. Currently performed by Building Official and the Inspection team - which prevents them from focusing on their primary job duties.

- **SR. BLDG. INSPECTOR** - **$199,187**; FTE – **1.00**; Type - **Add**; Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

    - **BLDG. INSPECTOR** – **($185,143)**; FTE – **(1.00)**; Type - **Reduce**; Hire by Date – **N/A**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**
    - NET COST: **$14,044**

Description/Notes: Approved reclass of current employee based on operational need for a Sr. Bldg. Inspector that oversees and manages special projects in the Inspection section of the Building Office, including oversight of the stop work program assistance with plan checking, and other special duties.

- **PRINCIPAL PLANNER** - **$227,393**; FTE – **1.00**; Type - **Add**; Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

    - **SR. PLANNER** – **($215,681)**; FTE – **(1.00)**; Type - **Reduce**; Hire by Date – **N/A**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**
    - NET COST: **$11,712**

Description/Notes: Approved reclass of current employee based on operational needs. Currently there is no mid-level manager that manages the Planning Division and the Community Development Director is directly managing five Planning staff.

- **HOUSING MANAGER** - **$210,585**; FTE – **1.00**; Type - **Add**; Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **ARPA Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: Request as a result of recently completed Housing Program Audit Recommendation to be presented in near future. Needed to oversee implementation of 6th cycle of Housing Element and ongoing housing program. ARPA funding approved for two fiscal years with costs shifted back to Housing Fund in FY 2026

- **PT. OFFICE ASSISTANT** - **$40,000**; FTE – **0.50**; Type - **Add**; Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **Housing Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: To support expanded Housing Program under Housing Manager above. ***Temporary employee with previously requested permanent part-time employee deferred below****.*

- **ENVIRONMENTAL PROGRAMS SPECIALIST** - **$134,512**; FTE – **1.00;** Type - **Add**; Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **ARPA Fund**; Council Priority – **Sustainability**

Description/Notes: Will manage the preparation and subsequently implementation of the Climate Action Plan; anticipated to take 1-2 years to prepare. The Plan will likely identify subsequent programs that require implementation following the Plan adoption. No existing staff capacity to support. Limited-term for two fiscal years to develop Climate Action Plan. ***Previously shown as an Administrative Analyst I at a cost of $168,829.***

- **IT ADMINISTRATOR** - **$151,338**; FTE – **1.00;** Type - **Add**; Hire by Date – **10/1/2023**; Department: **CMO**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Linked to Council objective to "Support software and technology for organizational and community resiliency." Needed to support increasing IT demands in foundational investments, enterprise application deployments, and proactive threat aversion to reduce risk exposure and potential costs. Employing an IT administrator will allow the IT manager to focus on long-term Technical Project management duties. Also helps other departmental staff to better utilize technology investments; thereby allowing them to be more cost effective and efficient and spend time on higher priority items.

- **PERMIT TECHNICIAN** - **$65,329**; FTE – **1.00;** Type - **Add**; Hire by Date – **1/1/2024**; Department: **CDD**; Funding Source – **General Fund**; Council Priority – **Long-Term Land Use Planning and Housing**

Description/Notes: To support existing/increased permit volume and expected growth with development build out under the Housing Element.

- **ADMIN ANALYST I** - **$133,911**; FTE – **1.00;** Type - **Add**; Hire by Date – **10/1/2023**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Addition of analytical capacity to support workplans and other needs requiring a high degree of analysis. Position could help with budget/CIP analysis, pension funding plan, developing new revenue sources, ARPA spending plan, funding housing programs, and analyzing grant opportunities; thereby helping to reduce long-term costs and generate additional revenue.

- **EXECUTIVE ASSISTANT** - **$139,194**; FTE – **1.00;** Type - **Add**; Hire by Date – **7/1/2023**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**
    - **PT EXECUTIVE ASSISTANT** – **($111,736)**; FTE – **(0.80);** Type - **Reduce**; Hire by Date – **N/A**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**
    - NET COST: **$27,458**

Description/Notes: Reclass of current PT employee to FT based on workload in the areas of departmental organization and communication, risk management, meeting coordination, website updates, budget preparation, and audit preparation. Helping the Finance Director to better manage claims and risk exposure should also reduce long-term costs.

- **ASSISTANT FINANCE DIRECTOR** - **$218,457**; FTE – **1.00;** Type - **Add**; Hire by Date – **9/1/2023**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**
    - **FINANCE MANAGER** – **($188,810)**; FTE – **(1.00);** Type - **Reduce**; Hire by Date – **N/A**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**
    - NET COST: **$29,647**

Description/Notes: Vacancy reclass from Finance Manager based on Succession Plan and continuing need for quality leadership in Finance. Reclassification will attract better candidates in the recruitment. The selected individual may also be better suited to transition to Finance Director in the future and allow the City to remain on solid financial footing. Based on experience, the selected individual may also be able to lead the Purchasing Division and the Purchasing Agent and Buyer positions under it..

- **PT EMERGENCY SERVICES COORDINATOR** - **$110,610**; FTE – **0.50;** Type - **Add**; Hire by Date – **7/1/2023**; Department: **Police**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**

Description/Notes: Special Enforcement Division Captain fills the role of Emergency Manager as one of their collateral duties with no supporting staff. Adding a temporary, PT position would assist and enhance the City's Emergency Management program.

- **ASSISTANT ENGINEER** - **$187,648**; FTE – **1.00;** Type - **Add**; Hire by Date – **10/1/2023**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**

    - **PT ASSISTANT ENGINEER** – **($98,974)**; FTE – **(0.50);** Type - **Reduce**; Hire by Date – **N/A**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**
    - NET COST: **$88,674**

Description/Notes: Reclass of current PT employee to FT based on increasing workload. Tasks include preparing RFP documents for traffic studies, interpreting results of traffic studies, performing parking analyses/studies, reviewing walking and biking routes in relation to local schools and community facilities, etc. Also, will be a need to develop a City-wide multi-modal plan and then implement some of the recommendations.

- **PT SR CIVIL ENGINEER** - **$141,839**; FTE – **0.75;** Type - **Add**; Hire by Date – **9/1/2023**; Department: **Public Works**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Based on workload in the department given Measure O projects and a large CIP. Possible CIP Project funding candidate. Request allows City to better take care of its capital assets and reduce long-term repair and replacement costs.

- **PT RECREATION SPVSR** - **$152,864**; FTE – **0.88;** Type - **Add**; Hire by Date – **7/1/2023**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority – **Operational**

    - **PT RECREATION SPVSR** – **($132,187)**; FTE – **(0.75);** Type - **Reduce**; Hire by Date – **N/A**; Department: **Recreation**; Funding Source – **General Fund**; Council Priority – **Operational**

Description/Notes: Reclass of current PT employee to FT based on workload and increasing demand for services at the Historical Museum. Position would still remain at part-time though.

Detail - Staffing Requests DEFERRED

- **PT. OFFICE ASSISTANT** - **$77,238**; FTE – 0.50; Type – **Add**; Previously Requested Hire by Date – **7/1/2023**; Department: **CDD**; Funding Source – **Housing Fund**; Council Priority – – **Long-Term Land Use Planning and Housing**;

Description/Notes: ***Replaced in staffing requests by Temporary employee above.***

- **HR ANALYST** - **$87,914**; FTE – **1.00**; Type – **Add**; Previously Requested Hire by Date – **1/1/2024**; Department: **CMO**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Linked to Council objective to "Support personnel recruiting efforts." Based on the Human Resources Division's current workload, hiring an additional HR analyst is recommended to ensure that the division operates efficiently and effectively. Operating leaner than benchmark cities.

- **PURCHASING AGENT/CONTRACTS ADMIN.** - **$148,822**; FTE – **1.00;** Type - **Add**; Previously Requested Hire by Date – **10/1/2023**; Department: **Finance**; Funding Source – **General Fund**; Council Priority – **Financial Stability**

Description/Notes: Request as a result of recently completed Purchasing Study to be presented in near future. Study identified two key staffing needs. One for Purchasing Agent and another for Buyer. Latter may be requested in FY 2025. Personnel adds could reduce costs by making purchases more competitive, standardizing some purchases, better analyzing purchases and contracts, and reducing purchasing process time.

- **POLICE OFFICER** - **$95,328**; FTE – **1.00**; Type – **Add**; Previously Requested Hire by Date – **1/1/2024**; Department: **Police**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**

Description/Notes: To meet anticipated increases in population over the next eight years, the increased crime City is experiencing, and the need to be flexible in the ability to hire qualified applicants. Allows the Police Department to hire, recruit, and train to fill these positions over the next several years keeping us on pace to staff for the anticipated population increase and helping address rising crime levels.

- **POLICE OFFICER** - **$95,328**; FTE – **1.00**; Type – **Add**; Previously Requested Hire by Date – **1/1/2024**; Department: **Police**; Funding Source – **General Fund**; Council Priority – **Community Health and Safety**

Description/Notes: To meet anticipated increases in population over the next eight years, the increased crime City is experiencing, and the need to be flexible in the ability to hire qualified applicants. Allows the Police Department to hire, recruit, and train to fill these positions over the next several years keeping us on pace to staff for the anticipated population increase and helping address rising crime levels.

Exhibit D - FY 2023 Significant Accomplishments

City Manager's Department

Program 510 – City Manager Administration:

- Provided coordination on Measure O Police and Library design process
- Convened the Legislative Subcommittee to review proposed legislation impacting the City
- Provided guidance and support for the General Plan Housing Element revision process
- Completed successful negotiations with CMEA, CPCEA, and Carpenters. Established new MOU contracts which end 6/30/24
- Evaluated provisions of Economic Development services and considered alternatives
- Coordinated, planned and staffed the State of the City event

Program 511 – City Clerk:

- Selected public records request software system
- Successfully conducted the 2022 General Election
- Provided Brown Act and hybrid meeting training with Board and Commission staff liaisons
- Reviewed with modifications and reaffirmed the Campbell Statement of Values

Program 515 – Human Resources:

- Effectively migrated Calopps.com to Governmentjobs.com, encompassing all job positions, salary schedule, and descriptions as part of the overarching HRIS and payroll implementation
- Devised a strategic plan for the recruitment and selection of key leadership and vacant positions, including (1) Executive and (5) Management Roles, ensuring a well-structured approach to talent acquisition and succession planning
- Carried out a comprehensive Total Compensation analysis for all unrepresented groups, leading to the adjustment of positions below the labor market mean to align with the market average, enhancing retention and competitive positioning
- Successfully implemented a streamlined onboarding process, reducing new hire orientation time by 20%
- Coordinated multiple successful recruitment drives, resulting in a 20% growth in the organization's application pool
- Completed 22 permanent position recruitments in accordance with performance measurement outcome
- Assisted with completing 35 temporary recruitments
- Completed 63 Summer Recreation Hires/Rehires
- Improved the summary of benefits provided to both employees and elected officials, enhancing their comprehension of the offered health benefits
- Contributed to the seamless execution of the Holiday Luncheon, all-hands events for City employees
- Orchestrated a health fair event

Program 547 – Information Technology:

- Completed the purchase of an HRI and time entry system. Collaborated with the Finance department and the Human Resources Division, and other Key stakeholders to prepare deployment of a Finance and HR system
- Delayed to October. Working with Finance and HR to deploy HRI and Electronic timecard entry programs
- Purchase and deploy replacement of Storage Area Network (SAN) – Delayed SAN acquisition until after Firewall deployment
- Purchased and deployed replacement network Firewall
- Purchased equipment and extended City Wi-Fi services at the Community Center
- Replaced 25% of all desktops at the Community Center, Public Works (Engineering), and Finance
- Assisted with the purchase of a new PRA automation software
- Continue public meeting recording and management
- Purchased and deployed City Council microphone and camera systems
- Upgraded Comcast equipment for connection speed, audio visual system live public television broadcasts
- PD Upgrades related to DOJ (NIBRS) mandates with current CAD/RMS vendor are ongoing
- Provided IT consultation for Measure O projects
- Deployment of new CAD/RMS system in PD – ongoing consultant services

Program 518 – Measure O

- Awarded $4.7M in funds from the California State Library Building Forward Grant Program for the Library Renovations project
- Received funds from Silicon Valley Clean Energy (SVCE) for implementation of energy-efficient upgrades as outlined in the scope of work for each Measure O project ($500k for electrification of the Library building and $237k for installation of an EV charging station at the new Police Operations Building)

- Finalized the plans, specifications, and cost estimates (PS&E) for both Measure O projects
- Awarded Construction Management and Inspection Services contract to Griffin Structures for oversight of both Measure O projects during their respective construction phases

Program 556 – Economic Development (See Community Development below)

<u>Recreation & Community Services Department</u>

Program 524 – Administrative Services:
- Successfully executed strategies that continue to improve efficiency and minimized General Fund support in FY23
- Recruited and filled 5 vacant positions within the Department
- Established new City Park Special Event policy

Program 525 – Senior Nutrition:
- Transitioned Senior Nutrition program to return to in-person dining only
- Secured Home and Community Based Services (HCBS) Senior Nutrition Infrastructure Grant from Sourcewise in the amount of $43,011 to refresh Nutrition dining area with new flooring, fresh paint, new round tables and new chairs

Program 526 – Adult Services:
- Leading sponsor of the 12th Annual Virtual Caregivers Count! Conference which hosted 250 participants during the event and had 181 views of the recorded conference
- Aided 279 seniors and their families with housing, energy assistance, food, caregiving and other resources through the Case Management Program
- Collaborated with the Campbell AARP Income Tax Aide Program and administered 401 income tax returns exceeding the prior year's totals by 100
- Established a new partnership with Regional Medical Center to offer Bingocize which is an evidence-based program proven to increase older adults' functional fitness, knowledge of falls prevention and social engagement

Program 527 – Community Center:
- Generated over $70,000 in revenue for Picnic Sites after creating additional reservable spots in last fiscal year
- Hosted annual summer concert series

Program 528 – Museum:
- Transitioned History Happy Hour series back to in-person events
- Reopened the Historical Museum and hosted school field trips again in Spring 2023
- Migrated to a cloud-based collections database allowing volunteers to work remotely
- Displayed new artworks at the Historical Museum and City Hall from the Art Show winners for 2022
- Reestablished Museum programs, tours, and events at the Ainsley House
- Curated five new exhibits: General Store Redux; Ohlone: Back from Extinction; Miasma to Germ Theory; Campbell and the Mail; and History of Photography
- Hosted a successful garden concert series for Fall 2022 and Spring 2023

Program 531 – Sports, Aquatics and Fitness:
- Exceeded revenue targets for Fitness programs
- Increased revenue for Sports classes and camps by $100,000 compared to last fiscal year
- Hosted over 18,000 visitors at the Campbell Pool for Adult Lap Swim
- Taught swim lessons to 662 participants increasing water safety in our community
- Successfully transitioned Oktoberfest and Valentine Fun Runs to in-person events
- Reestablished Youth Basketball League for children in grades 1 through 5

Program 532 – Preschool, Day Camps, and Classes:
- Exceeded revenue targets for the Day Camp division by $85,000 and brought back field trips
- Provided social and emotional learning opportunities for 2,425 children in our community through our summer day camp program
- Exceeded revenue targets for Class division by $75,000 and expanded enrichment class offerings for youth and teens

Finance Department

Program 535 - Accounting Services Program:

- Collaborated with the City Manager's Office, Public Work's Department, and the City's external Financial Advisor and Bond Counsel to prepare necessary materials to place Measure O tax rate on the FY 2023-23 tax roll
- Conducted site visits of existing Police and Library buildings with Measure O Bond Oversight Committee
- Successfully recruited the vacant Payroll Accounting Technician and Accounting Clerk II positions
- Implemented a new cloud-based Business License systems where businesses can now apply and pay online
- In a coordinated effort with the HR and IT divisions as well as an outside vendor, began the implementation of a new cloud-based HR and Payroll system
- In coordination with an outside consultant, fully assessed the City's purchasing policy, procedures, and systems, offered recommendations for revisions where necessary to bring into alignment with best practice, state and federal guidelines, and other related City policies, and performed a needs assessment to determine the appropriate staffing resources and structure to have an efficient and effective City purchasing function
- In coordination with an outside consultant, updated the City's User Fee Study to ensure continued cost recovery where desirable. Study used as the basis for User Fees starting in FY 2024
- Coordinated with the City Manager's Office to present Budget Study Sessions to the City Council, Internal Kickoff, and request training session for the City's FY 2023-24 Operating Budget and FY 2024-2028 Capital Improvement Plan
- Received the 30th consecutive "Distinguished Budget Award" from the Government Finance Officers Association (GFOA) for the City's FY 2022-23 Operating and Capital Budget document
- Received the 33rd consecutive "Certificate of Achievement for Excellence in Financial Reporting" from the GFOA for the City's FY 2020-21 Annual Comprehensive Financial Report
- Completed the annual audit and the City's Annual Comprehensive Financial Report (ACFR) for FY 2021-22
- Implemented Government Accounting Standards Board (GASB) Pronouncements 97 regarding Lease Accounting
- Due to receipt of greater than $750,000 in federal funds in the fiscal year, completed the Single Audit for FY 2021-22; resulting in no findings
- Completed and submitted FY 2021-22 financial reports to the State Controller's Office; includes Annual Streets Reports, Government Compensation Report, and Financial Transaction Report
- Filed required annual expenditure reports to the United States Treasury Department related to the City's $9.997 million share of American Rescue Plan Act (ARPA) funding and developed ARPA spending plans with City Council and Executive Team
- Submitted expenses related to a public health emergency for the FEMA reimbursement

Community Development Department

Program 550 – Community Development Administration Program:

- Continue to implement and improve the City's online permitting platform "My Government Online" (MGO) and associated upgrades, including attendance at national MGO Connect Live Conference
- Completed Annual Customer Service Surveys and improved business model to continuously collect feedback through ongoing customer experience surveys year-round
- Conducted physical clean-up of Department office space to remove outdated equipment and unneeded paper and began upgrade of Department lobby
- Held year end off-site Department retreat to focus on teambuilding
- Hired and onboarded a new Community Development Department Intern
- Created and implemented new public hearing postcard notification process, enhancing public outreach while reducing costs
- Coordinated with City Clerk to replace public hearing paper packet with electronic tablet to reduce paper and costs
- Created a Public Records Request guide to assist the public with requesting and navigating existing public record archives and portals, reducing administrative time to respond to City requests

Program 551 – Current Planning Program:

- Maintained and enhanced virtual appointments
- Prepared proposed revisions to the City's Historic Preservation Ordinance and Mills Act Program, reviewed by Council in April 2023
- Created orientation, training and onboarding guide for new staff

- Prepared materials to implement new Multifamily Development and Design Standards, including checklists and application materials
- Prepared maps, checklists and associated materials to implement new state laws concerning parking (AB 2097) and housing development in commercial areas (SB 6, AB 2011)
- Attended State California Preservation Foundation Conference on historic preservation

Program 552 – Policy Development Program:

- Completion of General Plan Update (Envision Campbell), adopted by Council April 2023
- Completion of Campbell's Plan for Housing (2023-2031 Housing Element) update, adopted by Council April 2023
- Completion of Objective Standards (Multifamily Development and Design Standards), adopted by Council April 2023
- Oversaw completion of Comprehensive Zoning Update, adopted by Council April 2023
- Applied for and received award for PDA Planning Grant to support preparation of the Hamilton Avenue Precise Plan

Program 554 – Building Codes Regulation Program:

- Updated Building Codes including enhanced Reach Codes, adopted by City Council in November 2022, and received grant for work from Silicon Valley Clean Energy
- Secured grant funding to develop an on-line, automatic solar permit platform
- Updated over 40 outdated Building handouts and posted them to the website
- Implemented education and training program for Building staff incorporating over 200 hours of continuing education
- Plan checked and issued permits for over 1,900 projects

Program 556 – Economic Development Program:

- Hired consultants to prepare Economic Development Plan update and short-term strategy to fill commercial vacancies and commenced work in February 2023 with engagement and outreach to businesses, stakeholder groups, City Council and City staff
- Developed and implemented semi-permanent parklet reimbursable grant program for Downtown Campbell businesses, approved by Council in 2022, that includes grant application process, required documents and grant agreement
- Assisted with outreach, training, and permitting of nine semi-permanent parklets
- Implemented business outreach//retention effort to contact major revenue generators in the City to identify any location or operating issues and assist with business expansion opportunities
- Prepared first quarterly Campbell office and retail market report providing information on vacancy and leasing activity

Program 557 – Low-Moderate Income Housing Program:

- Updated the City's consultant service agreement with the City's Below-Market Rate Program Administrator (HouseKeys, Inc.)
- Applied for and received grant from Destination Home to fund unhoused coordinator position
- Coordinated preparation of Housing program audit that was presented and accepted by Council in May 2023
- Issued an RFP for Affordable Housing Nexus Studies
- Issued an RFP for Rent Dispute and Mediation Services
- Hired an Interim Housing Manager to focus on implementation of initial obligations of the 2023-2031 Housing Element

Program 559 – Code Enforcement

- Implemented Compliance Agreements to require abatement of code enforcement violations
- Implemented Community Restitution Fund to collect code enforcement fines for use in addressing code enforcement activities
- Opened 339 cases and closed 215
- Total administrative citations issued: $149,569. Total collected: $59,457

Legal

Program 560 – Legal Services:

Policy/Ordinance Preparations/Revisions:

- Adopted of Development with General Plan and Housing Element Update
- Adopted zoning ordinances to comply with State law and implement General Plan update, as well as potentially incorporating objective standards, expansion of safe camping, amnesty for ADUs, update of wireless facility processing
- Completed ordinance for large-cell wireless facilities in the public right-of-way
- Adopted policy for Commissioners on appearances of conflicts
- Adopted ordinance and preparation of contracts and to implement Semi-Permanent Parklet Program
- Adopted updates to Building and Fire Codes
- Update to Special Event Ordinance adopted

Police Department

Program 601– Administration:

- Implemented new software for use of force investigations, citizen complaints, and internal affairs investigations
- Launched digital recruitment campaign with recruiting firm that has resulted in significant increase in job interest and applications
- Hired a Mental Health Counselor to provide training and support to all members of the police department
- Received the Lexipol Connect Gold award for excellence in law enforcement policy management

Program 602– Communications:

- Opened recruitment process for our 2 current dispatch vacancies, gave one conditional job offer, and started three background investigations
- Implemented LIVE911 to support the UAS program and provide supervisors with increased situational awareness
- Identified the vendor and signed a statement of work for our Next Generation 911 system
- Took delivery of a compact rapid deployable to provide continuity of operations during cell and internet outages
- Started transition process to new cloud-based AXON CAD

Program 603– Records:

- Trained all staff and went live with our new cloud-based AXON RMS system
- Audited and entered all hard copy warrants into the new automated warrants system
- Hired a Public Safety Assistant to assist property and evidence
- Implemented a mobile data management service to manage all mobiles devices

Program 604– Special Enforcement Division:

- Tentatively awarded an $85,000 grant from the Office of Traffic Safety (OTS) which created funding for moving radar systems of four patrol vehicles, additional handheld LIDAR units, the replacement of preliminary alcohol screening (PAS) devices, and overtime funds for traffic enforcement
- Partnered with CHP to hold two successful DUI Checkpoints in the City with funds from our current OTS grant. These were the first DUI Checkpoints since 2016
- Conducted 56 decoy operations during FY 23 with funds from our Tobacco grant. Several citations were issued to establishments who sold products to an underage decoy. One operation led to the seizure of $35,000 worth of contraband products deemed illegal in the state of California for targeting youth users
- Investigated numerous high-profile cases to include a murder (3 suspects currently in-custody) and an attempted murder / takeover robbery (5 suspects in-custody within 8 hours)

Program 605– Field Services:

- Deployed Flock License plate reading cameras that have resulted in numerous recoveries of stolen vehicles, and the identification of suspects associated with crimes both within Campbell and throughout the State
- Enhanced our K9 Unit with the addition of a new apprehension K9, along with a Therapy Dog
- Implemented our Drone as First Responder Program, making Campbell one of the first 10 law enforcement agencies worldwide with the capability to proactively respond to calls using drones

Public Works Department

Program 701 – Administration:

- Implemented modifications to work plan, budget strategy, and schedule of Measure O projects as necessary

- Provided updates to City Council on budget allocations, status/timelines, constructability reviews, and construction phasing and staging for Measure O projects

Program 715 – Environmental Services:

- Facilitated planning and implementation of SB 1383 with West Valley Solid Waste Joint Powers Authority (JPA)
- Implemented a new Initial and Final Waste Management Compliance fee and PCB Assessment compliance fee for State mandated construction requirements
- Administered the CalRecycle Beverage Container Recycling Grant and installed 12 water bottle refill stations at various City parks
- Coordinated and supported the RFP process, the negotiations, and recommendation to the Board for the new solid waste hauler solid waste Franchise Agreement commencing February 2024
- Coordinated and supported the Vehicle Impact Study and Franchise Fee Study for the Solid Waste JPA
- Rescinded Stage 3 Drought Measures and enacted Stage 1 in response to State water supply conditions and provided education and outreach to public
- Provided support to the West Valley Clean Water Authority when implementing the regional stormwater MRP 3.0
- Facilitated the planning and implementation stages of the native and drought tolerant turf conversion project at the Campbell Community Center and administered the Valley Water rebate for funding

Program 720 – Transportation Engineering:

- Secured a 2016 Measure B Bike/Pedestrian Planning Study Grant for the Hamilton Avenue/Highway 17 Bicycle Overcrossing Planning Study
- Initiated work for the Campbell Safe Routes to School Maps Project, including hiring a consultant and implementation of cost-share agreements
- Implemented Traffic Calming measures on Sobrato Drive between Budd Avenue and Waldo Road near Canyon Heights Academy
- Approved the installation of a Rectangular Rapid Flashing Beacon System on East McGlincy Lane at Campbell Technology Parkway near Edith Morley Park

Program 730 – Engineering:

- Completed the FY2021-22 Annual Street Maintenance – Residential and Collector Streets Resurfacing, Project 22-BB
- Completed Campbell Park Playground project; opened for public use upon substantial completion
- Completed the Harriet Avenue Sidewalk Project
- Completed design of the Camden Avenue Resurfacing, Project 21-SS and advertised it for bids
- Commenced design of the Hamilton Avenue Resurfacing, Project 23-BB
- Hired consultant for design services for the John D. Morgan Parking Lots, Project 23-DD to commence design on the parking lot adjacent to San Tomas Expressway
- Modified/Constructed 40 ADA compliant accessibility ramps through various CIP and Land Development projects
- Coordinated with PG&E to consolidate and complete the LED Streetlight Conversion portion of the ESCO project

Program 740 – Land Development / Environmental Programs:

- Commenced implementation of the SB-9 Urban Lot Split process
- Closed out the Downtown Temporary Parklet Program and Implemented the Downtown Semi-Permanent Parklet Program
- Updated the Customer Application Guidelines on the Public Works website
- Supported Community Development Department in implementing the General Plan and Housing Element updates
- Submitted application to the 2016 Measure B Noise Abatement Program to include the soundwall along Highway 17 on the VTA Soundwall Study Project List

Program 745 – Maintenance Administration:

- Coordinated annual Keep America Beautiful event at John D Morgan Park
- Coordinated annual Citywide Garage Sale

Program 750 – Vehicle Maintenance:

- Deployed all newly acquired vehicles and equipment for years 2 and 3 of the Vehicle Lease Program

- Purchased 5 new Ford Explorer Hybrid vehicles for the Police Department's marked patrol fleet
- Installed new Vendeer Root TLS4B monitoring console at Police Department fuel tank to meet the requirements for all agencies under the jurisdiction of the Santa Clara County Fire Department

Program 760 – Street Maintenance:

- Completed annual maintenance improvement projects in two maintenance zones for sidewalk and curb and gutter replacement
- Installed 11 full trash capture devices for storm drain inlets at various locations
- Completed street crack filling for 24 residential streets in support of the City's Pavement Maintenance Program

Program 770 – Signals and Lighting Maintenance:

- Supported the LED Streetlight Conversion portion of the ESCO project
- Installed three new solar powered LED flashing stop signs at the following intersection locations: 1) east-bound and west-bound directions on Grant Street @ First Street; and 2) east-bound direction on Westmont Avenue @ Harriet Avenue
- Upgraded all ChargePoint EV charging station communication modems from 3G to 4G
- Installed two new Electronic Radar Speed signs on Hacienda Avenue
- Installed new LED solar-powered Rectangular Rapid flashing beacon crosswalk system at Rincon Avenue and Milton Avenue
- Installed new traffic signal cabinet at Winchester Boulevard and Sunnyoaks Avenue
- Installed new Tesco Battery backup systems at Winchester Boulevard and Campbell Avenue

Program 775 – Park Maintenance:

- Adjusted irrigation programs to comply with City's updated water conservation goals
- Installed additional playground equipment at Hyde Park
- Introduced a pilot program to implement best management practices for heavily mulched tree trunk areas at John D Morgan Park
- Completed tree trimming for two City maintenance zones
- Installed 2000 linear feet of new split rail fencing at Edith Morley Park
- Planned and completed drought-resistant landscaping conversions on three (out of five) areas included in the Campbell Community Center Corridor Turf Renovation Project

Program 780 – Building Maintenance:

Campbell Community Center:

- Replaced six HVAC units for Buildings C and K (three on each building)
- Replaced automatic door for Building M, Room 50
- Replaced Building Q HVAC controls due to the need to maintain certain rooms as designated heating and cooling centers for the public's use during extreme weather conditions
- Installed new Honeywell HVAC controls and apparatus in Building C to improve climate control efficiency
- Completed CIP Project No. 23-PP for the installation of a new Edwards Fire Alarm Panel System
- Completed CIP Project No. 20-AA for Auxiliary Gym floor and paint upgrades, and installation of new scoreboard and shot clocks
- Completed emergency replacement of pool's boiler due to excessive system failures beyond the point of routine repairs

City Hall:

- Repaired and replaced various mechanical components within air handler to improve system functionality and maintain proper climate controls

Corporation Yard:

- Completed emergency repairs of the Administrative building roof due to continuous leaks in the existing roof
- Completed close-out and acceptance of the Energy Conservation Upgrades and Infrastructure (ESCO) Project (CIP Project No. 21-OO)

Campbell Strategic Plan Element & Objectives

1.0 Land Use

1. A Balanced small town.
2. Land-Use patterns that minimize conflicts.
3. Availability of a range of housing types.
4. Identifiable City boundaries.
5. An attractive community with an enhanced image.
6. Interconnected neighborhoods and community resources.
7. An economically diverse and viable community.
8. A vibrant downtown that serves as the focal point of the community.

2.0 Financial Health

1. Up-to-date, effective financial management.
2. A diversified and reliable revenue base.
3. Effective City services at appropriate service levels, using resources in the most cost-efficient manner.

3.0 Transportation

1. Safe residential neighborhoods.
2. Economically viable shopping areas.
3. Streets that safely and comfortably accommodate pedestrians and bicycles.
4. Streets that are safe, clean and well maintained.
5. Regional improvements that meet the transportation needs of Campbell residents and businesses.
6. Streets that serve the needs of adjacent land uses.
7. Streets that operate efficiently and effectively.
8. Local serving streets that reflect a "small-town" atmosphere.

4.0 Public Safety

1. An improved feeling of safety within the community.
2. Reduced crime and calls for service.
3. An effective working relationship with other governmental and social agencies that enables the City to attack the causes of crime.
4. A reduced number of traffic accidents and associated injuries.
5. An effective emergency preparedness program.

5.0 Community Services / Recreation

1. Leisure services that enhance community health and opportunities for interaction.
2. Enhanced recreational opportunities for Campbell residents.
3. Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit and enjoyment.
4. Information and referral services that locate programs and services not directly provided by the City.
5. Effective working relationships with local schools and service organizations that enable us to address the needs of at-risk youth.
6. Increased financial self-reliance of the City's Recreation and Community Services Department to support programs and services.
7. Enhanced community spirit, pride, activities and interaction among Campbell citizens and partnerships with local community groups, service organizations, agencies and private parties to assume co-sponsorship of community spirit events and activities.

6.0 Open Space/Cultural/Historical

1. Sufficient open space to meet the needs of the community and partnerships with schools and other special districts for public use of open space lands.
2. Additional open space in each of the areas identified as deficient in the open space element of the City's General Plan.
3. A balance of active and passive uses for the City's open space areas.
4. Sufficient locally originated historic and cultural activities/opportunities in the community.

7.0 Environmental Programs

1. Extend life of landfill space through increased recycling and conservation efforts.
2. Programs to prevent illegal disposal of hazardous waste materials.
3. Participation in water quality protection programs and water conservation efforts.
4. Participation in local and regional efforts to improve air quality through traffic congestion management.

8.0 Community Participation

1. A community where residents and business are well-informed about community issues and programs.
2. Clear and effective communication between the City organization and the Campbell Community.
3. Participation of residents and businesses in City government activities.

Adopted November 1994
Updated March 1999

Personnel Summary (Citywide)

Job Classification- Permament	FY21	FY22	FY23	FY24	CHG FY23>24
Accountant	2	2	2	2	-
Accounting Technician (Payroll)	1	1	1	1	-
Accounting Clerk II	2	2	3	3	-
Administrative Analyst I	1	1	3	4	1.0
Arborist [1]	1	0	1	1	-
Assistant Engineer	2	2	2	3	1.0
Assistant City Manager	0	0.83	1	1	-
Assistant/Associate Planner	2	1.5	2.0	2.0	-
Assistant Finance Director	-	-	-	1.0	1.0
Associate Engineer	1	1	1	1	-
Building Division Manager/Building Official	0.5	1	1	1	-
Building Inspector	3	3	3	2	-1.0
Building Maintenance Lead Worker	1	1	1	1	-
Building Maintenance Supervisor	1	1	1	1	-
Building Maintenance Worker	1	1.83	2.00	2.00	-
City Attorney	1	1	1	1	-
City Clerk	0.5	1	1	1	-
City Council	5	5	5	5	-
City Engineer	1	1	1	1	-
City Manager	1	1	1	1	-
Code Enforcement Officer	1	1	1	1	-
Communic & Public Engagement Coord	1	1	1	1	-
Communications Supervisor	1	1	1	1	-
Community Development Director	1	1	1	1	-
Community Services Officer	2.17	2	2	2	-
Deputy City Clerk	1	1	1	1	-
Economic Development Specialist [1]	1	1	1	1	-
Emergency Services Coordinator	-	-	-	0.50	0.50
Engineer Technician I	1	1	1	1	-
Environmental Programs Specialist	1	1	1	1	-
Equipment Maintenance Supervisor	1	1	1	1	-
Executive Assistant	3	4	3	3	-
Executive Assistant to City Manager	1	1	1	1	-
Executive Assistant to Finance Director	-	-	-	1	1.0
Finance Director	1	1	1	1	-
Finance Manager	1	1	1	-	-1.0
Housing Manager	-	-	-	1	1.0
Human Resources Analyst	1	1	1	1	--
Human Resources Manager	1	1	1	1	-
Human Resources Representative	1	1	1	1	-
Information Technology Administrator	3	2.92	3	4	1.0
Information Technology Manager	1	1	1	1	-
Lighting & Traffic Signal Assistant	1	1	1	1	-
Lighting & Traffic Signal Supervisor	1	1	1	1	-
Lighting & Traffic Signal Technician	1	1	1	1	-
Maintenance Worker I/II	10	9.25	10	10	-
Mechanic I/II	1	1	2	2	-
Museum Collections Specialist	1	1	1	1	-
Office Assistant	2	2	1	1	-

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Personnel Summary (Citywide)

Job Classification- Permanent (con't)	FY 21	FY 22	FY 23	FY 24	CHG FY 23>24
Office Specialist	3	1.17	1	1	-
Park Maintenance Lead Worker	3	-	3	3	-
Park Maintenance Supervisor	0	1	1	1	-
Permit Technician	1	1	1	2	1.0
Plan Check Engineer	-	-	-	1	1.0
Planning Technician	1	0	1	1	-
Police Agent	6	6	6	6	-
Police Captain	2	2	2	2	-
Police Chief	1	1	1	1	-
Police Officer	30	30	30	30	-
Police Records Specialist	6	5	6	6	-
Police Records Supervisor	1	1	1	1	-
Police Sergeant	7	7	7	7	-
Principal Planner	-	-	-	1	1.0
Property/Evidence Specialist	1	1	1	1	-
Public Safety Dispatcher	10	10	10	10	-
Public Safety Systems Specialist	1	0.08	-	-	-
Public Works Director	1	1	1	1	-
Public Works Inspector	1	1	1	1	-
Public Works Superintendent	1	1	1	1	-
Recreation & Comm Services Dir	0.5	1	1	1	-
Recreation Program Coordinator	1	0	3	3	-
Recreation Supervisor	3	3	2	2	-
Recreation Services Manager	1	0.17	1	1	-
Recreation Specialist	5	4.54	3	3	-
Senior Building Inspector	1	0	1	1	-
Senior Civil Engineer	2	2	2	2	-
Senior Engineering Tech	0	0.83	-	-	-
Senior Planner	2	2	2	1	-1.0
Senior Public Works Inspector	1	1	1	1	-
Senior Services Supervisor	1	1	1	1	-
Street Maintenance Lead Worker	2	2	2	2	-
Street Maintenance Supervisor	1	1	1	1	-
Support Services Manager	1	1	1	1	-
Traffic Engineer	1	1	1	1	-
Utility Worker	1	1	1	1	-
Total Permanent Full-Time Positions	167.67	163.04	171.00	177.50	6.50

Personnel Summary (Citywide)

Job Classification- Permanent Part-Time	*FY21*	*FY22*	*FY23*	*FY24*	*CHG FY23>24*
Assistant Engineer	0.50	0.50	0.50	-	-0.50
Community Services Officer	0.75	0.75	0.75	0.75	-
Executive Assistant-Finance Director	1.60	0.80	0.80	-	-0.80
Mechanic I/II	0.90	0.90	-	-	-
Nutrition Site Manager	0.50	0.50	0.50	0.50	-
Recreation Specialist	-	-	0.50	0.50	-
Recreation Supervisor	0.75	0.75	0.75	0.88	0.13
Total Permanent Part-Time Positions	5.00	4.20	3.80	2.63	-1.17

Job Classification- Limited Term	*FY21*	*FY22*	*FY23*	*FY24*	*CHG FY23>24*
Environ. Programs Spec. (Comm Dev)	-	-	-	1	1
Sr. Civil Engineer (PT)	-	-	-	0.75	0.75
Senior Public Works Project Manager	1	0.83	1	1	-
Total Limited-Term Positions	1	0.83	1	2.75	1.75
Total Permanent and Limited Term Positions	173.67	168.07	175.80	182.88	7.08

Personnel Summary (Citywide)

Job Classification- Temporary	*FY21*	*FY22*	*FY23*	*FY24*	*CHG FY23>24*
Accounting intern	-	-	0.15	0.15	-
Adult Sports League Officials	0.08	-	-	-	-
Aquatic Instructor/Lifeguard	0.82	2.33	1.97	3.65	1.68
Building Attendants	0.33	0.69	2.15	2.17	0.02
Building Intern (Imaging Assistant)	0.64	0.64	-	-	-
Case Management Support	0.29	0.29	0.29	0.29	-
Class Instructors	2.13	0.77	1.12	1.54	0.42
Crossing Guards [2]	-	3.44	3.44	-	-3.44
Customer Service Clerks	0.63	0.52	1.00	2.21	1.21
Day Camp Recreation Leader I, II, III	3.19	4.37	5.82	6.32	0.50
Day Camp Recreation Specialist	0.12	0.17	0.18	0.18	-
Day Camp Senior Recreation Specialist	-	-	0.18	0.18	-
Engineering Assistant (Interns)	0.80	0.60	0.60	0.60	-
Engineering Technician	0.50	0.50	0.50	0.50	-
Environmental Services Intern	-	-	-	0.45	0.45
Event Coordinator	0.09	0.08	0.36	0.40	0.04
Facility Attendant Staff	0.02	0.02	0.09	0.09	-
Fitness Program Class Instructors	1.10	0.32	1.28	1.30	0.02
Fitness Program Staff (Drop-in)	0.40	-	-	-	-
Food Server	0.46	0.50	0.50	0.50	-
Guest Services Associate	0.01	-	-	-	-
Lifeguard/Instructor	0.07	0.07	0.08	0.28	0.20

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Personnel Summary (Citywide)

Job Classification- Temporary	*FY 21*	*FY 22*	*FY 23*	*FY 24*	*CHG FY23>24*
Office Assistant-Part-Time	0.20	-	-	0.50	0.50
Office Intern	0.10	0.30	0.25	-	-0.25
Part-Time Dispatcher (Per Diem Basis)	0.15	0.15	0.21	0.21	-
Preschool Aides	1.69	1.08	2.38	2.03	-0.35
Preschool Teacher	1.69	0.95	1.64	1.35	-0.29
Program Assistant	0.09	-	0.05	0.12	0.07
Project Engineer	0.60	0.60	0.75	0.75	-
Project Manager (One-Time Projects)	0.40	0.20	0.30	0.50	0.20
Public Safety Assistant	-	-	0.50	1.17	0.67
Recreation Specialist	0.03	-	-	-	-
Relief Site Manager	0.04	0.04	0.04	0.03	-0.01
Skate Park Attendant	0.23	-	-	-	-
Skate Park Instructor	0.16	0.17	0.26	0.26	-
Sports Class Instructors	0.15	0.07	0.26	0.34	0.08
Street Maintenance- Storm inlet/tree trim	1.20	0.80	1.00	1.00	-
Summer Intern (Planning)	-	-	-	0.12	0.12
Swim Team Coaches	1.14	2.46	0.48	0.72	0.24
Temporary Building Maintenance Worker	0.50	0.50	-	-	-
Temporary Labor (Parks)	2.00	1.00	1.30	1.30	-
Temporary Labor (Trees)	1.00	0.50	0.60	0.60	-
Traffic Engineering Assistant (Intern)	0.40	0.30	0.40	0.40	-
Training Coordinator	0.50	0.50	0.50	0.50	-
Youth League/Camp Leaders	0.10	-	-	-	-
Total Temporary Positions	24.05	24.93	30.63	32.71	2.08

Total All Positions	197.72	193.00	206.43	215.59	9.16

Personnel Summary (Citywide)

(1) FTE is budgeted for FY 2024, but proposed to be held vacant and unfunded for the fiscal year.

(2) Proposed to be moved to contractual services in FY 2024; with a potential cost-share agreement with local school districts.

APPROVING RESOLUTIONS

FY 2024 Operating and Capital Budget

RESOLUTION NO. 13003

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CAMPBELL ADOPTING THE CITY'S OPERATING AND CAPITAL BUDGET FOR FISCAL YEAR 2024

WHEREAS, there has been submitted to the City Council a proposed budget for the operation of all departments and facilities of the City of Campbell for FY 2024, and there has been submitted to the City Council a proposed budget for the capital expenditures related to City projects, and

WHEREAS, the City Council held meetings to review the proposed operating and capital budget; and the City Council took action to adopt the proposed budget;

NOW, THEREFORE, BE IT RESOLVED, by the City Council that as of July 1, 2023 the amount of **$92,271,038** be fixed as the amount necessary to meet all municipal operating requirements (excluding any further changes resulting from this public hearing and/or any miscellaneous corrections), and that the amount of **$13,556,073** be fixed as the amount necessary to meet the capital requirements of the City and that the same is hereby approved, confirmed and adopted at the combined total of **$105,827,111**; and

BE IT FURTHER RESOLVED that the Finance Director is hereby authorized to make any changes resulting from the public hearing to adopt the FY 2024 operating and capital budget or any miscellaneous corrections due to more refined estimates and incorporate these changes into the final published FY 2024 operating and capital budget document.

PASSED AND ADOPTED this day 20th of June, 2023, by the following roll call vote:
AYES: Councilmembers: Lopez, Scozzola, Furtado, Landry, Bybee
NOES: Councilmembers:
ABSENT: Councilmembers:

APPROVED:
Anne Bybee, Mayor

ATTEST:
Andrea Sanders, City Clerk

FY 2024 CIP Conformance to General Plan

RESOLUTION NO. 13004

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CAMPBELL APPROVING THE PROPOSED FISCAL YEARS 2024-2028 5-YEAR CAPITAL IMPROVEMENT PLAN (CIP) AND FINDING THE CIP TO BE CONSISTENT WITH THE CAMPBELL GENERAL PLAN PURSUANT TO § 65103(c) and § 65403(c) OF THE STATE OF CALIFORNIA GOVERNMENT CODE AND EXEMPT FROM REVIEW UNDER THE CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA)

WHEREAS, after due consideration of all evidence presented, the City Council does find as follows with respect to the FY 2024-2028 CIP:

1. The proposed CIP is consistent with the Campbell General Plan, pursuant to § 65103(c) and § 65403(c) of the State of California Government Code;
2. The proposed CIP is exempt from review under the California Environmental Quality Act (CEQA) in that it is not a "project" as defined by Public Resources Code § 21065 being an administrative activity of the City that will not result in direct or indirect physical changes to the environment pursuant to CEQA Guidelines § 15378.

WHEREAS, based upon the foregoing findings of fact, the City Council further finds and concludes that:

1. The CIP is consistent with the Campbell General Plan; and
2. No substantial evidence has been presented from which a reasonable argument could be made that the CIP projects would have a significant adverse impact on the environment.

NOW, THEREFORE, BE IT RESOLVED that the City Council finds the proposed CIP to be consistent with the Campbell General Plan pursuant to 65103(c) and § 65403(c) of the State of California Government Code and exempt from review under the California Environmental Quality Act (CEQA); and,

BE IT FURTHER RESOLVED that the City Council approves the Fiscal Year 2024-2028 Capital Improvement Plan with projects totaling **$94,594,079**; including new capital projects of **$7,621,700** and **$8,983,028** as the amount necessary to meet the capital requirements of the City in FY 2024.

PASSED AND ADOPTED this day 20th of June, 2023, by the following roll call vote:
AYES: Councilmembers: Lopez, Scozzola, Furtado, Landry, Bybee
NOES: Councilmembers:
ABSENT: Councilmembers:

APPROVED:
Anne Bybee, Mayor

ATTEST:
Andrea Sanders, City Clerk

FY 2024 Appropriations Limit

RESOLUTION NO. 13005

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CAMPBELL ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2024 PURSUANT TO ARTICLE XIIIB OF THE CALIFORNIA ST ATE CONSTITUTION

WHEREAS, Proposition 4 was adopted by the voters of the State of California on November 6, 1979, adding Article XIII B of the California State Constitution.; and

WHEREAS, Proposition. 111 was adopted by the voters of the State of California on June 5, 1990, amending Article XIII B of the California State Constitution; and

WHEREAS, pursuant to Section 8 of Article XIII B of the California State Constitution, the City Council determines that the change in the cost of living shall be measured by the percentage change in Per Capita Personal Income as provided by the State of California Department of Finance from the preceding year and the change in population shall be measured by the change in the County of Santa Clara's population growth; and

WHEREAS, the City Council of the City of Campbell wishes to establish this appropriations limit for the Fiscal Year 2024 pursuant to Article XIII B of the California State Constitution;

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Campbell hereby finds and determines that the appropriations limit for Fiscal Year 2024 is **$90,285,220**.

PASSED AND ADOPTED this day 20th of June, 2023, by the following roll call vote:
AYES: Councilmembers: Lopez, Scozzola, Furtado, Landry, Bybee
NOES: Councilmembers:
ABSENT: Councilmembers:

APPROVED:
Anne Bybee, Mayor

ATTEST:
Andrea Sanders, City Clerk

Long-Range Financial Forecast

Staff has prepared a ***second*** update of the ***Seven-Year Financial Forecast*** for the General Fund, which shows four (4) years of historical actuals (FY 2019 to FY 2022), current year projected actuals (FY 2023), and seven (7) years of projected actuals through FY 2030. This update will provide a summary of staff's Seven-Year Financial Forecast, with the full detailed forecast to be published in its entirety on the City's website. Additionally, its main focus is the General Fund (101) since that is the City's primary discretionary fund to support daily operations. Please also note that while this is a better indication of estimated revenues and expenditures for FY 2024 and beyond, the forecast will continue to be updated in the future as actual expenditures and revenues are realized and additional information about future trends is made available. Thus, this forecast only represents a snapshot in time that can and will change.

Below in ***Table 1***, please find a summary of projected General Fund revenues compared to expenditures during this time period as well as estimated surpluses or deficits. Please note though that this is only one possible future for the City based on the assumptions to be detailed below and future year trending based off of those assumptions. Should actions be taken to reduce expenditures beyond any measures taken to date, revenues increase through new or modified sources, or the economy grow more quickly or more slowly than expected, actual results could deviate from projected results, which are based upon best data as of today:

Table 1 – General Fund Revenues vs. Expenditures (Estimated) (July 1, 2023)

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Revenues	69,261,824	69,103,200	71,492,800	74,761,800	78,048,300	81,491,200	85,116,200
Expenditures	69,110,503	69,025,400	71,248,800	73,561,400	75,631,200	77,896,200	77,751,300
Surplus/(Deficit)	**151,321**	**77,800**	**244,000**	**1,200,400**	**2,417,100**	**3,595,000**	**7,364,900**

For comparison purposes, ***Table 2*** below provides the same information from when staff last provided an update of the Seven-Year Financial Forecast to Council on June 6, 2022:

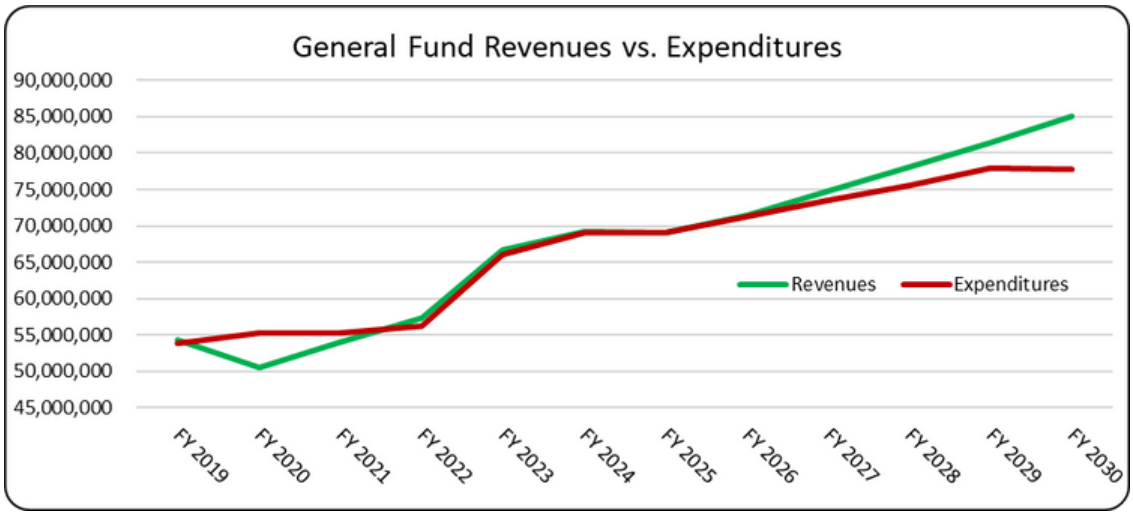
Table 2 – General Fund Revenues vs. Expenditures (Estimated) (June 6, 2023)

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Revenues	68,841,824	69,257,700	71,651,900	74,925,600	78,217,000	81,665,000	85,295,300
Expenditures	68,628,003	69,635,600	71,597,400	73,920,600	76,001,300	78,277,400	78,160,700
Surplus/(Deficit)	**213,821**	**(377,900)**	**54,500**	**1,005,000**	**2,215,700**	**3,387,600**	**7,134,600**

As shown, at the time of the last update, staff had projected balanced General Fund operations in FY 2024, followed by a slight deficit in FY 2025 of $377,900. While several new costs were added to FY 2024 since the June 6th Budget Introduction, staff also corrected out years of the forecast to remove any one-time expenses beyond FY 2024. As a result, all years of the forecast are now balanced. Please also note that the Seven-Year Financial Forecast assumes a measured use of American Rescue Plan Act (ARPA) funds in FY 2024 to support budgetary requests discussed in the City's Manager's Transmittal Letter as well as a small use to support a two-year limited-term Environmental Programs Specialist in FY 2025. The Environmental Programs Specialist will assist the City in preparing a Climate Action Plan in FY 2024 and FY 2025.

The financial information above is also visually presented in ***Graph 1*** below. In addition to a seven-year forecast, this graph also provides five-year historical look back:

Graph 1 – General Fund Revenues vs. Expenditures (Estimated and Historical)



Given the updated forecast, total General Fund reserves are estimated to return to their targeted levels by FY 2029 and be above their targeted levels in out years. The forecast could change should action regarding ongoing costs be taken, additional revenue sources be secured, or a quicker and larger than expected economic growth occur. A comparison to target levels set by Council Policy is shown in Graph 2 below:

Graph 2 – General Fund Reserves (Targeted vs Actual and Projected Actual)

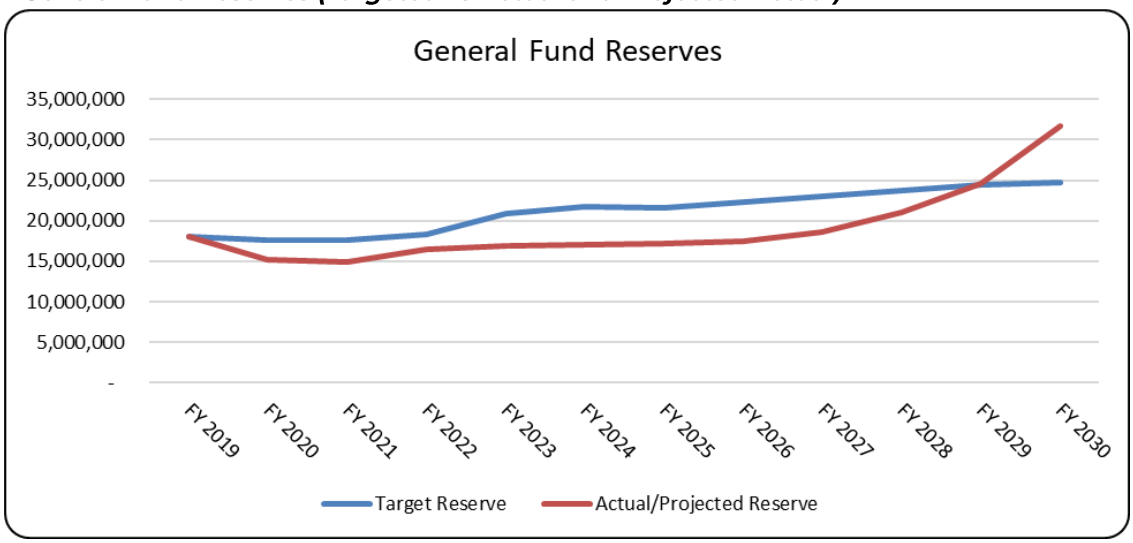


Table 3 below provides a summary of projected General Fund discretionary reserves over the seven-year forecast from FY 2024 to FY 2030 and considers potential surpluses and deficits identified above:

Table 3 – General Fund Discretionary Reserves (Estimated)

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Econ. Fluct.	9,955,452	9,955,452	9,955,452	9,955,452	9,955,452	12,985,297	12,961,142
Emergency	3,901,462	3,979,262	4,223,262	5,423,662	7,840,762	8,149,120	8,511,620
Operating	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,256,798	8,026,555
PERS	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000
Total	**17,108,914**	**17,186,714**	**17,430,714**	**18,631,114**	**21,048,214**	**24,643,214**	**31,751,317**
% of Expend.	***25.0%***	***24.1%***	***23.5%***	***24.2%***	***26.4%***	***30.0%***	***39.1%***

The following summarizes key assumption made for revenues and expenditures:

REVENUES

- **Property Taxes** – Property tax is the General Fund's largest revenue source and continues to be fueled by improving housing prices and strong sales activity. In fact, as of calendar year 2023 Q1, the average home price in Campbell was $1.84 million and rose slightly from an average home price of $1.83 million in

calendar year 2022 Q4. Additionally on May 5, 2023, the Santa Clara County Assessor's Office provided an update on FY 2023 property tax collections to date and projected 5.89% assessed value growth for Campbell in FY 2024. This has been factored into the Adopted FY 2024 Operating Budget and is up from a 5.62% growth estimate provided by the Assessor's Office on February 10, 2023. Beyond FY 2024, staff estimates steady 6-7% growth which mirrors pre-COVID recessionary property tax growth levels. Property Tax estimates also include substantially higher Educational Revenue Augmentation Fund (ERAF) revenues which are paid by the State to the City through property tax and have been much higher than expected the past few years due to increasing property valuations.

- **Sales and Use Tax** - Sales tax is the General Fund's second largest revenue source and shows a decrease from FY 2023 to FY 2024 due to a large one-time back payment made by a top sales tax producer in FY 2023. While ongoing annual revenue from this sales tax producer will continue in FY 2024 and beyond, the one-time back payment will not. Sales Tax as a whole though, once the one-time adjustment is removed, is projected to remain relatively flat in FY 2024 when compared to FY 2023. Beyond FY 2024, staff conservatively estimates 2-3% growth per year. However, staff also notes that inflationary pressures and the possibility of a recession caused by rising interest rates provide headwinds to consumer and business spending and further economic growth.

- **Charges for Service** - As a whole in Charges for Service in the General Fund, staff is estimating an 18.6% increase in FY 2024 when compared to the year-end estimate for FY 2023; reflecting increased service demands. At $5.91 million, this meets and exceeds pre-recessionary levels and adopted operational costs in departments such as Recreation and Community Services reflect this return to "normal". However, in future years, staff estimates more regular 3% growth.

- **Transient Occupancy Tax (TOT)** - Based on significant improvements in the travel and leisure industry, staff projects that Transient Occupancy Tax (TOT) will reach near pre-pandemic levels in FY 2024 and equal approximately $4.50 million. However, prior to the pandemic, TOT was at $4.80 million annually. In FY 2023, it is expected to reach $3.65 million. Thereafter, staff estimates conservative 3% growth per year.

EXPENDITURES

- **Employee Costs** – Three-year labor agreements with all bargaining groups were agreed to in 2022 and run through 2025. Costs associated with agreements have been factored into the adopted budget, long-range forecast, and schedules as well as an 8% assumption for annual healthcare premium increases and other compensation special adjustments to bring certain positions to median.

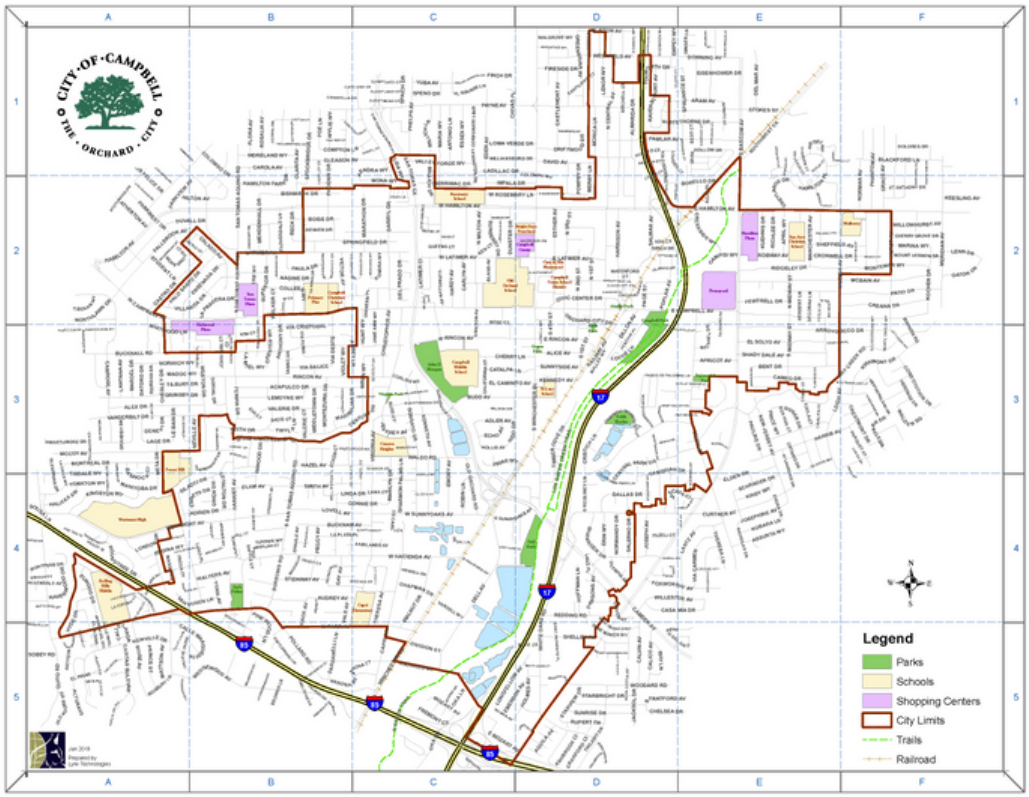
- **Supplies and Services** – In the General Fund, there is a 6.5% increase to supplies and services costs in FY 2024 when compared to FY 2023 Year-End Estimates. After FY 2024, staff is estimating level 3% annual growth through FY 2030, consistent with normal and average inflationary growth levels.

And lastly, as mentioned previously, the detailed seven-year financial forecast will be published in its entirety on the City's website and will contain following items shown:

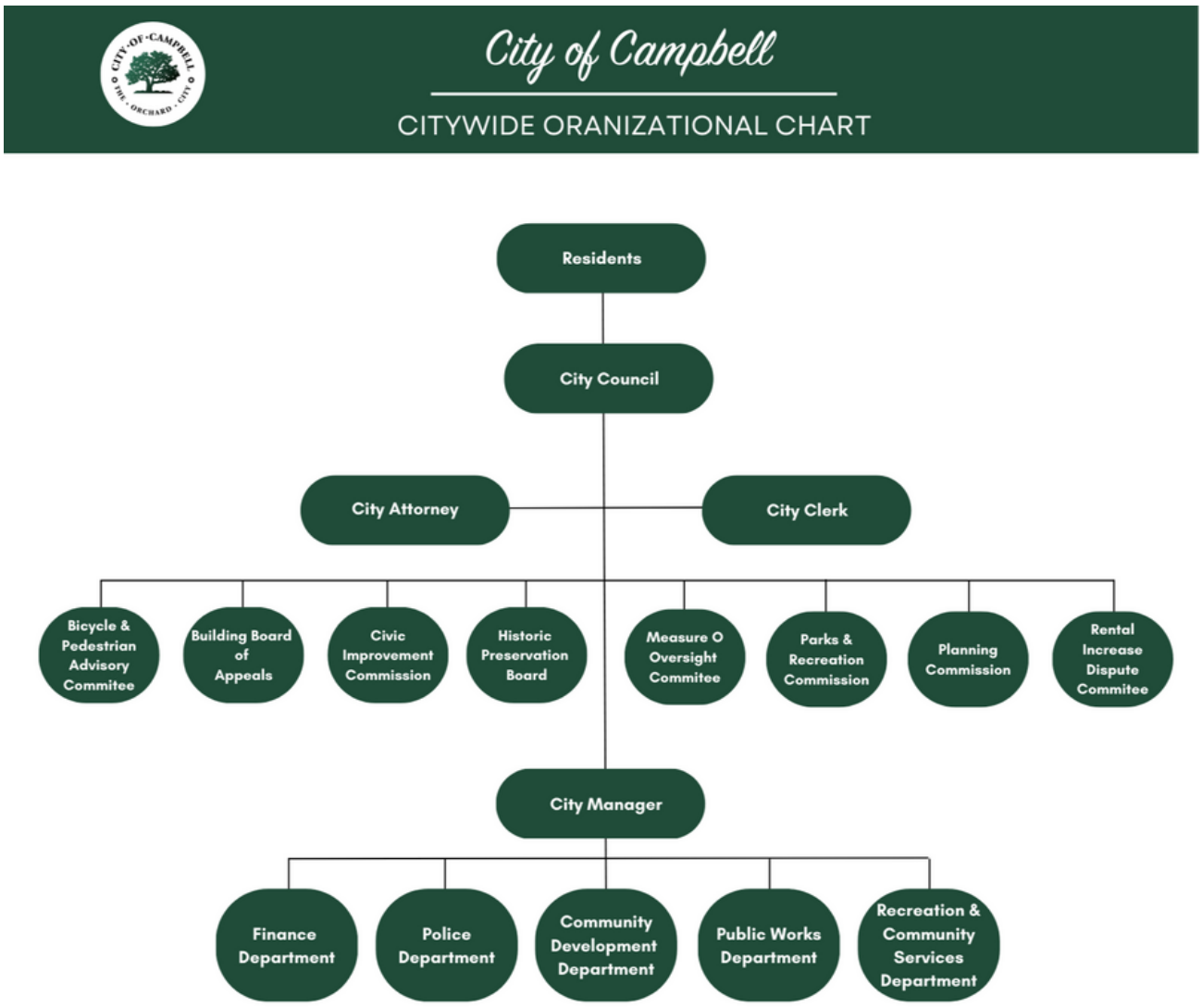
- Historical and Projected Revenues by Type
- Historical and Projected Expenditures by Type
- Historical and Projected Surpluses and Deficits
- Historical and Projected Draw Downs or Additions to General Fund Reserves
- Historical and Projected Comparisons of General Fund Reserves to City Policy

City Map

Recreation Area
Emeryville
Oakland
Alameda
San Francisco
Danville
Blackhawk
Tassajara
San Ramon
San Leandro
Dublin
Ulmar
Castro Valley
Asco
Livermore
Pleasanton
Hayward
Daly City
South San Francisco
San Bruno
Union City
Sunol
San Mateo
Fremont
El Granada
San Carlos
Redwood City
Don Edwards San Francisco Bay National Wildlife
Half Moon Bay
Palo Alto
Milpitas
Mountain View
Joseph D. Grant County Pa
San Gregorio
La Honda
Cupertino
San Jose
Campbell
Loma Mar
Pescadero
Saratoga
Los Gatos


CITY OF CAMPBELL
THE ORCHARD CITY
Legend
Parks
Schools
Shopping Centers
City Limits
Trails
Railroad

Citywide Organizational Chart



City Officials

City Council

Mayor – Anne Bybee

Vice Mayor – Susan M. Landry

Councilmember – Sergio Lopez

Councilmember – Daniel E. Furtado

Councilmember – Elliot Scozzola

Note: Mayor serves an annual term from December to December. Names and positions are as of July 2023.

City Administrative Staff

City Manager – Brian Loventhal

Assistant City Manager – Angelique Gaeta

City Clerk – Andrea Sanders

City Attorney – William Seligmann

Community Development Director – Rob Eastwood

Finance Director – Will Fuentes

Human Resources Manager – Jenny Le-Christensen

Information Technology Manager – Cecil Lawson

Police Chief – Gary Berg

Public Works Director – Todd Capurso

Recreation & Community Services Director – Natasha Bissell

Note: City Administrative Staff names are current as of July 2023.

Community Vision

Campbell will remain a friendly community and develop a stronger sense of identity, characterized by the active involvement of its citizens and businesses in all aspects *of community life.*

It will be a safer, more well-balanced small town with connected neighborhoods set in an attractive and comfortable environment.

Campbell City government will be increasingly fiscally self-reliant, provide more effective basic municipal services and foster regional cooperation and local partnerships.

Community Goals

To have a safe, clean, comfortable and healthy environment.
To be a physically connected and involved community with a strong sense of identity.
To have attractive residential neighborhoods and business districts.
To retain a friendly, small-town atmosphere.
To maintain a fiscally self-reliant City government with effective basic municipal services.

Mission Statement

The City of Campbell's mission is to maintain a safe and pleasant environment by providing effective governance and the efficient delivery of public services.

In the process of providing representative local government, the City identifies and anticipates concerns, problems and opportunities, and takes actions to address them. The City government also provides a catalyst for the involvement of residents, businesses and organizations in the development and maintenance of the community.

The City's role is to deliver critical public services in an efficient, professional and timely manner.

The City is responsible for the preservation of the community's physical and aesthetic assets, and for the efficient management and equitable allocation of community fiscal resources.

Essential to accomplishing the objectives outlined above is the active involvement of citizens serving as elected Councilmembers, advisory commissioners, and on citizen committees and task forces. In addition, the selection, training, motivation and retention of highly qualified employees is critical to the City's success.

Campbell Statement of Values

Preamble:
To promote and foster the highest degree of public trust, the Campbell City Council has adopted a Statement of Values reflecting the core beliefs of the community. These key values are deeply held beliefs that influence a person's attitude, actions and decisions. Values, in turn, form the basis for ethical decisions. Ethics are standards or principles for how we treat one another.

The Campbell Statement of Values expresses the standards for the highest integrity and ethical conduct expected for elected officials, appointed commissioners and board members, executive staff and candidates for local office. These individuals have the responsibility to assure that they understand and follow, in every respect, the ethical standards so that the public can continue to have full confidence in its officials, candidates, and the democratic process. Ethical behavior requires a commitment to *live* by the values expressed below.

This Statement of Values is expected to be a "living" document and reviewed or updated periodically; initially in February 2007 and in February of odd-numbered years thereafter.

Community
As I serve Campbell:
- I value the importance of building and preserving community in Campbell
- I am a steward for the community's economy, environment, culture and safety
- I am engaged and responsive when serving the community; the needs and concerns of all residents are important to me
- I take into consideration the long-term financial needs of the City while also balancing Campbell's identity as a small town with connected neighborhoods
- I will represent and serve all residents as a whole, even though Councilmembers are elected by District.

Honesty
As I serve Campbell:
- My words and deeds will be based on truthfulness
- I will conduct myself with the highest degree of sincerity
- I will not knowingly use inaccurate information nor omit relevant information to support my position or views
- I take responsibility for my actions and do not leave false impressions

Civility
As I serve Campbell:
- I treat everyone the way I want to be treated, with respect and dignity
- I practice patience, courtesy, and civility in all interactions
- I understand differences of opinion and policy disagreements are part of the democratic process; I respect the opinions of those with whom I differ
- I support effective two-way communication by listening carefully, asking questions and determining an appropriate response

Equality
As I serve Campbell:
- I value everyone's opinion and listen to all sides
- I encourage public input as well as equal access and treatment for all
- I am impartial and make decisions based on the merits of the issue

Teamwork
As I serve Campbell:
- I will actively participate in a positive and constructive manner
- I encourage and support collaboration and strive for consensus building
- I value diversity and seek divergent viewpoints from people of all backgrounds
- I am approachable and open-minded
- I understand that my position may not always prevail but that I support the democratic process and the decisions resulting from it

Accountability

As I serve Campbell:

- I hold myself accountable to the highest ethical standards
- I take responsibility for my conduct and am willing to explain my actions and decisions
- I recognize that the responsibility for making decisions about the use of public resources is a public trust

As a representative of, or candidate for an office in, the City of Campbell, I agree to uphold the – Campbell Statement of Values adopted by the City Council. I affirm that I have read, understood and will conduct myself in accordance with the City of Campbell's Statement of Values.

Adopted by the Campbell City Council on March 21, 2006. Updated February 17, 2009, Resolution #10998
Updated April 4, 2023 Resolution #12958

Council Committee Responsiblities

MAYOR BYBEE

Cities Association of Santa Clara County:
- Board Representative
- Legislative Action Committee and City Selection Committee

City Attorney Performance/Compensation Subcommittee
City Clerk Performance/Compensation Subcommittee
City Manager Performance/Compensation Subcommittee
Finance Subcommittee
Friends of the Heritage Theater Liaison
Legislative Subcommittee
Silicon Valley Animal Control Authority Board (SVACA)
West Valley Mayors and Managers

VICE MAYOR LANDRY

Advisory Commissioner Appointment Interview Subcommittee
City Attorney Performance/Compensation Subcommittee
City Clerk Performance/Compensation Subcommittee
City Manager Performance/Compensation Subcommittee
Education Subcommittee
Economic Development Subcommittee
Recycling and Waste Reduction Commission of SCC**
Santa Clara Valley Water District County Water Commission
Santa Clara County Library District JPA Board of Directors

West Valley Clean Water JPA **(Alt.)**
West Valley Solid Waste Authority JPA **(Alt.)**
West Valley Mayors and Managers **(Alt.)**

COUNCILMEMBER FURTADO

Advisory Commissioner Appointment Interview Committee
DCBA Liaison
West Valley Clean Water JPA
West Valley Sanitation District
West Valley Solid Waste Authority JPA

Association of Bay Area Governments **(Alt.)**
Silicon Valley Animal Control Authority Board (SVACA) **(Alt.)**
Valley Transportation Authority Policy Advisory Committee **(Alt.)**

COUNCILMEMBER LOPEZ:
Association of Bay Area Governments
Bay Area Quality Management District Board of Directors**
Economic Development Subcommittee
Finance Subcommittee
League of Cities Peninsula Division Executive Committee**
Legislative Subcommittee
Santa Clara County Housing and Community Development Advisory Committee
Silicon Valley Clean Energy Finance and Audit Committee
Valley Transportation Authority Board of Directors**

Campbell Historical Museum & Ainsley House Foundation Liaison **(Alt.)**
Cities Association of Santa Clara County:
- Board Representative **(Alt.)**
- Legislative Action Committee and City Selection Committee **(Alt.)**

Friends of the Heritage Theater Liaison **(Alt.)**
Santa Clara Valley Water District: County Water Commission **(Alt.)**
Silicon Valley Clean Energy JPA Board of Directors **(Alt.)**
West Valley Sanitation District **(Alt.)**

COUNCILMEMBER SCOZZOLA
Campbell Historical Museum & Ainsley House Foundation Liaison
Education Subcommittee
Silicon Valley Clean Energy JPA Board of Directors
Valley Transportation Authority Policy Advisory Board

DCBA Liaison **(Alt.)**
Santa Clara County Housing and Community Development Advisory Committee **(Alt.)**
Santa Clara County Library District JPA Board of Directors **(Alt.)**

****appointed by other agencies**

Commissions, Committees, and Advisory Boards

Bicycle/Pedestrian Committee
Mark Nakamura, Chairperson
Barton Smith, Vice Chairperson
Catherine Brady
Matt Schroeder
Renee Small

Building Board of Appeal
Bruno Marcelic
Jim Morelan
Jay Perrine
Kevin Salazar
Todd Zeman

Measure O - Citizens Oversight Committee
Al Bito, Chairperson
Anne Souza, Vice Chairperson
Terry Hines
Doris Quai Hoi
Paul Russell
Steven Saunders

Civic Improvement Commission
Maryanne Yoshikawa, Chairperson
Jenna Cadematori, Vice Chairperson
Christopher Bracher
Gary Coluccio
Jennifer Dooley
Heather Malcolm
Thomas Russell

Historic Preservation Board
Todd Walter, Chairperson
Susan Blake, Vice Chairperson
Rob Corteway
Michael Foulkes
Laura Taylor Moore

Parks and Recreation Commission
Allen Ishibashi, Chairperson
Traci Mitchell, Vice Chairperson
Frank Beitz
Sherrie Doherty
Robert Fidrych J
Tina Lee
Sharon Teeter

Planning Commission
Adam Buchbinder, Chairperson
Alan Zisser, Vice Chairperson
Stuart Ching
Davis Fields
Matt Kamkar
Michael Krey
Maggie Ostrowski

Rental Fact Finding Committee - (Not currently active)

Note: Names and Positions as of July 1, 2023

Social Services Sub-Grants

The Civic Improvement Commission (CIC) is responsible for making recommendations to the City Council on allocating the City's Social Service Sub-Grant program funds to qualified social service agencies. Applications for the two-year Social Service Sub-Grants period (FY 2024 and FY 2025) were available on December 5, 2022, and were due on January 27, 2023. The annual recommended funding amount for the two-year funding cycle is $65,000 each year and is included in the City Council FY 2024 Adopted Budget under account 101.501.7427. $55,000 was the annual amount approved by the City Council for program years FY 2022 and FY 2023. Please note that funding for FY 2025 cannot be officially considered and approved by Council until the FY 2025 budget adoption process.

On June 22, 2023, following the City Council's approval to award a total of $65,000 in Social Service Subgrant funds, the CIC met and discussed each applicant's request for funding. Among the factors the CIC considered to determine what amount of funding they would recommend be awarded to each applicant was the number of clients each applicant served, increases and decreases in services provided since the last time an applicant received grant funds, the depth of the services each applicant rendered (i.e., a one-time call providing resource information versus full representation in court from the beginning to the end of a court case), and whether the agency was a previous or new applicant. After considering these factors, the CIC voted to recommend that the City Council award Social Service Subgrant funds to the applicants below as follows. Table 1 below shows the FY 2022 and FY 2023 approved Social Service Sub-Grant amounts, as well as the CIC recommended amounts for FY 2024 and FY 2025; with FY 2024 allocations subsequently approved by City Council on July 18, 2023. FY 2024 is the first year of the two-year grant award period:

Table 1 - FY 2022 through FY 2025 Social Service Sub-Grant Program Allocations

Agency	Description of Service	FY 2022 Approved	FY 2023 Approved	FY 2024 Approved	FY 2025 Recomm.
Catholic Charities	Advocacy	$6,000	$6,000	$6,500	$6,500
The Health Trust	Meal Delivery	13,500	13,500	16,000	16,000
Live Oak Adult Day Services	Adult Day Care	7,000	7,000	7,000	7,000
Next Door Solutions to Domestic Violence	Domestic Violence Prevention	4,000	4,000	4,000	4,000
St. Lucy Conference- Society of St. Vincent de Paul	Financial Assistance	13,500	13,500	15,000	15,000
Seniors Adults Legal Assistance (SALA)	Legal Counseling	11,000	11,000	12,000	12,000
Counseling and Support Services for Youth (CASSY)	Mental Health	N/A	N/A	4,500	4,500
TOTAL		**$55,000**	**$55,000**	**$65,000**	**$65,000**

Schedule of Fund Transfers

The following sections detail FY 2023 transfers between funds for operating and capital purposes.

Operating Transfers Out to In

Transfers Out	Amount-->	Transfer In	Amount	Purpose
101 - General Fund	(705,500)	204 - Gas Tax Fund	705,500	204.980 (Gas Tax) - Balance Fund
101 - General Fund	(993,000)	207 - Light. & Lands. Dist.	993,000	207.775 (Parks Main) Ops Supp
101 - General Fund	(187,000)	209 - Environ Svcs	187,000	209.715 (Env Srvs) Ops Supp
101 - General Fund	(766,600)	370 - 2016 LRB	766,600	370.548 (2016 LRB) Debt
101 - General Fund	(571,900)	647 - IT Pool Fund	571,900	647.547 (IT) Admin Supp
101 - General Fund Total	**(3,224,000)**		**3,224,000**	
221 - ARPA	(2,934,512)	101 - General Fund	2,934,512	101.980 Balance General Fund
221 - ARPA	(132,000)	647 - IT Pool Fund	132,000	Replace Storage Area Network
221 - ARPA	(210,585)	233 - Housing Assistance	210,585	Housing Manager
221 - ARPA Fund Total	**(3,277,097)**		**3,277,097**	
236 - Comm. Fac. Dist. #1	(71,500)	101 - General Fund	71,500	101.605 (Field Services) - Ops Sup
236 - Comm. Fac. Dist. #1	(71,500)	101 - General Fund	71,500	101.610 (Fire Srvcs) - Ops Supp
236 - Comm. Fac. Dist. #1 Total	**(143,000)**		**143,000**	
237 - Comm. Fac. Dist. #2	(6,000)	101 - General Fund	6,000	101.740 (Land Dev) - Ops Supp
237 - Comm. Fac. Dist. #2	(6,000)	207 - Light. & Lands. Dist.	6,000	207.775 (Parks Maint) - Ops Supp
237 - Comm. Fac. Dist. #2 Total	**(12,000)**		**12,000**	
641 - Motor Vehicle Pool	(1,900)	101 - General Fund	1,900	101.535 (Finance) - Ops Supp
641 - Motor Vehicle Pool	(2,000)	101 - General Fund	2,000	101.745 (Maint Admin) - Ops Supp
641 - Motor Vehicle Pool Total	**(3,900)**		**3,900**	
Grand Total	**(6,659,997)**		**6,659,997**	

Operating Transfers In to Out

Transfer In	Amount<-	Transfers Out	Amount	Purpose
101 - General Fund	2,934,512	221 - ARPA	(2,934,512)	101.980 Balance General Fund
101 - General Fund	71,500	236 - Comm. Fac. Dist. #1	(71,500)	101.605 (Field Services) - Ops Sup
101 - General Fund	71,500	236 - Comm. Fac. Dist. #1	(71,500)	101.610 (Fire Srvcs) - Ops Supp
101 - General Fund	6,000	237 - Comm. Fac. Dist. #2	(6,000)	101.740 (Land Dev) - Ops Supp
101 - General Fund	1,900	641 - Motor Vehicle Pool	(1,900)	101.535 (Finance) - Ops Supp
101 - General Fund	2,000	641 - Motor Vehicle Pool	(2,000)	101.745 (Maint Admin) - Ops Supp
101 - General Fund Total	**3,087,412**		**(3,087,412)**	
204 - Gas Tax Fund	705,500	101 - General Fund	(705,500)	204.980 (Gas Tax) - Balance Fund
204 - Gas Tax Fund Total	**705,500**		**(705,500)**	
207 - Light. & Lands. Dist.	993,000	101 - General Fund	(993,000)	207.775 (Parks Main) Ops Supp
207 - Light. & Lands. Dist.	6,000	237 - Comm. Fac. Dist. #2	(6,000)	207.775 (Parks Maint) - Ops Supp
207 - Light. & Lands. Dist. Total	**999,000**		**(999,000)**	
209 - Environ Svcs	187,000	101 - General Fund	(187,000)	209.715 (Env Srvs) Ops Supp
209 - Environ Svcs Total	**187,000**		**(187,000)**	
233 - Housing Assistance	210,585	221 - ARPA	(210,585)	209.715 (Env Srvs) Ops Supp
233 - Housing Assistance Total	**210,585**		**(210,585)**	
370 - 2016 LRB	766,600	101 - General Fund	(766,600)	370.548 (2016 LRB) Debt
370 - 2016 LRB Total	**766,600**		**(766,600)**	
647 - IT Pool Fund	571,900	101 - General Fund	(571,900)	647.547 (IT) Admin Supp
647 - IT Pool Fund	132,000	221 - ARPA	(132,000)	Replace Storage Area Network
647 - IT Pool Fund Total	**703,900**		**(703,900)**	
Grand Total	**6,659,997**		**(6,659,997)**	

Capital Transfers Out to In

Transfers Out	Amount-->	Transfer In	Amount	Purpose
101 - General Fund	(550,000)	435 - Capital Projects Fund	550,000	New CIPR Projects Set Aside
101 - General Fund	(1,592,245)	435 - Capital Projects Fund	1,592,245	New CIPR Projects (1)
101 - General Fund	(300,000)	435 - Capital Projects Fund	300,000	Carryover Const. Tax Proj. (2)
202 - Vehicle Impact Fees	(837,000)	435 - Capital Projects Fund	837,000	Vehicle Impact Fee Projects
204 - Gas Tax	(1,000,000)	435 - Capital Projects Fund	1,000,000	Gas Tax Projects
212 - State Grants	(1,452,000)	435 - Capital Projects Fund	1,452,000	Local Grant and Meas B Projects
216 - TDA	(30,000)	435 - Capital Projects Fund	30,000	TDA Grants Projects
295 - Parkland Dedication	(428,000)	435 - Capital Projects Fund	428,000	Parkland Projects
TOTAL	**(6,189,245)**		**6,189,245**	

Offsets

(1) Fund Balance Draw CIPR/ARPA	1,592,245
(2) Fund Balance Draw Const Tax	300,000
Total	***1,892,245***

Capital Transfers In to Out

Transfers In	Amount	<--Transfer Out	Amount	Purpose
435 - Capital Projects Fund	550,000	101 - General Fund	(550,000)	New CIPR Projects Set Aside
435 - Capital Projects Fund	1,592,245	101 - General Fund	(1,592,245)	New CIPR Projects (1)
435 - Capital Projects Fund	300,000	101 - General Fund	(300,000)	Carryover Const. Tax Proj. (2)
435 - Capital Projects Fund	837,000	202 - Vehicle Impact Fees	(837,000)	Vehicle Impact Fee Projects
435 - Capital Projects Fund	1,000,000	204 - Gas Tax	(1,000,000)	Gas Tax Projects
435 - Capital Projects Fund	1,452,000	212 - State Grants	(1,452,000)	Local Grant and Meas B Projects
435 - Capital Projects Fund	30,000	216 - TDA	(30,000)	TDA Grants Projects
435 - Capital Projects Fund	428,000	295 - Parkland Dedication	(428,000)	Parkland Projects
TOTAL	**6,189,245**		**(6,189,245)**	

Offsets

(1) Fund Balance Draw CIPR/ARPA	*(1,592,245)*
(2) Fund Balance Draw Const Tax	*(300,000)*
Total	***(1,892,245)***

FUND SUMMARIES

ALL FUNDS SUMMARY

The basic accounting and reporting entity for the City is a fund. A fund is "an independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created." Funds are established for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Funds used in government are classified into three broad categories: governmental, proprietary and fiduciary. Governmental funds include activities usually associated with a typical state or local government's operations (public safety, general government activities, etc.). Proprietary funds are used to account for activities often found in the private sector (utilities, stadiums and golf courses are prime examples). Trust and Agency funds are utilized in situations where the government is acting in a fiduciary capacity as a trustee or agent. The various funds are grouped in fund types and categories and found on subsequent pages. All funds included within the City's audited financial statements are appropriated and included within the budget document.

FUND BALANCE REPORT

ALL FUNDS SUMMARY

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 41,418,709	$ 60,979,369	$ 95,914,749	$ 34,630,961	
Revenues					
Property Tax	20,965,132	23,464,393	24,269,000	25,790,000	6.3%
Sales & Use Taxes	14,478,163	16,419,362	18,221,459	17,699,289	-2.9%
Other Taxes	6,375,527	7,894,353	8,602,100	9,691,400	12.7%
Licenses and Permits	2,963,368	3,742,394	4,173,500	4,290,300	2.8%
Fines/Forfeits/Penalties	85,149	222,721	127,500	145,000	13.7%
Investments Income	117,457	(1,123,087)	1,160,685	1,162,600	0.2%
Intergovernmental Revenue	13,062,382	11,918,784	9,352,642	10,756,525	15.0%
Charges for Service	4,834,501	6,422,622	6,416,494	6,781,545	5.7%
Leases & Rentals	1,894,089	2,779,743	2,965,800	3,052,500	2.9%
Miscellaneous Revenues	4,485,263	5,440,197	1,663,697	5,052,552	203.7%
Other Revenues	79,962	77,059	84,600	87,000	2.8%
Special Assessments	1,398,933	1,391,231	1,408,750	1,391,600	-1.2%
Charges to Operating Depts.	2,901,934	2,939,446	3,096,392	3,096,392	0.0%
OFS - Bonds & Loans	23,171,626	32,506,763	-	-	N/A
OFS - Fund Balance Draw	-	-	3,413,344	300,000	-91.2%
OFS - Operating Transfers In	30,312,387	35,329,468	6,439,459	6,659,997	3.4%
OFS - Capital Transfers In	10,773,712	8,841,186	11,971,142	6,189,245	-48.3%
Total Revenues	**$ 137,899,587**	**$ 158,266,634**	**$ 103,366,564**	**$ 102,145,945**	**-1.2%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	21,673,979	22,101,143	24,763,208	27,243,392	10.0%
Benefits	14,952,999	14,863,745	15,076,072	14,971,273	-0.7%
Supplies & Services	24,042,320	26,575,676	30,747,847	33,005,920	7.3%
Other Charges	1,186,185	1,156,193	1,058,578	867,900	-18.0%
Rents & Leases	2,263,060	2,263,060	2,490,122	2,490,122	0.0%
Debt Service	2,909,315	3,719,677	7,202,038	7,032,434	-2.4%
Operating Transfers Out	30,312,387	35,329,468	6,439,459	6,659,997	3.4%
Sub-Total Operating	*$ 97,340,245*	*$ 106,008,961*	*$ 87,777,325*	*$ 92,271,038*	*5.1%*
CAPITAL					
Capital Outlay	10,224,970	8,481,107	64,901,886	7,366,828	-88.6%
Capital Transfers Out	10,773,712	8,841,186	11,971,142	6,189,245	-48.3%
Sub-Total Capital	*$ 20,998,682*	*$ 17,322,293*	*$ 76,873,027*	*$ 13,556,073*	*-82.4%*
Total Expenditures by Type	**$ 118,338,927**	**$ 123,331,254**	**$ 164,650,352**	**$ 105,827,111**	**-35.7%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
City Council	310,840	316,539	346,065	363,952	5.2%
City Manager's Office	6,242,337	5,740,350	5,992,693	7,303,926	21.9%
City Clerk's Office	339,328	535,646	609,573	577,829	-5.2%
Recreation & Comm Srvcs	4,018,012	5,190,818	6,617,503	7,116,077	7.5%
Finance	1,783,488	1,977,207	2,458,255	2,446,442	-0.5%
Community Development	2,734,520	3,392,933	5,551,674	6,718,927	21.0%
Legal Services	577,601	544,434	582,809	579,520	-0.6%
Police Department	22,401,142	21,581,261	21,502,662	22,832,378	6.2%
Fire Services	9,556,560	9,867,228	10,310,640	10,860,918	5.3%
Public Works	12,199,138	12,867,097	14,986,736	15,535,378	3.7%
WVSWMA JPA	767,732	888,449	1,192,895	1,564,717	31.2%
Non-Departmental (Other)	57,408,229	60,429,293	94,498,846	29,927,047	-68.3%
Total Expenditures by Department	**$ 118,338,927**	**$ 123,331,254**	**$ 164,650,352**	**$ 105,827,111**	**-35.7%**

Revenues vs Expenditures	**$ 19,560,660**	**$ 34,935,380**	**$ (61,283,788)**	**$ (3,681,166)**	
Ending Fund Balance June 30	$ 60,979,369	$ 95,914,749	$ 34,630,961	$ 30,949,795	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

101 - General Fund

Used as accounting entity for resources traditionally associated with governments, such as administration and public safety, which are not required to be accounted for in another fund.

FUND BALANCE REPORT

101 GENERAL FUND

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 16,760,622	$ 15,404,562	$ 16,414,905	$ 16,957,592	
(A) - Econ Flucuations + Emergency + Unassigned + PERS					
Revenues					
Property Tax	17,911,445	19,510,782	20,526,000	22,047,000	7.4%
Sales & Use Taxes	14,478,163	16,419,362	18,221,459	17,699,289	-2.9%
Other Taxes	6,375,527	7,894,353	8,602,100	9,691,400	12.7%
Licenses and Permits	2,963,368	3,742,394	4,173,500	4,290,300	2.8%
Fines/Forfeits/Penalties	85,149	222,721	107,500	100,000	-7.0%
Investments Income	(8,137)	(317,035)	610,900	810,900	32.7%
Intergovernmental Revenue	1,414,419	985,556	1,075,700	2,059,068	91.4%
Charges for Service	3,327,691	4,843,230	4,980,430	5,907,545	18.6%
Leases & Rentals	1,894,089	2,779,743	2,965,800	3,052,500	2.9%
Miscellaneous Revenues	82,509	274,216	168,346	129,410	-23.1%
Other Revenues	79,962	77,059	84,600	87,000	2.8%
OFS - Fund Balance Draw	-	-	3,413,344	300,000	-91.2%
OFS - Operating Transfers In	5,364,551	866,425	1,729,838	3,087,412	78.5%
Total Revenues	**$ 53,968,736**	**$ 57,298,806**	**$ 66,659,517**	**$ 69,261,824**	**3.9%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	18,818,409	19,402,509	21,538,754	23,537,505	9.3%
Benefits	12,773,859	12,477,699	12,069,813	12,729,400	5.5%
Supplies & Services	16,289,291	17,933,221	23,325,863	24,837,700	6.5%
Other Charges	492,256	515,310	608,578	567,900	-6.7%
Rents & Leases	1,693,453	1,693,453	1,693,453	1,693,453	0.0%
Operating Transfers Out	4,251,537	3,696,743	3,943,321	3,224,000	-18.2%
Sub-Total Operating	*$ 54,318,804*	*$ 55,718,935*	*$ 63,179,783*	*$ 66,589,958*	*5.4%*
CAPITAL					
Capital Outlay	-	3,175	121,996	78,300	-35.8%
Capital Transfers Out	1,005,991	566,354	2,815,050	2,442,245	-13.2%
Sub-Total Capital	*$ 1,005,991*	*$ 569,528*	*$ 2,937,046*	*$ 2,520,545*	*-14.2%*
Total Expenditures by Type	**$ 55,324,796**	**$ 56,288,463**	**$ 66,116,829**	**$ 69,110,503**	**4.5%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
City Council	310,840	316,539	346,065	363,952	5.2%
City Manager's Office	2,773,206	2,696,088	3,253,578	3,221,745	-1.0%
City Clerk's Office	339,328	535,646	609,573	577,829	-5.2%
Recreation & Comm Srvcs	4,018,012	4,581,380	6,617,503	7,116,077	7.5%
Finance	1,783,488	1,977,207	2,458,255	2,446,442	-0.5%
Community Development	2,554,639	3,120,853	4,914,253	5,662,797	15.2%
Legal Services	577,601	544,434	582,809	579,520	-0.6%
Police Department	21,496,304	20,668,639	21,228,832	22,688,046	6.9%
Fire Services	9,556,560	9,867,228	10,310,640	10,860,918	5.3%
Public Works	5,044,678	5,750,100	6,734,258	7,438,599	10.5%
Non-Departmental (Other)	6,870,140	6,230,349	9,061,063	8,154,578	-10.0%
Total Expenditures by Department	**$ 55,324,796**	**$ 56,288,463**	**$ 66,116,829**	**$ 69,110,503**	**4.5%**

Revenues vs Expenditures	**$ (1,356,060)**	**$ 1,010,342**	**$ 542,688**	**$ 151,321**	
Ending Fund Balance June 30	$ 15,404,562	$ 16,414,905	$ 16,957,592	$ 17,108,913	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

202 - Vehicle Impact Fees

Accounts for Vehicle Impact Fee revenues and expenditures pertaining to street maintenance.

FUND BALANCE REPORT

202 VEHICLE IMPACT FEES

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 2,144,034	$ 2,664,964	$ 2,472,588	$ 286,725	
Revenues					
Investments Income	(3,696)	(49,340)	250	250	0.0%
Charges for Service	757,323	746,868	777,000	777,000	0.0%
Total Revenues	**$ 753,627**	**$ 697,528**	**$ 777,250**	**$ 777,250**	**0.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Capital Transfers Out	232,697	889,905	2,963,113	837,000	-71.8%
Sub-Total Capital	*$ 232,697*	*$ 889,905*	*$ 2,963,113*	*$ 837,000*	*-71.8%*
Total Expenditures by Type	**$ 232,697**	**$ 889,905**	**$ 2,963,113**	**$ 837,000**	**-71.8%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	232,697	889,905	2,963,113	837,000	-71.8%
Total Expenditures by Department	**$ 232,697**	**$ 889,905**	**$ 2,963,113**	**$ 837,000**	**-71.8%**
Revenues vs Expenditures	**$ 520,930**	**$ (192,377)**	**$ (2,185,863)**	**$ (59,750)**	
Ending Fund Balance June 30	$ 2,664,964	$ 2,472,588	$ 286,725	$ 226,975	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

204 - Gas Tax

Gas Tax Fund includes budgets and accounts for revenues and expenditures pertaining to the maintenance and repair of City streets.

FUND BALANCE REPORT

204 GAS TAX

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 655,592	$ (0)	$ (365,515)	$ 119,359	
Revenues					
Investments Income	(1,125)	(733)	25,000	25,000	0.0%
Intergovernmental Revenue	1,709,621	1,833,187	2,075,112	2,331,938	12.4%
Charges for Service	(1,027)	(721)	-	-	N/A
Miscellaneous Revenues	4,129	292	2,500	2,500	0.0%
OFS - Operating Transfers In	1,289,914	700,300	1,847,300	705,500	-61.8%
Total Revenues	**$ 3,001,512**	**$ 2,532,325**	**$ 3,949,912**	**$ 3,064,938**	**-22.4%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	626,289	583,378	767,689	783,038	2.0%
Benefits	387,096	413,546	456,033	461,140	1.1%
Supplies & Services	572,289	591,694	676,650	682,900	0.9%
Rents & Leases	257,151	257,151	257,151	257,151	0.0%
Sub-Total Operating	*$ 1,842,824*	*$ 1,845,768*	*$ 2,157,523*	*$ 2,184,229*	*1.2%*
CAPITAL					
Capital Transfers Out	1,814,280	1,052,071	1,307,516	1,000,000	-23.5%
Sub-Total Capital	*$ 1,814,280*	*$ 1,052,071*	*$ 1,307,516*	*$ 1,000,000*	*-23.5%*
Total Expenditures by Type	**$ 3,657,104**	**$ 2,897,839**	**$ 3,465,039**	**$ 3,184,229**	**-8.1%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Public Works	1,842,824	1,845,768	2,157,523	2,184,229	1.2%
Non-Departmental (Other)	1,814,280	1,052,071	1,307,516	1,000,000	-23.5%
Total Expenditures by Department	**$ 3,657,104**	**$ 2,897,839**	**$ 3,465,039**	**$ 3,184,229**	**-8.1%**

Revenues vs Expenditures	**$ (655,592)**	**$ (365,514)**	**$ 484,873**	**$ (119,291)**	
Ending Fund Balance June 30	$ (0)	$ (365,515)	$ 119,359	$ 68	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

205 - Asset Forfeiture

Asset Forfeiture Fund includes budgets and accounts for revenues received through asset seizure from any drug related convictions.

FUND BALANCE REPORT

205 ASSET FORFEITURE

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 215,056	$ 80,911	$ 113,753	$ 126,253	
Revenues					
Investments Income	(1,353)	(1,478)	2,500	2,500	0.0%
Miscellaneous Revenues	55,606	37,724	10,000	10,000	0.0%
Total Revenues	**$ 54,252**	**$ 36,246**	**$ 12,500**	**$ 12,500**	**0.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	181,005	-	-	-	N/A
Operating Transfers Out	4,500	-	-	-	N/A
Sub-Total Operating	*$ 185,505*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Capital Outlay	2,892	3,404	-	-	N/A
Sub-Total Capital	*$ 2,892*	*$ 3,404*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 188,397**	**$ 3,404**	**$ -**	**$ -**	**N/A**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Police Department	183,897	3,404	-	-	N/A
Non-Departmental (Other)	4,500	-	-	-	N/A
Total Expenditures by Department	**$ 188,397**	**$ 3,404**	**$ -**	**$ -**	**N/A**
Revenues vs Expenditures	**$ (134,145)**	**$ 32,841**	**$ 12,500**	**$ 12,500**	
Ending Fund Balance June 30	$ 80,911	$ 113,753	$ 126,253	$ 138,753	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

207 - Lighting & Landscaping District

Lighting District Fund includes budgets and accounts for revenues and expenditures providing for City-wide street lighting and landscaping.

FUND BALANCE REPORT

207 LIGHTING DISTRICT

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ (38,708)	$ 667,908	$ 1,197,276	$ 465,031	
Revenues					
Property Tax	1,818,041	1,754,583	1,143,000	1,143,000	0.0%
Investments Income	(1,095)	(11,852)	-	-	N/A
Intergovernmental Revenue	46,788	8,809	2,500	2,500	0.0%
Charges for Service	13,880	24,777	20,000	20,000	0.0%
Miscellaneous Revenues	12,874	9,040	19,800	5,000	-74.7%
Special Assessments	1,204,647	1,197,927	1,210,000	1,210,000	0.0%
OFS - Operating Transfers In	1,559,098	1,569,341	940,341	999,000	6.2%
Total Revenues	**$ 4,654,232**	**$ 4,552,624**	**$ 3,335,641**	**$ 3,379,500**	**1.3%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	1,210,736	1,133,959	1,284,406	1,396,599	8.7%
Benefits	728,415	863,174	762,038	693,224	-9.0%
Supplies & Services	1,470,451	1,619,650	1,602,968	1,459,440	-9.0%
Rents & Leases	295,174	295,174	295,173	295,173	0.0%
Operating Transfers Out	242,840	111,300	111,300	-	-100.0%
Sub-Total Operating	*$ 3,947,616*	*$ 4,023,255*	*$ 4,055,886*	*$ 3,844,436*	*-5.2%*
CAPITAL					
Capital Transfers Out	-	-	12,000	-	-100.0%
Sub-Total Capital	*$ -*	*$ -*	*$ 12,000*	*$ -*	*-100.0%*
Total Expenditures by Type	**$ 3,947,616**	**$ 4,023,255**	**$ 4,067,886**	**$ 3,844,436**	**-5.5%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Public Works	3,704,776	3,911,955	3,944,586	3,844,436	-2.5%
Non-Departmental (Other)	242,840	111,300	123,300	-	-100.0%
Total Expenditures by Department	**$ 3,947,616**	**$ 4,023,255**	**$ 4,067,886**	**$ 3,844,436**	**-5.5%**

Revenues vs Expenditures	**$ 706,616**	**$ 529,368**	**$ (732,245)**	**$ (464,936)**	
Ending Fund Balance June 30	$ 667,908	$ 1,197,276	$ 465,031	$ 95	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

208 - Housing & Community Development

Accounts for assets of the City's Successor Housing Agency, formed to take over certain housing assets from the former Redevelopment Agency Low-Moderate Income Housing Fund upon its dissolution by the State of California.

FUND BALANCE REPORT

208 HOUSING & COMM DEV

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 346	$ 346	$ 346	$ 346	
Revenues					
Total Revenues	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Total Expenditures by Department	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Revenues vs Expenditures	**$ -**	**$ -**	**$ -**	**$ -**	
Ending Fund Balance June 30	$ 346	$ 346	$ 346	$ 346	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

209 - Environmental Services

Environmental Services Fund includes budgets and accounts for environmental services such as administration of solid waste programs, recycling, storm water and storm drain management, etc.

FUND BALANCE REPORT

209 ENVIRONMENTAL SVCS

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 637,299	$ 719,283	$ 663,922	$ 286,710	
Revenues					
Investments Income	(1,142)	(9,567)	500	500	0.0%
Intergovernmental Revenue	24,636	1,894	130,000	-	-100.0%
Charges for Service	726,046	794,252	627,064	65,000	-89.6%
Miscellaneous Revenues	78,303	59,289	49,356	49,356	0.0%
OFS - Operating Transfers In	1,029,000	437,000	505,000	187,000	-63.0%
Total Revenues	**$ 1,856,844**	**$ 1,282,868**	**$ 1,311,920**	**$ 301,856**	**-77.0%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	86,458	88,160	102,146	119,759	17.2%
Benefits	42,001	54,111	47,689	48,810	2.4%
Supplies & Services	2,781	3,513	263,780	419,185	58.9%
Operating Transfers Out	1,643,620	1,191,771	1,191,771	-	-100.0%
Sub-Total Operating	*$ 1,774,860*	*$ 1,337,555*	*$ 1,605,386*	*$ 587,754*	*-63.4%*
CAPITAL					
Capital Transfers Out	-	674	83,746	-	-100.0%
Sub-Total Capital	*$ -*	*$ 674*	*$ 83,746*	*$ -*	*-100.0%*
Total Expenditures by Type	**$ 1,774,860**	**$ 1,338,229**	**$ 1,689,132**	**$ 587,754**	**-65.2%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Public Works	131,240	145,784	413,615	587,754	42.1%
Non-Departmental (Other)	1,643,620	1,192,445	1,275,517	-	-100.0%
Total Expenditures by Department	**$ 1,774,860**	**$ 1,338,229**	**$ 1,689,132**	**$ 587,754**	**-65.2%**

Revenues vs Expenditures	**$ 81,984**	**$ (55,361)**	**$ (377,212)**	**$ (285,898)**	
Ending Fund Balance June 30	$ 719,283	$ 663,922	$ 286,710	$ 812	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

210 - Supplemental Law Enforcement

Accounts for revenues and expenditures pertaining to grants received from enhancing law enforcement services.

FUND BALANCE REPORT

210 SLESF

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 209,764	$ 181,788	$ 268,113	$ 94,282	
Revenues					
Investments Income	(2,231)	(3,821)	-	-	N/A
Intergovernmental Revenue	156,727	161,285	100,000	100,000	0.0%
OFS - Operating Transfers In	-	29,000	-	-	N/A
Total Revenues	**$ 154,495**	**$ 186,463**	**$ 100,000**	**$ 100,000**	**0.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Salaries	70,848	50,448	87,310	95,333	9.2%
Benefits	40,450	44,695	46,245	48,999	6.0%
Supplies & Services	-	4,995	140,275	-	-100.0%
Sub-Total Operating	*$ 111,298*	*$ 100,138*	*$ 273,831*	*$ 144,333*	*-47.3%*
CAPITAL					
Capital Outlay	71,174	-	-	-	N/A
Sub-Total Capital	*$ 71,174*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 182,471**	**$ 100,138**	**$ 273,831**	**$ 144,333**	**-47.3%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Police Department	182,471	100,138	273,831	144,333	-47.3%
Total Expenditures by Department	**$ 182,471**	**$ 100,138**	**$ 273,831**	**$ 144,333**	**-47.3%**
Revenues vs Expenditures	**$ (27,976)**	**$ 86,325**	**$ (173,831)**	**$ (44,333)**	
Ending Fund Balance June 30	$ 181,788	$ 268,113	$ 94,282	$ 49,949	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

212 - State & Local Grants

The State & Local Grants Fund includes budgets and accounts for funds which are provided for specific purposes from the State or other local agencies.

FUND BALANCE REPORT

212 OTHER STATE GRANTS

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 1,290,254	$ (2,330,208)	$ (1,765,043)	$ (1,753,647)	
Revenues					
Investments Income	(3,578)	(17,552)	-	-	N/A
Intergovernmental Revenue	2,029,747	2,080,640	1,299,640	1,452,000	11.7%
Miscellaneous Revenues	1,458,881	2,718,779	-	-	N/A
Total Revenues	**$ 3,485,050**	**$ 4,781,867**	**$ 1,299,640**	**$ 1,452,000**	**11.7%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Capital Transfers Out	7,105,512	4,216,702	1,288,245	1,452,000	12.7%
Sub-Total Capital	*$ 7,105,512*	*$ 4,216,702*	*$ 1,288,245*	*$ 1,452,000*	*12.7%*
Total Expenditures by Type	**$ 7,105,512**	**$ 4,216,702**	**$ 1,288,245**	**$ 1,452,000**	**12.7%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	7,105,512	4,216,702	1,288,245	1,452,000	12.7%
Total Expenditures by Department	**$ 7,105,512**	**$ 4,216,702**	**$ 1,288,245**	**$ 1,452,000**	**12.7%**
Revenues vs Expenditures	**$ (3,620,462)**	**$ 565,165**	**$ 11,396**	**$ -**	
Ending Fund Balance June 30	$ (2,330,208)	$ (1,765,043)	$ (1,753,647)	$ (1,753,647)	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

216 - TDA Grant

Accounts for funds received from the Transportation Development Act (TDA) of 1971. This law provides funding to be allocated to transit and non-transit related purposes that comply with regional transportation plans. TDA established two funding sources; the Local Transportation Fund (LTF), and the State Transit Assistance (STA) fund. Providing certain conditions are met, counties with a population under 500,000 (according to the 1970 federal census) may also use the LTF for local streets and roads, construction and maintenance. The STA funding can only be used for transportation planning and mass transportation purposes.

- **LTF**- Local Transportation Fund (LTF), is derived from a ¼ cent of the general sales tax collected statewide. The State Board of Equalization, based on sales tax collected in each county, returns the general sales tax revenues to each county's LTF. Each county then apportions the LTF funds within the country based on population.
- **STA**- The STA funds are appropriated by the legislature to the State Controller's Office (SCO). The SCO then allocates the tax revenue, by formula, to planning agencies and other selected agencies. Statue requires that 50% of STA funds be allocated according to population and 50% be allocated according to transit operator revenues from the prior fiscal year.

FUND BALANCE REPORT

216 TDA GRANT

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 848	$ 412,470	$ 389,463	$ 322,745	
Revenues					
Investments Income	877	(6,007)	-	-	N/A
Intergovernmental Revenue	477,620	-	30,000	30,000	0.0%
Total Revenues	**$ 478,497**	**$ (6,007)**	**$ 30,000**	**$ 30,000**	**0.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Capital Transfers Out	66,875	17,000	96,718	30,000	-69.0%
Sub-Total Capital	*$ 66,875*	*$ 17,000*	*$ 96,718*	*$ 30,000*	*-69.0%*
Total Expenditures by Type	**$ 66,875**	**$ 17,000**	**$ 96,718**	**$ 30,000**	**-69.0%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	66,875	17,000	96,718	30,000	-69.0%
Total Expenditures by Department	**$ 66,875**	**$ 17,000**	**$ 96,718**	**$ 30,000**	**-69.0%**
Revenues vs Expenditures	**$ 411,622**	**$ (23,007)**	**$ (66,718)**	**$ -**	
Ending Fund Balance June 30	$ 412,470	$ 389,463	$ 322,745	$ 322,745	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

218 - Federal Grants

Budgets and accounts for federal grant funds which are provided for specific purposes.

FUND BALANCE REPORT

218 OTHER FEDERAL GRANTS

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ (92,059)	$ 493,340	$ 485,117	$ (1,063,315)	
Revenues					
Investments Income	(2,518)	(12,441)	-	-	N/A
Intergovernmental Revenue	599,981	1,037,821	-	-	N/A
Total Revenues	**$ 597,463**	**$ 1,025,380**	**$ -**	**$ -**	**N/A**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	-	499,328	-	-	N/A
Operating Transfers Out	12,064	74,875	-	-	N/A
Sub-Total Operating	*$ 12,064*	*$ 574,203*	*$ -*	*$ -*	*N/A*
CAPITAL					
Capital Outlay	-	110,110	-	-	N/A
Capital Transfers Out	-	349,290	1,548,432	-	-100.0%
Sub-Total Capital	*$ -*	*$ 459,400*	*$ 1,548,432*	*$ -*	*-100.0%*
Total Expenditures by Type	**$ 12,064**	**$ 1,033,603**	**$ 1,548,432**	**$ -**	**-100.0%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Recreation & Comm Srvcs	-	609,438	-	-	N/A
Non-Departmental (Other)	12,064	424,165	1,548,432	-	-100.0%
Total Expenditures by Department	**$ 12,064**	**$ 1,033,603**	**$ 1,548,432**	**$ -**	**-100.0%**
Revenues vs Expenditures	**$ 585,399**	**$ (8,223)**	**$ (1,548,432)**	**$ -**	
Ending Fund Balance June 30	$ 493,340	$ 485,117	$ (1,063,315)	$ (1,063,315)	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

221 - ARPA Fund

Accounts for revenues and expenditures relating to the City's allocation of American Rescue Plan Act (ARPA) funds approved by the Federal government in March 2021. Funds must be obligated / encumbered by December 31, 2024 and fully spent down by December 31, 2026.

FUND BALANCE REPORT

221 ARPA FUND

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 5,062,458	$ 7,846,675	$ 7,798,450	$ 6,444,983	
Revenues					
Investments Income	-	(48,225)	-	-	N/A
Intergovernmental Revenue	4,998,887	-	-	-	N/A
Total Revenues	**$ 4,998,887**	**$ (48,225)**	**$ -**	**$ -**	**N/A**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	-	-	290,000	-	-100.0%
Operating Transfers Out	2,214,670	-	938,467	3,277,097	249.2%
Sub-Total Operating	*$ 2,214,670*	*$ -*	*$ 1,228,467*	*$ 3,277,097*	*166.8%*
CAPITAL					
Capital Transfers Out	-	-	125,000	-	-100.0%
Sub-Total Capital	*$ -*	*$ -*	*$ 125,000*	*$ -*	*-100.0%*
Total Expenditures by Type	**$ 2,214,670**	**$ -**	**$ 1,353,467**	**$ 3,277,097**	**142.1%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
City Manager's Office	-	-	290,000	-	-100.0%
Non-Departmental (Other)	2,214,670	-	1,063,467	3,277,097	208.2%
Total Expenditures by Department	**$ 2,214,670**	**$ -**	**$ 1,353,467**	**$ 3,277,097**	**142.1%**
Revenues vs Expenditures	**$ 2,784,217**	**$ (48,225)**	**$ (1,353,467)**	**$ (3,277,097)**	
Ending Fund Balance June 30	$ 7,846,675	$ 7,798,450	$ 6,444,983	$ 3,167,886	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

233 - Housing Assistance

Accounts for assets of the City's Successor Housing Agency, formed to take over certain housing assets from the former Redevelopment Agency Low-Moderate Income Housing Fund upon its dissolution by the State of California.

FUND BALANCE REPORT

233 HOUSING ASSISTANCE

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 1,612,469	$ 1,560,657	$ 1,320,520	$ 968,937	
Revenues					
Investments Income	23,637	27,264	50,000	50,000	0.0%
Miscellaneous Revenues	104,432	4,679	215,839	175,000	-18.9%
OFS - Operating Transfers In	-	-	-	210,585	N/A
Total Revenues	**$ 128,069**	**$ 31,943**	**$ 265,839**	**$ 435,585**	**63.9%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Salaries	31,627	71,305	67,111	191,819	185.8%
Benefits	11,054	35,367	34,711	82,811	138.6%
Supplies & Services	137,199	165,408	515,600	751,500	45.8%
Sub-Total Operating	*$ 179,881*	*$ 272,080*	*$ 617,422*	*$ 1,026,130*	*66.2%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 179,881**	**$ 272,080**	**$ 617,422**	**$ 1,026,130**	**66.2%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Community Development	179,881	272,080	617,422	1,026,130	66.2%
Total Expenditures by Department	**$ 179,881**	**$ 272,080**	**$ 617,422**	**$ 1,026,130**	**66.2%**
Revenues vs Expenditures	**$ (51,812)**	**$ (240,137)**	**$ (351,583)**	**$ (590,545)**	
Ending Fund Balance June 30	$ 1,560,657	$ 1,320,520	$ 968,937	$ 378,392	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

234 - Community Restitution Fund

Accounts for assets of the City's Successor Housing Agency, formed to take over certain housing assets from the former Redevelopment Agency Low-Moderate Income Housing Fund upon its dissolution by the State of California.

FUND BALANCE REPORT

234 COMMUNITY RESTITUTION

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ -	$ -	$ -	$ -	
Revenues					
Fines/Forfeits/Penalties	-	-	20,000	45,000	125.0%
Total Revenues	**$ -**	**$ -**	**$ 20,000**	**$ 45,000**	**125.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	-	-	20,000	30,000	50.0%
Sub-Total Operating	*$ -*	*$ -*	*$ 20,000*	*$ 30,000*	*50.0%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ -**	**$ -**	**$ 20,000**	**$ 30,000**	**50.0%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Community Development	-	-	20,000	30,000	50.0%
Total Expenditures by Department	**$ -**	**$ -**	**$ 20,000**	**$ 30,000**	**50.0%**
Revenues vs Expenditures	**$ -**	**$ -**	**$ -**	**$ 15,000**	
Ending Fund Balance June 30	$ -	$ -	$ -	$ 15,000	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

236 - Community Facilities District #1

Accounts for revenues and expenditures pertaining to specific ongoing maintenance of the District's boundaries.

FUND BALANCE REPORT

236 COMM FACILITIES DIST #1

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 5,571	$ 4,613	$ 3,374	$ 3,574	
Revenues					
Investments Income	187	92	550	550	0.0%
Special Assessments	145,394	145,320	146,350	146,350	0.0%
Total Revenues	**$ 145,581**	**$ 145,411**	**$ 146,900**	**$ 146,900**	**0.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	3,539	3,651	3,700	3,700	0.0%
Operating Transfers Out	143,000	143,000	143,000	143,000	0.0%
Sub-Total Operating	*$ 146,539*	*$ 146,651*	*$ 146,700*	*$ 146,700*	*0.0%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 146,539**	**$ 146,651**	**$ 146,700**	**$ 146,700**	**0.0%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	146,539	146,651	146,700	146,700	0.0%
Total Expenditures by Department	**$ 146,539**	**$ 146,651**	**$ 146,700**	**$ 146,700**	**0.0%**
Revenues vs Expenditures	**$ (958)**	**$ (1,240)**	**$ 200**	**$ 200**	
Ending Fund Balance June 30	$ 4,613	$ 3,374	$ 3,574	$ 3,774	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

237 - Community Facilities District #2

Accounts for revenues and expenditures pertaining to specific ongoing maintenance of the District's boundaries.

FUND BALANCE REPORT

237 COMM FACILITIES DIST #2

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 158,856	$ 170,417	$ 181,496	$ 193,896	
Revenues					
Investments Income	(378)	(2,585)	-	-	N/A
Special Assessments	48,893	47,984	52,400	35,250	-32.7%
Total Revenues	**$ 48,515**	**$ 45,399**	**$ 52,400**	**$ 35,250**	**-32.7%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	24,954	22,320	28,000	28,000	0.0%
Operating Transfers Out	12,000	12,000	12,000	12,000	0.0%
Sub-Total Operating	*$ 36,954*	*$ 34,320*	*$ 40,000*	*$ 40,000*	*0.0%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 36,954**	**$ 34,320**	**$ 40,000**	**$ 40,000**	**0.0%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Public Works	24,954	22,320	28,000	28,000	0.0%
Non-Departmental (Other)	12,000	12,000	12,000	12,000	0.0%
Total Expenditures by Department	**$ 36,954**	**$ 34,320**	**$ 40,000**	**$ 40,000**	**0.0%**
Revenues vs Expenditures	**$ 11,561**	**$ 11,079**	**$ 12,400**	**$ (4,750)**	
Ending Fund Balance June 30	$ 170,417	$ 181,496	$ 193,896	$ 189,146	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

295 - Parkland Dedication

Parkland Dedication Fund includes budgets and accounts for Quimby Act monies received from developers and records expenditures related to development of designated areas.

FUND BALANCE REPORT

295 PARKLAND DEDICATION

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 4,665,554	$ 4,501,326	$ 3,304,721	$ 1,983,384	
Revenues					
Investments Income	(15,987)	(75,709)	9,985	11,900	19.2%
Miscellaneous Revenues	400,116	628,296	400,000	400,000	0.0%
Total Revenues	**$ 384,130**	**$ 552,586**	**$ 409,985**	**$ 411,900**	**0.5%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Operating Transfers Out	-	-	-	-	N/A
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Capital Transfers Out	548,357	1,749,192	1,731,322	428,000	-75.3%
Sub-Total Capital	*$ 548,357*	*$ 1,749,192*	*$ 1,731,322*	*$ 428,000*	*-75.3%*
Total Expenditures by Type	**$ 548,357**	**$ 1,749,192**	**$ 1,731,322**	**$ 428,000**	**-75.3%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	548,357	1,749,192	1,731,322	428,000	-75.3%
Total Expenditures by Department	**$ 548,357**	**$ 1,749,192**	**$ 1,731,322**	**$ 428,000**	**-75.3%**
Revenues vs Expenditures	**$ (164,228)**	**$ (1,196,605)**	**$ (1,321,337)**	**$ (16,100)**	
Ending Fund Balance June 30	$ 4,501,326	$ 3,304,721	$ 1,983,384	$ 1,967,284	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

333 - Successor Agency To RDA

Accounts for property tax increment revenue received by the Successor Agency to the former Campbell Redevelopment Agency (RDA) to pay for debt service obligations on Tax Allocation Bonds issued.

FUND BALANCE REPORT

333 SUCCE. AGENCY TO RDA

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ (1,039,320)	$ (548,815)	$ 281,098	$ 291,098	
Revenues					
Investments Income	(5,046)	(4,236)	10,000	10,000	0.0%
Intergovernmental Revenue	1,596,378	1,909,593	1,914,448	1,911,794	-0.1%
Total Revenues	**$ 1,591,332**	**$ 1,905,357**	**$ 1,924,448**	**$ 1,921,794**	**-0.1%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	714,909	717,491	23,256	13,810	-40.6%
Debt Service	385,917	357,953	1,891,192	1,897,984	0.4%
Operating Transfers Out	-	-	-	-	N/A
Sub-Total Operating	*$ 1,100,827*	*$ 1,075,445*	*$ 1,914,448*	*$ 1,911,794*	*-0.1%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 1,100,827**	**$ 1,075,445**	**$ 1,914,448**	**$ 1,911,794**	**-0.1%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	1,100,827	1,075,445	1,914,448	1,911,794	-0.1%
Total Expenditures by Department	**$ 1,100,827**	**$ 1,075,445**	**$ 1,914,448**	**$ 1,911,794**	**-0.1%**
Revenues vs Expenditures	**$ 490,505**	**$ 829,913**	**$ 10,000**	**$ 10,000**	
Ending Fund Balance June 30	$ (548,815)	$ 281,098	$ 291,098	$ 301,098	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

348 - Measure O Debt Service

Measure O Debt Service Fund includes budgets and accounts for City debt service for $50 million bond to construct and/or renovate City facilities to house Police and Library services.

FUND BALANCE REPORT

348 MEASURE 0 BOND

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 1,114,130	$ 3,774,338	$ 5,821,476	$ 3,869,230	
Revenues					
Property Tax	1,235,646	2,199,028	2,600,000	2,600,000	0.0%
Investments Income	15,533	(59,678)	-	-	N/A
OFS - Bonds & Loans	23,171,626	32,506,763	-	-	N/A
Total Revenues	**$ 24,422,805**	**$ 34,646,112**	**$ 2,600,000**	**$ 2,600,000**	**0.0%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	-	-	1,500	1,500	0.0%
Debt Service	1,762,597	2,598,974	4,550,746	4,365,250	-4.1%
Operating Transfers Out	20,000,000	30,000,000	-	-	N/A
Sub-Total Operating	*$ 21,762,597*	*$ 32,598,974*	*$ 4,552,246*	*$ 4,366,750*	*-4.1%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 21,762,597**	**$ 32,598,974**	**$ 4,552,246**	**$ 4,366,750**	**-4.1%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	21,762,597	32,598,974	4,552,246	4,366,750	-4.1%
Total Expenditures by Department	**$ 21,762,597**	**$ 32,598,974**	**$ 4,552,246**	**$ 4,366,750**	**-4.1%**
Revenues vs Expenditures	**$ 2,660,208**	**$ 2,047,138**	**$ (1,952,246)**	**$ (1,766,750)**	
Ending Fund Balance June 30	$ 3,774,338	$ 5,821,476	$ 3,869,230	$ 2,102,480	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

367 - Debt Service LID #30

Accounts for debt service payments made for LID #30 obligations. Fund has a balance, but debt has already been paid down fully.

FUND BALANCE REPORT

367 DEBT SERVICE-LID #30

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 32,196	$ 32,108	$ 31,630	$ 31,630	
Revenues					
Investments Income	(88)	(478)	-	-	N/A
Total Revenues	**$ (88)**	**$ (478)**	**$ -**	**$ -**	**N/A**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Total Expenditures by Department	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Revenues vs Expenditures	**$ (88)**	**$ (478)**	**$ -**	**$ -**	
Ending Fund Balance June 30	$ 32,108	$ 31,630	$ 31,630	$ 31,630	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

370 - 2016 Refunding Lease Revenue Bond

Accounts for the City's share of proceeds from the repayments of the 2016 Lease Revenue Bonds, which were utilized for the refunding of the City's 1997 and 2002 COP obligations.

FUND BALANCE REPORT

370 2016 REFUND. LEASE REV

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 5,440	$ 13,531	$ 11,952	$ 18,152	
Revenues					
Investments Income	66	(79)	500	500	0.0%
OFS - Operating Transfers In	768,825	763,750	765,800	766,600	0.1%
Total Revenues	**$ 768,891**	**$ 763,671**	**$ 766,300**	**$ 767,100**	**0.1%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	-	2,500	-	-	N/A
Debt Service	760,800	762,750	760,100	769,200	1.2%
Sub-Total Operating	*$ 760,800*	*$ 765,250*	*$ 760,100*	*$ 769,200*	*1.2%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 760,800**	**$ 765,250**	**$ 760,100**	**$ 769,200**	**1.2%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	760,800	765,250	760,100	769,200	1.2%
Total Expenditures by Department	**$ 760,800**	**$ 765,250**	**$ 760,100**	**$ 769,200**	**1.2%**
Revenues vs Expenditures	**$ 8,091**	**$ (1,579)**	**$ 6,200**	**$ (2,100)**	
Ending Fund Balance June 30	$ 13,531	$ 11,952	$ 18,152	$ 16,052	

**% Change from FY 2023 Estimated to FY 2024 Adopt Budget*

435 - Capital Projects

City Capital Projects Fund include budgets and accounts for the expenditures and financing of the City's capital improvement projects.

FUND BALANCE REPORT

435 CAPITAL PROJECT

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ 1,703,633	$ 914,340	$ 947,216	$ (245,061)	
Revenues					
Investments Income	887	331	-	-	N/A
Miscellaneous Revenues	269,531	126,933	(197,621)	507,000	-356.6%
OFS - Capital Transfers In	10,773,712	8,841,186	11,971,142	6,189,245	-48.3%
Total Revenues	**$ 11,044,130**	**$ 8,968,450**	**$ 11,773,521**	**$ 6,696,245**	**-43.1%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Benefits	540,136	475,103	1,152,099	389,000	-66.2%
Supplies & Services	580,250	231,112	1,238,783	192,500	-84.5%
Operating Transfers Out	787,083	-	-	-	N/A
Sub-Total Operating	*$ 1,907,469*	*$ 706,215*	*$ 2,390,882*	*$ 581,500*	*-75.7%*
CAPITAL					
Capital Outlay	9,925,955	8,229,359	10,574,916	6,114,745	-42.2%
Sub-Total Capital	*$ 9,925,955*	*$ 8,229,359*	*$ 10,574,916*	*$ 6,114,745*	*-42.2%*
Total Expenditures by Type	**$ 11,833,423**	**$ 8,935,574**	**$ 12,965,798**	**$ 6,696,245**	**-48.4%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Non-Departmental (Other)	11,833,423	8,935,574	12,965,798	6,696,245	-48.4%
Total Expenditures by Department	**$ 11,833,423**	**$ 8,935,574**	**$ 12,965,798**	**$ 6,696,245**	**-48.4%**
Revenues vs Expenditures	**$ (789,293)**	**$ 32,876**	**$ (1,192,278)**	**$ -**	
Ending Fund Balance June 30	$ 914,340	$ 947,216	$ (245,061)	$ (245,061)	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

448 - Measure O Capital Projects

Measure O Capital Project Fund includes budgets and accounts for revenues and expenditures related to the approval of Measure O by City of Campbell voters on November 6, 2018. Measure O allows the City to issue up to $50 million in general obligation bonds to construct and/or renovate City facilities to house Police and Library services.

FUND BALANCE REPORT

448 MEASURE 0 CAPITAL

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1	$ (272,797)	$ 18,803,577	$ 50,462,161	$ (556,731)	
Revenues					
Investments Income	139,827	(456,316)	400,000	200,000	-50.0%
Intergovernmental Revenue	-	3,900,000	2,557,197	2,859,225	11.8%
Miscellaneous Revenues	510,000	-	-	-	N/A
OFS - Operating Transfers In	20,000,000	30,000,000	-	-	N/A
Total Revenues	**$ 20,649,827**	**$ 33,443,684**	**$ 2,957,197**	**$ 3,059,225**	**3.5%**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Salaries	32,510	59,433	185,905	193,347	4.0%
Benefits	64,241	91,768	145,923	84,186	-42.3%
Supplies & Services	1,476,701	1,617,230	55,000	1,445,000	2527.3%
Sub-Total Operating	*$ 1,573,453*	*$ 1,768,431*	*$ 386,828*	*$ 1,722,533*	*345.3%*
CAPITAL					
Capital Outlay	-	16,669	53,589,261	841,783	-98.4%
Sub-Total Capital	*$ -*	*$ 16,669*	*$ 53,589,261*	*$ 841,783*	*-98.4%*
Total Expenditures by Type	**$ 1,573,453**	**$ 1,785,100**	**$ 53,976,089**	**$ 2,564,316**	**-95.2%**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
City Council	-	-	-	-	N/A
City Manager's Office	1,538,038	872,608	386,828	1,722,533	345.3%
Non-Departmental (Other)	35,414	912,493	53,589,261	841,783	-98.4%
Total Expenditures by Department	**$ 1,573,453**	**$ 1,785,100**	**$ 53,976,089**	**$ 2,564,316**	**-95.2%**
Revenues vs Expenditures	**$ 19,076,374**	**$ 31,658,584**	**$ (51,018,892)**	**$ 494,909**	
Ending Fund Balance June 30	$ 18,803,577	$ 50,462,161	$ (556,731)	$ (61,822)	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

641 - Motor Vehicle Pool

Motor Vehicle Pool Fund includes budgets and accounts for the cost of operating, maintaining and replacing automotive and related equipment used by other City departments. Rental rates charged to the user departments include operating and asset replacement costs.

FUND BALANCE REPORT

641 MOTOR VEHICLE POOL

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ (351,742)	$ (587,614)	$ 127,913	$ 106,958	
(A) - Unrestricted					
Revenues					
Investments Income	-	(4,663)	-	-	N/A
Intergovernmental Revenue	-	-	10,000	10,000	0.0%
Charges for Service	1,322	-	-	-	N/A
Miscellaneous Revenues	65,403	79,290	10,000	10,000	0.0%
Charges to Operating Depts.	1,101,068	1,101,068	1,329,400	1,329,400	0.0%
OFS - Operating Transfers In	97,000	781,000	388,400	-	-100.0%
Total Revenues	**$ 1,264,794**	**$ 1,956,695**	**$ 1,737,800**	**$ 1,349,400**	**-22.4%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	306,206	218,799	204,271	276,999	35.6%
Benefits	168,710	152,710	143,327	146,317	2.1%
Supplies & Services	580,301	690,707	502,700	452,700	-9.9%
Rents & Leases	17,283	17,283	244,345	244,345	0.0%
Operating Transfers Out	50,000	50,000	50,000	3,900	-92.2%
Sub-Total Operating	*$ 1,122,499*	*$ 1,129,499*	*$ 1,144,642*	*$ 1,124,260*	*-1.8%*
CAPITAL					
Capital Outlay	378,166	111,669	614,112	332,000	-45.9%
Sub-Total Capital	*$ 378,166*	*$ 111,669*	*$ 614,112*	*$ 332,000*	*-45.9%*
Total Expenditures by Type	**$ 1,500,666**	**$ 1,241,168**	**$ 1,758,755**	**$ 1,456,260**	**-17.2%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Public Works	1,450,666	1,191,168	1,708,755	1,452,360	-15.0%
Non-Departmental (Other)	50,000	50,000	50,000	3,900	-92.2%
Total Expenditures by Department	**$ 1,500,666**	**$ 1,241,168**	**$ 1,758,755**	**$ 1,456,260**	**-17.2%**

Revenues vs Expenditures	**$ (235,872)**	**$ 715,527**	**$ (20,955)**	**$ (106,860)**	
Ending Fund Balance June 30	$ (587,614)	$ 127,913	$ 106,958	$ 98	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

647 - Information Technology

Information Technologies Fund includes budgets and accounts for the costs of operating, maintaining and replacing computer hardware, software and photocopy/fax equipment. Rental rate charges to the user departments include operating and asset replacement costs.

FUND BALANCE REPORT

647 MIS POOL

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 48,563	$ 192,871	$ 76,777	$ (58,288)	
(A) - Unrestricted					
Revenues					
Investments Income	(1,152)	(2,530)	-	-	N/A
Intergovernmental Revenue	7,579	-	-	-	N/A
Charges for Service	9,266	14,215	12,000	12,000	0.0%
Miscellaneous Revenues	868	-	10,000	10,000	0.0%
Charges to Operating Depts.	1,161,992	1,161,992	1,161,992	1,161,992	0.0%
OFS - Operating Transfers In	204,000	182,652	262,780	703,900	167.9%
Total Revenues	**$ 1,382,552**	**$ 1,356,329**	**$ 1,446,772**	**$ 1,887,892**	**30.5%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Salaries	490,895	493,151	525,615	648,995	23.5%
Benefits	197,037	255,572	218,194	287,385	31.7%
Supplies & Services	556,958	667,380	786,827	893,218	13.5%
Operating Transfers Out	146,570	49,600	49,600	-	-100.0%
Sub-Total Operating	*$ 1,391,460*	*$ 1,465,703*	*$ 1,580,237*	*$ 1,829,598*	*15.8%*
CAPITAL					
Capital Outlay	(153,216)	6,721	1,600	-	-100.0%
Sub-Total Capital	*$ (153,216)*	*$ 6,721*	*$ 1,600*	*$ -*	*-100.0%*
Total Expenditures by Type	**$ 1,238,244**	**$ 1,472,424**	**$ 1,581,837**	**$ 1,829,598**	**15.7%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
City Manager's Office	1,091,674	1,422,824	1,532,237	1,829,598	19.4%
Non-Departmental (Other)	146,570	49,600	49,600	-	-100.0%
Total Expenditures by Department	**$ 1,238,244**	**$ 1,472,424**	**$ 1,581,837**	**$ 1,829,598**	**15.7%**

Revenues vs Expenditures	**$ 144,308**	**$ (116,095)**	**$ (135,065)**	**$ 58,294**	
Ending Fund Balance June 30	$ 192,871	$ 76,777	$ (58,288)	$ 6	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

690 - Workers' Compensation

Workers' Compensation Self-Insurance Fund includes budgets and accounts for revenues derived from charges made to operating departments at rates based on the State Compensation Fund, annually adjusted to ensure an adequate reserve for future claims. This fund is charged for administrative costs of settling claims as well as material and other costs of job related illness or injury.

FUND BALANCE REPORT

690 WORKERS COMP.

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 4,686,608	$ 3,821,949	$ 3,687,329	$ 3,812,279	
(A) - Unrestricted					
Revenues					
Investments Income	(14,381)	(62,175)	50,000	50,000	0.0%
Charges to Operating Depts.	638,874	676,386	605,000	605,000	0.0%
Total Revenues	**$ 624,493**	**$ 614,210**	**$ 655,000**	**$ 655,000**	**0.0%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Supplies & Services	595,490	557,947	530,050	530,050	0.0%
Other Charges	243,929	190,883	-	-	N/A
Operating Transfers Out	649,734	-	-	-	N/A
Sub-Total Operating	*$ 1,489,153*	*$ 748,830*	*$ 530,050*	*$ 530,050*	*0.0%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 1,489,153**	**$ 748,830**	**$ 530,050**	**$ 530,050**	**0.0%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
City Manager's Office	839,419	748,830	530,050	530,050	0.0%
Non-Departmental (Other)	649,734	-	-	-	N/A
Total Expenditures by Department	**$ 1,489,153**	**$ 748,830**	**$ 530,050**	**$ 530,050**	**0.0%**

Revenues vs Expenditures	**$ (864,659)**	**$ (134,620)**	**$ 124,950**	**$ 124,950**	
Ending Fund Balance June 30	$ 3,821,949	$ 3,687,329	$ 3,812,279	$ 3,937,229	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

794 - Parks And Museum

Accounts for donations received to support City parks and museums.

FUND BALANCE REPORT

794 PARKS AND MUSEUM

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 155,725	$ 206	$ (0)	$ (0)	
(A) - Total Assets					
Revenues					
Investments Income	(749)	(27)	-	-	N/A
Total Revenues	**$ (749)**	**$ (27)**	**$ -**	**$ -**	**N/A**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Operating Transfers Out	154,770	179	-	-	N/A
Sub-Total Operating	*$ 154,770*	*$ 179*	*$ -*	*$ -*	*N/A*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 154,770**	**$ 179**	**$ -**	**$ -**	**N/A**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Non-Departmental (Other)	154,770	179	-	-	N/A
Total Expenditures by Department	**$ 154,770**	**$ 179**	**$ -**	**$ -**	**N/A**

Revenues vs Expenditures	**$ (155,519)**	**$ (206)**	**$ -**	**$ -**	
Ending Fund Balance June 30	$ 206	$ (0)	$ (0)	$ (0)	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

795 - Recreation Grants-Private

Accounts for general purpose donations to support Recreation and Community Services programs and facilities.

FUND BALANCE REPORT

795 RECREATION GRANTS

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 5,996	$ 5,980	$ 5,891	$ 5,991	
(A) - Total Assets					
Revenues					
Investments Income	(16)	(89)	100	100	0.0%
Total Revenues	**$ (16)**	**$ (89)**	**$ 100**	**$ 100**	**0.0%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Total Expenditures by Department	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Revenues vs Expenditures	**$ (16)**	**$ (89)**	**$ 100**	**$ 100**	
Ending Fund Balance June 30	$ 5,980	$ 5,891	$ 5,991	$ 6,091	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

797 - Adult Center

Accounts for donations made to support the City's Adult Center.

FUND BALANCE REPORT

797 ADULT CENTER

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 16,512	$ 16,568	$ 16,321	$ 16,721	
(A) - Total Assets					
Revenues					
Investments Income	(44)	(247)	400	400	0.0%
Miscellaneous Revenues	100	-	-	-	N/A
Total Revenues	**$ 56**	**$ (247)**	**$ 400**	**$ 400**	**0.0%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Sub-Total Operating	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Total Expenditures by Department	**$ -**	**$ -**	**$ -**	**$ -**	**N/A**

Revenues vs Expenditures	**$ 56**	**$ (247)**	**$ 400**	**$ 400**	
Ending Fund Balance June 30	$ 16,568	$ 16,321	$ 16,721	$ 17,121	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

798 - West Valley JPA Fund

Accounts for the monies of the West Valley Solid Waste Management Authority. The City acts as custodian for the operating resources of the entity.

FUND BALANCE REPORT

798 WEST VALLEY JPA

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 225,503	$ 225,574	$ 242,440	$ 183,067	
(A) - Total Assets					
Revenues					
Investments Income	(841)	(3,908)	-	-	N/A
Intergovernmental Revenue	-	-	158,045	-	-100.0%
Miscellaneous Revenues	768,644	909,223	975,477	3,754,286	284.9%
Total Revenues	**$ 767,803**	**$ 905,314**	**$ 1,133,522**	**$ 3,754,286**	**231.2%**

Expenditures by Type	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
OPERATING					
Supplies & Services	317,732	438,449	742,895	1,264,717	70.2%
Other Charges	450,000	450,000	450,000	300,000	-33.3%
Sub-Total Operating	*$ 767,732*	*$ 888,449*	*$ 1,192,895*	*$ 1,564,717*	*31.2%*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 767,732**	**$ 888,449**	**$ 1,192,895**	**$ 1,564,717**	**31.2%**

Expenditures by Department	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
WVSWMA JPA	767,732	888,449	1,192,895	1,564,717	31.2%
Total Expenditures by Department	**$ 767,732**	**$ 888,449**	**$ 1,192,895**	**$ 1,564,717**	**31.2%**

Revenues vs Expenditures	**$ 71**	**$ 16,866**	**$ (59,373)**	**$ 2,189,569**	
Ending Fund Balance June 30	$ 225,574	$ 242,440	$ 183,067	$ 2,372,636	

**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

799 - SCC Spec Enforcement Team

Fiduciary fund for the Santa Clara County Specialized Enforcement Task (SCCET) Force. The City acts as fiduciary agent for the task force.

FUND BALANCE REPORT

799 SCC SPEC ENFORCE. TEAM

	FY 21 Actual	FY 22 Actual	FY 23 Est.	FY 24 Adop.	%Chg*
Beginning Fund Balance July 1[(A)]	$ 1,647,778	$ 1,783,175	$ 1,566,533	$ 1,566,533	
(A) - Total Assets					
Revenues					
Miscellaneous Revenues	673,867	592,437	-	-	N/A
Total Revenues	**$ 673,867**	**$ 592,437**	**$ -**	**$ -**	**N/A**
Expenditures by Type	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
OPERATING					
Supplies & Services	538,470	809,079	-	-	N/A
Sub-Total Operating	*$ 538,470*	*$ 809,079*	*$ -*	*$ -*	*N/A*
CAPITAL					
Sub-Total Capital	*$ -*	*$ -*	*$ -*	*$ -*	*N/A*
Total Expenditures by Type	**$ 538,470**	**$ 809,079**	**$ -**	**$ -**	**N/A**
Expenditures by Department	**FY 21 Actual**	**FY 22 Actual**	**FY 23 Est.**	**FY 24 Adop.**	**%Chg***
Police Department	538,470	809,079	-	-	N/A
Total Expenditures by Department	**$ 538,470**	**$ 809,079**	**$ -**	**$ -**	**N/A**
Revenues vs Expenditures	**$ 135,397**	**$ (216,643)**	**$ -**	**$ -**	
Ending Fund Balance June 30	$ 1,783,175	$ 1,566,533	$ 1,566,533	$ 1,566,533	

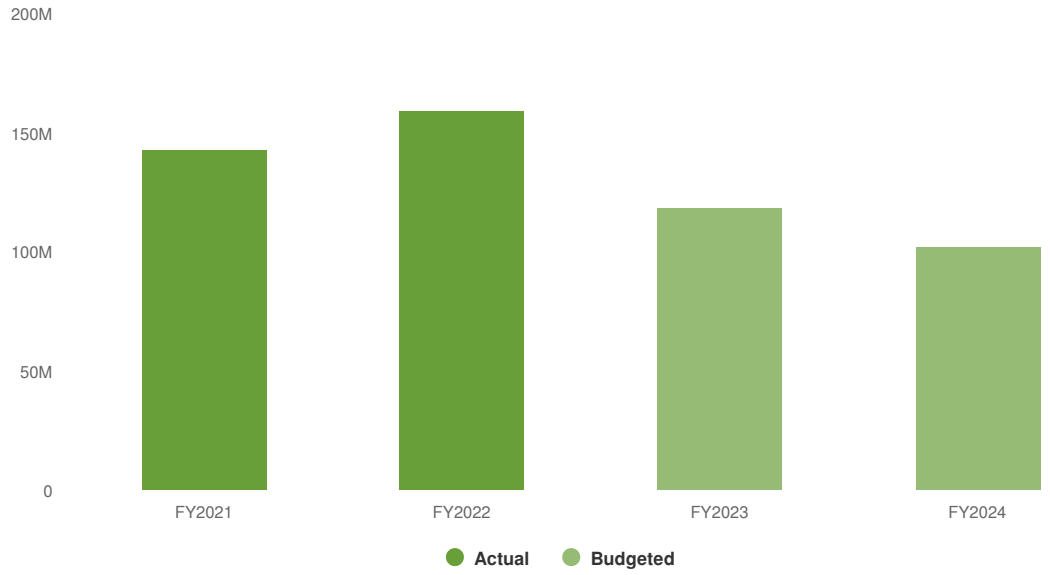
**% Change from FY 2023 Estimated to FY 2024 Adopted Budget*

FUNDING SOURCES

All City Revenue Summary

$102,145,945 -$15,921,659
(-13.49% vs. prior year)

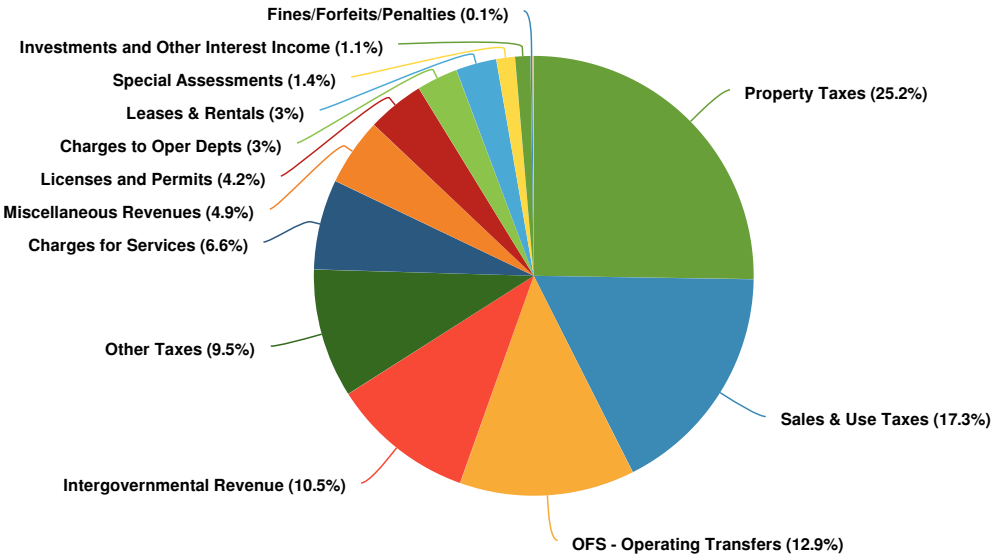
All City Revenue Actual vs. Budgeted



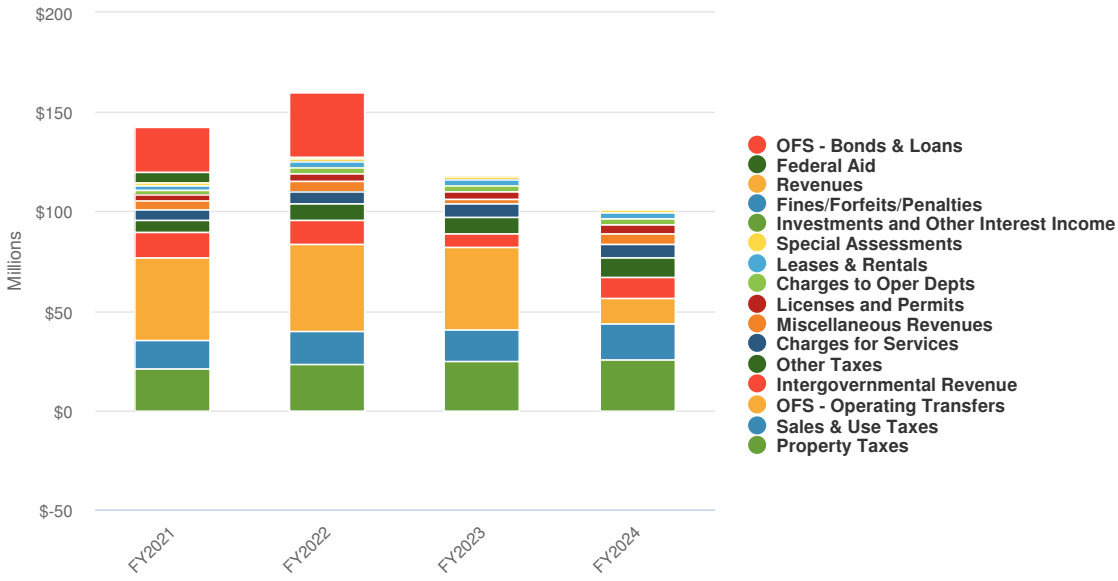
**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Property Taxes					
Prop Taxes - Curr Secured	$17,852,774	$19,585,953	$20,931,000	$22,059,000	5.4%
Prop Taxes - Curr Unsecrd	$809,104	$754,973	$668,000	$731,000	9.4%
Property Tax Pass Thru	$254,401	$246,188	$181,000	$184,000	1.7%
Residual Rpttf Distribute	$224,534	$716,061	$616,000	$692,000	12.3%
Prop Taxes - ERAF	$1,824,319	$2,161,218	$1,873,000	$2,124,000	13.4%
Total Property Taxes:	**$20,965,132**	**$23,464,393**	**$24,269,000**	**$25,790,000**	**6.3%**
Sales & Use Taxes					
Sales And Use Taxes	$11,203,345	$12,508,879	$14,268,555	$13,667,999	-4.2%
Transactions & Use Tax	$2,872,069	$3,440,993	$3,479,204	$3,543,290	1.8%
Prop 172 Public Safety	$402,635	$469,491	$473,700	$488,000	3%
Measure B	$114	$0	$0	$0	0%
Total Sales & Use Taxes:	**$14,478,163**	**$16,419,362**	**$18,221,459**	**$17,699,289**	**-2.9%**
Other Taxes					
Franchises - Electric	$464,328	$471,769	$493,200	$508,000	3%
Franchises - Gas	$118,619	$130,969	$130,400	$134,000	2.8%
Franchises - Cable Tv	$562,250	$544,785	$530,000	$566,500	6.9%
Franchises - Garbage	$2,002,368	$2,214,469	$2,298,400	$2,298,400	0%
Franchises - San Jose Wtr	$258,931	$265,157	$267,800	$267,800	0%
At&T Franchise Fee	$51,804	$63,206	$60,000	$103,000	71.7%
Transient Occupancy Tax	$1,568,908	$2,657,334	$3,650,000	$4,500,000	23.3%
Construction Tax	$143,066	$212,975	$60,000	$80,800	34.7%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Business License Tax	$666,642	$659,094	$695,300	$723,400	4%
Real Prop Transfer Tax	$542,456	$665,607	$400,000	$500,000	25%
Farmers Market In Lieu	-$3,846	$8,986	$17,000	$9,500	-44.1%
In-Lieu Fees	$104,432	$0	$5,000	$0	-100%
Total Other Taxes:	**$6,479,959**	**$7,894,353**	**$8,607,100**	**$9,691,400**	**12.6%**
Licenses and Permits					
Construction Permits	$1,995,966	$2,360,113	$2,700,000	$2,700,000	0%
Advanced Plan Check Fee	$593,678	$977,206	$1,200,000	$1,300,000	8.3%
General Revenue-Bldg Dept	$29,962	$51,375	$40,000	$35,400	-11.5%
Pln Check-Title 24 Energy	$98,941	$36,234	$40,000	$35,400	-11.5%
Technology Enhancemnt Fee	$52,110	$60,486	$44,000	$70,000	59.1%
Fire Permits	$192,279	$256,451	$148,500	$148,500	0%
Truck Permits	$432	$528	$1,000	$1,000	0%
Total Licenses and Permits:	**$2,963,368**	**$3,742,394**	**$4,173,500**	**$4,290,300**	**2.8%**
Fines/Forfeits/Penalties					
Vehicle Code Fines-City	$5,562	$9,967	$25,000	$25,000	0%
Vehicle Code Fines-County	$39,128	$73,486	$25,000	$50,000	100%
Vehicle Code Fines-State	$25,540	$27,134	$12,500	$25,000	100%
Code Enforcement Fines	$14,920	$112,134	$65,000	$45,000	-30.8%
Total Fines/Forfeits/Penalties:	**$85,149**	**$222,721**	**$127,500**	**$145,000**	**13.7%**
Investments and Other Interest Income					
Investment Earnings	$319,993	$272,014	$639,235	$551,150	-13.8%
Unrealized Gains/Losses	-$246,899	-$1,448,701	$510,000	$600,000	17.6%
Other Interest	$44,363	$53,601	$11,450	$11,450	0%
Total Investments and Other Interest Income:	**$117,457**	**-$1,123,087**	**$1,160,685**	**$1,162,600**	**0.2%**
Intergovernmental Revenue					
State Gasoline Tax 2105	$215,443	$231,502	$264,804	$287,979	8.8%
State Gasoline Tax 2106	$130,556	$140,358	$158,584	$172,304	8.7%
State Gasoline Tax 2107	$291,531	$276,981	$317,208	$345,902	9%
State Gasoline Tax 2107.5	$6,000	$6,000	$6,000	$6,000	0%
Gas Excise Tax 7360	$282,134	$329,463	$376,706	$434,881	15.4%
SB1-Road Maint (2017)	$783,958	$848,884	$951,810	$1,084,872	14%
Comm Dev Block Grant	$0	$347,722	$0	$0	0%
Other Grants	$101,173	$76,443	$161,545	$0	-100%
TDA Grants	$477,620	$0	$30,000	$30,000	0%
Supplemental Law Enforce	$156,727	$161,285	$100,000	$100,000	0%
Valley Trans Auth Grant	$1,592,950	$0	$0	$0	0%
DOJ Grant (Bvp)	$3,337	$4,219	$0	$0	0%
Beverage Container Grant	$24,636	$1,894	$130,000	$0	-100%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Federal Aid	$4,998,887	$609,438	$0	$0	0%
Signal Maint Cost Sharing	$4,724	$4,158	$2,500	$2,500	0%
Other State Grants	$604,937	$3,900,000	$2,988,197	$4,042,225	35.3%
Transit Shelter Advertise	$9,559	$13,419	$12,000	$10,000	-16.7%
ABAG Grant	$37,347	$0	$0	$0	0%
OBAG - CMAQ	$495,470	$0	$0	$0	0%
Arson Contract Training	$0	$0	$4,000	$4,000	0%
Arson_County Fire Dpt	$460,364	$474,372	$474,500	$503,468	6.1%
RATTF Reimbursement	$72,135	$189,018	$103,000	$103,000	0%
Sr Nutrition Reimbursemnt	$95,650	$109,507	$70,300	$70,300	0%
Tfca - Ba Aqmd - Veh Reg	$165,452	$0	$0	$0	0%
VTA Meas B Vehicle Reg	$271,345	$2,080,640	$1,096,640	$1,452,000	32.4%
State Mtr Veh In Lieu Tax	$31,016	$47,981	$36,100	$37,000	2.5%
St Homeowners Prop Tax Re	$43,969	$43,399	$37,600	$40,000	6.4%
Abandoned Vehicle Fees	$56,657	$58,341	$61,800	$61,800	0%
Reimburse-Mandated Costs	$34,177	$40,053	$42,400	$44,000	3.8%
Post Reimbursements	$18,253	$14,117	$12,500	$12,500	0%
Rda Trust Admin	$21,956	$22,889	$23,256	$13,810	-40.6%
R P T T F	$1,574,422	$1,886,704	$1,891,192	$1,897,984	0.4%
Total Intergovernmental Revenue:	**$13,062,382**	**$11,918,784**	**$9,352,642**	**$10,756,525**	**15%**
Charges for Services					
Program Revenue-Museum	$1,927	$2,260	$3,400	$8,380	146.5%
Ainsley House Rental	$33,122	$33,802	$27,600	$22,747	-17.6%
Admission Fees-Museum	$0	$4,307	$2,100	$5,400	157.1%
Adult Services - Classes	$82,723	$179,474	$225,175	$248,600	10.4%
Program Fees-Sports	$257,847	$546,482	$690,000	$725,200	5.1%
Program Fees-Aquatics	$259,749	$366,579	$319,000	$402,500	26.2%
Program Fees-Picnic Fees	$18,541	$53,971	$50,000	$57,000	14%
Program Fees-Day Camps	$223,463	$449,764	$460,000	$466,200	1.3%
Program Fees-Classes	$142,956	$319,763	$375,000	$404,000	7.7%
Program Fees-Preschool	$122,750	$205,512	$205,000	$259,000	26.3%
Program Fees-Fitness	$162,893	$168,469	$135,000	$145,000	7.4%
Adult Services - Programs	$8,926	$19,491	$49,000	$79,800	62.9%
Vending Machine Sales	$1,369	$1,189	$2,400	$2,400	0%
Skate Park Income	$23,408	$28,106	$33,700	$34,700	3%
Drop In Classes	-$666	$0	$0	$0	0%
Comm Grp Spon-Spec Event	$10,080	$141,266	$39,380	$7,730	-80.4%
Theater Revenue	$0	$854	$2,000	$2,100	5%
Theater Preservation Chg	-$1,155	$13,236	$23,650	$62,118	162.7%
Theatre Facility Fee	$0	$6,092	$15,700	$71,980	358.5%
Facility Rental Surcharge	$6,170	$37,521	$37,000	$38,300	3.5%
Concession & Merchandise	$0	$588	$3,500	$1,375	-60.7%
Theater Ticket Sales	-$20,580	$89,870	$224,000	$368,815	64.6%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Sponsorship Income	$1,813	$0	$56,500	$57,000	0.9%
Theater Program Ads	$0	$0	$5,225	$5,200	-0.5%
Zoning Fees	$460,342	$550,919	$500,000	$725,200	45%
Microfilm Fees	$590	$76	$0	$100	N/A
Rental Dispute Res Fee	$61,105	$60,357	$60,000	$62,200	3.7%
General Plan Maint Fee	$124,387	$151,350	$67,000	$145,000	116.4%
Training & Education Fee	$0	$1	$16,000	$15,500	-3.1%
Stop Work Fee	$0	$4,122	$50,000	$51,800	3.6%
Other Filing Fees	$3,991	$4,002	$3,500	$3,500	0%
Spec Police Dept Services	$29,028	$50,200	$45,000	$46,600	3.6%
Hazardous Waste Cleanup	$146,579	$174,298	$109,300	$113,200	3.6%
False Alarm Fees-Pd	$4,784	$0	$0	$1,000	N/A
Cost Recovery-Pd Dui	-$4,775	$1,316	$0	$2,600	N/A
Cost Recovery-Pd	$0	$40,612	$40,800	$189,100	363.5%
IT Contract Revenue	$4,066	$8,915	$10,000	$10,000	0%
Cal Nena Reimbursement-Pd	$1,883	$4,251	$10,000	$10,400	4%
Phone Maint Reimb	$63	$0	$0	$0	0%
Vehicle Charging Station	$13,880	$24,777	$20,000	$20,000	0%
Successor Agency Reimb	$5,200	$5,300	$2,000	$2,000	0%
Storm Water Fees	$45,117	$44,496	$45,000	$45,000	0%
Storm Drain Fees	$41,543	$24,900	$20,000	$20,000	0%
Engr & Subdiv Filing Fees	$558,683	$575,877	$550,000	$518,000	-5.8%
Solid Waste Rate Fees	$639,387	$716,771	$556,464	$0	-100%
Project Overhead Offset	$570,410	$498,884	$502,000	$497,300	-0.9%
Motor Pool Reimbusement	$1,322	$0	$0	$0	0%
Traffic Engineering Fees	$31,508	$29,336	$28,000	$25,900	-7.5%
Vehicle Impact Fees	$278,695	$268,547	$300,000	$300,000	0%
Vehicle Impact-Garbage	$477,600	$477,600	$477,000	$477,000	0%
Community Garden Fees	$3,780	$3,920	$4,500	$3,900	-13.3%
Sale-Maps & Publications	$0	$0	$0	$20,700	N/A
Solid Waste Diversion Fee	$0	$8,085	$5,600	$0	-100%
Small Cells Permit Public	$0	$25,113	$10,000	$0	-100%
Total Charges for Services:	**$4,834,501**	**$6,422,622**	**$6,416,494**	**$6,781,545**	**5.7%**
Leases & Rentals					
Rents/Leases (Real & Per)	$1,791,692	$1,890,103	$1,860,800	$1,909,000	2.6%
Other Rental Income	$102,397	$889,640	$1,105,000	$1,143,500	3.5%
Total Leases & Rentals:	**$1,894,089**	**$2,779,743**	**$2,965,800**	**$3,052,500**	**2.9%**
Miscellaneous Revenues					
Donations-Hist Museum	$110	$136,987	$0	$0	0%
Donations-Sr Citizens Ctr	$100	$0	$240	$0	-100%
Donations-Meals	$11,780	$12,542	$12,800	$12,800	0%
Donations-Misc	$0	$1,501	$2,000	$2,000	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Donations-Parks	$0	$0	$14,800	$0	-100%
Donations-Youth Scholar	$0	$584	$10,894	$0	-100%
Donation-Recreation	$100	$0	$0	$0	0%
SA Rops Admin Reimb	$9,190	$10,222	$23,300	$13,810	-40.7%
Asset Seizures	$55,606	$23,770	$10,000	$10,000	0%
Parkland Dedication Fee	$400,116	$628,296	$400,000	$400,000	0%
Project Revenues	$269,531	$126,933	-$197,621	$507,000	-356.6%
AB 939 Recycling - SCC	$78,303	$59,289	$49,356	$49,356	0%
Notice/Improve/Obligation	$4,188	$3,933	$7,500	$4,000	-46.7%
Sale Of Real/Pers Prop	$19,402	$79,290	$10,000	$10,000	0%
Insurance Claims Reimb	$59,936	$10,022	$25,900	$27,000	4.2%
Other Revenue	$2,721,601	$3,529,611	$266,451	$224,300	-15.8%
Principal Repayment	$0	$0	$25,000	$25,000	0%
Expense Abate-Misc	$0	$0	$2,600	$3,000	15.4%
West Valley JPA	$297,268	$362,599	$191,787	$886,449	362.2%
Tree In Lieu Fee	$3,600	$4,620	$20,000	$10,000	-50%
JPA Solid Waste	$450,000	$450,000	$783,690	$2,867,837	265.9%
Total Miscellaneous Revenues:	**$4,380,832**	**$5,440,197**	**$1,658,697**	**$5,052,552**	**204.6%**
Revenues	$79,962	$77,059	$84,600	$87,000	2.8%
Total Revenues:	**$79,962**	**$77,059**	**$84,600**	**$87,000**	**2.8%**
Special Assessments					
Str Lighting Assessments	$1,204,647	$1,197,927	$1,210,000	$1,210,000	0%
Spec Assess Comm Svcs	$145,394	$145,320	$146,350	$146,350	0%
Special Assessment Cfd #2	$48,893	$47,984	$52,400	$35,250	-32.7%
Total Special Assessments:	**$1,398,933**	**$1,391,231**	**$1,408,750**	**$1,391,600**	**-1.2%**
Charges to Oper Depts					
User Fees-Motor Pool	$1,101,068	$1,101,068	$1,329,400	$1,329,400	0%
User Fees-Mis Pool	$1,161,992	$1,161,992	$1,161,992	$1,161,992	0%
Premiums-Wkrs Comp Ins	$638,874	$676,386	$605,000	$605,000	0%
Total Charges to Oper Depts:	**$2,901,934**	**$2,939,446**	**$3,096,392**	**$3,096,392**	**0%**
OFS - Bonds & Loans					
Sale of Bonds	$23,171,626	$32,506,763	$0	$0	0%
Total OFS - Bonds & Loans:	**$23,171,626**	**$32,506,763**	**$0**	**$0**	**0%**
OFS - Operating Transfers					
Operating Transfers In	$30,312,387	$35,329,468	$6,439,459	$6,449,412	0.2%
Capital Transfers In	$10,773,712	$8,841,186	$11,971,142	$6,189,245	-48.3%
Beg Fund Bal-Operating	$0	$0	$3,413,344	$510,585	-85%
Total OFS - Operating Transfers:	**$41,086,099**	**$44,170,655**	**$21,823,945**	**$13,149,242**	**-39.7%**
Total Revenue Source:	**$137,899,587**	**$158,266,634**	**$103,366,564**	**$102,145,945**	**-1.2%**

Top 10 Citywide Revenue Sources - Key Assumptions & Notes

Please note that all information presented reflects all Citywide funds as opposed to just the General Fund:

1. ***Property Tax*** is estimated to be the City's largest revenue source in FY 2024 and continues to be fueled by improving housing prices and strong sales activity. In fact, as of calendar year 2023 Q1, the average home price in Campbell was $1.84 million and rose slightly from an average home price of $1.83 million in calendar year 2022 Q4. Additionally on May 5, 2023, the Santa Clara County Assessor's Office provided an update on FY 2023 property tax collections to date and projected 5.89% assessed value growth for Campbell in FY 2024. This has been factored into the Proposed FY 2024 Operating Budget and is up from a 5.62% growth estimate provided by the Assessor's Office on February 10, 2023.

2. ***Sales and Use Tax*** is estimated to be the City's second largest revenue source in FY 2024 and shows a decrease from FY 2023 to FY 2024 due to a large one-time back payment made by a top sales tax producer in FY 2023. While ongoing annual revenue from this sales tax producer will continue in FY 2024 and beyond, the one-time back payment will not. Sales Tax as a whole though, once the one-time adjustment is removed, is projected to remain relatively flat in FY 2024 when compared to FY 2023.

3. ***Intergovernmental Revenue*** is estimated to be the City's third largest revenue source in FY 2024. In FY 2024, this category equals $10.8 million and is comprised of $1.9 million in Successor Agency Redevelopment Property Tax Trust Fund (RPTTF) payments, $493,000 from the Santa Clara County Fire Department to reimburse the City for arson investigation services and training, and $8.4 million in grant and other state and federal funding to support various operational programs and capital projects. Intergovernmental Revenue for FY 2024 shows a 15.0% increase when compared to FY 2023 Year-End Estimates; largely due to pending grant awards for several one-time studies noted in the City Manager's Transmittal Letter.

4. ***Other Taxes*** is estimated to be the City's fourth largest revenue source in FY 2024. In FY 2024, this category equals $9.7 million and is comprised of $4.5 million of Transient Occupancy Tax (TOT), $3.8 million of Franchise Taxes, $723,000 of Business License Tax, $81,000 of Construction Tax, and $500,000 Real Property Tax Transfers. In regard to TOT, based on significant improvements in the travel and leisure industry, staff projects that Transient Occupancy Tax (TOT) will reach near pre-pandemic levels in FY 2024 and equal approximately $4.50 million. However, prior to the pandemic, TOT was at $4.80 million annually. In FY 2023, it is expected to reach $3.65 million. In regard to Franchise Taxes, this is to account for franchise taxes paid by electric, gas, solid waste, recycling, and cable television utilities that are authorized to operate within Campbell. In total, Other Taxes is FY 2024 is 12.7% higher when compared to FY 2023 Year-End Estimates.

5. ***Charges for Service*** is estimated to be the City's fifth largest revenue source in FY 2024. As a whole in Charges for Service in FY 2024, staff is estimating a 7.5% increase when compared to FY 2023 Year-End Estimates. FY 2024 revenue is estimated at $6.8 million and this is slightly above pre-recessionary levels of approximately $6.7 million in FY 2019. Staff continues to expect Recreation services and programs at full and increasing capacity through FY 2024 due to high demand from patrons to return to in-person activities.

6. ***Other Funding Sources (OFS) – Operating Transfers In*** is estimated to be the City's sixth largest revenue source in FY 2024 at $6.7 million and is comprised of items shown on a separate Schedule of Fund Transfers. For FY 2024, OFS – Operating Transfers In shows a 3.4% increase when compared to FY 2023 Year-End Estimates.

7. ***Other Funding Sources (OFS) – Capital Transfers In*** is estimated to be the City's seventh largest revenue source in FY 2024 at $6.2 million and is comprised of items shown on a separate Schedule of Fund Transfers. For FY 2024, OFS – Capital Transfers In shows a 48.3% decrease when compared to FY 2023 Year-End Estimates.

8. ***Miscellaneous Revenue*** is estimated to be the City's eighth largest revenue source in FY 2024; equaling $5.1 million. For FY 2024, this is a category shows a 203.7% increase when compared to FY 2023 Year-End Estimates. This increase is largely due to a one-time $2.2 million reserve contribution by the West Valley Solid Waste Management Authority in FY 2024.

9. ***License & Permits*** are estimated to be the City's ninth largest revenue source in FY 2024; equaling $4.3 million. Staff is expecting measured growth in this area for FY 2024. As such, License & Permits are expected to grow

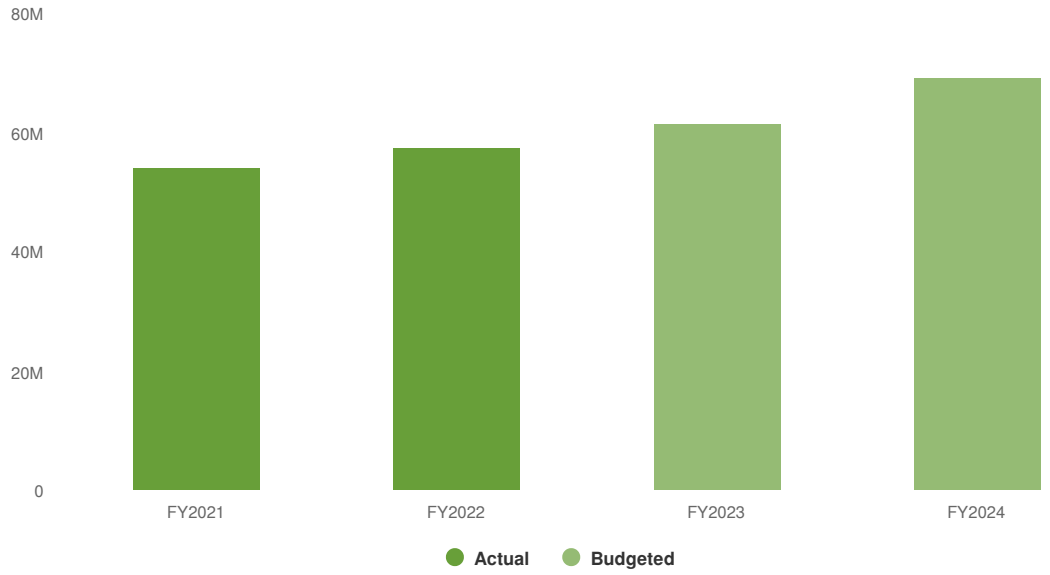
2.8% in FY 2024 when compared to 2023 Year-End Estimates. Should significant new developments be built within Campbell which are not currently known, Licenses and Permits and Other Taxes could increase at a higher rate than what is shown for FY 2024.

10. ***Charges to Operating Departments*** is estimated to be the City's tenth largest revenue source in FY 2024. Please note though that these are internal service charges from the Information Technology (IT) Division and the Vehicle Maintenance Division to provide services to other operating departments. This category also includes Workers Compensation premium expenses charged to all departments to support the City's self-fund Workers Compensation insurance program. Thus, these are not external revenue sources. In FY 2024, it is estimated that these charges will equal $3.1 million; comprised of $1.2 million of IT charges, $1.3 million of Vehicle Maintenance charges, and $605,000 in Workers Compensation charges. As a whole in Charges to Operating Departments in FY 2024, staff is proposing no change in internal service charges when compared to FY 2023 Year-End Estimates.

General Fund Revenue Summary

$69,261,824 **$7,808,309**
(12.71% vs. prior year)

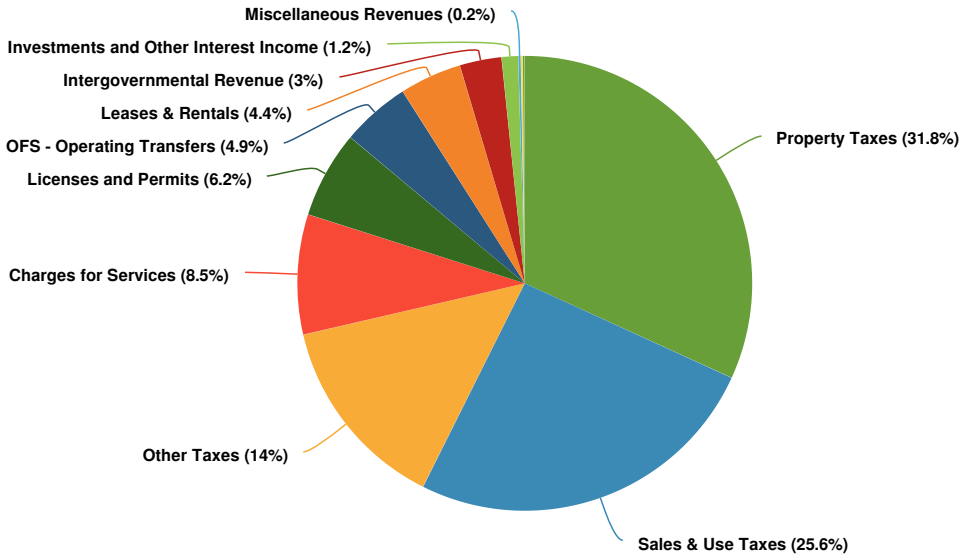
General Fund Revenue Actual vs. Budgeted



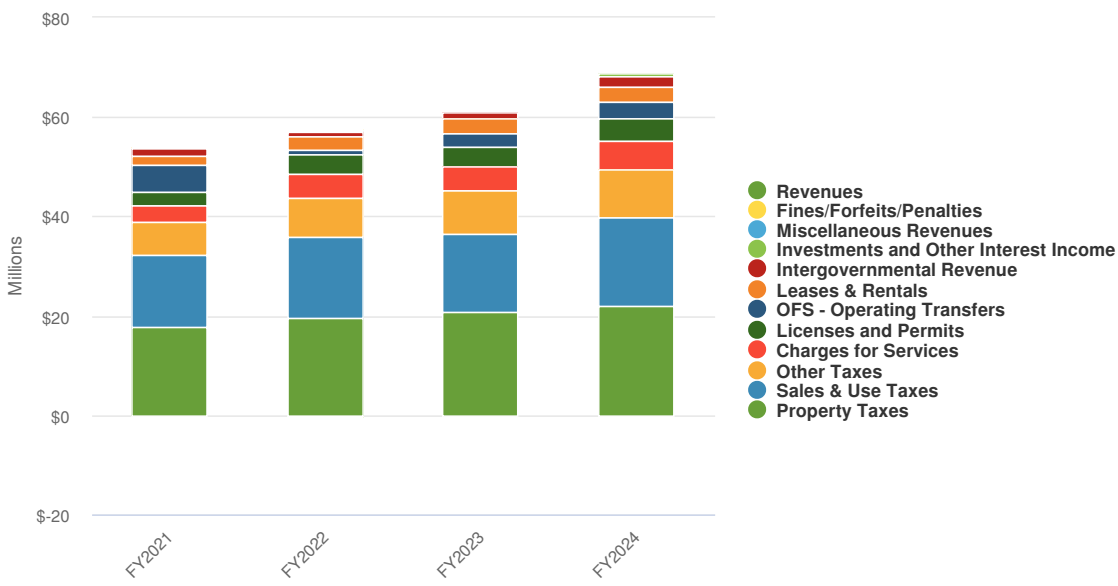
**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Property Taxes					
Prop Taxes - Curr Secured	$15,423,342	$16,141,371	$17,321,000	$18,449,000	6.5%
Prop Taxes - Curr Unsecrd	$695,009	$643,909	$668,000	$731,000	9.4%
Property Tax Pass Thru	$54,659	$54,628	$51,000	$54,000	5.9%
Residual Rpttf Distribute	$0	$611,392	$613,000	$689,000	12.4%
Prop Taxes - ERAF	$1,738,436	$2,059,482	$1,873,000	$2,124,000	13.4%
Total Property Taxes:	**$17,911,445**	**$19,510,782**	**$20,526,000**	**$22,047,000**	**7.4%**
Sales & Use Taxes					
Sales And Use Taxes	$11,203,345	$12,508,879	$14,268,555	$13,667,999	-4.2%
Transactions & Use Tax	$2,872,069	$3,440,993	$3,479,204	$3,543,290	1.8%
Prop 172 Public Safety	$402,635	$469,491	$473,700	$488,000	3%
Measure B	$114	$0	$0	$0	0%
Total Sales & Use Taxes:	**$14,478,163**	**$16,419,362**	**$18,221,459**	**$17,699,289**	**-2.9%**
Other Taxes					
Franchises - Electric	$464,328	$471,769	$493,200	$508,000	3%
Franchises - Gas	$118,619	$130,969	$130,400	$134,000	2.8%
Franchises - Cable Tv	$562,250	$544,785	$530,000	$566,500	6.9%
Franchises - Garbage	$2,002,368	$2,214,469	$2,298,400	$2,298,400	0%
Franchises - San Jose Wtr	$258,931	$265,157	$267,800	$267,800	0%
At&T Franchise Fee	$51,804	$63,206	$60,000	$103,000	71.7%
Transient Occupancy Tax	$1,568,908	$2,657,334	$3,650,000	$4,500,000	23.3%
Construction Tax	$143,066	$212,975	$60,000	$80,800	34.7%
Business License Tax	$666,642	$659,094	$695,300	$723,400	4%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Real Prop Transfer Tax	$542,456	$665,607	$400,000	$500,000	25%
Farmers Market In Lieu	-$3,846	$8,986	$17,000	$9,500	-44.1%
In-Lieu Fees	$0	$0	$5,000	$0	-100%
Total Other Taxes:	**$6,375,527**	**$7,894,353**	**$8,607,100**	**$9,691,400**	**12.6%**
Licenses and Permits					
Construction Permits	$1,995,966	$2,360,113	$2,700,000	$2,700,000	0%
Advanced Plan Check Fee	$593,678	$977,206	$1,200,000	$1,300,000	8.3%
General Revenue-Bldg Dept	$29,962	$51,375	$40,000	$35,400	-11.5%
Pln Check-Title 24 Energy	$98,941	$36,234	$40,000	$35,400	-11.5%
Technology Enhancemnt Fee	$52,110	$60,486	$44,000	$70,000	59.1%
Fire Permits	$192,279	$256,451	$148,500	$148,500	0%
Truck Permits	$432	$528	$1,000	$1,000	0%
Total Licenses and Permits:	**$2,963,368**	**$3,742,394**	**$4,173,500**	**$4,290,300**	**2.8%**
Fines/Forfeits/Penalties					
Vehicle Code Fines-City	$5,562	$9,967	$25,000	$25,000	0%
Vehicle Code Fines-County	$39,128	$73,486	$25,000	$50,000	100%
Vehicle Code Fines-State	$25,540	$27,134	$12,500	$25,000	100%
Code Enforcement Fines	$14,920	$112,134	$45,000	$0	-100%
Total Fines/Forfeits/Penalties:	**$85,149**	**$222,721**	**$107,500**	**$100,000**	**-7%**
Investments and Other Interest Income					
Investment Earnings	$120,139	$84,926	$100,000	$200,000	100%
Unrealized Gains/Losses	-$141,344	-$409,359	$500,000	$600,000	20%
Other Interest	$13,068	$7,398	$10,900	$10,900	0%
Total Investments and Other Interest Income:	**-$8,137**	**-$317,035**	**$610,900**	**$810,900**	**32.7%**
Intergovernmental Revenue					
Other Grants	$0	$0	$3,500	$0	-100%
Other State Grants	$597,358	$0	$228,000	$1,183,000	418.9%
Transit Shelter Advertise	$9,559	$13,419	$12,000	$10,000	-16.7%
Arson Contract Training	$0	$0	$4,000	$4,000	0%
Arson_County Fire Dpt	$460,364	$474,372	$464,500	$493,468	6.2%
RATTF Reimbursement	$72,135	$189,018	$103,000	$103,000	0%
Sr Nutrition Reimbursemnt	$95,650	$109,507	$70,300	$70,300	0%
State Mtr Veh In Lieu Tax	$31,016	$47,981	$36,100	$37,000	2.5%
St Homeowners Prop Tax Re	$39,252	$38,748	$37,600	$40,000	6.4%
Abandoned Vehicle Fees	$56,657	$58,341	$61,800	$61,800	0%
Reimburse-Mandated Costs	$34,177	$40,053	$42,400	$44,000	3.8%
Post Reimbursements	$18,253	$14,117	$12,500	$12,500	0%
Total Intergovernmental Revenue:	**$1,414,419**	**$985,556**	**$1,075,700**	**$2,059,068**	**91.4%**
Charges for Services					

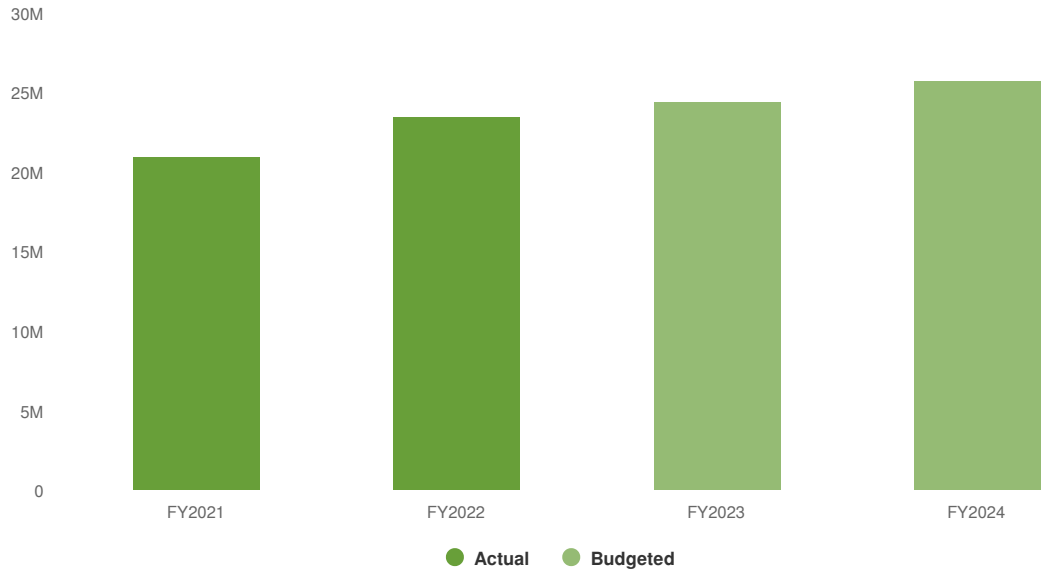
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Program Revenue-Museum	$1,927	$2,260	$3,400	$8,380	146.5%
Ainsley House Rental	$33,122	$33,802	$27,600	$22,747	-17.6%
Admission Fees-Museum	$0	$4,307	$2,100	$5,400	157.1%
Adult Services - Classes	$82,723	$179,474	$225,175	$248,600	10.4%
Program Fees-Sports	$257,847	$546,482	$690,000	$725,200	5.1%
Program Fees-Aquatics	$259,749	$366,579	$319,000	$402,500	26.2%
Program Fees-Picnic Fees	$18,541	$53,971	$50,000	$57,000	14%
Program Fees-Day Camps	$223,463	$449,764	$460,000	$466,200	1.3%
Program Fees-Classes	$142,956	$319,763	$375,000	$404,000	7.7%
Program Fees-Preschool	$122,750	$205,512	$205,000	$259,000	26.3%
Program Fees-Fitness	$162,893	$168,469	$135,000	$145,000	7.4%
Adult Services - Programs	$8,926	$19,491	$49,000	$79,800	62.9%
Vending Machine Sales	$1,369	$1,189	$2,400	$2,400	0%
Skate Park Income	$23,408	$28,106	$33,700	$34,700	3%
Drop In Classes	-$666	$0	$0	$0	0%
Comm Grp Spon-Spec Event	$10,080	$141,266	$39,380	$7,730	-80.4%
Theater Revenue	$0	$854	$2,000	$2,100	5%
Theater Preservation Chg	-$1,155	$13,236	$23,650	$62,118	162.7%
Theatre Facility Fee	$0	$6,092	$15,700	$71,980	358.5%
Facility Rental Surcharge	$6,170	$37,521	$37,000	$38,300	3.5%
Concession & Merchandise	$0	$588	$3,500	$1,375	-60.7%
Theater Ticket Sales	-$20,580	$89,870	$224,000	$368,815	64.6%
Sponsorship Income	$1,813	$0	$56,500	$57,000	0.9%
Theater Program Ads	$0	$0	$5,225	$5,200	-0.5%
Zoning Fees	$460,342	$550,919	$500,000	$725,200	45%
Microfilm Fees	$590	$76	$0	$100	N/A
Rental Dispute Res Fee	$61,105	$60,357	$60,000	$62,200	3.7%
General Plan Maint Fee	$124,387	$151,350	$67,000	$145,000	116.4%
Training & Education Fee	$0	$1	$16,000	$15,500	-3.1%
Stop Work Fee	$0	$4,122	$50,000	$51,800	3.6%
Other Filing Fees	$3,991	$4,002	$3,500	$3,500	0%
Spec Police Dept Services	$29,028	$50,200	$45,000	$46,600	3.6%
Hazardous Waste Cleanup	$146,579	$174,298	$109,300	$113,200	3.6%
False Alarm Fees-Pd	$4,784	$0	$0	$1,000	N/A
Cost Recovery-Pd Dui	-$4,775	$1,316	$0	$2,600	N/A
Cost Recovery-Pd	$0	$40,612	$40,800	$189,100	363.5%
Cal Nena Reimbursement-Pd	$1,883	$4,251	$10,000	$10,400	4%
Phone Maint Reimb	$63	$0	$0	$0	0%
Engr & Subdiv Filing Fees	$558,683	$575,877	$550,000	$518,000	-5.8%
Project Overhead Offset	$570,410	$498,884	$502,000	$497,300	-0.9%
Traffic Engineering Fees	$31,508	$29,336	$28,000	$25,900	-7.5%
Community Garden Fees	$3,780	$3,920	$4,500	$3,900	-13.3%
Sale-Maps & Publications	$0	$0	$0	$20,700	N/A
Small Cells Permit Public	$0	$25,113	$10,000	$0	-100%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Charges for Services:	**$3,327,691**	**$4,843,230**	**$4,980,430**	**$5,907,545**	**18.6%**
Leases & Rentals					
Rents/Leases (Real & Per)	$1,791,692	$1,890,103	$1,860,800	$1,909,000	2.6%
Other Rental Income	$102,397	$889,640	$1,105,000	$1,143,500	3.5%
Total Leases & Rentals:	**$1,894,089**	**$2,779,743**	**$2,965,800**	**$3,052,500**	**2.9%**
Miscellaneous Revenues					
Donations-Hist Museum	$110	$136,987	$0	$0	0%
Donations-Sr Citizens Ctr	$0	$0	$240	$0	-100%
Donations-Meals	$11,780	$12,542	$12,800	$12,800	0%
Donations-Misc	$0	$1,501	$2,000	$2,000	0%
Donations-Youth Scholar	$0	$584	$10,894	$0	-100%
Donation-Recreation	$100	$0	$0	$0	0%
SA Rops Admin Reimb	$9,190	$10,222	$23,300	$13,810	-40.7%
Notice/Improve/Obligation	$4,188	$3,933	$7,500	$4,000	-46.7%
Insurance Claims Reimb	$193	$982	$20,900	$22,000	5.3%
Other Revenue	$53,348	$102,845	$63,112	$61,800	-2.1%
Expense Abate-Misc	$0	$0	$2,600	$3,000	15.4%
Tree In Lieu Fee	$3,600	$4,620	$20,000	$10,000	-50%
Total Miscellaneous Revenues:	**$82,509**	**$274,216**	**$163,346**	**$129,410**	**-20.8%**
Revenues	$79,962	$77,059	$84,600	$87,000	2.8%
Total Revenues:	**$79,962**	**$77,059**	**$84,600**	**$87,000**	**2.8%**
OFS - Operating Transfers					
Operating Transfers In	$5,364,551	$866,425	$1,729,838	$3,087,412	78.5%
Beg Fund Bal-Operating	$0	$0	$3,413,344	$300,000	-91.2%
Total OFS - Operating Transfers:	**$5,364,551**	**$866,425**	**$5,143,182**	**$3,387,412**	**-34.1%**
Total Revenue Source:	**$53,968,736**	**$57,298,806**	**$66,659,517**	**$69,261,824**	**3.9%**

Property Taxes

$25,790,000 **$1,392,600**
(5.71% vs. prior year)

Property Taxes Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

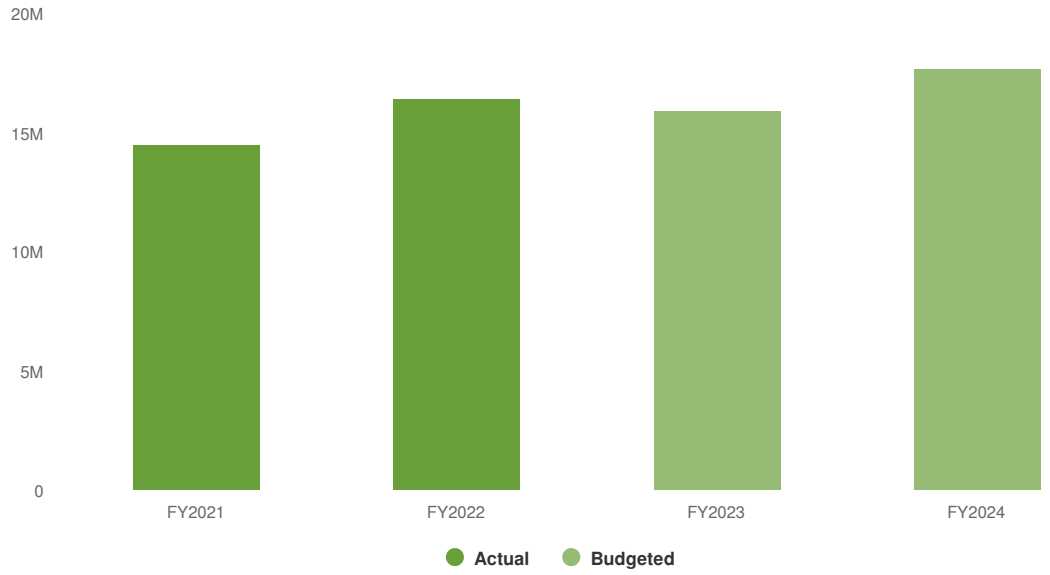
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Property Taxes					
PROP TAXES - CURR SECURE	$15,423,342	$16,141,371	$17,321,000	$18,449,000	6.5%
PROP TAXES - CURR UNSECR	$695,009	$643,909	$668,000	$731,000	9.4%
PROPERTY TAX PASS THRU	$54,659	$54,628	$51,000	$54,000	5.9%
RESIDUAL RPTTF DISTRIBUT	$0	$611,392	$613,000	$689,000	12.4%
PROP TAXES - ERAF	$1,738,436	$2,059,482	$1,873,000	$2,124,000	13.4%
Total Property Taxes:	**$17,911,445**	**$19,510,782**	**$20,526,000**	**$22,047,000**	**7.4%**
Total General Fund:	**$17,911,445**	**$19,510,782**	**$20,526,000**	**$22,047,000**	**7.4%**
Special Revenue					
Lighting District Fund					
Property Taxes					
PROP TAXES - CURR SECURE	$1,224,360	$1,279,328	$1,010,000	$1,010,000	0%
PROP TAXES - CURR UNSECR	$83,521	$77,290	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROPERTY TAX PASS THRU	$199,743	$191,560	$130,000	$130,000	0%
RESIDUAL RPTTF DISTRIBUT	$224,534	$104,669	$3,000	$3,000	0%
PROP TAXES - ERAF	$85,883	$101,736	$0	$0	0%
Total Property Taxes:	**$1,818,041**	**$1,754,583**	**$1,143,000**	**$1,143,000**	**0%**
Total Lighting District Fund:	**$1,818,041**	**$1,754,583**	**$1,143,000**	**$1,143,000**	**0%**
Total Special Revenue:	**$1,818,041**	**$1,754,583**	**$1,143,000**	**$1,143,000**	**0%**
Measure 0 Bond Fund					
Property Taxes					
PROP TAXES - CURR SECURE	$1,205,072	$2,165,253	$2,600,000	$2,600,000	0%
PROP TAXES - CURR UNSECR	$30,574	$33,775	$0	$0	0%
Total Property Taxes:	**$1,235,646**	**$2,199,028**	**$2,600,000**	**$2,600,000**	**0%**
Total Measure 0 Bond Fund:	**$1,235,646**	**$2,199,028**	**$2,600,000**	**$2,600,000**	**0%**
Total Governmental Funds:	**$20,965,132**	**$23,464,393**	**$24,269,000**	**$25,790,000**	**6.3%**
Total All Funds:	**$20,965,132**	**$23,464,393**	**$24,269,000**	**$25,790,000**	**6.3%**

Sales & Use Taxes Summary

$17,699,289 $1,796,277
(11.30% vs. prior year)

Sales & Use Taxes Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

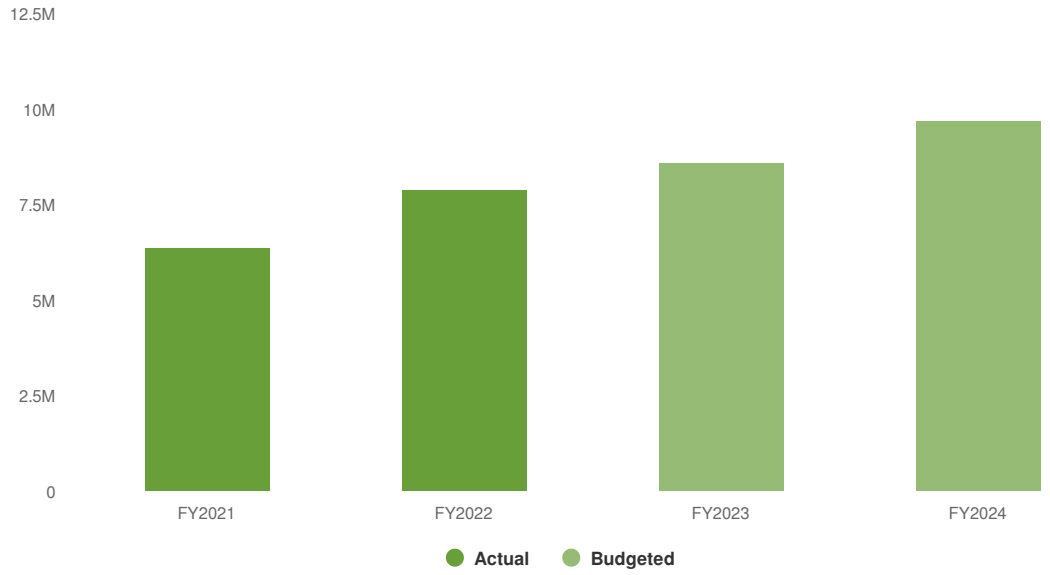
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Sales & Use Taxes					
SALES AND USE TAXES	$11,203,345	$12,508,879	$14,268,555	$13,667,999	-4.2%
TRANSACTIONS & USE TAX	$2,872,069	$3,440,993	$3,479,204	$3,543,290	1.8%
PROP 172 PUBLIC SAFETY	$402,635	$469,491	$473,700	$488,000	3%
MEASURE B STREET MAINT	$114	$0	$0	$0	0%
Total Sales & Use Taxes:	**$14,478,163**	**$16,419,362**	**$18,221,459**	**$17,699,289**	**-2.9%**
Total General Fund:	**$14,478,163**	**$16,419,362**	**$18,221,459**	**$17,699,289**	**-2.9%**
Total Governmental Funds:	**$14,478,163**	**$16,419,362**	**$18,221,459**	**$17,699,289**	**-2.9%**
Total All Funds:	**$14,478,163**	**$16,419,362**	**$18,221,459**	**$17,699,289**	**-2.9%**

Other Taxes Summary

$9,691,400 $1,069,000

(12.40% vs. prior year)

Other Taxes Actual vs. Budgeted



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Revenue by Fund

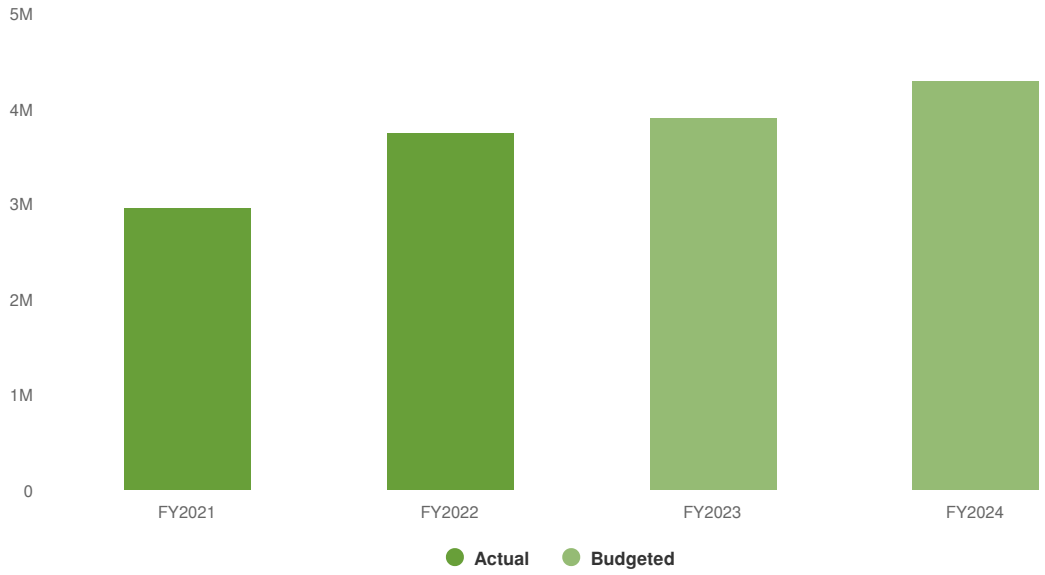
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Other Taxes					
FRANCHISES - ELECTRIC	$464,328	$471,769	$493,200	$508,000	3%
FRANCHISES - GAS	$118,619	$130,969	$130,400	$134,000	2.8%
FRANCHISES - CABLE TV	$562,250	$544,785	$530,000	$566,500	6.9%
FRANCHISES - GARBAGE	$2,002,368	$2,214,469	$2,298,400	$2,298,400	0%
FRANCHISES - SAN JOSE WT	$258,931	$265,157	$267,800	$267,800	0%
AT&T FRANCHISE FEE	$51,804	$63,206	$60,000	$103,000	71.7%
TRANSIENT OCCUPANCY TAX	$1,568,908	$2,657,334	$3,650,000	$4,500,000	23.3%
CONSTRUCTION TAX	$143,066	$212,975	$60,000	$80,800	34.7%
BUSINESS LICENSE TAX	$666,642	$659,094	$695,300	$723,400	4%
REAL PROP TRANSFER TAX	$542,456	$665,607	$400,000	$500,000	25%
FARMERS MARKET IN LIEU	-$3,846	$8,986	$17,000	$9,500	-44.1%
Total Other Taxes:	**$6,375,527**	**$7,894,353**	**$8,602,100**	**$9,691,400**	**12.7%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total General Fund:	$6,375,527	$7,894,353	$8,602,100	$9,691,400	12.7%
Total Governmental Funds:	$6,375,527	$7,894,353	$8,602,100	$9,691,400	12.7%
Total All Funds:	$6,375,527	$7,894,353	$8,602,100	$9,691,400	12.7%

Licenses & Permits Summary

$4,290,300 **$395,480**
(10.15% vs. prior year)

Licenses & Permits Actual vs. Budgeted



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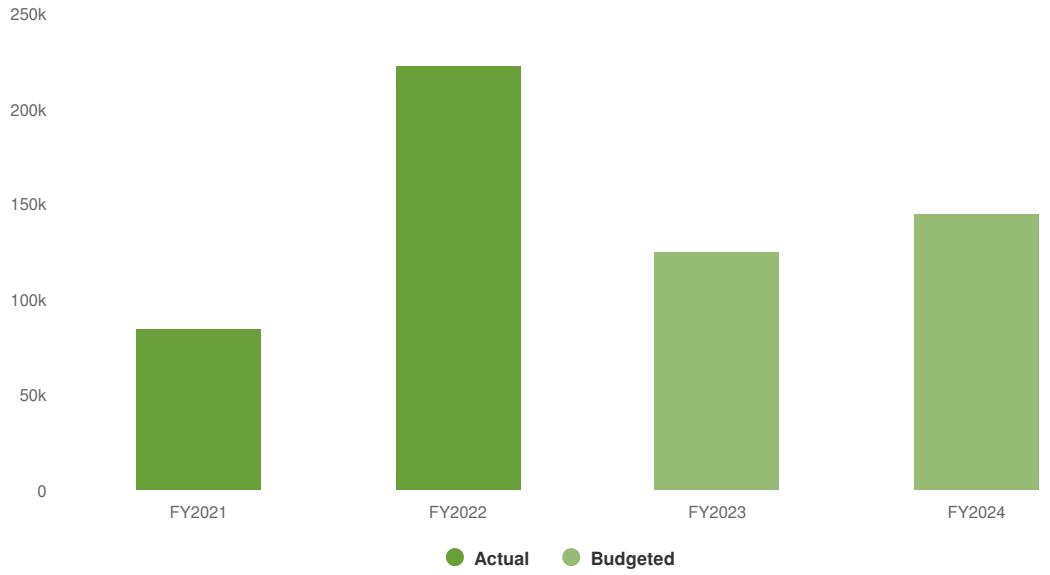
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Licenses and Permits					
CONSTRUCTION PERMITS	$1,995,966	$2,360,113	$2,700,000	$2,700,000	0%
ADVANCED PLAN CHECK FEE	$593,678	$977,206	$1,200,000	$1,300,000	8.3%
GENERAL REVENUE-BLDG DEP	$29,962	$51,375	$40,000	$35,400	-11.5%
PLN CHECK-TITLE 24 ENERG	$98,941	$36,234	$40,000	$35,400	-11.5%
TECHNOLOGY ENHANCEMNT FE	$52,110	$60,486	$44,000	$70,000	59.1%
FIRE PERMITS	$192,279	$256,451	$148,500	$148,500	0%
TRUCK PERMITS	$432	$528	$1,000	$1,000	0%
Total Licenses and Permits:	**$2,963,368**	**$3,742,394**	**$4,173,500**	**$4,290,300**	**2.8%**
Total General Fund:	**$2,963,368**	**$3,742,394**	**$4,173,500**	**$4,290,300**	**2.8%**
Total Governmental Funds:	**$2,963,368**	**$3,742,394**	**$4,173,500**	**$4,290,300**	**2.8%**
Total All Funds:	**$2,963,368**	**$3,742,394**	**$4,173,500**	**$4,290,300**	**2.8%**

Fines/Forfeits/Penalties Summary

$145,000 $20,000
(16.00% vs. prior year)

Fines/Forfeits/Penalties Actual vs. Budgeted



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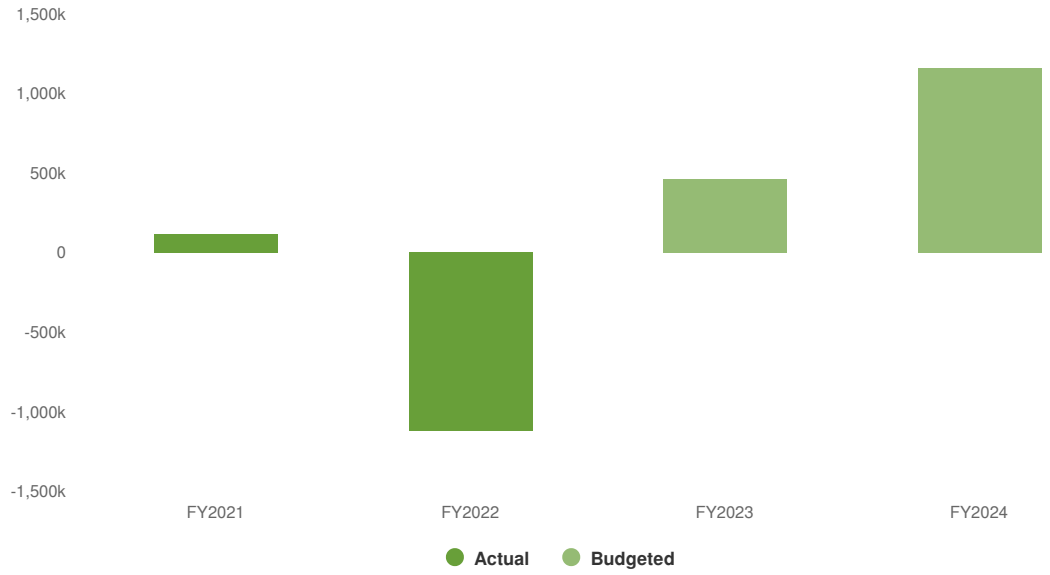
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Fines/Forfeits/Penalties					
VEHICLE CODE FINES-CITY	$5,562	$9,967	$25,000	$25,000	0%
VEHICLE CODE FINES-COUNT	$39,128	$73,486	$25,000	$50,000	100%
VEHICLE CODE FINES-STATE	$25,540	$27,134	$12,500	$25,000	100%
CODE ENFORCEMENT FINES	$14,920	$112,134	$5,000	$0	-100%
Code Enforcement Fines	$0	$0	$40,000	$0	-100%
Total Fines/Forfeits/Penalties:	**$85,149**	**$222,721**	**$107,500**	**$100,000**	**-7%**
Total General Fund:	**$85,149**	**$222,721**	**$107,500**	**$100,000**	**-7%**
Special Revenue					
Community Restitution Fund					
Fines/Forfeits/Penalties					
Code Enforcement Fines	$0	$0	$20,000	$45,000	125%
Total Fines/Forfeits/Penalties:	**$0**	**$0**	**$20,000**	**$45,000**	**125%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Community Restitution Fund:	$0	$0	$20,000	$45,000	125%
Total Special Revenue:	$0	$0	$20,000	$45,000	125%
Total Governmental Funds:	$85,149	$222,721	$127,500	$145,000	13.7%
Total All Funds:	$85,149	$222,721	$127,500	$145,000	13.7%

Investments Income Summary

$1,162,600 $701,915
(152.36% vs. prior year)



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Revenue by Fund

**Note - Per good accounting practices, Investment Income is recorded in a number of accounts over the course of a fiscal year, but usually only budgeted in the Investment Earnings account for ease of budgeting.*

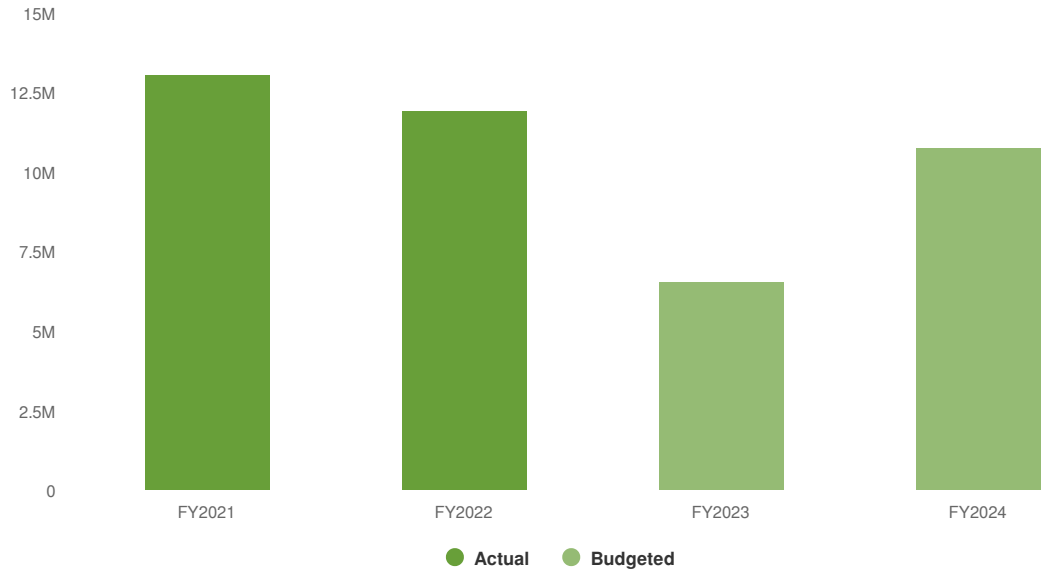
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund	-$8,137	-$317,035	$610,900	$810,900	32.7%
Total General Fund:	**-$8,137**	**-$317,035**	**$610,900**	**$810,900**	**32.7%**
Special Revenue					
Vehicle Impact Fees	-$3,696	-$49,340	$250	$250	0%
Gas Tax Fund	-$1,125	-$733	$25,000	$25,000	0%
Asset Forfeiture Fund	-$1,353	-$1,478	$2,500	$2,500	0%
Lighting District Fund	-$1,095	-$11,852	$0	$0	0%
Environmental Svcs Fund	-$1,142	-$9,567	$500	$500	0%
Supplemental Law Enforce.	-$2,231	-$3,821	$0	$0	0%
Other State Grants Fund	-$3,578	-$17,552	$0	$0	0%
TDA Grant Fund	$877	-$6,007	$0	$0	0%
Other Federal Grants Fund	-$2,518	-$12,441	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Arpa Fund	$0	-$48,225	$0	$0	0%
Housing Assistance	$23,637	$27,264	$50,000	$50,000	0%
Comm Facilities Dist #1	$187	$92	$550	$550	0%
Comm Facilities Dist #2	-$378	-$2,585	$0	$0	0%
Parkland Dedication Fund	-$15,987	-$75,709	$9,985	$11,900	19.2%
Parks And Museum Fund	-$749	-$27	$0	$0	0%
Recreation Grants-Private	-$16	-$89	$100	$100	0%
Senior Center Fund	-$44	-$247	$400	$400	0%
Total Special Revenue:	**-$9,210**	**-$212,318**	**$89,285**	**$91,200**	**2.1%**
Capital Project Fund	$887	$331	$0	$0	0%
Total Capital Project Fund:	**$887**	**$331**	**$0**	**$0**	**0%**
Measure 0 Capital Fund	$139,827	-$456,316	$400,000	$200,000	-50%
Total Measure 0 Capital Fund:	**$139,827**	**-$456,316**	**$400,000**	**$200,000**	**-50%**
Measure 0 Bond Fund	$15,533	-$59,678	$0	$0	0%
Total Measure 0 Bond Fund:	**$15,533**	**-$59,678**	**$0**	**$0**	**0%**
2016 Refunding Lease Rev	$66	-$79	$500	$500	0%
Total 2016 Refunding Lease Rev:	**$66**	**-$79**	**$500**	**$500**	**0%**
Total Governmental Funds:	**$138,966**	**-$1,045,096**	**$1,100,685**	**$1,102,600**	**0.2%**
Proprietary Funds					
Internal Service Funds					
Motor Vehicle Pool Fund	$0	-$4,663	$0	$0	0%
MIS Pool Fund	-$1,152	-$2,530	$0	$0	0%
Workers Compensation Fund	-$14,381	-$62,175	$50,000	$50,000	0%
Total Internal Service Funds:	**-$15,533**	**-$69,368**	**$50,000**	**$50,000**	**0%**
Total Proprietary Funds:	**-$15,533**	**-$69,368**	**$50,000**	**$50,000**	**0%**
Fiduciary Funds					
Private Purpose Trust					
Successor Agency To RDA	-$5,046	-$4,236	$10,000	$10,000	0%
Total Private Purpose Trust:	**-$5,046**	**-$4,236**	**$10,000**	**$10,000**	**0%**
Agency Funds					
West Valley JPA Fund	-$841	-$3,908	$0	$0	0%
Debt Service Fund-Lid #30	-$88	-$478	$0	$0	0%
Total Agency Funds:	**-$929**	**-$4,387**	**$0**	**$0**	**0%**
Total Fiduciary Funds:	**-$5,975**	**-$8,622**	**$10,000**	**$10,000**	**0%**
Total All Funds:	**$117,457**	**-$1,123,087**	**$1,160,685**	**$1,162,600**	**0.2%**

Intergovernmental Revenue Summary

$10,756,525 $4,212,186
(64.36% vs. prior year)

Intergovernmental Revenue Actual vs. Budgeted



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Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Intergovernmental Revenue					
OTHER GRANTS	$0	$0	$3,500	$0	-100%
OTHER STATE GRANTS	$522,136	$0	$0	$0	0%
OTHER STATE GRANTS	$68,673	$0	$153,000	$1,183,000	673.2%
OTHER STATE GRANTS	$6,550	$0	$0	$0	0%
OTHER STATE GRANTS	$0	$0	$75,000	$0	-100%
TRANSIT SHELTER ADVERTIS	$9,559	$13,419	$12,000	$10,000	-16.7%
ARSON CONTRACT TRAINING	$0	$0	$4,000	$4,000	0%
ARSON_COUNTY FIRE DPT	$460,364	$474,372	$464,500	$493,468	6.2%
RATTF REIMBURSEMENT	$72,135	$189,018	$103,000	$103,000	0%
SR NUTRITION REIMBURSEMN	$95,650	$109,507	$70,300	$70,300	0%
STATE MTR VEH IN LIEU TA	$31,016	$47,981	$36,100	$37,000	2.5%
ST HOMEOWNERS PROP TAX R	$39,252	$38,748	$37,600	$40,000	6.4%
ABANDONED VEHICLE FEES	$56,657	$58,341	$61,800	$61,800	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
REIMBURSE-MANDATED COSTS	$34,177	$40,053	$42,400	$44,000	3.8%
POST REIMBURSEMENTS	$18,253	$14,117	$12,500	$12,500	0%
Total Intergovernmental Revenue:	**$1,414,419**	**$985,556**	**$1,075,700**	**$2,059,068**	**91.4%**
Total General Fund:	**$1,414,419**	**$985,556**	**$1,075,700**	**$2,059,068**	**91.4%**
Special Revenue					
Gas Tax Fund					
Intergovernmental Revenue					
STATE GASOLINE TAX 2105	$215,443	$231,502	$264,804	$287,979	8.8%
STATE GASOLINE TAX 2106	$130,556	$140,358	$158,584	$172,304	8.7%
STATE GASOLINE TAX 2107	$291,531	$276,981	$317,208	$345,902	9%
STATE GASOLINE TAX 2107.	$6,000	$6,000	$6,000	$6,000	0%
GAS EXCISE TAX 7360	$282,134	$329,463	$376,706	$434,881	15.4%
SB1-ROAD MAINT (2017)	$783,958	$848,884	$951,810	$1,084,872	14%
Total Intergovernmental Revenue:	**$1,709,621**	**$1,833,187**	**$2,075,112**	**$2,331,938**	**12.4%**
Total Gas Tax Fund:	**$1,709,621**	**$1,833,187**	**$2,075,112**	**$2,331,938**	**12.4%**
Lighting District Fund					
Intergovernmental Revenue					
SIGNAL MAINT COST SHARIN	$4,724	$4,158	$2,500	$2,500	0%
PLAN JPA GRANT	$37,347	$0	$0	$0	0%
ST HOMEOWNERS PROP TAX R	$4,717	$4,651	$0	$0	0%
Total Intergovernmental Revenue:	**$46,788**	**$8,809**	**$2,500**	**$2,500**	**0%**
Total Lighting District Fund:	**$46,788**	**$8,809**	**$2,500**	**$2,500**	**0%**
Environmental Svcs Fund					
Intergovernmental Revenue					
BEVERAGE CONTAINER GRANT	$24,636	$1,894	$0	$0	0%
BEVERAGE CONTAINER GRANT	$0	$0	$130,000	$0	-100%
Total Intergovernmental Revenue:	**$24,636**	**$1,894**	**$130,000**	**$0**	**-100%**
Total Environmental Svcs Fund:	**$24,636**	**$1,894**	**$130,000**	**$0**	**-100%**
Supplemental Law Enforce.					
Intergovernmental Revenue					
SUPPLEMENTAL LAW ENFORCE	$156,727	$161,285	$100,000	$100,000	0%
Total Intergovernmental Revenue:	**$156,727**	**$161,285**	**$100,000**	**$100,000**	**0%**
Total Supplemental Law Enforce.:	**$156,727**	**$161,285**	**$100,000**	**$100,000**	**0%**
Other State Grants Fund					
Intergovernmental Revenue					
VALLEY TRANS AUTH GRANT	$1,592,950	$0	$0	$0	0%
OTHER STATE GRANTS	$0	$0	$203,000	$0	-100%
TFCA - BA AQMD - VEH REG	$165,452	$0	$0	$0	0%
VTA MEAS B VEHICLE REG	$271,345	$2,080,640	$1,096,640	$1,452,000	32.4%
Total Intergovernmental Revenue:	**$2,029,747**	**$2,080,640**	**$1,299,640**	**$1,452,000**	**11.7%**

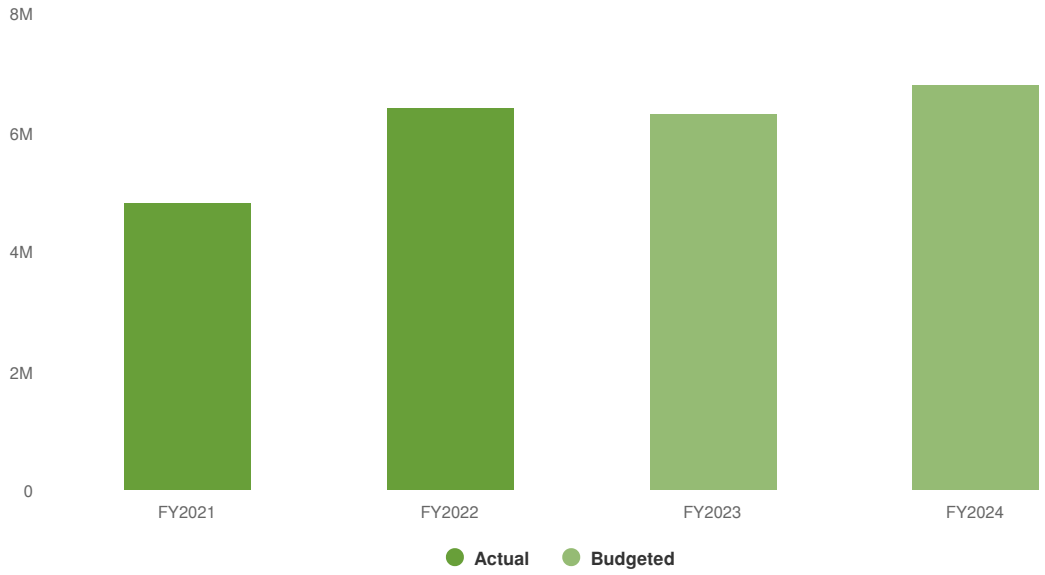
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Other State Grants Fund:	**$2,029,747**	**$2,080,640**	**$1,299,640**	**$1,452,000**	**11.7%**
TDA Grant Fund					
Intergovernmental Revenue					
TDA GRANTS	$477,620	$0	$30,000	$30,000	0%
Total Intergovernmental Revenue:	**$477,620**	**$0**	**$30,000**	**$30,000**	**0%**
Total TDA Grant Fund:	**$477,620**	**$0**	**$30,000**	**$30,000**	**0%**
Other Federal Grants Fund					
Intergovernmental Revenue					
COMM DEV BLOCK GRANT	$0	$347,722	$0	$0	0%
OTHER GRANTS	$0	$1,568	$0	$0	0%
OTHER GRANTS	$0	$74,875	$0	$0	0%
OTHER GRANTS	$101,173	$0	$0	$0	0%
DOJ GRANT (BVP)	$3,337	$4,219	$0	$0	0%
FEDERAL AID	$0	$609,438	$0	$0	0%
OBAG - CMAQ	$495,470	$0	$0	$0	0%
Total Intergovernmental Revenue:	**$599,981**	**$1,037,821**	**$0**	**$0**	**0%**
Total Other Federal Grants Fund:	**$599,981**	**$1,037,821**	**$0**	**$0**	**0%**
Arpa Fund					
Intergovernmental Revenue					
FEDERAL AID	$4,998,887	$0	$0	$0	0%
Total Intergovernmental Revenue:	**$4,998,887**	**$0**	**$0**	**$0**	**0%**
Total Arpa Fund:	**$4,998,887**	**$0**	**$0**	**$0**	**0%**
Total Special Revenue:	**$10,044,006**	**$5,123,635**	**$3,637,252**	**$3,916,438**	**7.7%**
Measure 0 Capital Fund					
Intergovernmental Revenue					
OTHER STATE GRANTS	$0	$3,900,000	$2,557,197	$2,859,225	11.8%
Total Intergovernmental Revenue:	**$0**	**$3,900,000**	**$2,557,197**	**$2,859,225**	**11.8%**
Total Measure 0 Capital Fund:	**$0**	**$3,900,000**	**$2,557,197**	**$2,859,225**	**11.8%**
Total Governmental Funds:	**$11,458,426**	**$10,009,191**	**$7,270,149**	**$8,834,731**	**21.5%**
Proprietary Funds					
Internal Service Funds					
Motor Vehicle Pool Fund					
Intergovernmental Revenue					
ARSON_COUNTY FIRE DPT	$0	$0	$10,000	$10,000	0%
Total Intergovernmental Revenue:	**$0**	**$0**	**$10,000**	**$10,000**	**0%**
Total Motor Vehicle Pool Fund:	**$0**	**$0**	**$10,000**	**$10,000**	**0%**
MIS Pool Fund					
Intergovernmental Revenue					

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
OTHER STATE GRANTS	$7,579	$0	$0	$0	0%
Total Intergovernmental Revenue:	**$7,579**	**$0**	**$0**	**$0**	**0%**
Total MIS Pool Fund:	**$7,579**	**$0**	**$0**	**$0**	**0%**
Total Internal Service Funds:	**$7,579**	**$0**	**$10,000**	**$10,000**	**0%**
Total Proprietary Funds:	**$7,579**	**$0**	**$10,000**	**$10,000**	**0%**
Fiduciary Funds					
Private Purpose Trust					
Successor Agency To RDA					
Intergovernmental Revenue					
RDA TRUST ADMIN	$21,956	$22,889	$23,256	$13,810	-40.6%
R P T T F	$1,574,422	$1,886,704	$1,891,192	$1,897,984	0.4%
Total Intergovernmental Revenue:	**$1,596,378**	**$1,909,593**	**$1,914,448**	**$1,911,794**	**-0.1%**
Total Successor Agency To RDA:	**$1,596,378**	**$1,909,593**	**$1,914,448**	**$1,911,794**	**-0.1%**
Total Private Purpose Trust:	**$1,596,378**	**$1,909,593**	**$1,914,448**	**$1,911,794**	**-0.1%**
Agency Funds					
West Valley JPA Fund					
Intergovernmental Revenue					
OTHER GRANTS	$0	$0	$158,045	$0	-100%
Total Intergovernmental Revenue:	**$0**	**$0**	**$158,045**	**$0**	**-100%**
Total West Valley JPA Fund:	**$0**	**$0**	**$158,045**	**$0**	**-100%**
Total Agency Funds:	**$0**	**$0**	**$158,045**	**$0**	**-100%**
Total Fiduciary Funds:	**$1,596,378**	**$1,909,593**	**$2,072,493**	**$1,911,794**	**-7.8%**
Total All Funds:	**$13,062,382**	**$11,918,784**	**$9,352,642**	**$10,756,525**	**15%**

Charges for Services Summary

$6,781,545 **$473,281**
(7.50% vs. prior year)

Charges for Services Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Charges for Services					
PROGRAM REVENUE-MUSEUM	$1,927	$2,260	$3,400	$8,380	146.5%
AINSLEY HOUSE RENTAL	$33,122	$33,802	$27,600	$22,747	-17.6%
ADMISSION FEES-MUSEUM	$0	$4,307	$2,100	$5,400	157.1%
ADULT SERVICES - CLASSES	$82,723	$179,474	$225,175	$248,600	10.4%
PROGRAM FEES-SPORTS	$257,847	$546,482	$690,000	$725,200	5.1%
PROGRAM FEES-AQUATICS	$259,749	$366,579	$319,000	$402,500	26.2%
PROGRAM FEES-PICNIC FEES	$18,541	$53,971	$50,000	$57,000	14%
PROGRAM FEES-DAY CAMPS	$223,463	$449,764	$460,000	$466,200	1.3%
PROGRAM FEES-CLASSES	$142,956	$319,763	$375,000	$404,000	7.7%
PROGRAM FEES-PRESCHOOL	$122,750	$205,512	$205,000	$259,000	26.3%
PROGRAM FEES-FITNESS	$163,028	$168,469	$135,000	$145,000	7.4%
PROGRAM FEES-FITNESS	-$135	$0	$0	$0	0%
ADULT SERVICES - PROGRAM	$8,926	$19,491	$49,000	$79,800	62.9%

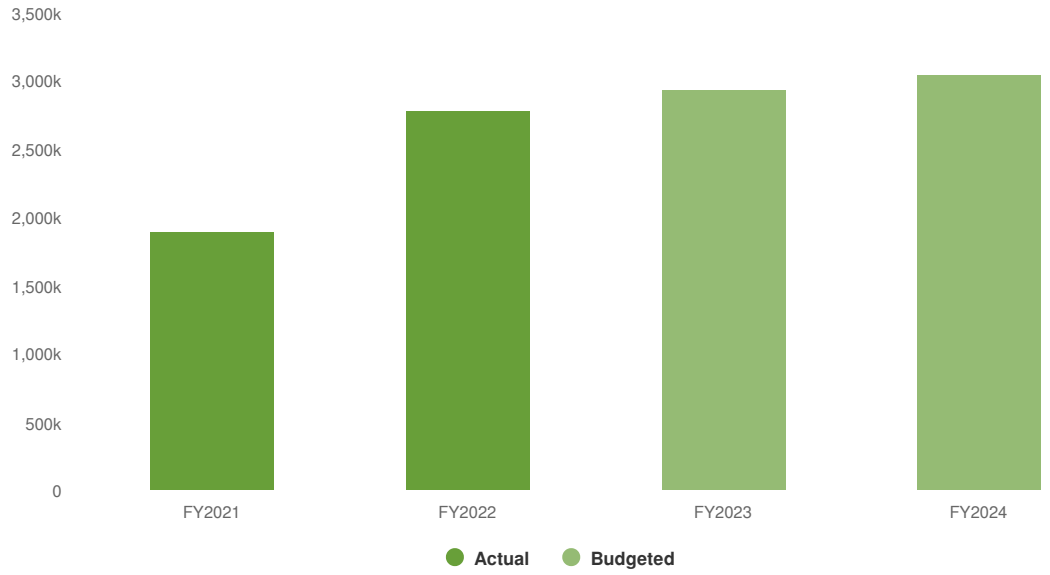
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
VENDING MACHINE SALES	$1,369	$1,189	$2,400	$2,400	0%
SKATE PARK INCOME	$23,408	$28,106	$33,700	$34,700	3%
DROP IN CLASSES	-$666	$0	$0	$0	0%
COMM GRP SPON-SPEC EVENT	$8,190	$7,340	$7,430	$7,730	4%
COMM GRP SPON-SPEC EVENT	$1,890	$133,926	$31,950	$0	-100%
THEATER REVENUE	$0	$854	$2,000	$2,100	5%
THEATER PRESERVATION CHG	-$1,155	$13,236	$23,650	$62,118	162.7%
THEATRE FACILITY FEE	$0	$6,092	$15,700	$71,980	358.5%
FACILITY RENTAL SURCHARG	$6,170	$37,521	$37,000	$38,300	3.5%
CONCESSION & MERCHANDISE	$0	$588	$3,500	$1,375	-60.7%
THEATER TICKET SALES	-$20,580	$89,870	$224,000	$368,815	64.6%
SPONSORSHIP INCOME	$1,813	$0	$56,500	$57,000	0.9%
THEATER PROGRAM ADS	$0	$0	$5,225	$5,200	-0.5%
ZONING FEES	$460,342	$550,919	$500,000	$725,200	45%
MICROFILM FEES	$590	$76	$0	$100	N/A
RENTAL DISPUTE RES FEE	$61,105	$60,357	$60,000	$62,200	3.7%
GENERAL PLAN MAINT FEE	$124,387	$151,350	$67,000	$145,000	116.4%
TRAINING & EDUCATION FEE	$0	$1	$16,000	$15,500	-3.1%
STOP WORK FEE	$0	$4,122	$50,000	$51,800	3.6%
OTHER FILING FEES	$3,991	$4,002	$3,500	$3,500	0%
SPEC POLICE DEPT SERVICE	$29,028	$50,200	$45,000	$46,600	3.6%
HAZARDOUS WASTE CLEANUP	$146,579	$174,298	$109,300	$113,200	3.6%
FALSE ALARM FEES-PD	$4,784	$0	$0	$1,000	N/A
COST RECOVERY-PD DUI	-$4,775	$1,316	$0	$2,600	N/A
COST RECOVERY-PD	$0	$40,020	$40,800	$189,100	363.5%
COST RECOVERY-PD	$0	$592	$0	$0	0%
CAL NENA REIMBURSEMENT-P	$1,883	$4,251	$10,000	$10,400	4%
PHONE MAINT REIMB	$63	$0	$0	$0	0%
ENGR & SUBDIV FILING FEE	$558,683	$575,877	$550,000	$518,000	-5.8%
PROJECT OVERHEAD OFFSET	$7,201	$2,369	$12,000	$10,400	-13.3%
PROJECT OVERHEAD OFFSET	$544,675	$465,518	$420,000	$466,200	11%
PROJECT OVERHEAD OFFSET	$18,535	$26,602	$70,000	$20,700	-70.4%
PROJECT OVERHEAD OFFSET	$0	$4,396	$0	$0	0%
TRAFFIC ENGINEERING FEES	$31,508	$29,336	$28,000	$25,900	-7.5%
COMMUNITY GARDEN FEES	$3,780	$3,920	$4,500	$3,900	-13.3%
SALE-MAPS & PUBLICATIONS	$0	$0	$0	$20,700	N/A
SMALL CELLS PERMIT–PUBLI	$0	$25,113	$10,000	$0	-100%
Total Charges for Services:	**$3,327,691**	**$4,843,230**	**$4,980,430**	**$5,907,545**	**18.6%**
Total General Fund:	**$3,327,691**	**$4,843,230**	**$4,980,430**	**$5,907,545**	**18.6%**
Special Revenue					
Vehicle Impact Fees					
Charges for Services					
VEHICLE IMPACT FEES	$279,723	$269,268	$300,000	$300,000	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
VEHICLE IMPACT-GARBAGE	$477,600	$477,600	$477,000	$477,000	0%
Total Charges for Services:	**$757,323**	**$746,868**	**$777,000**	**$777,000**	**0%**
Total Vehicle Impact Fees:	**$757,323**	**$746,868**	**$777,000**	**$777,000**	**0%**
Gas Tax Fund					
Charges for Services					
VEHICLE IMPACT FEES	-$1,027	-$721	$0	$0	0%
Total Charges for Services:	**-$1,027**	**-$721**	**$0**	**$0**	**0%**
Total Gas Tax Fund:	**-$1,027**	**-$721**	**$0**	**$0**	**0%**
Lighting District Fund					
Charges for Services					
VEHICLE CHARGING STATION	$13,880	$24,777	$20,000	$20,000	0%
Total Charges for Services:	**$13,880**	**$24,777**	**$20,000**	**$20,000**	**0%**
Total Lighting District Fund:	**$13,880**	**$24,777**	**$20,000**	**$20,000**	**0%**
Environmental Svcs Fund					
Charges for Services					
STORM WATER FEES	$45,117	$44,496	$45,000	$45,000	0%
STORM DRAIN FEES	$41,543	$24,900	$20,000	$20,000	0%
SOLID WASTE RATE FEES	$639,387	$716,771	$556,464	$0	-100%
SOLID WASTE DIVERSION FE	$0	$8,085	$5,600	$0	-100%
Total Charges for Services:	**$726,046**	**$794,252**	**$627,064**	**$65,000**	**-89.6%**
Total Environmental Svcs Fund:	**$726,046**	**$794,252**	**$627,064**	**$65,000**	**-89.6%**
Total Special Revenue:	**$1,496,222**	**$1,565,177**	**$1,424,064**	**$862,000**	**-39.5%**
Total Governmental Funds:	**$4,823,912**	**$6,408,406**	**$6,404,494**	**$6,769,545**	**5.7%**
Proprietary Funds					
Internal Service Funds					
Motor Vehicle Pool Fund					
Charges for Services					
MOTOR POOL REIMBUSEMENT	$1,322	$0	$0	$0	0%
Total Charges for Services:	**$1,322**	**$0**	**$0**	**$0**	**0%**
Total Motor Vehicle Pool Fund:	**$1,322**	**$0**	**$0**	**$0**	**0%**
MIS Pool Fund					
Charges for Services					
IT CONTRACT REVENUE	$4,066	$8,915	$10,000	$10,000	0%
SUCCESSOR AGENCY REIMB	$5,200	$5,300	$2,000	$2,000	0%
Total Charges for Services:	**$9,266**	**$14,215**	**$12,000**	**$12,000**	**0%**
Total MIS Pool Fund:	**$9,266**	**$14,215**	**$12,000**	**$12,000**	**0%**
Total Internal Service Funds:	**$10,588**	**$14,215**	**$12,000**	**$12,000**	**0%**
Total Proprietary Funds:	**$10,588**	**$14,215**	**$12,000**	**$12,000**	**0%**
Total All Funds:	**$4,834,501**	**$6,422,622**	**$6,416,494**	**$6,781,545**	**5.7%**

Leases & Rentals Summary

$3,052,500 $119,300
(4.07% vs. prior year)

Leases & Rentals Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

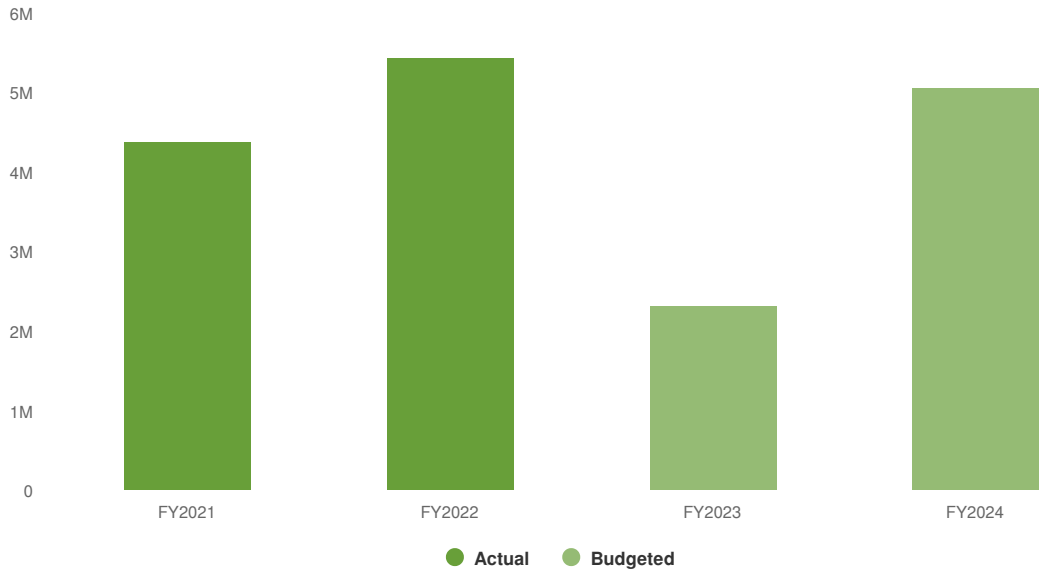
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund	$1,894,089	$2,779,743	$2,965,800	$3,052,500	2.9%
Total Governmental Funds:	**$1,894,089**	**$2,779,743**	**$2,965,800**	**$3,052,500**	**2.9%**
Total All Funds:	**$1,894,089**	**$2,779,743**	**$2,965,800**	**$3,052,500**	**2.9%**

Miscellaneous Revenues Summary

$5,052,552 $2,731,535
(117.69% vs. prior year)

Miscellaneous Revenues Actual vs. Budgeted



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Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Miscellaneous Revenues					
DONATIONS-HIST MUSEUM	$110	$136,987	$0	$0	0%
DONATIONS-SR CITIZENS CT	$0	$0	$240	$0	-100%
DONATIONS-MEALS	$11,780	$12,542	$12,800	$12,800	0%
DONATIONS-MISC	$0	$1,501	$1,000	$1,000	0%
DONATIONS-MISC	$0	$0	$1,000	$1,000	0%
DONATIONS-YOUTH SCHOLAR	$0	$584	$10,894	$0	-100%
DONATION-RECREATION	$100	$0	$0	$0	0%
SA ROPS ADMIN REIMB	$9,190	$10,222	$23,300	$13,810	-40.7%
NOTICE/IMPROVE/OBLIGATIO	$4,188	$3,933	$7,500	$4,000	-46.7%
INSURANCE CLAIMS REIMB	$193	$982	$20,900	$22,000	5.3%
OTHER REVENUE	$456	$0	$0	$0	0%
OTHER REVENUE	$1,500	$0	$1,050	$0	-100%
OTHER REVENUE	$79	$0	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
OTHER REVENUE	$0	$80	$0	$0	0%
OTHER REVENUE	$46,412	$57,482	$53,000	$55,000	3.8%
OTHER REVENUE	$3,155	$43,546	$5,400	$6,000	11.1%
OTHER REVENUE	$1,011	$1,216	$2,000	$800	-60%
OTHER REVENUE	$734	$521	$75	$0	-100%
OTHER REVENUE	$0	$0	$1,587	$0	-100%
EXPENSE ABATE-MISC	$0	$0	$2,600	$3,000	15.4%
TREE IN LIEU FEE	$3,600	$4,620	$20,000	$10,000	-50%
Total Miscellaneous Revenues:	**$82,509**	**$274,216**	**$163,346**	**$129,410**	**-20.8%**
Total General Fund:	**$82,509**	**$274,216**	**$163,346**	**$129,410**	**-20.8%**
Special Revenue					
Gas Tax Fund					
Miscellaneous Revenues					
OTHER REVENUE	$4,129	$292	$2,500	$2,500	0%
Total Miscellaneous Revenues:	**$4,129**	**$292**	**$2,500**	**$2,500**	**0%**
Total Gas Tax Fund:	**$4,129**	**$292**	**$2,500**	**$2,500**	**0%**
Asset Forfeiture Fund					
Miscellaneous Revenues					
ASSET SEIZURES	$50,862	$21,250	$5,000	$5,000	0%
ASSET SEIZURES	$4,743	$2,520	$5,000	$5,000	0%
OTHER REVENUE	$0	$13,954	$0	$0	0%
Total Miscellaneous Revenues:	**$55,606**	**$37,724**	**$10,000**	**$10,000**	**0%**
Total Asset Forfeiture Fund:	**$55,606**	**$37,724**	**$10,000**	**$10,000**	**0%**
Lighting District Fund					
Miscellaneous Revenues					
DONATIONS-PARKS	$0	$0	$14,800	$0	-100%
INSURANCE CLAIMS REIMB	$12,874	$9,040	$5,000	$5,000	0%
Total Miscellaneous Revenues:	**$12,874**	**$9,040**	**$19,800**	**$5,000**	**-74.7%**
Total Lighting District Fund:	**$12,874**	**$9,040**	**$19,800**	**$5,000**	**-74.7%**
Environmental Svcs Fund					
Miscellaneous Revenues					
AB 939 RECYCLING - SCC	$78,303	$59,289	$49,356	$49,356	0%
Total Miscellaneous Revenues:	**$78,303**	**$59,289**	**$49,356**	**$49,356**	**0%**
Total Environmental Svcs Fund:	**$78,303**	**$59,289**	**$49,356**	**$49,356**	**0%**
Other State Grants Fund					
Miscellaneous Revenues					
OTHER REVENUE	$1,458,881	$2,718,779	$0	$0	0%
Total Miscellaneous Revenues:	**$1,458,881**	**$2,718,779**	**$0**	**$0**	**0%**
Total Other State Grants Fund:	**$1,458,881**	**$2,718,779**	**$0**	**$0**	**0%**

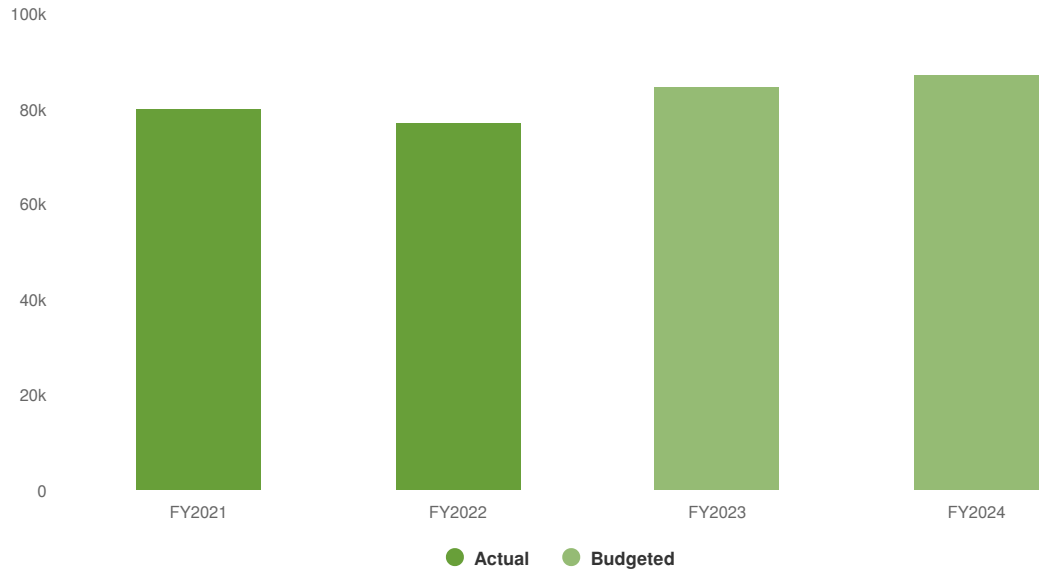
Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Housing Assistance					
Miscellaneous Revenues					
OTHER REVENUE	$0	$4,679	$190,839	$150,000	-21.4%
PRINCIPAL REPAYMENT	$0	$0	$25,000	$25,000	0%
Total Miscellaneous Revenues:	**$0**	**$4,679**	**$215,839**	**$175,000**	**-18.9%**
Total Housing Assistance:	**$0**	**$4,679**	**$215,839**	**$175,000**	**-18.9%**
Parkland Dedication Fund					
Miscellaneous Revenues					
PARKLAND DEDICATION FEE	$400,116	$628,296	$400,000	$400,000	0%
Total Miscellaneous Revenues:	**$400,116**	**$628,296**	**$400,000**	**$400,000**	**0%**
Total Parkland Dedication Fund:	**$400,116**	**$628,296**	**$400,000**	**$400,000**	**0%**
Senior Center Fund					
Miscellaneous Revenues					
DONATIONS-SR CITIZENS CTR	$100	$0	$0	$0	0%
Total Miscellaneous Revenues:	**$100**	**$0**	**$0**	**$0**	**0%**
Total Senior Center Fund:	**$100**	**$0**	**$0**	**$0**	**0%**
Total Special Revenue:	**$2,010,009**	**$3,458,098**	**$697,495**	**$641,856**	**-8%**
Capital Project Fund					
Miscellaneous Revenues					
PROJECT REVENUES	$269,531	$126,933	-$197,621	$507,000	-356.6%
Total Miscellaneous Revenues:	**$269,531**	**$126,933**	**-$197,621**	**$507,000**	**-356.6%**
Total Capital Project Fund:	**$269,531**	**$126,933**	**-$197,621**	**$507,000**	**-356.6%**
Measure 0 Capital Fund					
Miscellaneous Revenues					
OTHER REVENUE	$510,000	$0	$0	$0	0%
Total Miscellaneous Revenues:	**$510,000**	**$0**	**$0**	**$0**	**0%**
Total Measure 0 Capital Fund:	**$510,000**	**$0**	**$0**	**$0**	**0%**
Total Governmental Funds:	**$2,872,049**	**$3,859,248**	**$663,220**	**$1,278,266**	**92.7%**
Proprietary Funds					
Internal Service Funds					
Motor Vehicle Pool Fund					
Miscellaneous Revenues					
SALE OF REAL/PERS PROP	$18,534	$79,290	$10,000	$10,000	0%
INSURANCE CLAIMS REIMB	$46,870	$0	$0	$0	0%
Total Miscellaneous Revenues:	**$65,403**	**$79,290**	**$10,000**	**$10,000**	**0%**
Total Motor Vehicle Pool Fund:	**$65,403**	**$79,290**	**$10,000**	**$10,000**	**0%**
MIS Pool Fund					
Miscellaneous Revenues					
SALE OF REAL/PERS PROP	$868	$0	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
OTHER REVENUE	$0	$0	$10,000	$10,000	0%
Total Miscellaneous Revenues:	**$868**	**$0**	**$10,000**	**$10,000**	**0%**
Total MIS Pool Fund:	**$868**	**$0**	**$10,000**	**$10,000**	**0%**
Total Internal Service Funds:	**$66,271**	**$79,290**	**$20,000**	**$20,000**	**0%**
Total Proprietary Funds:	**$66,271**	**$79,290**	**$20,000**	**$20,000**	**0%**
Fiduciary Funds					
Agency Funds					
West Valley JPA Fund					
Miscellaneous Revenues					
OTHER REVENUE	$21,376	$96,624	$0	$0	0%
WEST VALLEY JPA	$297,268	$362,599	$191,787	$886,449	362.2%
JPA SOLID WASTE	$450,000	$450,000	$783,690	$2,867,837	265.9%
Total Miscellaneous Revenues:	**$768,644**	**$909,223**	**$975,477**	**$3,754,286**	**284.9%**
Total West Valley JPA Fund:	**$768,644**	**$909,223**	**$975,477**	**$3,754,286**	**284.9%**
SCC Spec Enforcement Team					
Miscellaneous Revenues					
OTHER REVENUE	$673,867	$592,437	$0	$0	0%
Total Miscellaneous Revenues:	**$673,867**	**$592,437**	**$0**	**$0**	**0%**
Total SCC Spec Enforcement Team:	**$673,867**	**$592,437**	**$0**	**$0**	**0%**
Total Agency Funds:	**$1,442,512**	**$1,501,660**	**$975,477**	**$3,754,286**	**284.9%**
Total Fiduciary Funds:	**$1,442,512**	**$1,501,660**	**$975,477**	**$3,754,286**	**284.9%**
Total All Funds:	**$4,380,832**	**$5,440,197**	**$1,658,697**	**$5,052,552**	**204.6%**

Other Revenues Summary

$87,000 $2,400
(2.84% vs. prior year)

Other Revenues Actual vs. Budgeted



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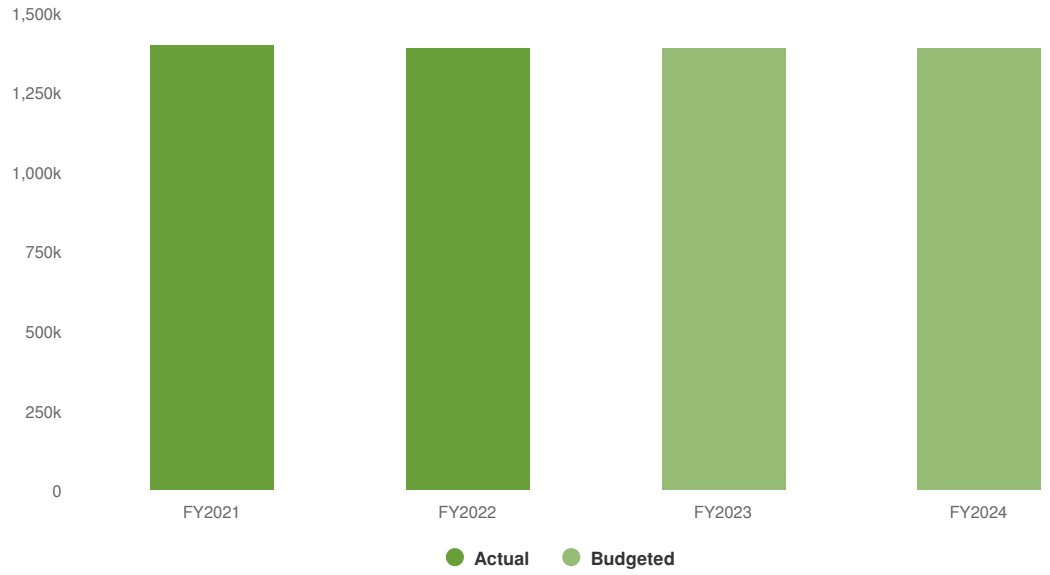
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund					
Revenues					
TRANSACTION PROCESS FEE	-$188	$0	$0	$0	0%
TRANSACTION PROCESS FEE	$80,151	$77,059	$84,600	$87,000	2.8%
Total Revenues:	**$79,962**	**$77,059**	**$84,600**	**$87,000**	**2.8%**
Total General Fund:	**$79,962**	**$77,059**	**$84,600**	**$87,000**	**2.8%**
Total Governmental Funds:	**$79,962**	**$77,059**	**$84,600**	**$87,000**	**2.8%**
Total All Funds:	**$79,962**	**$77,059**	**$84,600**	**$87,000**	**2.8%**

Special Assessments Summary

$1,391,600 $0
(0.00% vs. prior year)

Special Assessments Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

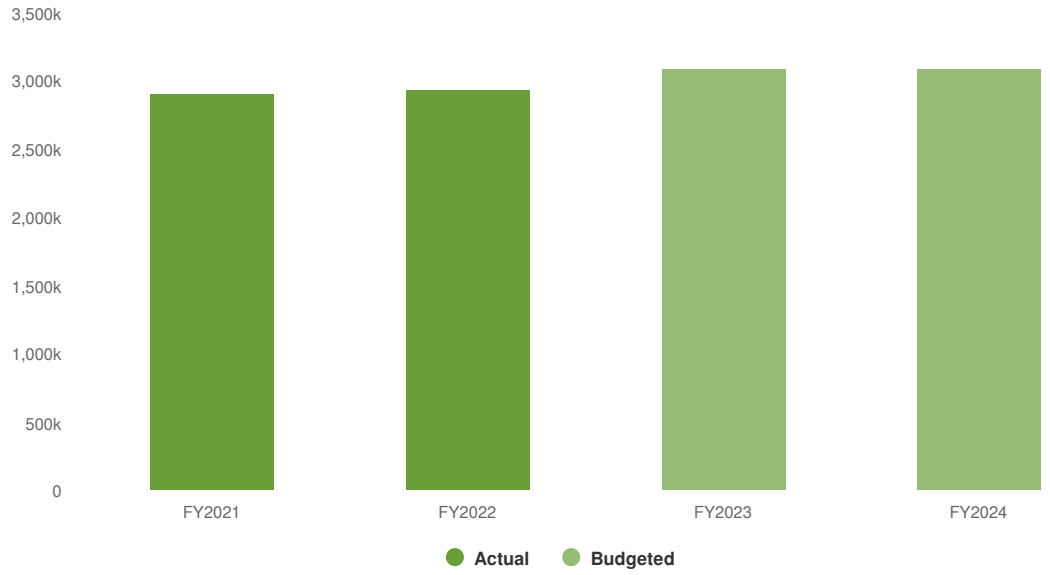
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
Special Revenue					
Lighting District Fund	$1,204,647	$1,197,927	$1,210,000	$1,210,000	0%
Comm Facilities Dist #1	$145,394	$145,320	$146,350	$146,350	0%
Comm Facilities Dist #2	$48,893	$47,984	$52,400	$35,250	-32.7%
Total Special Revenue:	**$1,398,933**	**$1,391,231**	**$1,408,750**	**$1,391,600**	**-1.2%**
Total Governmental Funds:	**$1,398,933**	**$1,391,231**	**$1,408,750**	**$1,391,600**	**-1.2%**
Total All Funds:	**$1,398,933**	**$1,391,231**	**$1,408,750**	**$1,391,600**	**-1.2%**

Charges to Operating Depts. Summary

$3,096,392 $0
(0.00% vs. prior year)

Charges to Operating Depts. Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

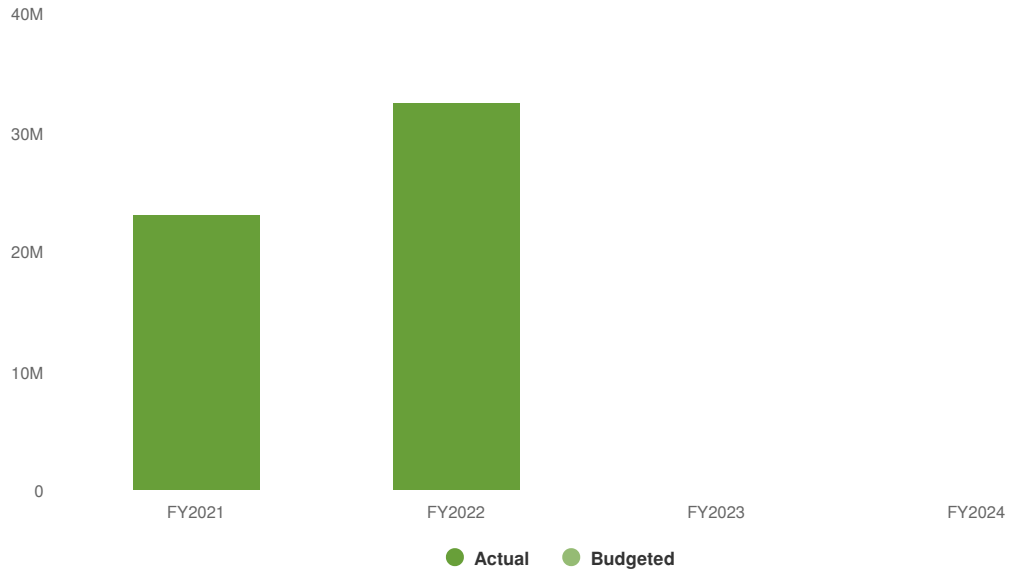
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Proprietary Funds					
Internal Service Funds					
Motor Vehicle Pool Fund	$1,101,068	$1,101,068	$1,329,400	$1,329,400	0%
MIS Pool Fund	$1,161,992	$1,161,992	$1,161,992	$1,161,992	0%
Workers Compensation Fund	$638,874	$676,386	$605,000	$605,000	0%
Total Internal Service Funds:	**$2,901,934**	**$2,939,446**	**$3,096,392**	**$3,096,392**	**0%**
Total Proprietary Funds:	**$2,901,934**	**$2,939,446**	**$3,096,392**	**$3,096,392**	**0%**
Total All Funds:	**$2,901,934**	**$2,939,446**	**$3,096,392**	**$3,096,392**	**0%**

OFS - Bonds & Loans Summary

$0 **$0**
(% vs. prior year)

OFS - Bonds & Loans Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

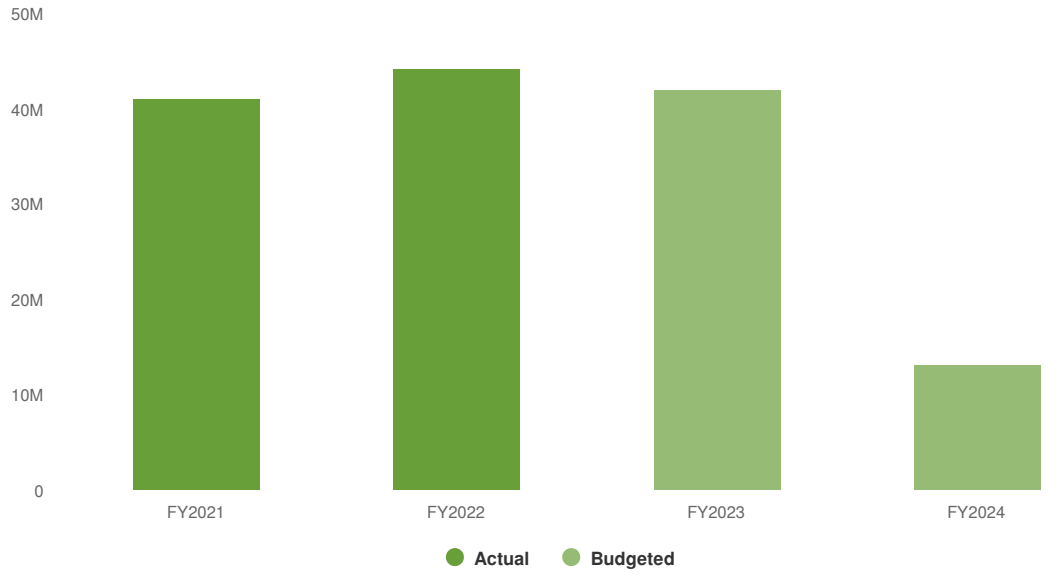
Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
Measure 0 Bond Fund	$23,171,626	$32,506,763	$0	$0	0%
Total Governmental Funds:	**$23,171,626**	**$32,506,763**	**$0**	**$0**	**0%**
Total All Funds:	**$23,171,626**	**$32,506,763**	**$0**	**$0**	**0%**

OFS - Transfers In & Fund Draw Summary

$13,149,242 **-$28,835,632**
(-68.68% vs. prior year)

OFS - Operating Transfers In Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds					
Governmental Funds					
General Fund	$5,364,551	$866,425	$5,143,182	$3,387,412	-34.1%
Total General Fund:	**$5,364,551**	**$866,425**	**$5,143,182**	**$3,387,412**	**-34.1%**
Special Revenue					
Gas Tax Fund	$1,289,914	$700,300	$1,847,300	$705,500	-61.8%
Lighting District Fund	$1,559,098	$1,569,341	$940,341	$999,000	6.2%
Environmental Svcs Fund	$1,029,000	$437,000	$505,000	$187,000	-63%
Supplemental Law Enforce.	$0	$29,000	$0	$0	0%
Housing Assistance	$0	$0	$0	$210,585	N/A
Total Special Revenue:	**$3,878,012**	**$2,735,641**	**$3,292,641**	**$2,102,085**	**-36.2%**
Capital Project Fund	$10,773,712	$8,841,186	$11,971,142	$6,189,245	-48.3%
Total Capital Project Fund:	**$10,773,712**	**$8,841,186**	**$11,971,142**	**$6,189,245**	**-48.3%**
Measure 0 Capital Fund	$20,000,000	$30,000,000	$0	$0	0%

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Measure 0 Capital Fund:	**$20,000,000**	**$30,000,000**	**$0**	**$0**	**0%**
2016 Refunding Lease Rev	$768,825	$763,750	$765,800	$766,600	0.1%
Total 2016 Refunding Lease Rev:	**$768,825**	**$763,750**	**$765,800**	**$766,600**	**0.1%**
Total Governmental Funds:	**$40,785,099**	**$43,207,003**	**$21,172,765**	**$12,445,342**	**-41.2%**
Proprietary Funds					
Internal Service Funds					
Motor Vehicle Pool Fund	$97,000	$781,000	$388,400	$0	-100%
MIS Pool Fund	$204,000	$182,652	$262,780	$703,900	167.9%
Total Internal Service Funds:	**$301,000**	**$963,652**	**$651,180**	**$703,900**	**8.1%**
Total Proprietary Funds:	**$301,000**	**$963,652**	**$651,180**	**$703,900**	**8.1%**
Total All Funds:	**$41,086,099**	**$44,170,655**	**$21,823,945**	**$13,149,242**	**-39.7%**

DEPARTMENTS

ALL DEPARTMENTS SUMMARY

The City of Campbell is organizing into nine (9) primary operating departments as follows:

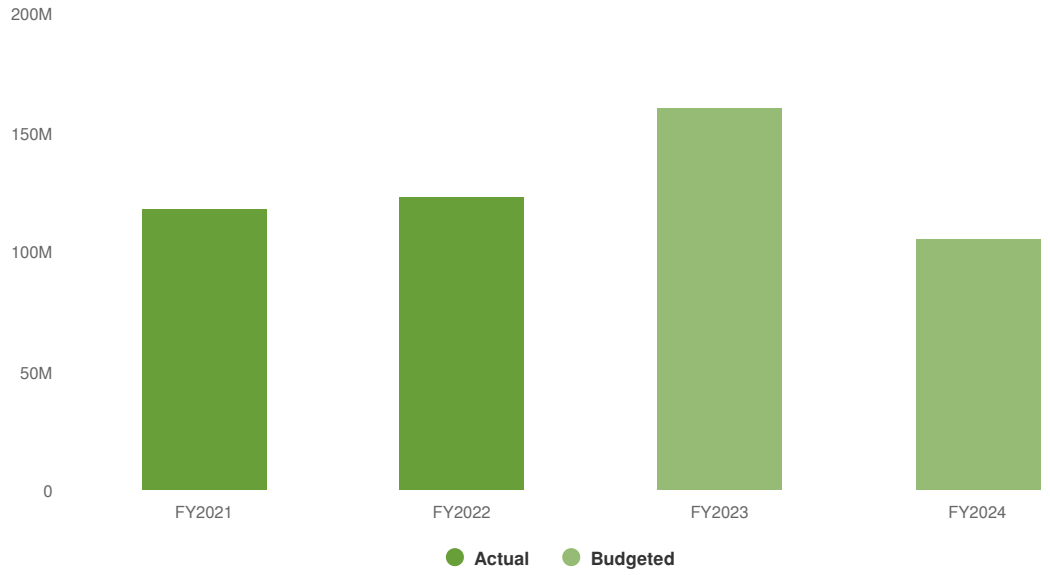
- City Council
- City Manager's Office
- City Clerk's Office
- Recreation and Community Services
- Finance
- Community Development
- Legal Services
- Public Safety
- Public Works

The Finance Department also oversees many of the City's Non-Departmental functions which may include debt service payments. And the Public Safety Department manages the City's contract for Fire Services through the Santa Clara County Fire Department (SCCFD). Please note that for purposes of matching expenditure totals to the ALL FUNDS SUMMARY shown in a previous section, capital expenditures as well as expenditures for the West Valley Solid Waste Management Authority (WVSWMA), a Joint Powers Authority (JPA) in which the City acts as the fiduciary, are shown. However, these are not operating departments of the City.

Expenditures Summary

$105,827,111 **-$54,429,838**
(-33.96% vs. prior year)

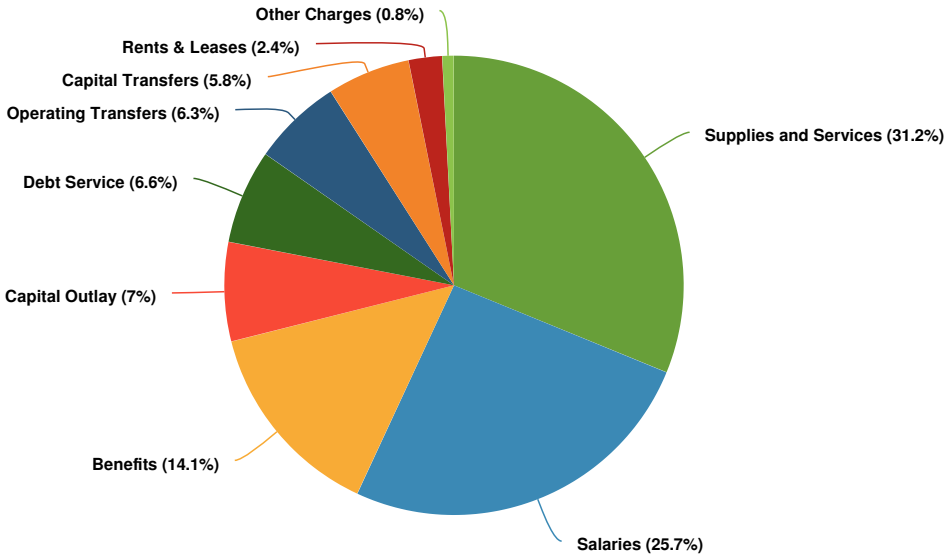
ALL DEPARTMENTS SUMMARY Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$21,673,979	$22,101,143	$24,763,208	$27,243,392	10%
Benefits	$14,952,999	$14,863,745	$15,076,072	$14,971,273	-0.7%
Supplies and Services	$24,042,320	$26,575,676	$30,747,847	$33,005,920	7.3%
Other Charges	$1,186,185	$1,156,193	$1,058,578	$867,900	-18%
Rents & Leases	$2,263,060	$2,263,060	$2,490,122	$2,490,122	0%
Debt Service	$2,909,315	$3,719,677	$7,202,038	$7,032,434	-2.4%
Capital Outlay	$10,224,970	$8,481,107	$64,901,886	$7,366,828	-88.6%
Operating Transfers	$30,312,387	$35,329,468	$6,439,459	$6,659,997	3.4%
Capital Transfers	$10,773,712	$8,841,186	$11,971,142	$6,189,245	-48.3%
Total Expense Objects:	**$118,338,927**	**$123,331,254**	**$164,650,352**	**$105,827,111**	**-35.7%**

CAMPBELL CITY COUNCIL

GENERAL FUND — (101)
City Council Program — (501)

MISSION STATEMENT

Provide overall policy direction for the City of Campbell.

ONGOING RESPONSIBILITIES

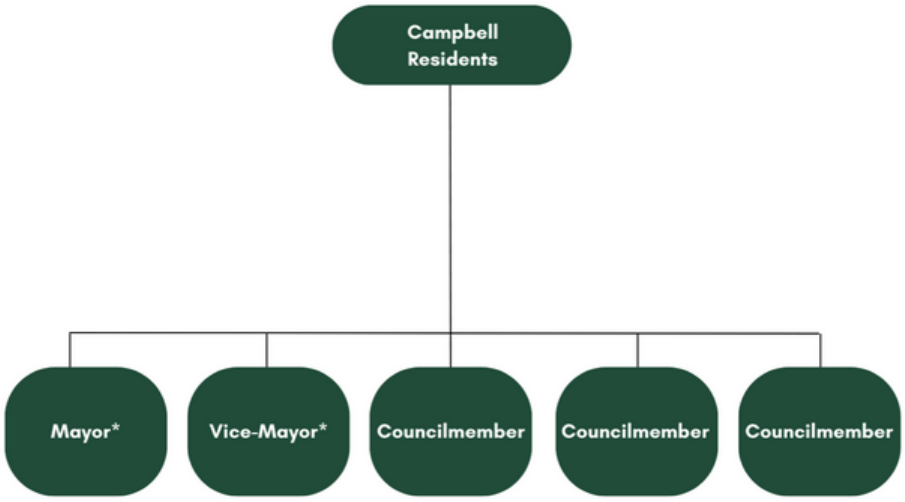
- Implement Campbell's Strategic Plan and General Plan
- Adopt the City Operating Budget and Capital Improvement Program
- Assure prompt and responsive follow-up to citizen questions and complaints
- Undertake annual performance review of the City Manager, City Attorney and City Clerk
- Provide for citizen input on City policy issues
- Appoint and recognize advisory commission members
- Collaborate with League of California Cities and other government agencies and associations to strengthen local government

City Council Members

Seated left to right from bottom to top:

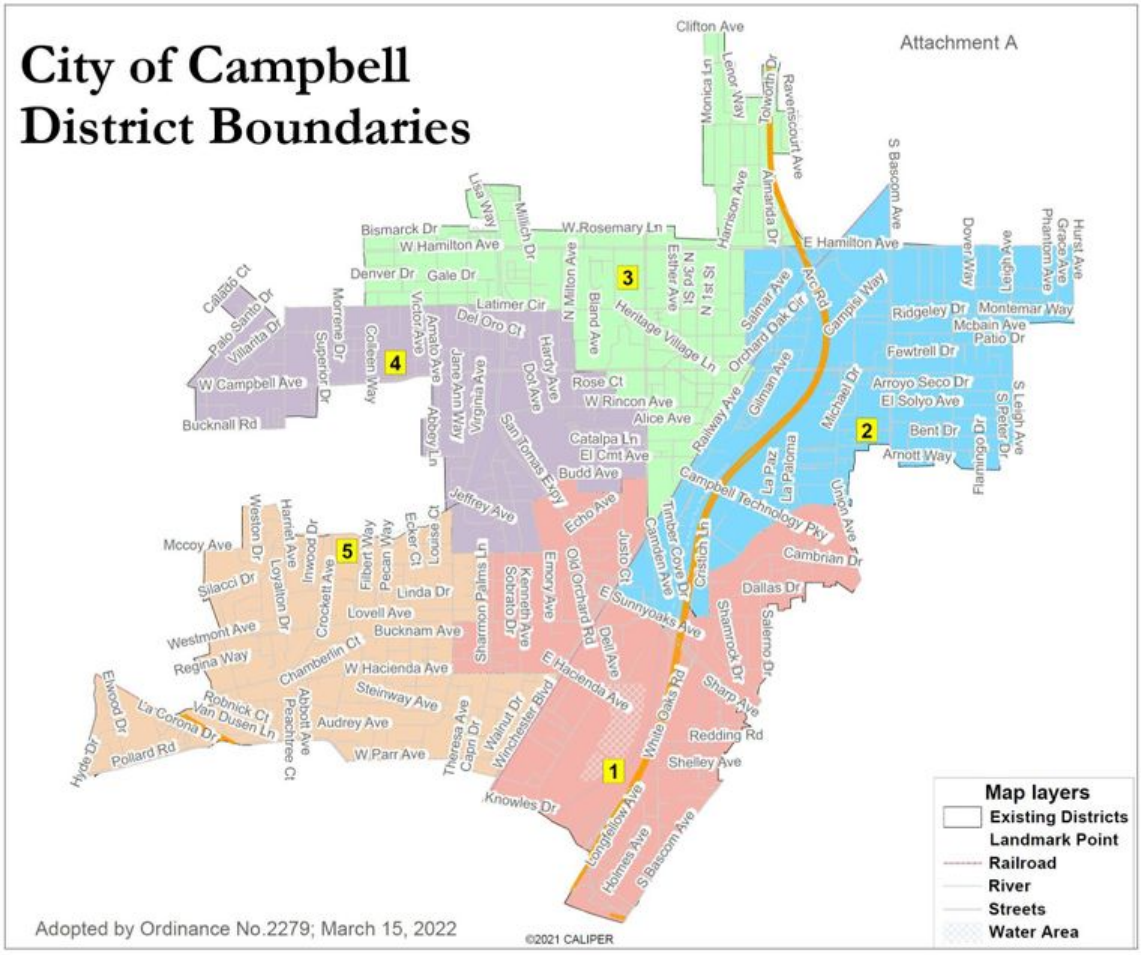
Anne Bybee, Mayor - District 5 (Term Expires November 2026)
Susan M. Landry, Vice Mayor - District 1 (Term Expires November 2024)
Daniel E. Furtado, Council Member - District 3 (Term Expires November 2026)
Sergio Lopez, Council Member - District 2 (Term Expires November 2024)
Elliot Scozzola, **Council Member** - District 4 (Term Expires November 2026)

City Council Organizational Chart



*Residents elect 5 Councilmembers. The mayor & Vice Mayor offices are selected annually among the Council.

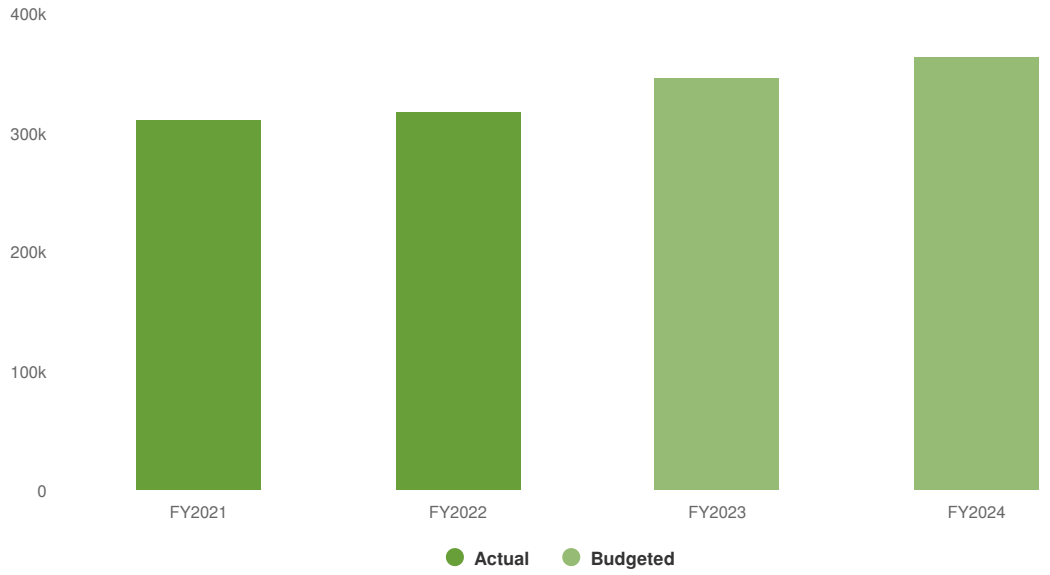
City Council District Map



Expenditures Summary

$363,952 **$17,887**
(5.17% vs. prior year)

CITY COUNCIL Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

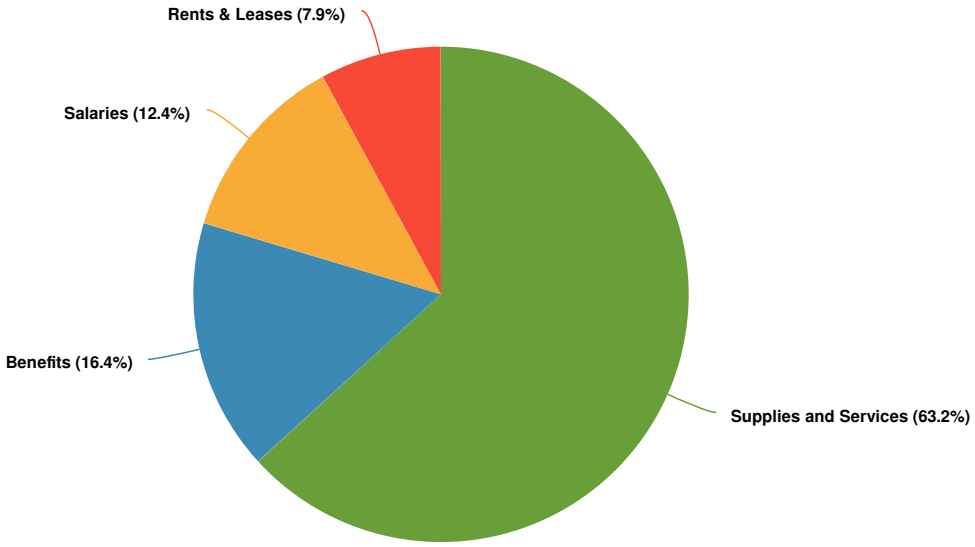
Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Council Member	5.00	5.00	5.00	5.00	-
TOTAL	5.00	5.00	5.00	5.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
TOTAL	-	-	-	-	-

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$34,602	$39,348	$44,056	$45,240	2.7%
Benefits	$81,841	$74,334	$84,806	$59,809	-29.5%
Supplies and Services	$165,593	$174,052	$188,398	$230,098	22.1%
Rents & Leases	$28,805	$28,805	$28,805	$28,805	0%
Total Expense Objects:	**$310,840**	**$316,539**	**$346,065**	**$363,952**	**5.2%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.501.7001	$34,602	$39,348	$44,056	$45,240	2.7%
Total Salaries:		**$34,602**	**$39,348**	**$44,056**	**$45,240**	**2.7%**
Benefits						
PERS RETIREMENT	101.501.7106	$5,587	$8,586	$9,846	$4,914	-50.1%
DENTAL INSURANCE	101.501.7107	$11,817	$10,742	$10,742	$10,742	0%
GROUP HEALTH INSURANCE	101.501.7108	$54,405	$43,803	$53,994	$34,476	-36.1%
GROUP LIFE INSURANCE	101.501.7109	$1,008	$930	$930	$744	-20%
WORKERS COMP INSURANCE	101.501.7110	$706	$803	$863	$484	-43.9%
MEDICARE	101.501.7113	$603	$697	$750	$767	2.3%
AUTO ALLOWANCE	101.501.7114	$7,715	$8,773	$7,680	$7,680	0%
Total Benefits:		**$81,841**	**$74,334**	**$84,806**	**$59,809**	**-29.5%**
Supplies and Services						
OFFICE EXPENSE	101.501.7424	$30	$0	$0	$0	0%
SPECIAL DEPARTMENTAL	101.501.7427	$17,815	$68,209	$76,000	$90,500	19.1%
Social Services Sub-grants	*101.501.7427*	*$0*	*$0*	*$55,000*	*$65,000*	*18.2%*
State of the City	*101.501.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Advisory Commission Recognition Dinner	*101.501.7427*	*$0*	*$0*	*$8,500*	*$13,000*	*52.9%*
Cablecasting Program Supplies and Internet Service	*101.501.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Miscellaneous Supplies	*101.501.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Neighborhood Association Assistance Grants	*101.501.7427*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Photography	*101.501.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Plaques, Awards & Promotional Items	*101.501.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
MAINT & OPER OF EQUIP	101.501.7429	$116	$0	$0	$0	0%
PROF & SPECIAL SERVICES	101.501.7430	$7,412	$0	$0	$20,000	N/A
Council and Executive Team Strategic Coordination Facilitation	*101.501.7430*	*$0*	*$0*	*$0*	*$20,000*	*N/A*
OTHER CONTRACTUAL SERVICE	101.501.7432	$19,500	$0	$0	$0	0%
MEMBERSHIPS/DUES/BOOKS	101.501.7434	$114,465	$101,196	$107,398	$112,098	4.4%
DUES: National League of Cities (NLC)	*101.501.7434*	*$0*	*$0*	*$0*	*$3,500*	*N/A*
DUES: US Conferences of Mayors	*101.501.7434*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
DUES: Association of Bay Area Governments (ABAG)	*101.501.7434*	*$0*	*$0*	*$11,200*	*$11,200*	*0%*
DUES: League of California Cities	*101.501.7434*	*$0*	*$0*	*$16,000*	*$17,000*	*6.3%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
DUES: Peninsula Division of League of California Cities	*101.501.7434*	*$0*	*$0*	*$100*	*$300*	*200%*
DUES: Santa Clara County Cities Association	*101.501.7434*	*$0*	*$0*	*$8,698*	*$8,698*	*0%*
DUES: Santa Clara County Valley Transportation Authority (Congestion Management)	*101.501.7434*	*$0*	*$0*	*$67,000*	*$67,000*	*0%*
DUES: West Valley Mayors & Managers	*101.501.7434*	*$0*	*$0*	*$800*	*$800*	*0%*
SUBSCRIPTIONS: Business Journal	*101.501.7434*	*$0*	*$0*	*$100*	*$100*	*0%*
PROF DEVELOPMENT & MTGS	101.501.7435	$6,254	$4,647	$5,000	$7,500	50%
Conferences & Meetings; Council Retreat	*101.501.7435*	*$0*	*$0*	*$5,000*	*$7,500*	*50%*
Total Supplies and Services:		**$165,593**	**$174,052**	**$188,398**	**$230,098**	**22.1%**
Rents & Leases						
USER CHGS - IT POOL	101.501.7551	$28,805	$28,805	$28,805	$28,805	0%
Total Rents & Leases:		**$28,805**	**$28,805**	**$28,805**	**$28,805**	**0%**
Total General Fund:		**$310,840**	**$316,539**	**$346,065**	**$363,952**	**5.2%**
Total Governmental Funds:		**$310,840**	**$316,539**	**$346,065**	**$363,952**	**5.2%**
Total All Funds:		**$310,840**	**$316,539**	**$346,065**	**$363,952**	**5.2%**

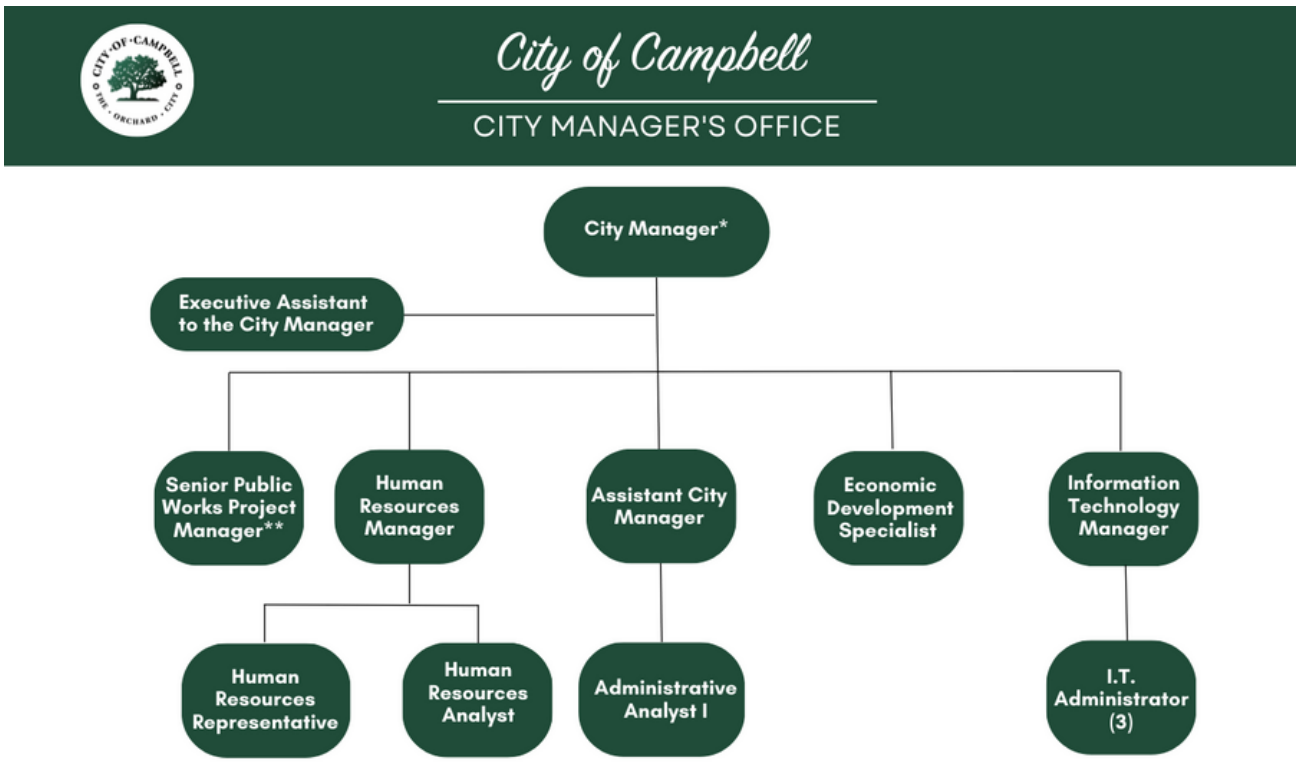
CITY MANAGER'S OFFICE

Brian Loventhal
City Manager

City Manager's Office includes the following programs:

510 City Manager Administration
515 Human Resources
516 Workers Compensation
547 Information Technology
556 Economic Development
518 Measure O CIP
539 COVID-19 Response

City Manager's Office Organizational Chart

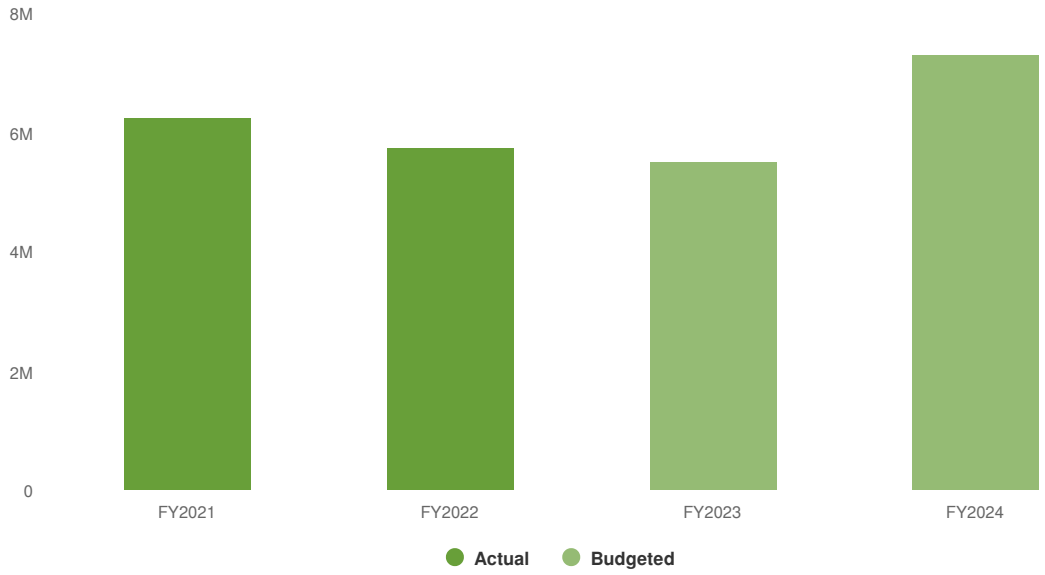


*Appointed by City Council
**Limited Term

Expenditures Summary

$7,303,926 $1,783,381
(32.30% vs. prior year)

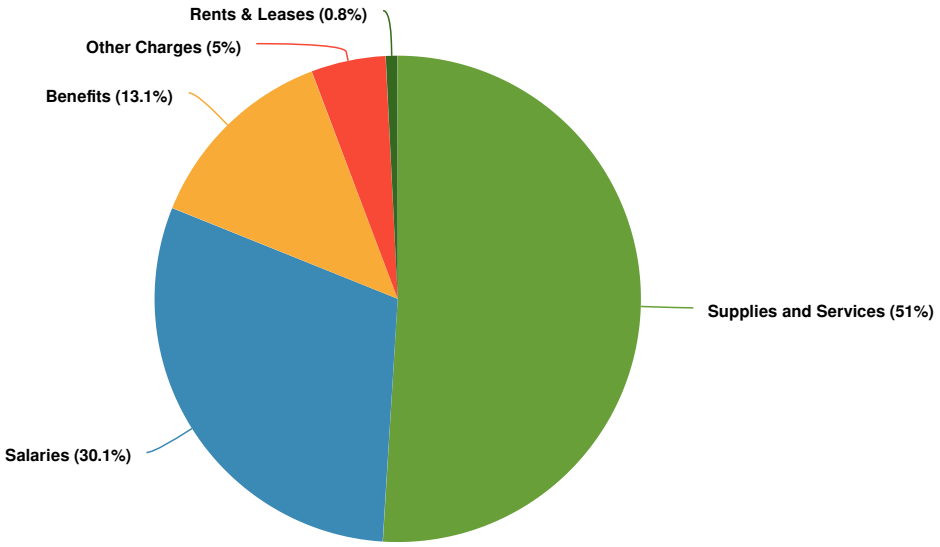
CITY MANAGER'S OFFICE Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

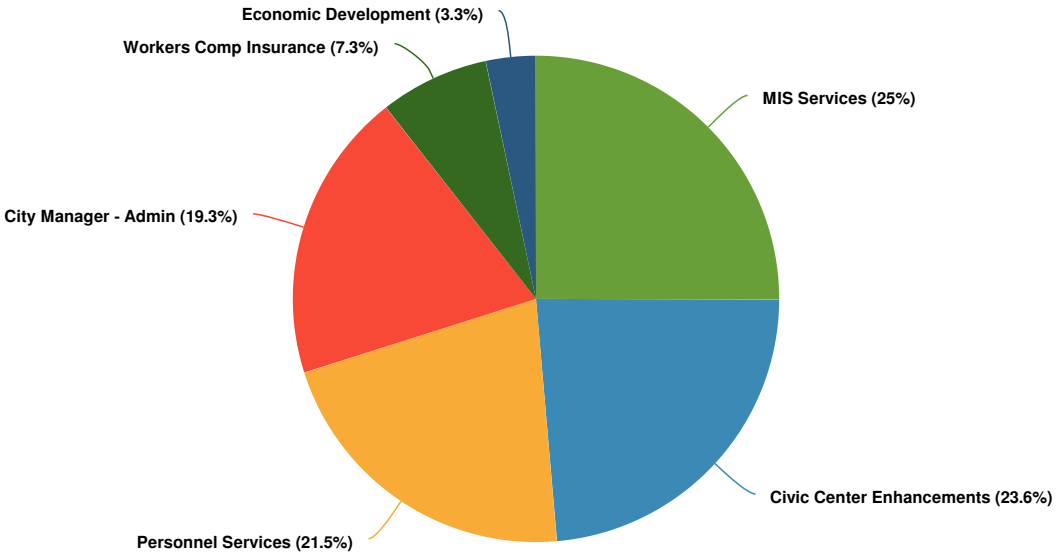
Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$1,685,977	$1,549,102	$1,961,171	$2,199,198	12.1%
Benefits	$904,217	$1,040,115	$996,318	$959,701	-3.7%
Supplies and Services	$3,127,112	$2,461,268	$2,613,295	$3,724,718	42.5%
Other Charges	$620,637	$622,360	$362,700	$362,700	0%
Rents & Leases	$57,609	$57,609	$57,609	$57,609	0%
Capital Outlay	-$153,216	$9,896	$1,600	$0	-100%
Total Expense Objects:	**$6,242,337**	**$5,740,350**	**$5,992,693**	**$7,303,926**	**21.9%**

Expenditures by Function

Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expenditures					
Finance - Other					
COVID-19 Response	$108,924	$55,521	$393,468	$0	-100%
COVID-19 Personnel	$421,981	$275,135	$0	$0	0%
Total Finance - Other:	**$530,905**	**$330,656**	**$393,468**	**$0**	**-100%**
City Manager					
City Manager - Admin	$845,740	$913,751	$1,279,498	$1,411,857	10.3%
Personnel Services	$1,262,119	$1,278,838	$1,490,484	$1,567,865	5.2%
Workers Comp Insurance	$839,419	$748,830	$530,050	$530,050	0%
Civic Center Enhancements	$1,538,038	$872,608	$386,828	$1,722,533	345.3%
MIS Services	$1,091,674	$1,422,824	$1,532,237	$1,829,598	19.4%
Total City Manager:	**$5,576,990**	**$5,236,851**	**$5,219,097**	**$7,061,904**	**35.3%**
Community Development					
Economic Development	$134,442	$172,843	$380,128	$242,022	-36.3%
Total Community Development:	**$134,442**	**$172,843**	**$380,128**	**$242,022**	**-36.3%**
Total Expenditures:	**$6,242,337**	**$5,740,350**	**$5,992,693**	**$7,303,926**	**21.9%**

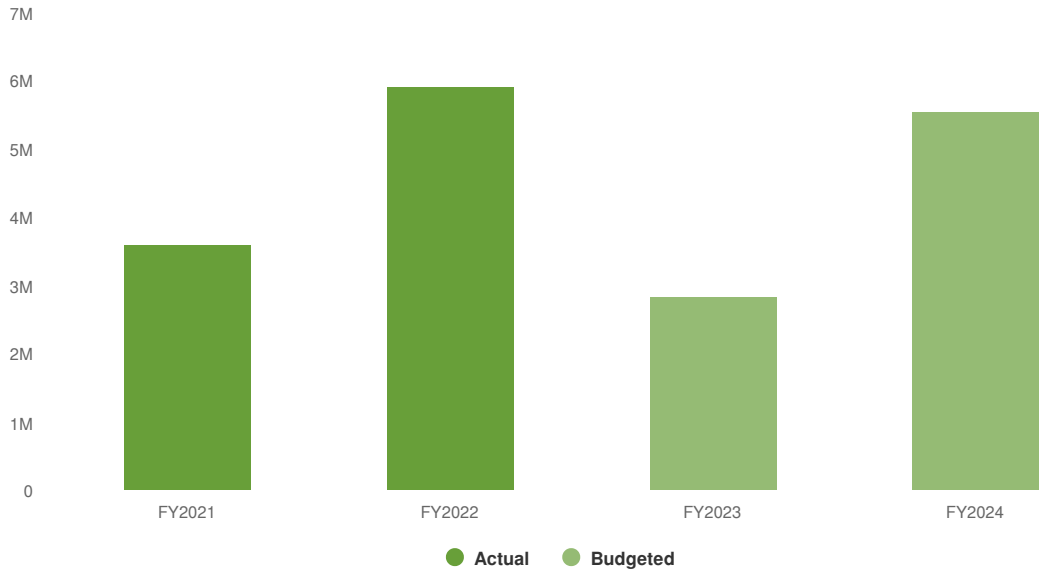
Staffing (Full-Time Equivalents)

Permanent Positions	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Administrative Analyst I	1.00	1.00	1.00	1.00	-
Assistant City Manager	-	0.83	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Economic Development Specialist (vacant)	1.00	1.00	1.00	1.00	-
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	-
Human Resources Analyst	1.00	1.00	1.00	1.00	-
Human Resources Manager	1.00	1.00	1.00	1.00	-
Human Resources Representative	1.00	1.00	1.00	1.00	-
Information Technology Administrator	3.00	2.00	2.00	3.00	1.00
Information Technology Manager	1.00	1.00	1.00	1.00	-
Permanent	11.00	10.83	11.00	12.00	1.00
Limited-Term Positions					
Senior Public Works Project Manager	1.00	0.83	1.00	1.00	-
Limited-Term Position	1.00	0.83	1.00	1.00	-
Temporary Positions					
Temporary	-	-	-	-	-
Total Full Time Equivalents	12.00	11.66	12.00	13.00	1.00

Revenues Summary

$5,541,017 $2,709,225
(95.67% vs. prior year)

CITY MANAGER'S OFFICE Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Other Taxes						
FRANCHISES - CABLE TV	101.510.4122	$562,250	$544,785	$530,000	$566,500	6.9%
AT&T FRANCHISE FEE	101.510.4125	$51,804	$63,206	$60,000	$103,000	71.7%
FARMERS MARKET IN LIEU	101.556.4155	-$3,846	$8,986	$17,000	$9,500	-44.1%
Total Other Taxes:		**$610,208**	**$616,977**	**$607,000**	**$679,000**	**11.9%**
Intergovernmental Revenue						
OTHER STATE GRANTS	101.539.4543	$522,136	$0	$0	$0	0%
Total Intergovernmental Revenue:		**$522,136**	**$0**	**$0**	**$0**	**0%**
Leases & Rentals						
RENTS/LEASES (REAL & PER)	101.510.4810	$0	$0	$12,800	$12,800	0%
Total Leases & Rentals:		**$0**	**$0**	**$12,800**	**$12,800**	**0%**
Miscellaneous Revenues						
DONATIONS-MISC	101.510.4817	$0	$1,501	$1,000	$1,000	0%
OTHER REVENUE	101.510.4965	$1,500	$0	$1,050	$0	-100%
Total Miscellaneous Revenues:		**$1,500**	**$1,501**	**$2,050**	**$1,000**	**-51.2%**
Total General Fund:		**$1,133,844**	**$618,478**	**$621,850**	**$692,800**	**11.4%**
Measure 0 Capital Fund						
Investments and Other Interest Income						
INVESTMENT EARNINGS	448.518.4410	$125,027	$86,421	$400,000	$200,000	-50%
UNREALIZED GAINS/LOSSES	448.518.4431	$14,800	-$542,737	$0	$0	0%
Total Investments and Other Interest Income:		**$139,827**	**-$456,316**	**$400,000**	**$200,000**	**-50%**
Intergovernmental Revenue						
OTHER STATE GRANTS	448.518.4543	$0	$3,900,000	$2,557,197	$2,859,225	11.8%
Total Intergovernmental Revenue:		**$0**	**$3,900,000**	**$2,557,197**	**$2,859,225**	**11.8%**
Miscellaneous Revenues						
OTHER REVENUE	448.518.4965	$510,000	$0	$0	$0	0%
Total Miscellaneous Revenues:		**$510,000**	**$0**	**$0**	**$0**	**0%**
Total Measure 0 Capital Fund:		**$649,827**	**$3,443,684**	**$2,957,197**	**$3,059,225**	**3.5%**
Total Governmental Funds:		**$1,783,671**	**$4,062,162**	**$3,579,047**	**$3,752,025**	**4.8%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Proprietary Funds						
Internal Service Funds						
MIS Pool Fund						
Intergovernmental Revenue						
OTHER STATE GRANTS	647.547.4543	$7,579	$0	$0	$0	0%
Total Intergovernmental Revenue:		**$7,579**	**$0**	**$0**	**$0**	**0%**
Charges for Services						
IT CONTRACT REVENUE	647.547.4705	$4,066	$8,915	$10,000	$10,000	0%
SUCCESSOR AGENCY REIMB	647.547.4710	$5,200	$5,300	$2,000	$2,000	0%
Total Charges for Services:		**$9,266**	**$14,215**	**$12,000**	**$12,000**	**0%**
Miscellaneous Revenues						
SALE OF REAL/PERS PROP	647.547.4960	$868	$0	$0	$0	0%
OTHER REVENUE	647.547.4965	$0	$0	$10,000	$10,000	0%
Total Miscellaneous Revenues:		**$868**	**$0**	**$10,000**	**$10,000**	**0%**
Charges to Oper Depts						
USER FEES-MIS POOL	647.547.5104	$1,161,992	$1,161,992	$1,161,992	$1,161,992	0%
Total Charges to Oper Depts:		**$1,161,992**	**$1,161,992**	**$1,161,992**	**$1,161,992**	**0%**
Total MIS Pool Fund:		**$1,179,704**	**$1,176,207**	**$1,183,992**	**$1,183,992**	**0%**
Workers Compensation Fund						
Charges to Oper Depts						
PREMIUMS-WKRS COMP INS	690.516.5142	$638,874	$676,386	$605,000	$605,000	0%
Total Charges to Oper Depts:		**$638,874**	**$676,386**	**$605,000**	**$605,000**	**0%**
Total Workers Compensation Fund:		**$638,874**	**$676,386**	**$605,000**	**$605,000**	**0%**
Total Internal Service Funds:		**$1,818,579**	**$1,852,593**	**$1,788,992**	**$1,788,992**	**0%**
Total Proprietary Funds:		**$1,818,579**	**$1,852,593**	**$1,788,992**	**$1,788,992**	**0%**
Total All Funds:		**$3,602,249**	**$5,914,756**	**$5,368,039**	**$5,541,017**	**3.2%**

510 - City Manager Administration

GENERAL FUND - (101)
Program Manager - City Manager & Assistant City Manager

MISSION STATEMENT

Support the City Council in carrying out the community's vision by identifying policy issues, analyzing and recommending solutions to those issues, implementing the Council's direction and managing the operation of the organization.

ONGOING RESPONSIBILITIES

- Provide effective management and leadership to City organization and operations
- Oversee implementation of the Strategic Plan and General Plan
- Develop and recommend an annual budget and 5-year Capital Improvement Plan
- Provide public information to the community through appropriate media and social media platforms
- Provide staff support to the City Council and Civic Improvement Commission
- Supervise city-wide purchasing and procurement approval processes
- Coordinate the review of social service sub-grant and neighborhood grant applications

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Provide staff support to the City Council's evaluation of cannabis ordinance **[Council Priority - Long-Term Land Use Planning and Housing]**
- Provide staff support to the Civic Improvement Commission **[Operational Need]**
- Coordinate, plan and provide staff support for the State of the City event and All Hands Meeting **[Operational Need]**
- Coordinate tracking of state legislation (that may impact City) with Legislative Subcommittee **[Operational Need]**
- Continue to provide guidance and support for labor related issues **[Operational Need]**
- Promote City Council initiatives through various forms of media **[Operational Need]**

PERFORMANCE MEASURES

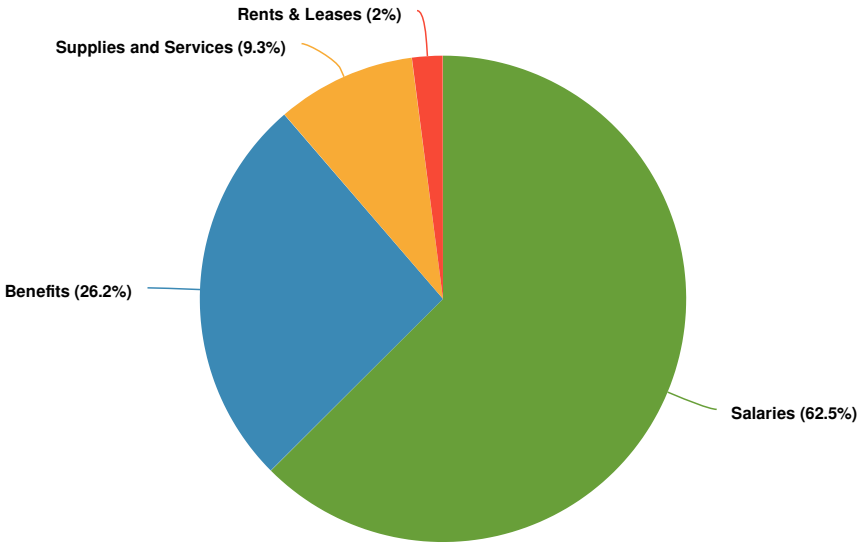
	Measure	FY 21	FY 22	FY 23
1	Quarterly Council Agenda items presented as scheduled 90% of time	100%	100%	100%
2	City Manager's Office will respond to citizen concerns within 2 business days 85% of time	100%	100%	100%
3	Review and process Purchase Orders within two business days 90% of time	100%	100%	100%
4	Civic Improvement Commission agenda packets will be completed and transmitted four business days prior to meeting 95% of time	100%	100%	100%
5	Civic Improvement Commission annual work plan Items will meet timelines 90% of time	100%	100%	100%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Provided coordination on Measure O Police and Library design process
- Convened the Legislative Subcommittee to review proposed legislation impacting the City
- Provided guidance and support for the General Plan Housing Element revision process
- Completed successful negotiations with CMEA, CPCEA, and Carpenters. Established new MOU contracts which end 6/30/24
- Evaluated provisions of Economic Development services and considered alternatives
- Coordinated, planned and staffed the State of the City event

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$573,922	$538,665	$729,827	$882,760	21%
Benefits	$204,235	$324,727	$378,317	$369,443	-2.3%
Supplies and Services	$38,778	$18,380	$142,550	$130,850	-8.2%
Rents & Leases	$28,805	$28,805	$28,805	$28,805	0%
Capital Outlay	$0	$3,175	$0	$0	0%
Total Expense Objects:	**$845,740**	**$913,751**	**$1,279,498**	**$1,411,857**	**10.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
City Manager	1.00	1.00	1.00	1.00	-
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00	-
Assistant City Manager	-	0.83	1.00	1.00	-
Administrative Analyst I	1.00	1.00	1.00	1.00	-
TOTAL	3.00	3.83	4.00	4.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
	-	-	-	-	-
TOTAL	-	-	-	-	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.510.7001	$555,803	$518,200	$729,827	$882,760	21%
PERSONNEL - OVERTIME	101.510.7003	$0	$344	$0	$0	0%
VACATION PAY	101.510.7006	$6,642	$16,788	$0	$0	0%
SICK LEAVE PAY	101.510.7007	$11,477	$3,333	$0	$0	0%
Total Salaries:		**$573,922**	**$538,665**	**$729,827**	**$882,760**	**21%**
Benefits						
PERS RETIREMENT	101.510.7106	$89,682	$171,775	$238,054	$237,444	-0.3%
DENTAL INSURANCE	101.510.7107	$6,679	$6,087	$8,594	$8,594	0%
GROUP HEALTH INSURANCE	101.510.7108	$73,971	$64,602	$96,507	$84,404	-12.5%
GROUP LIFE INSURANCE	101.510.7109	$578	$527	$744	$744	0%
WORKERS COMP INSURANCE	101.510.7110	$2,076	$2,103	$2,779	$3,081	10.9%
GROUP DISABILITY INS	101.510.7112	$2,515	$2,430	$3,402	$3,402	0%
MEDICARE	101.510.7113	$8,853	$8,892	$11,546	$12,894	11.7%
AUTO ALLOWANCE	101.510.7114	$2,710	$3,614	$5,280	$5,280	0%
CELL PHONE ALLOWANCE	101.510.7115	$843	$1,008	$1,200	$1,200	0%
OTHER BENEFITS PAY	101.510.7118	$2,308	$19,510	$0	$0	0%
SICK LEAVE PAYOFF	101.510.7120	$0	$1,580	$0	$0	0%
COMP/VAC PAYOFF	101.510.7121	$0	$31,864	$0	$0	0%
DEFERRED COMP CONTRIB	101.510.7122	$8,073	$6,801	$2,730	$4,298	57.4%
VEBA HEALTH DEF COMP	101.510.7124	$5,947	$3,933	$7,481	$8,103	8.3%
Total Benefits:		**$204,235**	**$324,727**	**$378,317**	**$369,443**	**-2.3%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.510.7421	$0	$473	$0	$1,000	N/A
Cell Phone/Electronic Notebook	*101.510.7421*	*$0*	*$0*	*$0*	*$1,000*	*N/A*
OFFICE EXPENSE	101.510.7424	$1,698	$3,145	$3,500	$3,500	0%
Office Supplies - Printed Forms	*101.510.7424*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
SPECIAL DEPARTMENTAL	101.510.7427	$1,545	$8,833	$26,550	$26,550	0%
Citywide Employee Recognition	*101.510.7427*	*$0*	*$0*	*$750*	*$750*	*0%*
Civic Improvement Commission - Special Projects	*101.510.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Departmental Employee Recognition	*101.510.7427*	*$0*	*$0*	*$200*	*$200*	*0%*
Employees' Events	*101.510.7427*	*$0*	*$0*	*$21,500*	*$21,500*	*0%*
Special Supplies, File Processing & Awards	*101.510.7427*	*$0*	*$0*	*$600*	*$600*	*0%*
Miscellaneous Expenses	*101.510.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROF & SPECIAL SERVICES	101.510.7430	$105	$1,109	$63,900	$63,900	0%
Mental Health Counselor/Clinician	*101.510.7430*	*$0*	*$0*	*$60,000*	*$60,000*	*0%*
Countywide 2-1-1 Initiative (United Way Silicon Valley)	*101.510.7430*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Chamber of Commerce Information & Referral Contract	*101.510.7430*	*$0*	*$0*	*$2,900*	*$2,900*	*0%*
OTHER CONTRACTUAL SERVICE	101.510.7432	$23,000	$105	$14,500	$14,500	0%
MEMBERSHIPS/DUES/BOOKS	101.510.7434	$7,461	$4,641	$11,000	$11,400	3.6%
CalBar	*101.510.7434*	*$0*	*$0*	*$1,000*	*$1,300*	*30%*
California Association of Public Information Officers (CAPIO)	*101.510.7434*	*$0*	*$0*	*$50*	*$50*	*0%*
Campbell Chamber of Commerce	*101.510.7434*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Capitol Inquiry	*101.510.7434*	*$0*	*$0*	*$150*	*$150*	*0%*
International City Management Association (ICMA)	*101.510.7434*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Joint Venture Silicon Valley	*101.510.7434*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
Municipal Management Association of Northern California (MMANC)	*101.510.7434*	*$0*	*$0*	*$100*	*$200*	*100%*
Santa Clara County City Manager's Association	*101.510.7434*	*$0*	*$0*	*$600*	*$600*	*0%*
States of California & Nevada Chapter of the National Association of Telecommunications Officers & Advisors (SCAN NATOA)	*101.510.7434*	*$0*	*$0*	*$100*	*$100*	*0%*
PROF DEVELOPMENT & MTGS	101.510.7435	$4,969	$75	$23,100	$10,000	-56.7%
Council and Executive Team Strategic Coordination Facilitator	*101.510.7435*	*$0*	*$0*	*$18,100*	*$0*	*-100%*
Conferences & Meetings (incudes National League of Cities, League of California Cities, and ICMA)	*101.510.7435*	*$0*	*$0*	*$5,000*	*$10,000*	*100%*
Total Supplies and Services:		**$38,778**	**$18,380**	**$142,550**	**$130,850**	**-8.2%**
Rents & Leases						
USER CHGS - IT POOL	101.510.7551	$28,805	$28,805	$28,805	$28,805	0%
Total Rents & Leases:		**$28,805**	**$28,805**	**$28,805**	**$28,805**	**0%**
Capital Outlay						
MACHINERY & EQUIPMENT	101.510.7884	$0	$3,175	$0	$0	0%
Total Capital Outlay:		**$0**	**$3,175**	**$0**	**$0**	**0%**
Total General Fund:		**$845,740**	**$913,751**	**$1,279,498**	**$1,411,857**	**10.3%**
Total Governmental Funds:		**$845,740**	**$913,751**	**$1,279,498**	**$1,411,857**	**10.3%**
Total All Funds:		**$845,740**	**$913,751**	**$1,279,498**	**$1,411,857**	**10.3%**

515 - Human Resources

Jenny Le-Christensen
Human Resources Manager

GENERAL FUND — (101)
Program Manager — Human Resources Manager

MISSION STATEMENT

Through strategic partnerships and collaboration, the Human Resources division recruits, develops, and retains a high-performing and diverse workforce and fosters a healthy, safe, inclusive, and productive work environment for employees, their families, departments, and the public in order to maximize individual and organizational potential and position for the City of Campbell as an employer of choice.

ONGOING RESPONSIBILITIES

- Conduct full-life cycle of recruitment, hiring, and onboarding.
- Promote and recruit the best-qualified candidates and recognize and encourage the value of diversity in the workplace.
- Encourage and implement Council approved competitive salary and benefits package and develop the full potential of our workforce by providing training and development for career enhancement.
- Provide a work atmosphere that is safe, healthy, and secure, as well as conscious of long-term family and community goals.
- Provide inspiration and encouragement for a high level of employee morale through recognition, effective communication, and constant feedback.
- Provide resources for administering benefits, policies, and procedures.
- Provide training and development in areas of effective leadership and career development of employees, employment law and government regulation, and litigation avoidance.
- Conduct all aspects of the City's employer-employee relations program.
- Perform classification analyses and salary and benefit surveys.
- Administer the Volunteer Services Program.
- Manage City-wide Safety/IIPP contract.
- Administer Employee Service Awards Program.
- Serve as member of Workplace Violence Team.
- Establish, administer, and effectively communicate sound policies, rules and practices that treat employees with dignity and equality while maintaining City compliance with employment and labor laws, rules and regulations, and labor agreements.

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- In collaboration with the Finance Department and Information Technology (IT) Division as well as other key stakeholders, complete the implementation, testing, and training for a new Human Resources Information and Payroll System **LEAD DEPARTMENT - IT [Council Priority – Financial Stability]**
- Coordinate and plan Benefits Fair and Volunteer Program for City staff **[Operational Need]**
- Work with Liebert Cassidy Whitmore on meet and confer items with CMEA, CPCEA, CPOA, and CARP **[Operational Need]**
- Develop plan to fill key leadership and vacant positions with a strategic approach **[Operational Need]**
- Launch Citywide Mandatory Training Series to cover essential topics such as Harassment Prevention, Ethics, Anti-bias, Front Counter Security Training, and Active Shooter Training **[Operational Need]**
- Conduct a needs assessment to determine which policies and procedures require updating and prioritize them based on their level of importance and impact on the organization **[Operational Need]**

PERFORMANCE MEASURES

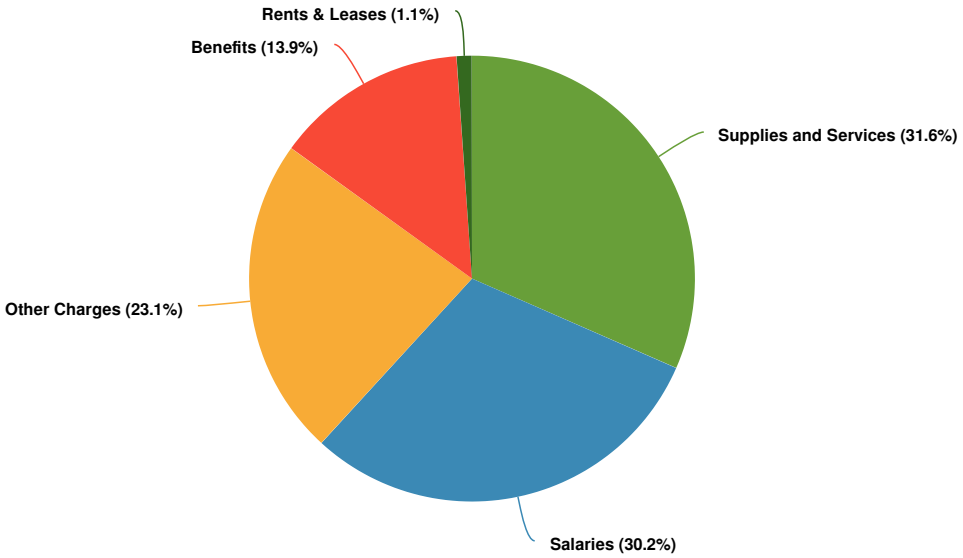
	Measure	FY 21	FY 22	FY 23
1	Complete 90% of recruitments in 2.5 months or less (time measured from date filing opens to date Eligibility List is established)	100%	100%	100%
2	90% of recruitments begin within two (2) weeks of approval to fill the position	100%	100%	100%
3	Provide 22,000 volunteer hours to City programs annually	N/A	N/A	N/A
4	Employee inquiries regarding benefits and compensation are addressed within 3 working days 90% of the time	100%	100%	100%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Effectively migrated Calopps.com to Governmentjobs.com, encompassing all job positions, salary schedule, and descriptions as part of the overarching HRIS and payroll implementation
- Devised a strategic plan for the recruitment and selection of key leadership and vacant positions, including (1) Executive and (5) Management Roles, ensuring a well-structured approach to talent acquisition and succession planning
- Carried out a comprehensive Total Compensation analysis for all unrepresented groups, leading to the adjustment of positions below the labor market mean to align with the market average, enhancing retention and competitive positioning
- Successfully implemented a streamlined onboarding process, reducing new hire orientation time by 20%
- Coordinated multiple successful recruitment drives, resulting in a 20% growth in the organization's application pool
- Completed 22 permanent position recruitments in accordance with performance measurement outcome
- Assisted with completing 35 temporary recruitments
- Completed 63 Summer Recreation Hires/Rehires
- Improved the summary of benefits provided to both employees and elected officials, enhancing their comprehension of the offered health benefits
- Contributed to the seamless execution of the Holiday Luncheon, all-hands events for City employees
- Orchestrated a health fair event

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$344,145	$267,142	$416,206	$474,096	13.9%
Benefits	$168,866	$165,469	$204,396	$218,687	7%
Supplies and Services	$355,117	$397,468	$489,900	$495,100	1.1%
Other Charges	$376,708	$431,477	$362,700	$362,700	0%
Rents & Leases	$17,283	$17,283	$17,283	$17,283	0%
Total Expense Objects:	**$1,262,119**	**$1,278,838**	**$1,490,484**	**$1,567,865**	**5.2%**

Staffing (Full-Time Equivalents)

Permanent Personn	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Human Resources Manager	1.00	1.00	1.00	1.00	-
Human Resources Representative	1.00	1.00	1.00	1.00	-
Human Resources Analyst	1.00	1.00	1.00	1.00	-
TOTAL	3.00	3.00	3.00	3.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 Change
TOTAL					

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.515.7001	$305,968	$247,524	$416,206	$459,096	10.3%
PERSONNEL - TEMPORARY	101.515.7002	$0	$3,920	$0	$0	0%
PERSONNEL - OVERTIME	101.515.7003	$2,616	$626	$0	$15,000	N/A
VACATION PAY	101.515.7006	$25,603	$10,540	$0	$0	0%
SICK LEAVE PAY	101.515.7007	$9,957	$4,532	$0	$0	0%
Total Salaries:		**$344,145**	**$267,142**	**$416,206**	**$474,096**	**13.9%**
Benefits						
PERS RETIREMENT	101.515.7106	$68,314	$99,171	$115,917	$124,678	7.6%
DENTAL INSURANCE	101.515.7107	$5,657	$4,476	$6,445	$6,445	0%
GROUP HEALTH INSURANCE	101.515.7108	$48,642	$37,387	$61,736	$65,278	5.7%
GROUP LIFE INSURANCE	101.515.7109	$505	$372	$558	$558	0%
WORKERS COMP INSURANCE	101.515.7110	$1,345	$989	$1,461	$1,602	9.7%
GROUP DISABILITY INS	101.515.7112	$2,120	$1,580	$2,430	$2,430	0%
MEDICARE	101.515.7113	$5,458	$4,090	$6,068	$6,690	10.2%
AUTO ALLOWANCE	101.515.7114	$967	$687	$1,920	$1,920	0%
CELL PHONE ALLOWANCE	101.515.7115	$181	$129	$360	$360	0%
OTHER BENEFITS PAY	101.515.7118	$6,705	$3,234	$0	$0	0%
SICK LEAVE PAYOFF	101.515.7120	$6,553	$1,492	$0	$0	0%
COMP/VAC PAYOFF	101.515.7121	$16,036	$6,992	$0	$0	0%
DEFERRED COMP CONTRIB	101.515.7122	$2,830	$2,212	$2,860	$2,868	0.3%
VEBA HEALTH DEF COMP	101.515.7124	$3,552	$2,658	$4,640	$5,857	26.2%
Total Benefits:		**$168,866**	**$165,469**	**$204,396**	**$218,687**	**7%**
Supplies and Services						
ADVERTISING	101.515.7422	$20,789	$8,166	$45,000	$45,000	0%
Job Announcement Posting	*101.515.7422*	*$0*	*$0*	*$45,000*	*$45,000*	*0%*
OFFICE EXPENSE	101.515.7424	$709	$5,915	$1,200	$1,200	0%
Office Supplies & Forms	*101.515.7424*	*$0*	*$0*	*$1,200*	*$1,200*	*0%*
SPECIAL DEPARTMENTAL	101.515.7427	$4,954	$22,480	$57,700	$57,700	0%
HR Software	*101.515.7427*	*$0*	*$0*	*$35,000*	*$35,000*	*0%*
City-wide Safety Supplies / Respirator Program	*101.515.7427*	*$0*	*$0*	*$1,400*	*$1,400*	*0%*
Fingerprinting	*101.515.7427*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Health Fair	*101.515.7427*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
Negotiations Lunches	*101.515.7427*	*$0*	*$0*	*$500*	*$500*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Oral Board Expenses	*101.515.7427*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Travel Reimbursement - Our of Area Job Candidates	*101.515.7427*	*$0*	*$0*	*$300*	*$300*	*0%*
PROF & SPECIAL SERVICES	101.515.7430	$194,474	$294,449	$231,400	$201,600	-12.9%
Contractual Staffing Support	*101.515.7430*	*$0*	*$0*	*$65,000*	*$35,000*	*-46.2%*
Attorney Fees - Labor Relations, CalPERS Appeal	*101.515.7430*	*$0*	*$0*	*$100,000*	*$100,000*	*0%*
Bilingual Testing	*101.515.7430*	*$0*	*$0*	*$400*	*$400*	*0%*
Cal Opps	*101.515.7430*	*$0*	*$0*	*$3,800*	*$4,000*	*5.3%*
CalPERS Health Administration Fee - CalPERS	*101.515.7430*	*$0*	*$0*	*$4,500*	*$4,500*	*0%*
CalPERS Retired Members Health	*101.515.7430*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
City-Wide Safety Program / Injury & Illness Prevention Program (IIPP) Contract	*101.515.7430*	*$0*	*$0*	*$28,000*	*$28,000*	*0%*
COBRA Administration	*101.515.7430*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Hearing Conservation Program	*101.515.7430*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Hepatitis B Vaccinations	*101.515.7430*	*$0*	*$0*	*$1,100*	*$1,100*	*0%*
Pre-Employment Physicals (Not Clerical / Administrative)	*101.515.7430*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
Psychological Services (Critical Incident Debriefing / Fitness for Duty Evaluation)	*101.515.7430*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Section 125 Administration Fee - EBS	*101.515.7430*	*$0*	*$0*	*$11,100*	*$11,100*	*0%*
Test Rental and Administration Fees	*101.515.7430*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.515.7434	$369	$530	$1,000	$1,000	0%
Books, Dues & Subscriptions	*101.515.7434*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
PROF DEVELOPMENT & MTGS	101.515.7435	$1,116	$8,665	$1,200	$8,000	566.7%
CALPELRA, CALPERS, LCW, PARMA, SHRM Certificaiton	*101.515.7435*	*$0*	*$0*	*$1,200*	*$8,000*	*566.7%*
STAFF DEVELOPMENT	101.515.7437	$18,763	$23,644	$52,400	$80,600	53.8%
Annual Management Group / Department Head Training	*101.515.7437*	*$0*	*$0*	*$9,300*	*$2,500*	*-73.1%*
Central Tuition Reimbursement	*101.515.7437*	*$0*	*$0*	*$5,000*	*$40,000*	*700%*
Employee Recognition	*101.515.7437*	*$0*	*$0*	*$600*	*$600*	*0%*
Employee Relations Consortium	*101.515.7437*	*$0*	*$0*	*$4,500*	*$4,500*	*0%*
Healthy Lifestyle (CPCEA based on No. of Employees	*101.515.7437*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Human Resources Training - All Employees	*101.515.7437*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Management Talent Exchange Program (MTEP - Leadership Academy	*101.515.7437*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
Service & Retirement Awards Programs / Values Program	*101.515.7437*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
Wellness Program	*101.515.7437*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
SPEC COMMUNITY SERVICES	101.515.7441	$0	$0	$10,000	$10,000	0%
Volunteer Recognition	*101.515.7441*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
INSURANCE CLAIMS EXPENSE	101.515.7442	$113,944	$33,619	$90,000	$90,000	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Payment of Unemployment Claims (Extended Payment of Claims	*101.515.7442*	*$0*	*$0*	*$90,000*	*$90,000*	*0%*
Total Supplies and Services:		**$355,117**	**$397,468**	**$489,900**	**$495,100**	**1.1%**
Other Charges						
RETIREE HEALTH REBATE	101.515.7625	$376,708	$431,477	$362,700	$362,700	0%
City Share of Retiree Healthcare Premiums	*101.515.7625*	*$0*	*$0*	*$362,700*	*$362,700*	*0%*
Total Other Charges:		**$376,708**	**$431,477**	**$362,700**	**$362,700**	**0%**
Rents & Leases						
USER CHGS - IT POOL	101.515.7551	$17,283	$17,283	$17,283	$17,283	0%
Total Rents & Leases:		**$17,283**	**$17,283**	**$17,283**	**$17,283**	**0%**
Total General Fund:		**$1,262,119**	**$1,278,838**	**$1,490,484**	**$1,567,865**	**5.2%**
Total Governmental Funds:		**$1,262,119**	**$1,278,838**	**$1,490,484**	**$1,567,865**	**5.2%**
Total All Funds:		**$1,262,119**	**$1,278,838**	**$1,490,484**	**$1,567,865**	**5.2%**

516 - Workers Compensation

WORKERS' COMPENSATION TRUST FUND - (690)
Program Manager - Human Resources Manager

MISSION STATEMENT

Effectively provide required Workers' Compensation coverage to City employees through a financially sound self-insured program.

ONGOING RESPONSIBILITIES

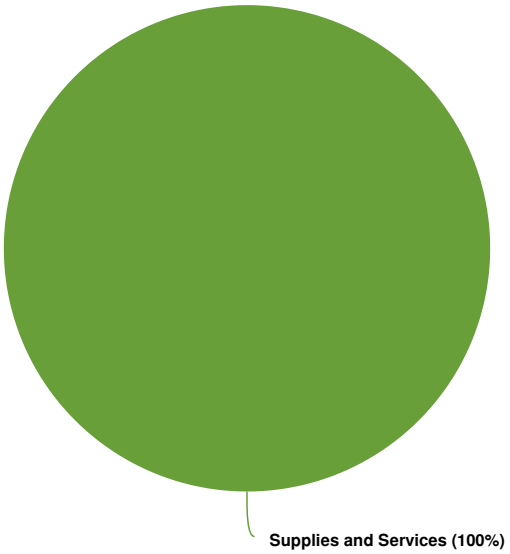
- Act as liaison with the City's Workers' Compensation contract administrative firm
- Serve as chairperson of the City's Safety/Risk Management Committee and manage City-wide Safety Contract
- Promote safe work practices and employee wellness
- Work with line departments to assure the effective and timely processing of employee injury reports
- Assure the prompt and effective delivery of services to injured or ill City employees
- Minimize the City's exposure to losses as a result of employee accidents or illnesses
- Provide employees information regarding Workers' Compensation reporting and give employees an opportunity to pre-designate a physician for work related injuries or illnesses
- Communicate Workers' Compensation Procedures to all employees

PERFORMANCE OUTCOMES

	Measure	FY 21	FY 22	FY 23
1	90% of claims are responded to within 5 working days	100%	100%	100%
2	Number of recordable industrial injures	30	20	21
3	Percent of annual increase (decrease) in the number of recordable work-related injuries	11%	33%	5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Supplies and Services	$595,490	$557,947	$530,050	$530,050	0%
Other Charges	$243,929	$190,883	$0	$0	0%
Total Expense Objects:	**$839,419**	**$748,830**	**$530,050**	**$530,050**	**0%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Proprietary Funds						
Internal Service Funds						
Workers Compensation Fund						
Supplies and Services						
OFFICE EXPENSE	690.516.7424	$0	$0	$50	$50	0%
Supplies, Forms, Etc.	*690.516.7424*	*$0*	*$0*	*$50*	*$50*	*0%*
PROF & SPECIAL SERVICES	690.516.7430	$16,748	$56,725	$60,000	$60,000	0%
Actuarial Review	*690.516.7430*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
Department of Industrial Relations (DOIR) Self-Insurance Fee	*690.516.7430*	*$0*	*$0*	*$18,500*	*$18,500*	*0%*
Third-Party Administrator Fees (Tri-Star)	*690.516.7430*	*$0*	*$0*	*$37,500*	*$37,500*	*0%*
INSURANCE & SURETY BONDS	690.516.7433	$91,539	$88,098	$170,000	$170,000	0%
Excess Workers' Compensation Insurance over $1,000,000 Self-Insured Retention (SIR)	*690.516.7433*	*$0*	*$0*	*$170,000*	*$170,000*	*0%*
INSURANCE CLAIMS EXPENSE	690.516.7442	$487,202	$413,124	$300,000	$300,000	0%
Disability Payments to Employees, Medical Fees, Legal Fees, Etc.	*690.516.7442*	*$0*	*$0*	*$300,000*	*$300,000*	*0%*
Total Supplies and Services:		**$595,490**	**$557,947**	**$530,050**	**$530,050**	**0%**
Other Charges						
CHANGE IN ACCR W/C LOSSES	690.516.7668	$243,929	$190,883	$0	$0	0%
Total Other Charges:		**$243,929**	**$190,883**	**$0**	**$0**	**0%**
Total Workers Compensation Fund:		**$839,419**	**$748,830**	**$530,050**	**$530,050**	**0%**
Total Internal Service Funds:		**$839,419**	**$748,830**	**$530,050**	**$530,050**	**0%**
Total Proprietary Funds:		**$839,419**	**$748,830**	**$530,050**	**$530,050**	**0%**
Total All Funds:		**$839,419**	**$748,830**	**$530,050**	**$530,050**	**0%**

547 - Information Technology

Cecil Lawson
Information Technology Manager

INFORMATION TECHNOLOGY POOL FUND - (647)
Program Manager - Information Technology (IT) Manager

MISSION STATEMENT

To provide the highest level of service and value to facilitate the City mission as it applies to the use of technology.

ONGOING RESPONSIBILITIES

- Implement all budget and items and perform related administrative tasks
- Provide 24-hour Police Department support, 365 days a year
- Provide reports to City management as requested
- Maintain and support the systems and users of the City's critical systems:
  - Financial System
  - Permitting System
  - Recreation Management System
  - Automotive Maintenance System
  - Computer-Aided Dispatch (CAD) & Records Management Systems (RMS)
  - Participate in all Emergency Operation Center (EOC) events
  - Manage the City's Information Technology Systems, standardized software applications, and workstation configurations
  - Provide hardware and software support for City computer systems
  - Perform periodic audits of City-owned workstations, laptops, and notebook computers to ensure only City-owned and authorized software applications are being utilized
  - Maintain current computer hardware and software inventories
  - Conduct of most of the phone system Moves, Adds & Changes (MAC) in-house
  - Administer computer hardware, software, and telecommunications maintenance contracts
  - Maintain current systems documentation, policies, and procedures
  - Maintain an internal helpdesk call center to manage user technology issues.
  - Assist in the ongoing development and integration of County Basemap data into the City's ESRI Graphical Information Systems (GIS) database layer
  - Assist Departments with City website changes and ongoing enhancements
  - Provide operational assistance in the management and distribution of live public meetings.
  - Manage the lighting system and schedule for the Campbell Watertower
  - Manage Audio Visual (AV), Public meeting, and public broadcast systems
  - Maintain security standards for all computer devices at the City and protect City data

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Provide IT consultation regarding Measure O projects **[Council Priority – Measure O]**
- Adapt Zero-Trust security stance for all enterprise technology platforms **[Financial Stability]**
- Deploy a new Human Resource Information System **[Financial Stability]**
- Deploy electronic Payroll System **[Financial Stability]**
- Assist in the purchase of a new Finance System **[Operational Need]**
- Purchase and deploy replacement of Storage Area Network **[Operational Need]**
- Purchase and deploy replacement Network Firewall system **[Financial Stability]**
- Extend publicly accessible Wi-Fi at Community Center **[Operational Need]**
- Replace 25% of antiquated desktop computers **[Operational Need]**
- Deployment of new PRA automation **[Operational Need]**
- Continue public meeting recording and management **[Operational Need]**
- Replace public meeting video and recording systems **[Operational Need]**
- PD - Upgrades related to DOJ mandates (NIBRS) **[Operational Need]**

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Core Business Applications will be available 98% of scheduled up-time	99%	99%	99%
2	Manage operational budget growth, excluding payroll and Capital budgets, not to exceed the core rate of inflation (CPI)	-8.2%	-8.2%	-12.4%
3	Execute 90-100% of Major Work Plan items for Fiscal Year	80%	90%	73%

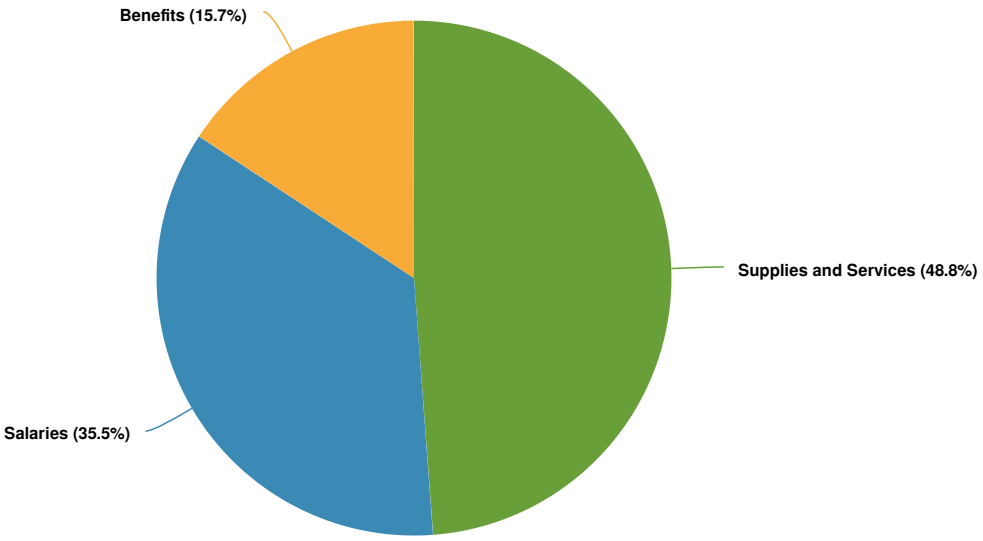
* Being removed for FY 24. CPI calculated at 6.5%; budget, under budget 5.9%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Completed the purchase of an HRI and time entry system. Collaborated with the Finance department and the Human Resources Division, and other Key stakeholders to prepare deployment of a Finance and HR system
- Delayed to October. Working with Finance and HR to deploy HRI and Electronic timecard entry programs
- Purchase and deploy replacement of Storage Area Network (SAN) – Delayed SAN acquisition until after Firewall deployment
- Purchased and deployed replacement network Firewall
- Purchased equipment and extended City Wi-Fi services at the Community Center
- Replaced 25% of all desktops at the Community Center, Public Works (Engineering), and Finance
- Assisted with the purchase of a new PRA automation software
- Continue public meeting recording and management
- Purchased and deployed City Council microphone and camera systems
- Upgraded Comcast equipment for connection speed, audio visual system live public television broadcasts
- PD Upgrades related to DOJ (NIBRS) mandates with current CAD/RMS vendor are ongoing
- Provided IT consultation for Measure O projects
- Deployment of new CAD/RMS system in PD – ongoing consultant services

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$490,895	$493,151	$525,615	$648,995	23.5%
Benefits	$197,037	$255,572	$218,194	$287,385	31.7%
Supplies and Services	$556,958	$667,380	$786,827	$893,218	13.5%
Capital Outlay	-$153,216	$6,721	$1,600	$0	-100%
Total Expense Objects:	**$1,091,674**	**$1,422,824**	**$1,532,237**	**$1,829,598**	**19.4%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Information Technology Manager	1.00	1.00	1.00	1.00	-
Information Technology Administrator	3.00	2.00	2.00	3.00	1.00
TOTAL	4.00	3.00	3.00	4.00	1.00

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
TOTAL	-	-	-	-	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Proprietary Funds						
Internal Service Funds						
MIS Pool Fund						
Salaries						
PERSONNEL - REGULAR	647.547.7001	$427,338	$430,011	$516,615	$645,995	25%
PERSONNEL - TEMPORARY	647.547.7002	-$369	$0	$0	$0	0%
PERSONNEL - OVERTIME	647.547.7003	$14,692	$13,538	$9,000	$3,000	-66.7%
VACATION PAY	647.547.7006	$34,085	$16,038	$0	$0	0%
SICK LEAVE PAY	647.547.7007	$15,149	$33,564	$0	$0	0%
Total Salaries:		**$490,895**	**$493,151**	**$525,615**	**$648,995**	**23.5%**
Benefits						
PERS RETIREMENT	647.547.7106	$87,918	$149,533	$132,463	$169,636	28.1%
DENTAL INSURANCE	647.547.7107	$7,679	$6,267	$6,445	$8,054	25%
GROUP HEALTH INSURANCE	647.547.7108	$56,128	$50,022	$48,656	$71,484	46.9%
GROUP LIFE INSURANCE	647.547.7109	$454	$361	$558	$697	25%
WORKERS COMP INSURANCE	647.547.7110	$8,365	$8,980	$8,667	$10,775	24.3%
GROUP DISABILITY INS	647.547.7112	$2,794	$2,356	$2,430	$2,976	22.5%
MEDICARE	647.547.7113	$7,831	$7,950	$7,534	$9,421	25%
AUTO ALLOWANCE	647.547.7114	$1,927	$1,927	$1,920	$1,920	0%
CELL PHONE ALLOWANCE	647.547.7115	$1,218	$1,084	$1,080	$1,350	25%
OTHER BENEFITS PAY	647.547.7118	$12,696	$3,311	$0	$281	N/A
COMP/VAC PAYOFF	647.547.7121	$579	$15,485	$0	$0	0%
DEFERRED COMP CONTRIB	647.547.7122	$3,065	$2,584	$2,600	$3,583	37.8%
VEBA HEALTH DEF COMP	647.547.7124	$6,384	$5,709	$5,841	$7,208	23.4%
Total Benefits:		**$197,037**	**$255,572**	**$218,194**	**$287,385**	**31.7%**
Supplies and Services						
COMMUNICATIONS-PHONES	647.547.7421	$99,020	$99,031	$114,366	$127,075	11.1%
Comcast (ISP#1) $1,657.74/mo	*647.547.7421*	*$0*	*$0*	*$19,893*	*$19,599*	*-1.5%*
Verizon (PD Mobile) $1,524.44/mo	*647.547.7421*	*$0*	*$0*	*$17,333*	*$18,293*	*5.5%*
AT&T (ISP#2)	*647.547.7421*	*$0*	*$0*	*$11,360*	*$24,000*	*111.3%*
Verizon (IT Mobile Routers(2)) $76.02/mo	*647.547.7421*	*$0*	*$0*	*$912*	*$1,848*	*102.7%*
8x8 UCaaS Phone Service	*647.547.7421*	*$0*	*$0*	*$64,868*	*$63,335*	*-2.4%*
OFFICE EXPENSE	647.547.7424	$0	$0	$0	$2,050	N/A
SMALL TOOLS	647.547.7425	$0	$1,379	$2,500	$2,500	0%
Replace UPS Batteries, UPS Units	*647.547.7425*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
MAINT & OPER OF EQUIP	647.547.7429	$287,856	$410,111	$434,201	$566,820	30.5%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
SOFTWARE: Community Outreach (Assorted)	*647.547.7429*	*$0*	*$0*	*$0*	*$24,700*	*N/A*
SOFTWARE: Proxy Networks (Remote Desktop Software)	*647.547.7429*	*$0*	*$0*	*$0*	*$1,199*	*N/A*
SYSTEM: Replacement Storage Area Network	*647.547.7429*	*$0*	*$0*	*$0*	*$132,000*	*N/A*
HARDWARE: Cisco Router Support for CLETS (IT)	*647.547.7429*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
HARDWARE: HP/Aruba network	*647.547.7429*	*$0*	*$0*	*$5,000*	*$20,083*	*301.7%*
HARDWARE: HP SAN Maintenance	*647.547.7429*	*$0*	*$0*	*$10,000*	*$22,383*	*123.8%*
SOFTWARE: ESET Anti-Virus Subscription (IT)	*647.547.7429*	*$0*	*$0*	*$2,283*	*$6,851*	*200.1%*
SOFTWARE: ClearGov Budgeting & Financial	*647.547.7429*	*$0*	*$0*	*$49,800*	*$49,800*	*0%*
SOFTWARE: Microsoft Azure Cloud Backup Services (IT)	*647.547.7429*	*$0*	*$0*	*$28,651*	*$26,276*	*-8.3%*
SOFTWARE: Liquidware Labs Profile Unity Annual Maintenance	*647.547.7429*	*$0*	*$0*	*$3,484*	*$3,484*	*0%*
SOFTWARE: HappyFox Help Desk Software Maintenance (IT/PD/HR)	*647.547.7429*	*$0*	*$0*	*$757*	*$3,726*	*392.2%*
SOFTWARE: LaserFiche - Document Management Maintenance (IT)	*647.547.7429*	*$0*	*$0*	*$10,900*	*$10,926*	*0.2%*
SOFTWARE: Granicus Agenda / Minutes, Streaming & Encoding	*647.547.7429*	*$0*	*$0*	*$14,596*	*$12,500*	*-14.4%*
SOFTWARE: Go Daddy, Dot GOV - SSL Certificates, Campbellca.gov URL (IT)	*647.547.7429*	*$0*	*$0*	*$900*	*$900*	*0%*
SOFTWARE: (3 Servers) Dell Server Annual Maintenance (IT)	*647.547.7429*	*$0*	*$0*	*$7,050*	*$7,050*	*0%*
SOFTWARE: Barracuda Archiver Maintenance (IT)	*647.547.7429*	*$0*	*$0*	*$18,523*	*$0*	*-100%*
SOFTWARE: (25) Adobe Acrobat DC @ $15/mo (IT)	*647.547.7429*	*$0*	*$0*	*$7,296*	*$20,000*	*174.1%*
SOFTWARE: VMware ESX Maintenance & Support (IT)	*647.547.7429*	*$0*	*$0*	*$7,148*	*$8,146*	*14%*
SOFTWARE: Sophos UTM Maintenance	*647.547.7429*	*$0*	*$0*	*$8,000*	*$7,886*	*-1.4%*
SOFTWARE: Microsoft Office 365 Annual Maintenance (IT)	*647.547.7429*	*$0*	*$0*	*$44,999*	*$54,881*	*22%*
SOFTWARE: Netmotion Wireless Annual Maintenance (IT)	*647.547.7429*	*$0*	*$0*	*$1,400*	*$6,137*	*338.4%*
SOFTWARE: Miscellaneous Software Upgrades (IT)	*647.547.7429*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
SOFTWARE: Granicus Social Media (IT)	*647.547.7429*	*$0*	*$0*	*$6,000*	*$12,500*	*108.3%*
SOFTWARE: ArcGIS & ArcView Support	*647.547.7429*	*$0*	*$0*	*$2,808*	*$2,808*	*0%*
SOFTWARE: Accela (MinuteTraq) Agenda Management System	*647.547.7429*	*$0*	*$0*	*$11,016*	*$11,016*	*0%*
SOFTWARE: Archive Social Networking Software (PD, Clerk)	*647.547.7429*	*$0*	*$0*	*$9,680*	*$0*	*-100%*
SOFTWARE: CentralSquare, FinPlus, Complus	*647.547.7429*	*$0*	*$0*	*$62,821*	*$65,950*	*5%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
SOFTWARE: Aruba Software Support + 1 Year DM, SVC tokens	*647.547.7429*	*$0*	*$0*	*$1,639*	*$1,639*	*0%*
SOFTWARE: CivicPlus (Web Site Hosting)	*647.547.7429*	*$0*	*$0*	*$11,666*	*$11,666*	*0%*
HARDWARE: SidePath (HP) Compellent SAN	*647.547.7429*	*$0*	*$0*	*$21,516*	*$21,516*	*0%*
SOFTWARE: Archive Social (used by PD, Clerk) service	*647.547.7429*	*$0*	*$0*	*$4,788*	*$0*	*-100%*
HARDWARE: Crawford Integrated Tech (Water Tower Maintenance)	*647.547.7429*	*$0*	*$0*	*$3,440*	*$3,440*	*0%*
SOFTWARE: Past Perfect Software	*647.547.7429*	*$0*	*$0*	*$540*	*$857*	*58.7%*
SOFTWARE: Veripic Purchase	*647.547.7429*	*$0*	*$0*	*$500*	*$0*	*-100%*
SOFTWARE: GEOCortex	*647.547.7429*	*$0*	*$0*	*$9,500*	*$0*	*-100%*
SOFTWARE: ESRI ARC GIS	*647.547.7429*	*$0*	*$0*	*$21,000*	*$0*	*-100%*
SOFTWARE: Microsoft Server VM Licenses + CAL's	*647.547.7429*	*$0*	*$0*	*$30,000*	*$0*	*-100%*
PROF & SPECIAL SERVICES	647.547.7430	$43,956	$49,024	$125,743	$117,133	-6.8%
Water Tower Lighting Maintenance	*647.547.7430*	*$0*	*$0*	*$3,400*	*$4,800*	*41.2%*
IT Contract Support Services (Helpdesk, Specific Projects)	*647.547.7430*	*$0*	*$0*	*$50,000*	*$50,000*	*0%*
LinxGIS Service & GIS System Maintenance	*647.547.7430*	*$0*	*$0*	*$70,000*	*$60,000*	*-14.3%*
Santa Clara County (LiDAR) Maps	*647.547.7430*	*$0*	*$0*	*$2,343*	*$2,333*	*-0.4%*
MEMBERSHIPS/DUES/BOOKS	647.547.7434	$0	$0	$0	$520	N/A
PROF DEVELOPMENT & MTGS	647.547.7435	$0	$0	$0	$20,000	N/A
STAFF DEVELOPMENT	647.547.7437	$0	$0	$20,000	$1,600	-92%
OTHER CHARGES	647.547.7438	$71,743	$69,221	$90,018	$55,520	-38.3%
Microsoft SQL License for GIS Server	*647.547.7438*	*$0*	*$0*	*$0*	*$7,000*	*N/A*
Desktop Computer Replacement	*647.547.7438*	*$0*	*$0*	*$45,000*	*$0*	*-100%*
KBA Docusys - Maintenance & Supplies (non-paper)	*647.547.7438*	*$0*	*$0*	*$12,000*	*$15,934*	*32.8%*
NEW - TIAA Commercial (Copier Lease)	*647.547.7438*	*$0*	*$0*	*$7,500*	*$7,500*	*0%*
Office Depot - Paper Supplies	*647.547.7438*	*$0*	*$0*	*$3,600*	*$3,600*	*0%*
MISC. IT Supplies - wires, connectors, disk drives, etc.	*647.547.7438*	*$0*	*$0*	*$18,089*	*$18,089*	*0%*
ARC/GIS Standard Concurrent Licenses	*647.547.7438*	*$0*	*$0*	*$3,397*	*$3,397*	*0%*
Past Perfect Software renewal	*647.547.7438*	*$0*	*$0*	*$432*	*$0*	*-100%*
DEPRECIATION	647.547.7444	$54,383	$38,614	$0	$0	0%
Total Supplies and Services:		**$556,958**	**$667,380**	**$786,827**	**$893,218**	**13.5%**
Capital Outlay						
MACHINERY & EQUIPMENT	647.547.7884	-$153,216	$6,721	$1,600	$0	-100%
Finance Department - Finance Conference Room AV Equipment	*647.547.7884*	*$0*	*$0*	*$600*	*$0*	*-100%*
Extend WiFi at Building Maintenance Yard	*647.547.7884*	*$0*	*$0*	*$1,000*	*$0*	*-100%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Capital Outlay:		**-$153,216**	**$6,721**	**$1,600**	**$0**	**-100%**
Total MIS Pool Fund:		**$1,091,674**	**$1,422,824**	**$1,532,237**	**$1,829,598**	**19.4%**
Total Internal Service Funds:		**$1,091,674**	**$1,422,824**	**$1,532,237**	**$1,829,598**	**19.4%**
Total Proprietary Funds:		**$1,091,674**	**$1,422,824**	**$1,532,237**	**$1,829,598**	**19.4%**
Total All Funds:		**$1,091,674**	**$1,422,824**	**$1,532,237**	**$1,829,598**	**19.4%**

556 - Economic Development

GENERAL FUND (101)
Program Manager – City Manager

MISSION STATEMENT

Administer and implement the City's Economic Development Strategy for the purpose of creating and maintaining community prosperity through a healthy local economy and strong tax base that helps ensure services remain at a high level.

ONGOING RESPONSIBILITIES

- Administer and implement the programs and strategies of the Economic Development Plan
- Manage updates to the City's Economic Development Plan and related Economic Development Strategies
- Coordinate and build relationships with the Real Estate broker community to help guide prospective businesses into available and future tenant spaces
- Proactively work to attract businesses into Campbell
- Foster retention and expansion of businesses within Campbell
- Continue participation in the Silicon Valley Economic Development Alliance (SVEDA)
- Update the website to provide business promotion opportunities
- Provide updates to the City Council regarding economic development activities and economic trends in the City

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

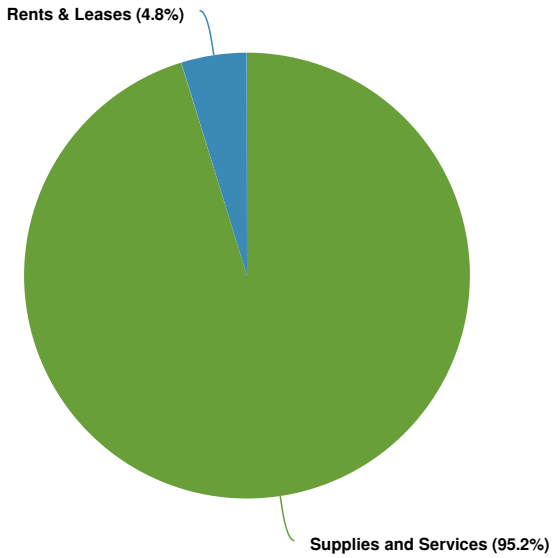
- Evaluate the provision of Economic Development services and consider alternatives **[Council Priority – Financial Stability]**
- Implement short-term development strategy to minimize sales tax leakage and fill commercial vacancies **[Council Priority – Financial Stability]**
- Continue to work on update to the City's long-term Economic Development Plan **[Council Priority – Financial Stability]**
- Develop programs to support small business **[Council Priority – Financial Stability]**
- Complete Update to Economic Development Plan & Short-Term Strategic Plan **[Council Priority – Financial Stability]**
- Complete implementation of downtown Semi-Permanent Parklet Program **[Operational Need]**

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Hired consultants to prepare Economic Development Plan update and short-term strategy to fill commercial vacancies and commenced work in February 2023 with engagement and outreach to businesses, stakeholder groups, City Council and City staff
- Developed and implemented semi-permanent parklet reimbursable grant program for Downtown Campbell businesses, approved by Council in 2022, that includes grant application process, required documents and grant agreement
- Assisted with outreach, training, and permitting of nine semi-permanent parklets
- Implemented business outreach//retention effort to contact major revenue generators in the City to identify any location or operating issues and assist with business expansion opportunities
- Prepared first quarterly Campbell office and retail market report providing information on vacancy and leasing activity

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$72,663	$103,040	$103,617	$0	-100%
Benefits	$49,412	$54,431	$49,489	$0	-100%
Supplies and Services	$845	$3,850	$215,500	$230,500	7%
Rents & Leases	$11,522	$11,522	$11,522	$11,522	0%
Total Expense Objects:	**$134,442**	**$172,843**	**$380,128**	**$242,022**	**-36.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Economic Development Specialist *	1.00	1.00	1.00	1.00	-
TOTAL	1.00	1.00	1.00	1.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
	-	-	-	-	-
	-	-	-	-	-

**** FTE is budgeted for FY 2024, but proposed to be held vacant and unfunded for the fiscal year.***

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.556.7001	$63,730	$90,610	$103,617	$0	-100%
PERSONNEL - OVERTIME	101.556.7003	$1,558	$4,555	$0	$0	0%
VACATION PAY	101.556.7006	$858	$4,850	$0	$0	0%
SICK LEAVE PAY	101.556.7007	$6,517	$3,026	$0	$0	0%
Total Salaries:		**$72,663**	**$103,040**	**$103,617**	**$0**	**-100%**
Benefits						
PERS RETIREMENT	101.556.7106	$20,183	$30,395	$28,651	$0	-100%
DENTAL INSURANCE	101.556.7107	$1,703	$2,135	$2,148	$0	-100%
GROUP HEALTH INSURANCE	101.556.7108	$14,231	$13,432	$11,443	$0	-100%
GROUP LIFE INSURANCE	101.556.7109	$147	$185	$186	$0	-100%
WORKERS COMP INSURANCE	101.556.7110	$1,090	$1,763	$1,728	$0	-100%
GROUP DISABILITY INS	101.556.7112	$598	$724	$729	$0	-100%
MEDICARE	101.556.7113	$1,263	$1,544	$1,502	$0	-100%
AUTO ALLOWANCE	101.556.7114	$211	$0	$0	$0	0%
CELL PHONE ALLOWANCE	101.556.7115	$29	$0	$0	$0	0%
OTHER BENEFITS PAY	101.556.7118	$1,008	$1,150	$0	$0	0%
COMP/VAC PAYOFF	101.556.7121	$6,882	$0	$0	$0	0%
DEFERRED COMP CONTRIB	101.556.7122	$794	$1,301	$1,300	$0	-100%
VEBA HEALTH DEF COMP	101.556.7124	$1,273	$1,802	$1,800	$0	-100%
Total Benefits:		**$49,412**	**$54,431**	**$49,489**	**$0**	**-100%**
Supplies and Services						
ADVERTISING	101.556.7422	$582	$179	$4,000	$4,000	0%
Promote Campbell, Professional Publications	*101.556.7422*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
OFFICE EXPENSE	101.556.7424	$147	$30	$1,000	$0	-100%
Office Supplies, Etc.	*101.556.7424*	*$0*	*$0*	*$1,000*	*$0*	*-100%*
PROF & SPECIAL SERVICES	101.556.7430	$0	$0	$0	$190,000	N/A
Good City Company - ED Program Staffing	*101.556.7430*	*$0*	*$0*	*$0*	*$190,000*	*N/A*
MEMBERSHIPS/DUES/BOOKS	101.556.7434	$100	$2,603	$2,500	$2,500	0%
ICSC & DCBA Membership, Publication Subscriptions, SVEDA Annual Dues	*101.556.7434*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
PROF DEVELOPMENT & MTGS	101.556.7435	$15	$1,037	$208,000	$34,000	-83.7%
Initial implementation of Econ Development Strategy	*101.556.7435*	*$0*	*$0*	*$0*	*$25,000*	*N/A*
Economic Development Plan Consultatnt	*101.556.7435*	*$0*	*$0*	*$150,000*	*$0*	*-100%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Short Term Economic Dev Strategy	*101.556.7435*	*$0*	*$0*	*$50,000*	*$0*	*-100%*
Co-Star Software	*101.556.7435*	*$0*	*$0*	*$6,500*	*$6,500*	*0%*
ICSC Conferences, CalEd Conference, Workshops, Chamber Lunches	*101.556.7435*	*$0*	*$0*	*$1,500*	*$2,500*	*66.7%*
Total Supplies and Services:		**$845**	**$3,850**	**$215,500**	**$230,500**	**7%**
Rents & Leases						
USER CHGS - IT POOL	101.556.7551	$11,522	$11,522	$11,522	$11,522	0%
Total Rents & Leases:		**$11,522**	**$11,522**	**$11,522**	**$11,522**	**0%**
Total General Fund:		**$134,442**	**$172,843**	**$380,128**	**$242,022**	**-36.3%**
Total Governmental Funds:		**$134,442**	**$172,843**	**$380,128**	**$242,022**	**-36.3%**
Total All Funds:		**$134,442**	**$172,843**	**$380,128**	**$242,022**	**-36.3%**

518 - Measure O Program

MEASURE O CAPITAL FUND – (448)
Program Manager - City Manager

MISSION STATEMENT

To provide overall coordination of Measure O police and library design efforts, including plan check and permitting process, bidding, construction, construction management and inspection services, and compliance with all grant requirements.

ONGOING RESPONSIBILITIES

- Ensure that the project schedule, financial goals, and overall quality performance objectives are met throughout the design and construction phases
- Provide design and construction progress reports to the City Council and senior staff as required
- Develop and issue Requests for Proposals (RFPs) for architectural design, technical and professional services as required
- Ensure that the Library and Police Building projects are successfully awarded to the lowest qualified bidder for each project
- Select, negotiate and enter into agreement with the most qualified consultant for constructability review, construction project management, and inspection services
- Ensure that grant funds are used appropriately within each project to comply with granting agency requirements

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

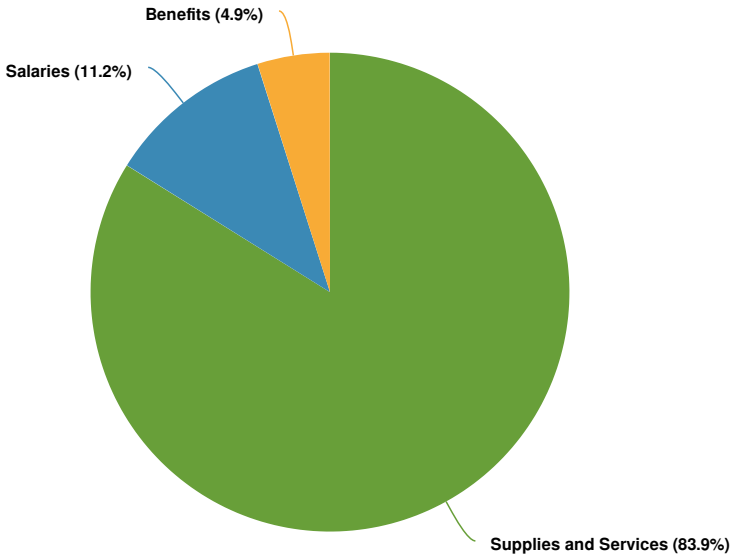
- Provide overall coordination of Measure O Police, Library, and related projects **[Council Priority – Measure O]**
- Conduct public bid process to construct both the Library and Police Building projects **[Council Priority – Measure O]**
- Begin the construction of both the Library and Police Building projects **[Council Priority – Measure O]**
- Provide support to the Measure O Citizens' Oversight Committee **[Council Priority – Measure O]**

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Awarded $4.7M in funds from the California State Library Building Forward Grant Program for the Library Renovations project
- Received funds from Silicon Valley Clean Energy (SVCE) for implementation of energy-efficient upgrades as outlined in the scope of work for each Measure O project ($500k for electrification of the Library building and $237k for installation of an EV charging station at the new Police Operations Building)
- Finalized the plans, specifications, and cost estimates (PS&E) for both Measure O projects
- Awarded Construction Management and Inspection Services contract to Griffin Structures for oversight of both Measure O projects during their respective construction phases

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$32,510	$59,433	$185,905	$193,347	4%
Benefits	$33,967	$52,453	$145,923	$84,186	-42.3%
Supplies and Services	$1,471,561	$760,722	$55,000	$1,445,000	2,527.3%
Total Expense Objects:	**$1,538,038**	**$872,608**	**$386,828**	**$1,722,533**	**345.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Senior Public Works Project Manager *	1.00	0.83	1.00	1.00	-
* Limited term					
TOTAL	1.00	0.83	1.00	1.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
TOTAL	-	-	-	-	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Measure 0 Capital Fund						
Salaries						
PERSONNEL - REGULAR	448.518.7001	$32,510	$58,677	$185,905	$193,347	4%
SICK LEAVE PAY	448.518.7007	$0	$756	$0	$0	0%
Total Salaries:		**$32,510**	**$59,433**	**$185,905**	**$193,347**	**4%**
Benefits						
PERS RETIREMENT	448.518.7106	$15,217	$32,939	$43,913	$49,562	12.9%
DENTAL INSURANCE	448.518.7107	$537	$1,074	$2,148	$2,148	0%
GROUP HEALTH INSURANCE	448.518.7108	$4,397	$10,707	$22,400	$23,280	3.9%
GROUP LIFE INSURANCE	448.518.7109	$47	$93	$186	$186	0%
WORKERS COMP INSURANCE	448.518.7110	$156	$226	$657	$675	2.7%
GROUP DISABILITY INS	448.518.7112	$243	$486	$972	$972	0%
MEDICARE	448.518.7113	$641	$934	$2,729	$2,837	4%
AUTO ALLOWANCE	448.518.7114	$428	$687	$1,920	$1,920	0%
CELL PHONE ALLOWANCE	448.518.7115	$80	$0	$360	$360	0%
OTHER BENEFITS PAY	448.518.7118	$3,082	$4,506	$0	$0	0%
COMP/VAC PAYOFF	448.518.7121	$8,637	$0	$0	$0	0%
VEBA HEALTH DEF COMP	448.518.7124	$502	$801	$2,240	$2,246	0.3%
PROJECT SALARY & BENEFIT	448.518.7130	$0	$0	$68,397	$0	-100%
Project and Construction Management Support	*448.518.7130*	*$0*	*$0*	*$68,397*	*$0*	*-100%*
Total Benefits:		**$33,967**	**$52,453**	**$145,923**	**$84,186**	**-42.3%**
Supplies and Services						
PROF & SPECIAL SERVICES	448.518.7430	$1,471,561	$760,722	$55,000	$1,445,000	2,527.3%
Civic Center - Professional / Technical Services	*448.518.7430*	*$0*	*$0*	*$55,000*	*$1,445,000*	*2,527.3%*
Total Supplies and Services:		**$1,471,561**	**$760,722**	**$55,000**	**$1,445,000**	**2,527.3%**
Total Measure 0 Capital Fund:		**$1,538,038**	**$872,608**	**$386,828**	**$1,722,533**	**345.3%**

539 - COVID 19 Response

GENERAL FUND – (101)
Program Manager - City Manager

MISSION STATEMENT

To provide the City with resources to respond to and recover from the impacts of COVID-19 and pursue state and federal reimbursements where applicable.

ONGOING RESPONSIBILITIES

- Reallocate state and other resources to plan and respond to current and future outbreaks of COVID-19
- Coordinate the government and local service agency partners
- Keep Council, staff and community informed
- See and use mutual aid, if needed
- Work with internal and external stakeholders on efforts to recover from the impacts of COVID-19
- Evaluate and modify City policies, procedures, facilities, supplies, and equipment to allow for safe and effective ongoing operations and services
- Track and record COVID-19 related expenses to allow for potential federal and state reimbursement

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$171,842	$87,671	$0	$0	0%
Benefits	$250,700	$187,464	$0	$0	0%
Supplies and Services	$108,363	$55,521	$393,468	$0	-100%
Total Expense Objects:	**$530,905**	**$330,656**	**$393,468**	**$0**	**-100%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.538.7001	$167,404	$83,708	$0	$0	0%
PERSONNEL - TEMPORARY	101.538.7002	$347	$940	$0	$0	0%
PERSONNEL - OVERTIME	101.538.7003	$3,579	$3,023	$0	$0	0%
SICK LEAVE PAY	101.538.7007	$511	$0	$0	$0	0%
Total Salaries:		**$171,842**	**$87,671**	**$0**	**$0**	**0%**
Benefits						
PERS RETIREMENT	101.538.7106	$17,482	$8,595	$0	$0	0%
DENTAL INSURANCE	101.538.7107	$6,841	$3,104	$0	$0	0%
GROUP HEALTH INSURANCE	101.538.7108	$41,964	$23,893	$0	$0	0%
GROUP LIFE INSURANCE	101.538.7109	$628	$270	$0	$0	0%
WORKERS COMP INSURANCE	101.538.7110	$8,477	$5,864	$0	$0	0%
WORKERS COMP INSURANCE	101.539.7110	$19	$0	$0	$0	0%
GROUP DISABILITY INS	101.538.7112	$1,850	$774	$0	$0	0%
MEDICARE	101.538.7113	$4,901	$3,299	$0	$0	0%
MEDICARE	101.539.7113	$8	$0	$0	$0	0%
OTHER BENEFITS PAY	101.538.7118	$159,784	$136,389	$0	$0	0%
OTHER BENEFITS PAY	101.539.7118	$516	$0	$0	$0	0%
DEFERRED COMP CONTRIB	101.538.7122	$2,607	$1,137	$0	$0	0%
VEBA HEALTH DEF COMP	101.538.7124	$5,589	$4,114	$0	$0	0%
VEBA HEALTH DEF COMP	101.539.7124	$17	$0	$0	$0	0%
PARS RETIREMENT	101.538.7126	$16	$26	$0	$0	0%
Total Benefits:		**$250,700**	**$187,464**	**$0**	**$0**	**0%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.539.7427	$108,363	$55,521	$103,468	$0	-100%
COVID-19 Estimated Expenses	*101.539.7427*	*$0*	*$0*	*$103,468*	*$0*	*-100%*
Total Supplies and Services:		**$108,363**	**$55,521**	**$103,468**	**$0**	**-100%**
Total General Fund:		**$530,905**	**$330,656**	**$103,468**	**$0**	**-100%**
Special Revenue						
Arpa Fund						
Supplies and Services						
Special Departmental	221.539.7427	$0	$0	$290,000	$0	-100%
Parklet Grant Program	*221.539.7427*	*$0*	*$0*	*$240,000*	*$0*	*-100%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PPE & Misc COVID Supplies	*221.539.7427*	*$0*	*$0*	*$14,000*	*$0*	*-100%*
Downtown Barrier Monthly Rental	*221.539.7427*	*$0*	*$0*	*$36,000*	*$0*	*-100%*
Total Supplies and Services:		**$0**	**$0**	**$290,000**	**$0**	**-100%**
Total Arpa Fund:		**$0**	**$0**	**$290,000**	**$0**	**-100%**
Total Special Revenue:		**$0**	**$0**	**$290,000**	**$0**	**-100%**
Total Governmental Funds:		**$530,905**	**$330,656**	**$393,468**	**$0**	**-100%**
Total All Funds:		**$530,905**	**$330,656**	**$393,468**	**$0**	**-100%**

CITY CLERK'S OFFICE

Andrea Sanders
City Clerk

GENERAL FUND – (101)
City Clerk's Office (511)

MISSION STATEMENT

To provide municipal election services, maintain official records of all City Council proceedings, and fulfill statutory duties as mandated by State and local law in order that elected officials, City staff and the public may be guaranteed fair and impartial elections and open access to information and the legislative process.

ONGOING RESPONSIBILITIES

- Maintain official City records in an identifiable and accessible manner
- Conduct municipal elections
- Serve as filing officer for Conflict of Interest Statements filed by City elected and appointed officials, designated employees and candidate and officeholder campaign filers
- Prepare and disseminate the City Council Agenda
- Process, maintain, preserve and disseminate all official City Council actions, documents and records
- Maintain the City Seal and certify documents as true and correct
- Administer Oaths of Office
- Process applications for voluntary service on City advisory boards and commissions and maintain appointive list of Commissioners and Board Members
- Provide for public access to Campbell's historical records
- Provide public information at the City Clerk's counter and via the telephone and e-mail
- Provide centralized mail distribution
- Maintain the Campbell Municipal Code
- Prepare/publish public notices consistent with statutory requirements
- Manage City Clerk public records utilizing document imaging system

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Conduct Boards and Commissions Brown Act Trainings**[Council Priority – Community Health and Safety]**
- Implement automated public records request system **[Operational Need]**
- Comprehensive review of citywide records, coordinate and implement a revised records retention schedule and procedures **[Operational Need]**

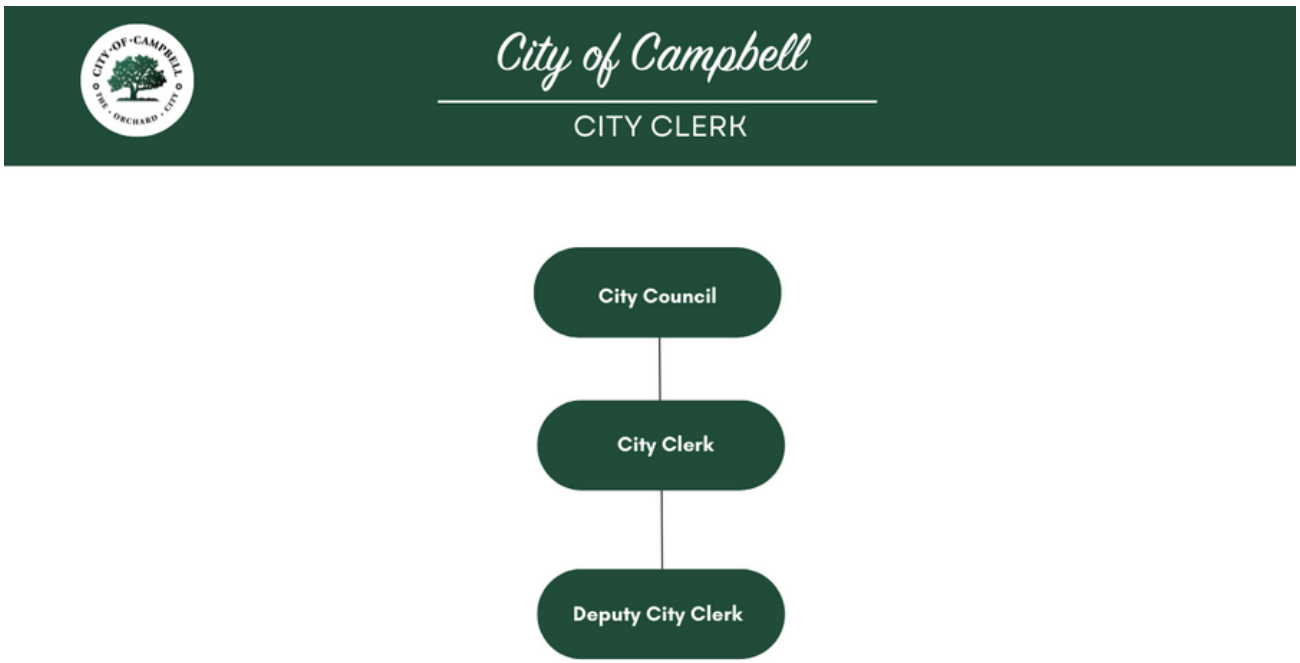
PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	100% of legal notification requirements for Council Meetings are met	100%	100%	100%
2	90% of the Minutes, Resolutions and Ordinances will be scanned into document imaging within two weeks of City Council approval	100%	100%	100%
3	90% of the Minutes of City Council Meetings will be accurately prepared for approval at the next regular Council Meeting	100%	100%	100%
4	90% of the City Council meeting follow-up (correspondence, confirming documents, signatures, copy distribution, document filing) will be completed within two weeks of Council meeting date	90%	100%	100%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Selected public records request software system
- Successfully conducted the 2022 General Election
- Reviewed with modifications and reaffirmed the Campbell Statement of Values
- Provided Brown Act and hybrid meeting training with Board and Commission staff liaisons

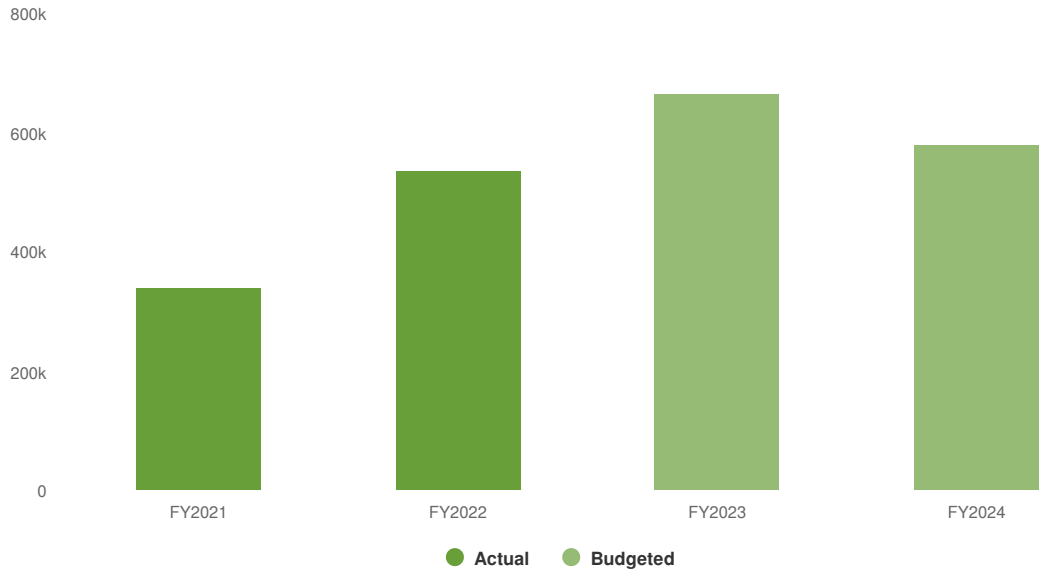
City Clerk's Office Organizational Chart



Expenditures Summary

$577,829 **-$87,244**
(-13.12% vs. prior year)

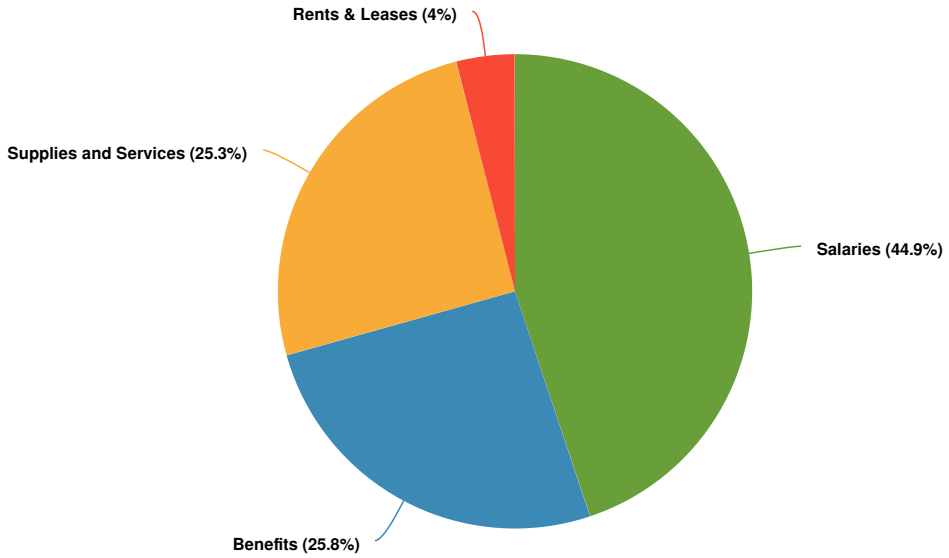
CITY CLERK'S OFFICE Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$157,305	$253,374	$161,315	$259,361	60.8%
Benefits	$61,809	$144,702	$150,958	$148,974	-1.3%
Supplies and Services	$97,170	$114,527	$274,256	$146,450	-46.6%
Rents & Leases	$23,044	$23,044	$23,044	$23,044	0%
Total Expense Objects:	**$339,328**	**$535,646**	**$609,573**	**$577,829**	**-5.2%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
City Clerk	0.50	1.00	1.00	1.00	-
Deputy City Clerk	1.00	1.00	1.00	1.00	-
TOTAL	1.50	2.00	2.00	2.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
TOTAL	-	-	-	-	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.511.7001	$144,286	$234,592	$161,315	$259,361	60.8%
PERSONNEL - OVERTIME	101.511.7003	$11,050	$6,788	$0	$0	0%
VACATION PAY	101.511.7006	$579	$5,037	$0	$0	0%
SICK LEAVE PAY	101.511.7007	$1,389	$6,957	$0	$0	0%
Total Salaries:		**$157,305**	**$253,374**	**$161,315**	**$259,361**	**60.8%**
Benefits						
PERS RETIREMENT	101.511.7106	$28,885	$68,352	$74,469	$70,436	-5.4%
DENTAL INSURANCE	101.511.7107	$2,865	$4,297	$4,297	$4,297	0%
GROUP HEALTH INSURANCE	101.511.7108	$22,394	$48,812	$57,979	$59,103	1.9%
GROUP LIFE INSURANCE	101.511.7109	$233	$372	$372	$372	0%
WORKERS COMP INSURANCE	101.511.7110	$550	$923	$947	$905	-4.4%
GROUP DISABILITY INS	101.511.7112	$952	$1,701	$1,701	$1,701	0%
MEDICARE	101.511.7113	$2,166	$3,791	$3,933	$3,804	-3.3%
AUTO ALLOWANCE	101.511.7114	$281	$1,927	$1,920	$2,640	37.5%
CELL PHONE ALLOWANCE	101.511.7115	$0	$0	$0	$360	N/A
OTHER BENEFITS PAY	101.511.7118	$0	$6,116	$0	$0	0%
COMP/VAC PAYOFF	101.511.7121	$0	$3,048	$0	$0	0%
DEFERRED COMP CONTRIB	101.511.7122	$1,305	$1,305	$1,300	$1,304	0.3%
VEBA HEALTH DEF COMP	101.511.7124	$2,180	$4,056	$4,040	$4,052	0.3%
Total Benefits:		**$61,809**	**$144,702**	**$150,958**	**$148,974**	**-1.3%**
Supplies and Services						
ADVERTISING	101.511.7422	$15,653	$24,147	$31,250	$31,250	0%
Legal Notices, Ordinance, Resolutions, Notice to Bidders, Display Ads, Etc.	*101.511.7422*	*$0*	*$0*	*$31,250*	*$31,250*	*0%*
OFFICE EXPENSE	101.511.7424	$21,021	$20,668	$40,000	$40,000	0%
Office Supplies	*101.511.7424*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Postage for All Departments	*101.511.7424*	*$0*	*$0*	*$38,000*	*$38,000*	*0%*
SPECIAL DEPARTMENTAL	101.511.7427	$0	$293	$800	$800	0%
Frames for City Council Proclamations / Resolutions	*101.511.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Office Equipment	*101.511.7427*	*$0*	*$0*	*$300*	*$300*	*0%*
MAINT & OPER OF EQUIP	101.511.7429	$7,429	$13,969	$11,206	$15,200	35.6%
Mailing Machine (Year Four of Five-Year Lease)	*101.511.7429*	*$0*	*$0*	*$8,706*	*$8,800*	*1.1%*
Online Municipal Code - Book Publishing Corp.	*101.511.7429*	*$0*	*$0*	*$1,000*	*$4,900*	*390%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Supplies for Postage Machine	*101.511.7429*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
PROF & SPECIAL SERVICES	101.511.7430	$1,738	$8,409	$106,000	$53,500	-49.5%
Temporary Staffing Support	*101.511.7430*	*$0*	*$0*	*$52,500*	*$0*	*-100%*
Codification of Ordinances Amending CMC	*101.511.7430*	*$0*	*$0*	*$12,500*	*$12,500*	*0%*
Records, Disclosure, and CPRA Systems	*101.511.7430*	*$0*	*$0*	*$41,000*	*$41,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.511.7434	$265	$965	$1,500	$2,200	46.7%
CCAC, Notary, Newspaper, MMANC	*101.511.7434*	*$0*	*$0*	*$1,500*	*$2,200*	*46.7%*
PROF DEVELOPMENT & MTGS	101.511.7435	$150	$2,157	$3,500	$3,500	0%
Mandatory City Clerk Training with Trade organization (IIMC and National Notary Assoc.)	*101.511.7435*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
ELECTION EXPENSE	101.511.7436	$50,915	$43,918	$80,000	$0	-100%
Election Expenses	*101.511.7436*	*$0*	*$0*	*$80,000*	*$0*	*-100%*
Total Supplies and Services:		**$97,170**	**$114,527**	**$274,256**	**$146,450**	**-46.6%**
Rents & Leases						
USER CHGS - IT POOL	101.511.7551	$23,044	$23,044	$23,044	$23,044	0%
Total Rents & Leases:		**$23,044**	**$23,044**	**$23,044**	**$23,044**	**0%**
Total General Fund:		**$339,328**	**$535,646**	**$609,573**	**$577,829**	**-5.2%**
Total Governmental Funds:		**$339,328**	**$535,646**	**$609,573**	**$577,829**	**-5.2%**
Total All Funds:		**$339,328**	**$535,646**	**$609,573**	**$577,829**	**-5.2%**

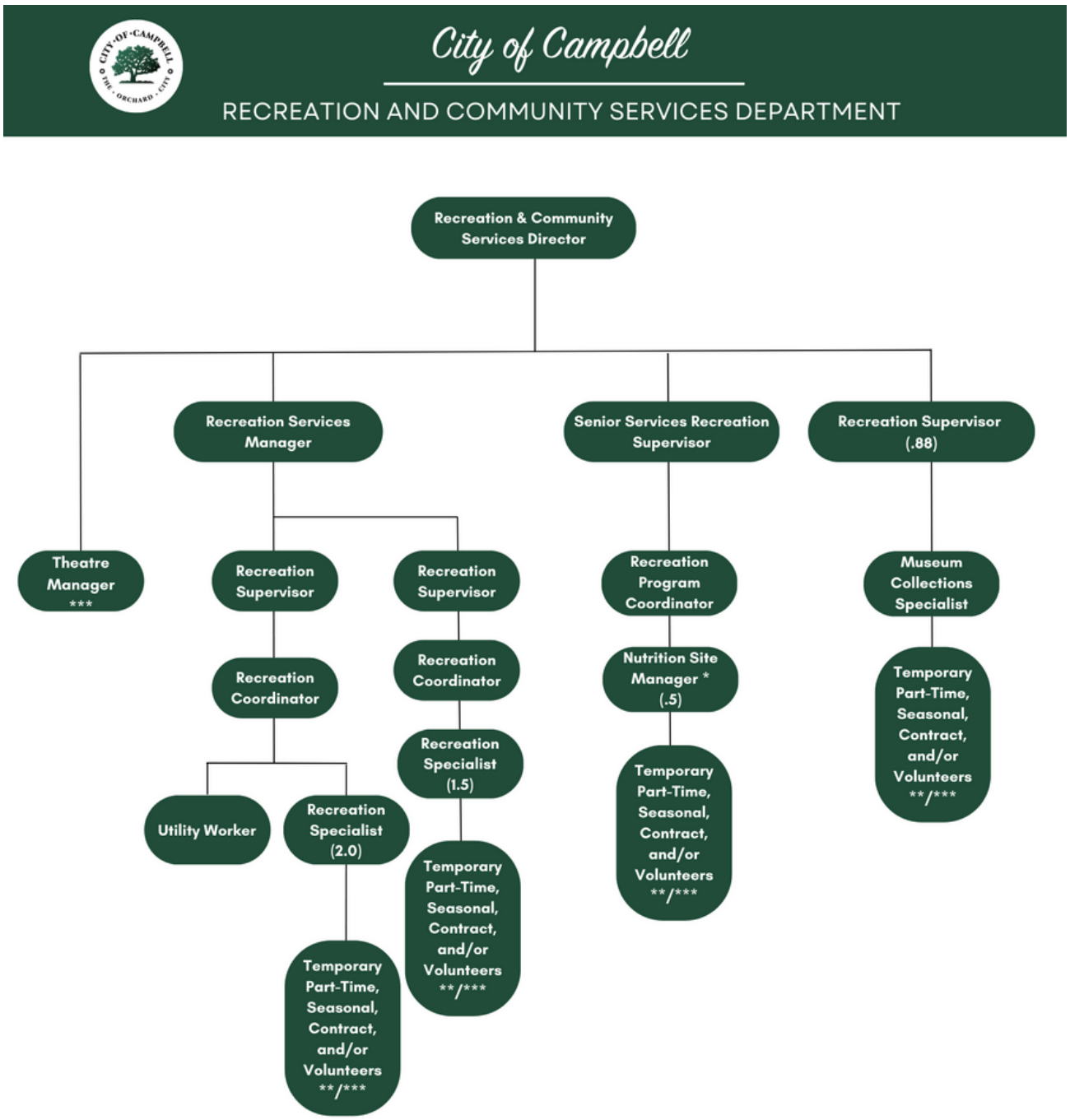
RECREATION & COMMUNITY SERVICES

Natasha Bissell
Recreation & Community Services Director

Recreation & Community Services Department includes the following programs:

524 Administration
525 Senior Citizen Nutrition Program
526 Adult Services
527 Campbell Community Center
528 Museum Services
529 Heritage Theatre
531 Sports, Aquatics & Fitness
532 Pre-School, Day Camp & Enrichment Classes

Recreation & Community Services Organizational Chart

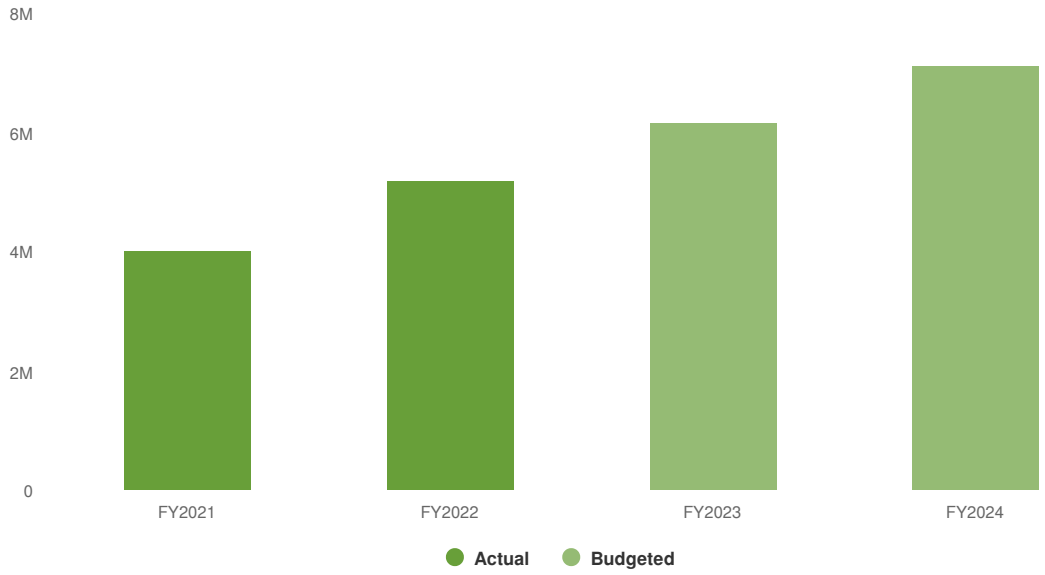


* Permanent Part-time
** Temporary Part-Time
*** Contract

Expenditures Summary

$7,116,077 **$952,875**
(15.46% vs. prior year)

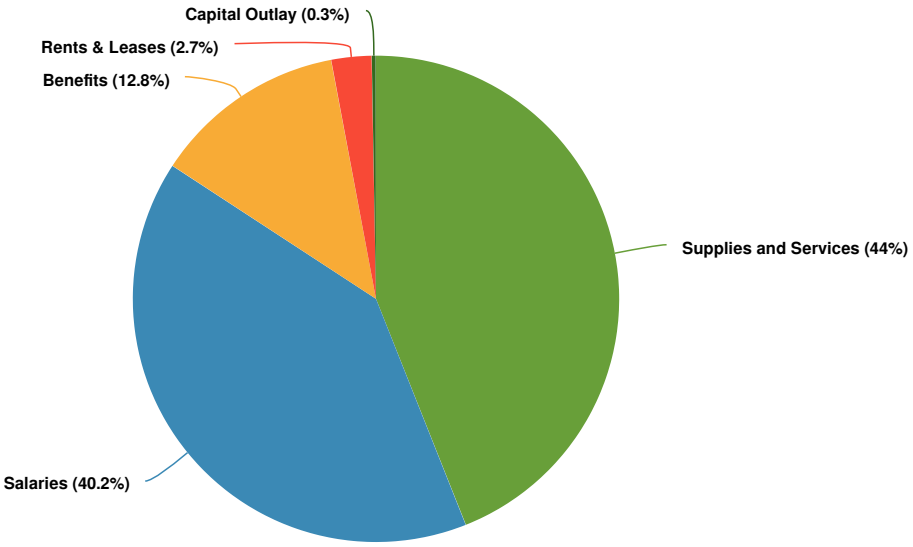
RECREATION & COMMUNITY SERVICES Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$1,757,136	$1,951,744	$2,551,704	$2,863,282	12.2%
Benefits	$745,273	$869,820	$897,687	$912,451	1.6%
Supplies and Services	$1,325,490	$2,069,032	$2,891,503	$3,130,231	8.3%
Rents & Leases	$190,112	$190,112	$190,113	$190,113	0%
Capital Outlay	$0	$110,110	$86,496	$20,000	-76.9%
Total Expense Objects:	**$4,018,012**	**$5,190,818**	**$6,617,503**	**$7,116,077**	**7.5%**

Staffing (Full-Time Equivalents)

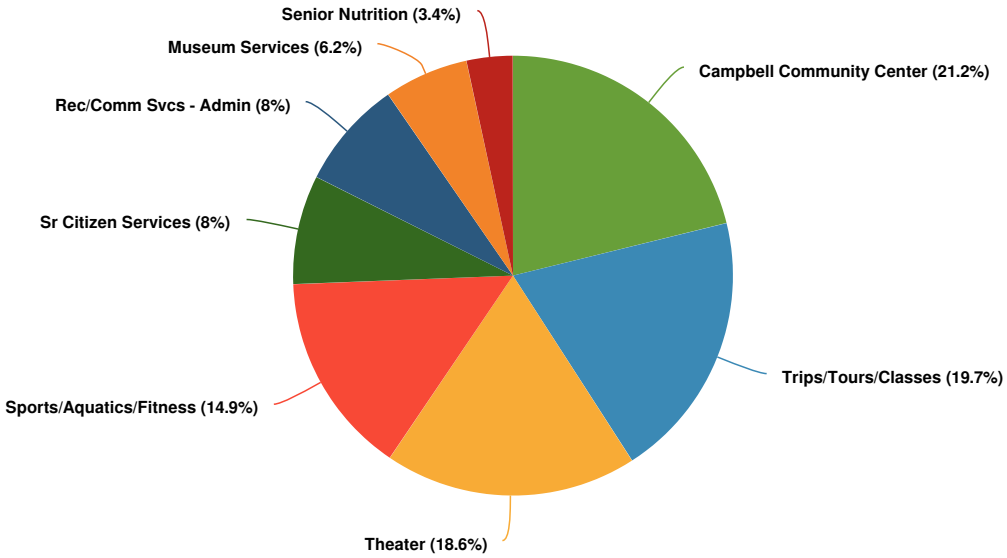
Permanent Positions	FY 2021 Acdopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Museum Collections Specialist	1.00	1.00	1.00	1.00	-
Nutrition Site Manager (PPT)	0.50	0.50	0.50	0.50	-
Office Specialist	2.00	0.17	-	-	-
Recreation & Community Services Director	0.50	1.00	1.00	1.00	-
Recreation Program Coordinator	1.00	-	3.00	3.00	-
Recreation Services Manager	1.00	0.17	1.00	1.00	-
Recreation Specialist (0.50 PPT)	5.00	4.54	3.50	3.50	--
Recreation Supervisor (0.88 PPT)	3.75	3.75	2.75	2.88	0.13
Senior Services Supervisor	1.00	1.00	1.00	1.00	-
Utility Worker	1.00	1.00	1.00	1.00	-
Permanent	16.75	13.12	14.75	14.88	0.13

Limited Term Positions	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Limited-Term	-	-	-	-	-

Temporary Positions	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Adult Sports League Officials	0.08	-	-	-	-
Aquatic Instructor/Lifeguard	0.82	2.33	1.97	3.65	1.68
Building Attendants	0.33	0.69	2.15	2.17	0.02
Case Management Support	0.29	0.29	0.29	0.29	-
Class Instructors	2.13	0.77	1.12	1.54	0.42
Customer Service Clerks	0.63	0.52	1.0	2.21	1.21
Day Camp Recreation Leader I, II, III	3.19	4.37	5.82	6.32	0.50
Day Camp Recreation Specialist	0.12	0.17	0.18	0.18	-
Day Camp Senior Recreation Specialist	-	-	0.18	0.18	-
Event Coordinator	0.09	0.08	0.36	0.40	0.04
Facility Attendant Staff	0.02	0.02	0.09	0.09	-
Fitness Program Class Instructors	1.10	0.32	1.28	1.30	0.02
Fitness Program Staff (Drop-in)	0.40	-	-	-	-
Food Server	0.46	0.50	0.50	0.50	-
Guest Services Associate	0.01	-	-	-	-
Lifeguard/Instructor	0.07	0.07	0.08	0.28	0.20
Preschool Aides	1.69	1.608	2.38	2.03	-0.35
Preschool Teacher	1.69	0.95	1.64	1.35	-0.29
Program Assistant	0.09	-	0.05	0.12	0.07
Recreation Specialist	0.03	-	-	-	-
Relief Site Manager	0.04	0.04	0.04	0.03	-0.01
Skate Park Attendant	0.23	-	-	-	-
Skate Park Instructor	0.16	0.17	0.26	0.26	-
Sports Class Instructors	0.15	0.07	0.26	0.34	0.08
Swim Team Coaches	1.14	2.46	0.48	0.72	0.24
Youth League/Camp Leaders	0.1	-	-	-	-
Temporary	15.06	14.90	20.13	23.96	3.83
Total Full Time Equivalents	31.81	28.02	34.88	38.84	3.96

Expenditures by Function

Budgeted Expenditures by Function

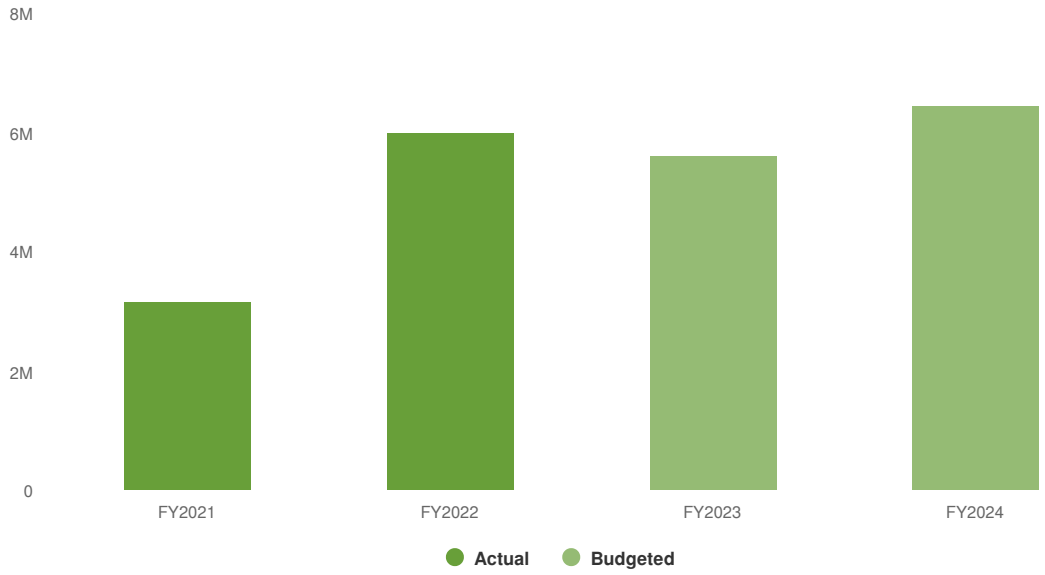


Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expenditures					
Recreation and Community Services					
Rec/Comm Svcs - Admin	$180,258	$417,572	$471,337	$568,648	20.6%
Senior Nutrition	$221,063	$248,201	$237,679	$241,330	1.5%
Sr Citizen Services	$339,323	$331,193	$522,125	$570,171	9.2%
Campbell Community Center	$1,223,882	$1,248,783	$1,458,753	$1,506,152	3.2%
Museum Services	$321,897	$378,944	$384,682	$442,172	14.9%
Theater	$451,367	$750,266	$1,171,483	$1,322,450	12.9%
Sports/Aquatics/Fitness	$714,129	$979,262	$1,179,555	$1,061,227	-10%
Trips/Tours/Classes	$566,093	$836,596	$1,191,889	$1,403,926	17.8%
Total Recreation and Community Services:	**$4,018,012**	**$5,190,818**	**$6,617,503**	**$7,116,077**	**7.5%**
Total Expenditures:	**$4,018,012**	**$5,190,818**	**$6,617,503**	**$7,116,077**	**7.5%**

Revenues Summary

$6,452,245 **$834,145**
(14.85% vs. prior year)

RECREATION & COMMUNITY SERVICES Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Investments and Other Interest Income						
OTHER INTEREST	101.529.4450	$0	$75	$0	$0	0%
Total Investments and Other Interest Income:		**$0**	**$75**	**$0**	**$0**	**0%**
Intergovernmental Revenue						
SR NUTRITION REIMBURSEMNT	101.525.4561	$95,650	$109,507	$70,300	$70,300	0%
Total Intergovernmental Revenue:		**$95,650**	**$109,507**	**$70,300**	**$70,300**	**0%**
Charges for Services						
PROGRAM REVENUE-MUSEUM	101.528.4609	$1,927	$2,260	$3,400	$8,380	146.5%
AINSLEY HOUSE RENTAL	101.528.4610	$33,122	$33,802	$27,600	$22,747	-17.6%
ADMISSION FEES-MUSEUM	101.528.4611	$0	$4,307	$2,100	$5,400	157.1%
ADULT SERVICES - CLASSES	101.526.4612	$82,723	$179,474	$225,175	$248,600	10.4%
PROGRAM FEES-SPORTS	101.531.4613	$257,847	$546,482	$690,000	$725,200	5.1%
PROGRAM FEES-AQUATICS	101.531.4614	$259,749	$366,579	$319,000	$402,500	26.2%
PROGRAM FEES-PICNIC FEES	101.527.4616	$18,541	$53,971	$50,000	$57,000	14%
PROGRAM FEES-DAY CAMPS	101.532.4617	$223,463	$449,764	$460,000	$466,200	1.3%
PROGRAM FEES-CLASSES	101.532.4619	$142,956	$319,763	$375,000	$404,000	7.7%
PROGRAM FEES-PRESCHOOL	101.532.4620	$122,750	$205,512	$205,000	$259,000	26.3%
PROGRAM FEES-FITNESS	101.531.4622	$163,028	$168,469	$135,000	$145,000	7.4%
PROGRAM FEES-FITNESS	101.532.4622	-$135	$0	$0	$0	0%
ADULT SERVICES - PROGRAMS	101.526.4626	$8,926	$19,491	$49,000	$79,800	62.9%
VENDING MACHINE SALES	101.527.4627	$1,369	$1,189	$2,400	$2,400	0%
SKATE PARK INCOME	101.531.4628	$23,408	$28,106	$33,700	$34,700	3%
DROP IN CLASSES	101.531.4629	-$666	$0	$0	$0	0%
COMM GRP SPON-SPEC EVENT	101.527.4630	$8,190	$7,340	$7,430	$7,730	4%
THEATER REVENUE	101.529.4631	$0	$854	$2,000	$2,100	5%
THEATER PRESERVATION CHG	101.529.4632	-$1,155	$13,236	$23,650	$62,118	162.7%
THEATRE FACILITY FEE	101.529.4633	$0	$6,092	$15,700	$71,980	358.5%
FACILITY RENTAL SURCHARGE	101.527.4634	$6,170	$37,521	$37,000	$38,300	3.5%
CONCESSION & MERCHANDISE	101.529.4643	$0	$588	$3,500	$1,375	-60.7%
THEATER TICKET SALES	101.529.4644	-$20,580	$89,870	$224,000	$368,815	64.6%
SPONSORSHIP INCOME	101.529.4645	$1,813	$0	$56,500	$57,000	0.9%
THEATER PROGRAM ADS	101.529.4646	$0	$0	$5,225	$5,200	-0.5%
Total Charges for Services:		**$1,333,444**	**$2,534,670**	**$2,952,380**	**$3,475,545**	**17.7%**
Leases & Rentals						
RENTS/LEASES (REAL & PER)	101.527.4810	$1,628,645	$1,699,318	$1,700,000	$1,750,000	2.9%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
OTHER RENTAL INCOME	101.527.4819	$102,447	$752,043	$725,000	$650,000	-10.3%
OTHER RENTAL INCOME	101.529.4819	-$50	$137,597	$380,000	$493,500	29.9%
Total Leases & Rentals:		**$1,731,042**	**$2,588,958**	**$2,805,000**	**$2,893,500**	**3.2%**
Miscellaneous Revenues						
DONATIONS-HIST MUSEUM	101.528.4812	$110	$136,987	$0	$0	0%
DONATIONS-SR CITIZENS CT	101.526.4813	$0	$0	$240	$0	-100%
DONATIONS-MEALS	101.525.4816	$11,780	$12,542	$12,800	$12,800	0%
DONATIONS-YOUTH SCHOLAR	101.524.4821	$0	$584	$10,894	$0	-100%
DONATION-RECREATION	101.524.4825	$100	$0	$0	$0	0%
OTHER REVENUE	101.526.4965	$79	$0	$0	$0	0%
OTHER REVENUE	101.527.4965	$0	$80	$0	$0	0%
Total Miscellaneous Revenues:		**$12,069**	**$150,193**	**$23,934**	**$12,800**	**-46.5%**
Total General Fund:		**$3,172,205**	**$5,383,403**	**$5,851,614**	**$6,452,145**	**10.3%**
Special Revenue						
Other Federal Grants Fund						
Intergovernmental Revenue						
FEDERAL AID	218.529.4538	$0	$609,438	$0	$0	0%
Total Intergovernmental Revenue:		**$0**	**$609,438**	**$0**	**$0**	**0%**
Total Other Federal Grants Fund:		**$0**	**$609,438**	**$0**	**$0**	**0%**
Recreation Grants-Private						
Investments and Other Interest Income						
INVESTMENT EARNINGS	795.524.4410	$19	$24	$100	$100	0%
UNREALIZED GAINS/LOSSES	795.524.4431	-$35	-$113	$0	$0	0%
Total Investments and Other Interest Income:		**-$16**	**-$89**	**$100**	**$100**	**0%**
Total Recreation Grants-Private:		**-$16**	**-$89**	**$100**	**$100**	**0%**
Senior Center Fund						
Miscellaneous Revenues						
DONATIONS-SR CITIZENS CTR	797.526.4813	$100	$0	$0	$0	0%
Total Miscellaneous Revenues:		**$100**	**$0**	**$0**	**$0**	**0%**
Total Senior Center Fund:		**$100**	**$0**	**$0**	**$0**	**0%**
Total Special Revenue:		**$84**	**$609,349**	**$100**	**$100**	**0%**
Total Governmental Funds:		**$3,172,289**	**$5,992,752**	**$5,851,714**	**$6,452,245**	**10.3%**
Total All Funds:		**$3,172,289**	**$5,992,752**	**$5,851,714**	**$6,452,245**	**10.3%**

524 - Recreation & Community Services Administration

GENERAL FUND - (101)
Program Manager - Recreation & Community Services Director

MISSION STATEMENT

Provide long-range direction for managing Recreation and Community Service programs in coordination with other local agencies and organizations.

ONGOING RESPONSIBILITIES

- Provide direction to staff to produce high quality, cost effective recreation, senior citizen and cultural services for the citizens of Campbell
- Maintain cooperative relationships with the Campbell Union School District and the Campbell Union High School District to coordinate programs and issues concerning Campbell residents
- Set revenue and expenditure targets with staff
- Monitor departmental performance relating to customer service, financial and productivity measures
- Assist in the development of program work plans and monitor progress
- Serve as staff to the Parks and Recreation Commission
- Complete the departmental budget preparation process for fiscal year 2024–25
- Complete an annual review of fees for departmental services and facilities
- Foster partnerships with other agencies and community groups to address the community's diverse recreational needs
- Ensure timely completion of permanent employees' annual performance reviews
- Conduct an annual departmental meeting to discuss community needs, future trends and departmental direction
- Assist the Parks & Recreation Commission in formulating their goals for 2024-25

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Collaborate with Public Works and Community Development for Parks and Recreation Master Plan if grant funded is awarded **[Council Priority – Long-Term Land Use Planning and Housing]**
- Renew Age-Friendly Cities designation with World Health Organization (WHO) **[Operational Need]**
- Revise Recreation Youth Scholarship policy to be more inclusive and expand financial resources **[Operational Need]**
- Develop strategies and engage the community on long term needs of the community center as community wellness hub **[Council Priority – Long-Term Land Use Planning and Housing]**

PERFORMANCE MEASURES

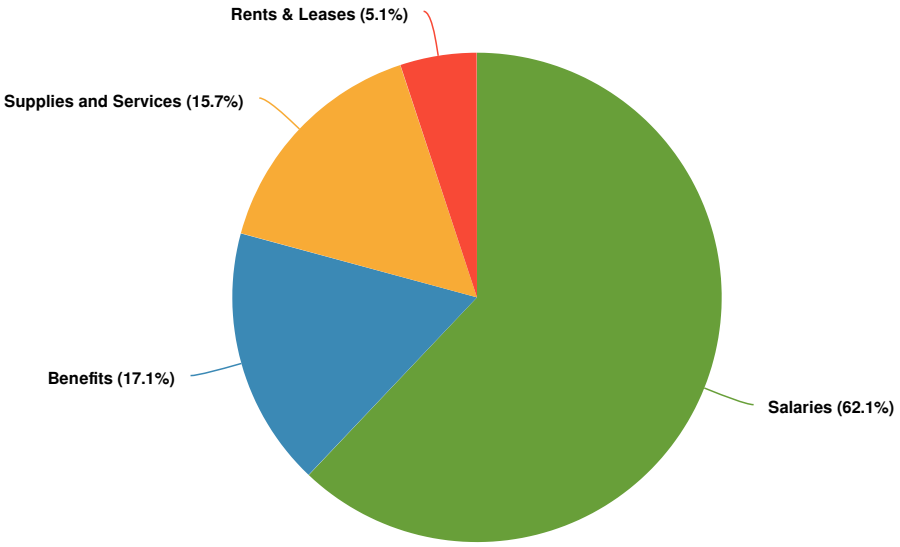
	Measure	FY 21	FY 22	FY 23
1	Percent actual to budgeted revenue for overall department	132%	111%	110%
2	Percent actual to budgeted expenditures for overall department	93%	112%	96%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Successfully executed strategies that continue to improve efficiency and minimized General Fund support in FY23
- Recruited and filled 5 vacant positions within the Department
- Established new City Park Special Event policy

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$85,714	$224,726	$274,644	$352,990	28.5%
Benefits	$47,443	$108,256	$84,709	$97,498	15.1%
Supplies and Services	$18,297	$55,785	$83,180	$89,355	7.4%
Rents & Leases	$28,805	$28,805	$28,805	$28,805	0%
Total Expense Objects:	**$180,258**	**$417,572**	**$471,337**	**$568,648**	**20.6%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Recreation & Community Svcs. Director	0.50	1.00	1.00	1.00	-
Office Specialist	1.00	0.08	-	-	-
TOTAL	1.50	1.08	1.00	1.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Customer Service Clerks	0.27	0.52	1.00	2.21	1.21
TOTAL	0.27	0.52	1.00	2.21	1.21

Expenditures by Fund

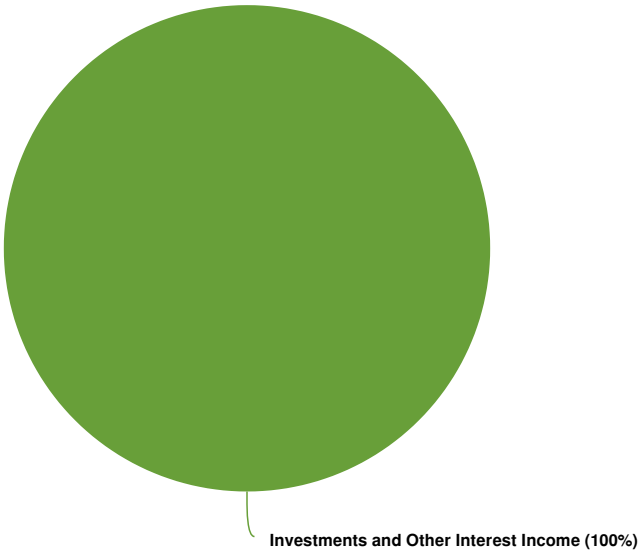
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.524.7001	$79,924	$179,322	$225,044	$270,370	20.1%
PERSONNEL - TEMPORARY	101.524.7002	$1,666	$28,867	$49,600	$82,620	66.6%
Customer Service Clerks 2.21 FTEs	*101.524.7002*	*$0*	*$0*	*$49,600*	*$82,620*	*66.6%*
VACATION PAY	101.524.7006	$1,074	$12,080	$0	$0	0%
SICK LEAVE PAY	101.524.7007	$3,050	$4,457	$0	$0	0%
Total Salaries:		**$85,714**	**$224,726**	**$274,644**	**$352,990**	**28.5%**
Benefits						
PERS RETIREMENT	101.524.7106	$22,113	$70,711	$62,227	$73,425	18%
DENTAL INSURANCE	101.524.7107	$2,290	$2,148	$2,148	$2,148	0%
GROUP HEALTH INSURANCE	101.524.7108	$17,438	$13,361	$9,833	$9,833	0%
GROUP LIFE INSURANCE	101.524.7109	$198	$186	$186	$186	0%
WORKERS COMP INSURANCE	101.524.7110	$299	$856	$796	$944	18.6%
GROUP DISABILITY INS	101.524.7112	$777	$952	$972	$972	0%
MEDICARE	101.524.7113	$1,221	$3,608	$3,307	$3,964	19.9%
AUTO ALLOWANCE	101.524.7114	$0	$2,459	$2,640	$2,640	0%
CELL PHONE ALLOWANCE	101.524.7115	$0	$324	$360	$360	0%
OTHER BENEFITS PAY	101.524.7118	$0	$2,870	$0	$0	0%
COMP/VAC PAYOFF	101.524.7121	$0	$8,078	$0	$0	0%
DEFERRED COMP CONTRIB	101.524.7122	$1,293	$135	$0	$780	N/A
VEBA HEALTH DEF COMP	101.524.7124	$1,793	$2,203	$2,240	$2,246	0.3%
PARS RETIREMENT	101.524.7126	$21	$364	$0	$0	0%
Total Benefits:		**$47,443**	**$108,256**	**$84,709**	**$97,498**	**15.1%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.524.7421	$2,255	$1,050	$2,500	$2,600	4%
E-Mail Newsletter Fees	*101.524.7421*	*$0*	*$0*	*$1,400*	*$1,400*	*0%*
AT&T	*101.524.7421*	*$0*	*$0*	*$1,100*	*$1,200*	*9.1%*
OFFICE EXPENSE	101.524.7424	$3,486	$3,164	$9,800	$9,800	0%
Office Water	*101.524.7424*	*$0*	*$0*	*$2,800*	*$2,800*	*0%*
Office Supplies & Printing Expenses	*101.524.7424*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
SPECIAL DEPARTMENTAL	101.524.7427	$10,494	$45,764	$59,300	$60,800	2.5%
American Society of Composers, Authors & Performers (ASCAP) BMI Licensing Fee, SESAC	*101.524.7427*	*$0*	*$0*	*$2,100*	*$2,100*	*0%*
Department Meetings	*101.524.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Departmental Employee Recognition	*101.524.7427*	*$0*	*$0*	*$200*	*$200*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Motion Picture License	*101.524.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Other Department Wide Supplies	*101.524.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Recreation Activities Brochure	*101.524.7427*	*$0*	*$0*	*$54,000*	*$55,500*	*2.8%*
MAINT & OPER OF EQUIP	101.524.7429	$0	$2,328	$2,980	$2,980	0%
License Adobe Suite	*101.524.7429*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Subscription Online Activity Guide	*101.524.7429*	*$0*	*$0*	*$480*	*$480*	*0%*
PROF & SPECIAL SERVICES	101.524.7430	$432	$0	$800	$2,300	187.5%
Scheduling Software subscription	*101.524.7430*	*$0*	*$0*	*$0*	*$1,500*	*N/A*
Annual Website Subscription	*101.524.7430*	*$0*	*$0*	*$600*	*$600*	*0%*
Hepatitis B Vaccines (Lifeguards / Building Attendants)	*101.524.7430*	*$0*	*$0*	*$100*	*$100*	*0%*
TB Testing - Lifeguards, Day Camp Leaders, Instructors, Etc.	*101.524.7430*	*$0*	*$0*	*$100*	*$100*	*0%*
OTHER CONTRACTUAL SERVICE	101.524.7432	$605	$0	$0	$0	0%
MEMBERSHIPS/DUES/BOOKS	101.524.7434	$700	$555	$800	$875	9.4%
Books	*101.524.7434*	*$0*	*$0*	*$100*	*$100*	*0%*
Dues (Includes Parks & Recreation Commission)	*101.524.7434*	*$0*	*$0*	*$500*	*$575*	*15%*
Subscriptions	*101.524.7434*	*$0*	*$0*	*$200*	*$200*	*0%*
PROF DEVELOPMENT & MTGS	101.524.7435	$325	$2,923	$7,000	$10,000	42.9%
Conferences, Workshops & Meetings	*101.524.7435*	*$0*	*$0*	*$7,000*	*$10,000*	*42.9%*
Total Supplies and Services:		**$18,297**	**$55,785**	**$83,180**	**$89,355**	**7.4%**
Rents & Leases						
USER CHGS - IT POOL	101.524.7551	$28,805	$28,805	$28,805	$28,805	0%
Total Rents & Leases:		**$28,805**	**$28,805**	**$28,805**	**$28,805**	**0%**
Total General Fund:		**$180,258**	**$417,572**	**$471,337**	**$568,648**	**20.6%**
Total Governmental Funds:		**$180,258**	**$417,572**	**$471,337**	**$568,648**	**20.6%**
Total All Funds:		**$180,258**	**$417,572**	**$471,337**	**$568,648**	**20.6%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Investments and Other Interest Income					
Investment Earnings	$19	$24	$100	$100	0%
Unrealized Gains/Losses	-$35	-$113	$0	$0	0%
Total Investments and Other Interest Income:	**-$16**	**-$89**	**$100**	**$100**	**0%**
Miscellaneous Revenues					
Donations-Youth Scholar	$0	$584	$10,894	$0	-100%
Donation-Recreation	$100	$0	$0	$0	0%
Total Miscellaneous Revenues:	**$100**	**$584**	**$10,894**	**$0**	**-100%**
Total Revenue Source:	**$84**	**$495**	**$10,994**	**$100**	**-99.1%**

525 - Senior Nutrition

GENERAL FUND - (101)
Program Manager - Senior Services Supervisor

MISSION STATEMENT

Provide nutritionally balanced meals five days a week and offer programs and services that will maintain the independence and dignity of older persons, enhance the quality of their lives and encourage their involvement within the community.

ONGOING RESPONSIBILITIES

- Operate the Campbell Lunch Program for older adults
- Share funding of program costs with Santa Clara County
- Provide administration for the program with Santa Clara County
- Coordinate services provided by the caterer, vendors and social service agencies
- Provide information and referrals
- Provide activities and educational programs to promote health and wellness
- Coordinate transportation via the County's Mobility Management Program
- Coordinate monthly volunteer opportunities
- Provide on-going training to staff and volunteers on health and safety standards for food handling and operations
- Provide on-going training for staff and volunteers in Universal Precautions and emergency procedures
- Seek donations from individuals and service groups
- Maintain attendance levels consistent with the City and County budget support

PERFORMANCE MEASURES

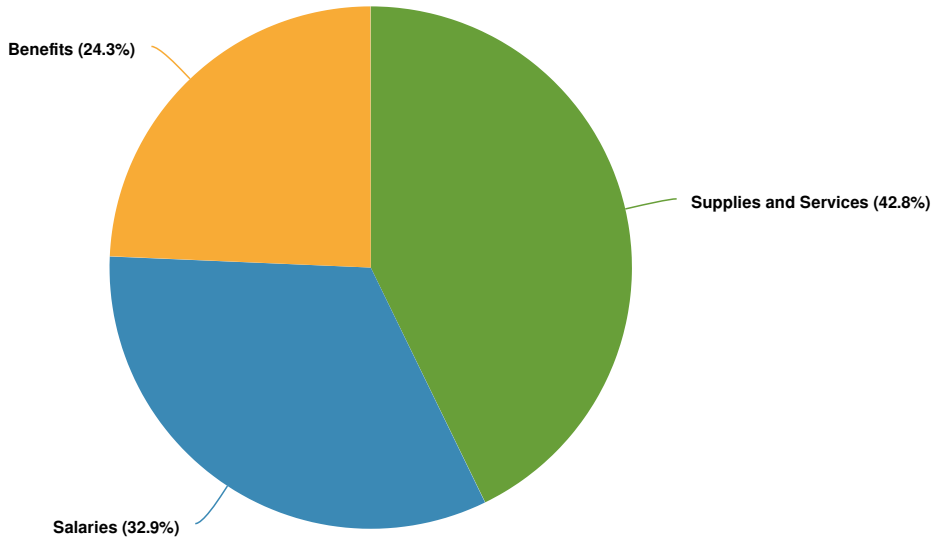
	Measure	FY 21	FY 22	FY 23
1	Total number of meals served as a percent of meals budgeted	129%	133%	101%
2	Average number of meals served per day as percent of meals budgeted	75 129%	79 139%	59 101%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Transitioned Senior Nutrition program to return to in person dining only
- Secured Home and Community Based Services (HCBS) Senior Nutrition Infrastructure Grant from Sourcewise in the amount of $43,011 to refresh Nutrition dining area with new flooring, fresh paint, new round tables and new chairs

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$63,447	$68,689	$75,690	$79,372	4.9%
Benefits	$29,190	$38,929	$56,857	$58,678	3.2%
Supplies and Services	$128,426	$140,583	$105,131	$103,280	-1.8%
Total Expense Objects:	**$221,063**	**$248,201**	**$237,679**	**$241,330**	**1.5%**

Staffing (Full-Time Equivalents)

Permanent Personnel	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Senior Services Supervisor *	0.20	0.20	0.20	0.20	-
* Balance in Program 526					-
					-
TOTAL	0.20	0.20	0.20	0.20	-
					-

Permanent Part TimePersonnel	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Nutrition Site Manager- PPT	0.50	0.50	0.50	0.50	-

Temporary Personnel	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Relief Site Manager	0.04	0.04	0.04	0.03	(0.01)
Food Server	0.46	0.50	0.50	0.50	-
					-
TOTAL	0.50	0.54	0.54	0.53	(0.01)

Expenditures by Fund

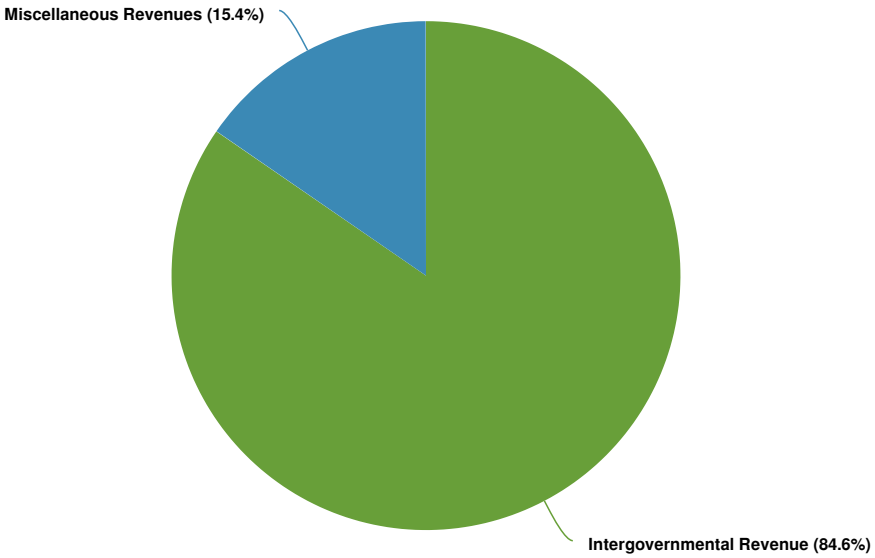
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.525.7001	$48,035	$49,391	$58,190	$60,678	4.3%
PERSONNEL - TEMPORARY	101.525.7002	$12,017	$13,544	$17,500	$18,694	6.8%
Relief Site Manager 0.03 FTEs	*101.525.7002*	*$0*	*$0*	*$1,900*	*$1,534*	*-19.3%*
Food Server 0.50 FTEs	*101.525.7002*	*$0*	*$0*	*$15,600*	*$17,160*	*10%*
VACATION PAY	101.525.7006	$1,602	$2,307	$0	$0	0%
SICK LEAVE PAY	101.525.7007	$1,794	$3,447	$0	$0	0%
Total Salaries:		**$63,447**	**$68,689**	**$75,690**	**$79,372**	**4.9%**
Benefits						
UNIFORM ALLOWANCE	101.525.7105	$90	$0	$0	$0	0%
PERS RETIREMENT	101.525.7106	$9,211	$14,946	$16,090	$16,478	2.4%
DENTAL INSURANCE	101.525.7107	$2,684	$2,474	$2,578	$2,578	0%
GROUP HEALTH INSURANCE	101.525.7108	$12,222	$16,343	$34,788	$36,146	3.9%
GROUP LIFE INSURANCE	101.525.7109	$232	$214	$223	$223	0%
WORKERS COMP INSURANCE	101.525.7110	$1,178	$1,179	$558	$583	4.5%
GROUP DISABILITY INS	101.525.7112	$533	$516	$1,157	$1,168	1%
MEDICARE	101.525.7113	$775	$888	$844	$880	4.3%
COMP/VAC PAYOFF	101.525.7121	$0	$52	$0	$0	0%
DEFERRED COMP CONTRIB	101.525.7122	$881	$897	$260	$261	0.3%
VEBA HEALTH DEF COMP	101.525.7124	$1,222	$1,241	$360	$361	0.3%
PARS RETIREMENT	101.525.7126	$161	$179	$0	$0	0%
Total Benefits:		**$29,190**	**$38,929**	**$56,857**	**$58,678**	**3.2%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.525.7427	$10,606	$14,730	$18,095	$15,042	-16.9%
Fiscal	*101.525.7427*	*$0*	*$0*	*$842*	*$0*	*-100%*
Staff Mileage	*101.525.7427*	*$0*	*$0*	*$214*	*$236*	*10.3%*
Equipment & Repair	*101.525.7427*	*$0*	*$0*	*$365*	*$0*	*-100%*
Non-Food Items ($.50 x 14,880 Meals)	*101.525.7427*	*$0*	*$0*	*$9,308*	*$7,440*	*-20.1%*
Room Usage Fee	*101.525.7427*	*$0*	*$0*	*$6,991*	*$6,991*	*0%*
Pre-Packaged Meals	*101.525.7427*	*$0*	*$0*	*$375*	*$375*	*0%*
OTHER CONTRACTUAL SERVICE	101.525.7432	$117,820	$125,853	$87,036	$88,238	1.4%
Food Costs - County Share	*101.525.7432*	*$0*	*$0*	*$83,042*	*$88,238*	*6.3%*
Food Costs - City Share	*101.525.7432*	*$0*	*$0*	*$3,995*	*$0*	*-100%*
Total Supplies and Services:		**$128,426**	**$140,583**	**$105,131**	**$103,280**	**-1.8%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total General Fund:		$221,063	$248,201	$237,679	$241,330	1.5%
Total Governmental Funds:		$221,063	$248,201	$237,679	$241,330	1.5%
Total All Funds:		$221,063	$248,201	$237,679	$241,330	1.5%

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Intergovernmental Revenue					
Sr Nutrition Reimbursemnt	$95,650	$109,507	$70,300	$70,300	0%
Total Intergovernmental Revenue:	**$95,650**	**$109,507**	**$70,300**	**$70,300**	**0%**
Miscellaneous Revenues					
Donations-Meals	$11,780	$12,542	$12,800	$12,800	0%
Total Miscellaneous Revenues:	**$11,780**	**$12,542**	**$12,800**	**$12,800**	**0%**
Total Revenue Source:	**$107,430**	**$122,049**	**$83,100**	**$83,100**	**0%**

526 - Adult Services

GENERAL FUND - (101)
Program Manager - Senior Services Supervisor

MISSION STATEMENT

Provide programs and services that will maintain the wellness, independence and dignity of adults 50+, to enhance the quality of their lives and encourage their involvement within the community.

ONGOING RESPONSIBILITIES

- Operate the Campbell Adult Center
- Maintain a diverse program to target the needs of all older adults (50+)
- Develop and provide leisure, cultural, wellness and educational programs
- Publish a quarterly newsletter to advertise Adult Center programs and services
- Serve as the primary community resource for information and referral for Senior Adult Services
- Serve as Adult Services Division representative to the Civic Improvement Commission
- Monitor senior oriented programs/services provided by Social Service sub-grant recipients
- Maintain existing and develop new partnerships with community-based organizations to enhance programs and services to senior adults
- Facilitate monthly volunteer opportunities
- Provide supervision for delivery of Case Management Services
- Continue marketing efforts to sustain participation levels
- Facilitate training for staff in CPR, Universal Precautions and Emergency Procedures
- Provide consistent, exceptional customer service in all program offerings

PERFORMANCE MEASURES

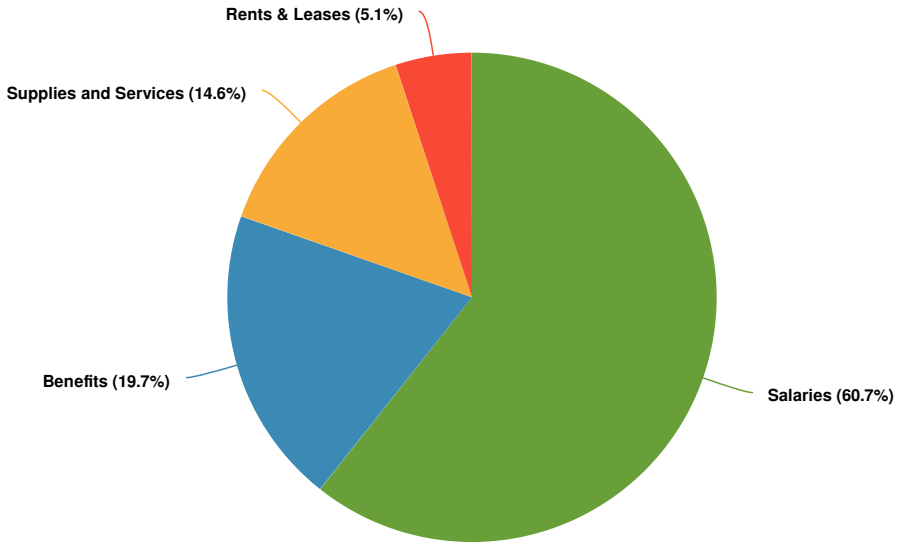
	Measure	FY 21	FY 22	FY 23
1	Attain 90% or better of desired membership base of 1,200	31% 367	86% 1033	146% 1756
2	Attain 80% enrollment in all classes	72%	73%	76%
3	45% of class participants are residents	34%	40%	54%
4	75% of surveyed participants rate activities as satisfactory or better	100%	97%	97%
5	Ratio of gross revenues to division direct expenses is 40% or greater	28%	62%	61%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Leading sponsor of the 12th Annual Virtual Caregivers Count! Conference which hosted 250 participants during the event and had 181 views of the recorded conference
- Aided 279 seniors and their families with housing, energy assistance, food, caregiving and other resources through the Case Management Program
- Collaborated with the Campbell AARP Income Tax Aide Program and administered 401 income tax returns exceeding the prior year's totals by 100
- Established a new partnership with Regional Medical Center to offer Bingocize which is an evidence-based program proven to increase older adults' functional fitness, knowledge of falls prevention and social engagement

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$200,367	$195,089	$317,489	$345,922	9%
Benefits	$91,819	$86,420	$125,331	$112,431	-10.3%
Supplies and Services	$18,333	$20,880	$50,500	$83,014	64.4%
Rents & Leases	$28,805	$28,805	$28,805	$28,805	0%
Total Expense Objects:	**$339,323**	**$331,193**	**$522,125**	**$570,171**	**9.2%**

Staffing (Full-Time Equivalents)

	Full-Time Equivalents (FTE's)				
Permanent Personnel	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Senior Services Supervisor *	0.80	0.80	0.80	0.80	-
Recreation Prog Coordinator	1.00	-	1.00	1.00	-
* Balance in Program 525					
TOTAL	1.80	0.80	1.80	1.80	
	Full-Time Equivalents (FTE's)				
Temporary Personnel	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Lifeguard/Instructor	0.07	0.07	0.08	0.28	0.20
Class Instructors	1.50	0.55	0.93	1.27	0.34
Case Management Support	0.29	0.29	0.29	0.29	-
Customer Service Clerks	1.36	-	-		-
					-
TOTAL	2.22	0.91	1.30	1.84	0.54

Expenditures by Fund

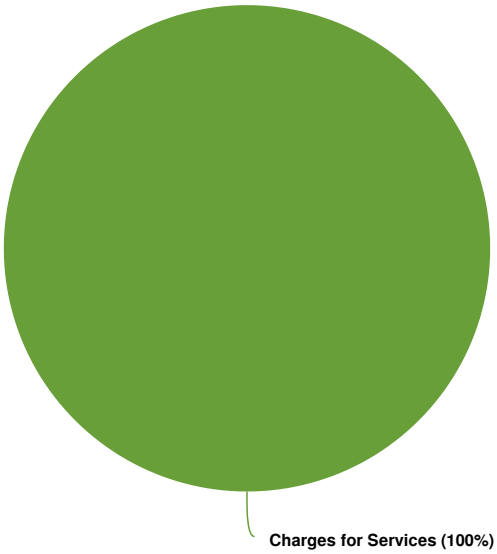
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.526.7001	$146,134	$92,175	$203,089	$217,292	7%
PERSONNEL - TEMPORARY	101.526.7002	$39,292	$91,787	$114,400	$128,630	12.4%
Lifeguard 0.28 FTEs	*101.526.7002*	*$0*	*$0*	*$4,800*	*$9,773*	*103.6%*
Class Instructors 1.27 FTEs	*101.526.7002*	*$0*	*$0*	*$94,600*	*$103,257*	*9.2%*
Case Management Support 0.29 FTEs	*101.526.7002*	*$0*	*$0*	*$15,000*	*$15,600*	*4%*
VACATION PAY	101.526.7006	$8,884	$2,521	$0	$0	0%
SICK LEAVE PAY	101.526.7007	$6,057	$8,605	$0	$0	0%
Total Salaries:		**$200,367**	**$195,089**	**$317,489**	**$345,922**	**9%**
Benefits						
UNIFORM ALLOWANCE	101.526.7105	$90	$0	$0	$0	0%
PERS RETIREMENT	101.526.7106	$35,995	$55,725	$56,820	$59,011	3.9%
DENTAL INSURANCE	101.526.7107	$3,311	$1,647	$3,867	$3,867	0%
GROUP HEALTH INSURANCE	101.526.7108	$25,160	$18,359	$51,085	$35,535	-30.4%
GROUP LIFE INSURANCE	101.526.7109	$287	$143	$335	$335	0%
WORKERS COMP INSURANCE	101.526.7110	$3,567	$3,176	$3,388	$3,624	7%
GROUP DISABILITY INS	101.526.7112	$1,123	$559	$1,312	$1,312	0%
MEDICARE	101.526.7113	$1,902	$2,851	$2,945	$3,151	7%
OTHER BENEFITS PAY	101.526.7118	$0	$100	$0	$0	0%
COMP/VAC PAYOFF	101.526.7121	$15,446	$208	$0	$0	0%
DEFERRED COMP CONTRIB	101.526.7122	$1,850	$1,024	$2,340	$2,346	0.3%
VEBA HEALTH DEF COMP	101.526.7124	$2,569	$1,418	$3,240	$3,249	0.3%
PARS RETIREMENT	101.526.7126	$518	$1,209	$0	$0	0%
Total Benefits:		**$91,819**	**$86,420**	**$125,331**	**$112,431**	**-10.3%**
Supplies and Services						
OFFICE EXPENSE	101.526.7424	$0	$0	$100	$100	0%
Office Supplies	*101.526.7424*	*$0*	*$0*	*$100*	*$100*	*0%*
SPECIAL DEPARTMENTAL	101.526.7427	$213	$1,036	$2,000	$2,789	39.5%
Santa Clara County Food Permits	*101.526.7427*	*$0*	*$0*	*$0*	*$789*	*N/A*
Recreation Program Supplies	*101.526.7427*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Groups & Clubs Supplies	*101.526.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
OTHER CONTRACTUAL SERVICE	101.526.7432	$12,416	$16,844	$19,000	$19,200	1.1%
Payment for Contract Class Instructors	*101.526.7432*	*$0*	*$0*	*$19,000*	*$19,200*	*1.1%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
MEMBERSHIPS/DUES/BOOKS	101.526.7434	$0	$0	$400	$400	0%
Dues - Supervisor, Coordinator & Specialist	*101.526.7434*	*$0*	*$0*	*$400*	*$400*	*0%*
OTHER CHARGES	101.526.7438	$6,363	$3,000	$3,000	$3,000	0%
CivicRec Fees	*101.526.7438*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
SPEC COMMUNITY SERVICES	101.526.7441	-$660	$0	$26,000	$57,525	121.3%
Special Events	*101.526.7441*	*$0*	*$0*	*$5,000*	*$3,300*	*-34%*
Trips	*101.526.7441*	*$0*	*$0*	*$21,000*	*$54,225*	*158.2%*
Total Supplies and Services:		**$18,333**	**$20,880**	**$50,500**	**$83,014**	**64.4%**
Rents & Leases						
USER CHGS - IT POOL	101.526.7551	$28,805	$28,805	$28,805	$28,805	0%
Total Rents & Leases:		**$28,805**	**$28,805**	**$28,805**	**$28,805**	**0%**
Total General Fund:		**$339,323**	**$331,193**	**$522,125**	**$570,171**	**9.2%**
Total Governmental Funds:		**$339,323**	**$331,193**	**$522,125**	**$570,171**	**9.2%**
Total All Funds:		**$339,323**	**$331,193**	**$522,125**	**$570,171**	**9.2%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Adult Services - Classes	$82,723	$179,474	$225,175	$248,600	10.4%
Adult Services - Programs	$8,926	$19,491	$49,000	$79,800	62.9%
Total Charges for Services:	**$91,648**	**$198,965**	**$274,175**	**$328,400**	**19.8%**
Miscellaneous Revenues					
Donations-Sr Citizens Ctr	$100	$0	$240	$0	-100%
Other Revenue	$79	$0	$0	$0	0%
Total Miscellaneous Revenues:	**$179**	**$0**	**$240**	**$0**	**-100%**
Total Revenue Source:	**$91,827**	**$198,965**	**$274,415**	**$328,400**	**19.7%**

527 - Campbell Community Center

GENERAL FUND - (101)
Program Manager – Recreation Supervisor

MISSION STATEMENT

Effectively manage facility operations and public use of open space to provide a safe, clean, comfortable environment to meet City, tenant, and customer needs.

ON-GOING RESPONSIBILITIES

- Promote and facilitate public use of the Community Center
- Conduct surveys of comparable rental facilities and recommend modifications to the fee schedule accordingly to maintain fees at the mid-range of like facilities
- Identify Capital Improvement and building maintenance projects at the Community Center
- Provide facility needs support to Recreation and Adult Services division programs
- Oversee the application review and planning process for community sponsored special events held on public property
- Schedule, monitor and supervise public use of City park facilities and the Creek Trail
- Facilitate ongoing emergency preparedness training for staff
- Coordinate emergency preparedness issues and readiness for the department
- Manage the City's vending machine contract
- Implement Summer Concert program
- Operate facility rental program to maximize room usage at the Community Center
- Partner with Santa Clara County Fire to make our community more safe and prepare for emergencies by offering safety training workshops to the public

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	80% of available short-term rental space is scheduled	41%*	70%	72%
2	50% of available athletic field time is reserved	45%**	54%	52%

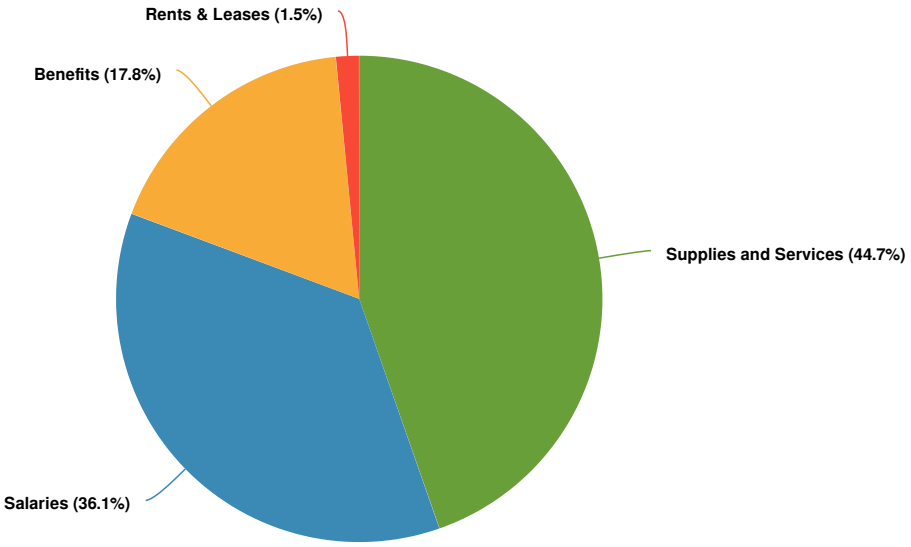
* Facility was closed July 2020-May 2021. Information reflects June 2021 only.
** Reduced availability during closure July 2020-May 2021.

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Generated over $70,000 in revenue for Picnic Sites after creating additional reservable spots in last fiscal year
- Hosted annual summer concert series

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$505,527	$376,932	$492,242	$543,022	10.3%
Benefits	$244,061	$241,345	$252,952	$267,576	5.8%
Supplies and Services	$451,250	$607,462	$690,515	$672,510	-2.6%
Rents & Leases	$23,044	$23,044	$23,044	$23,044	0%
Total Expense Objects:	**$1,223,882**	**$1,248,783**	**$1,458,753**	**$1,506,152**	**3.2%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Recreation Supervisor	1.00	1.00	-	-	-
Office Specialist	1.00	0.08	-	-	-
Utility Worker	1.00	1.00	1.00	1.00	-
Recreation Specialist (Facilities)	1.00	1.00	1.00	1.00	-
Recreation Services Manager	1.00	0.17	1.00	1.00	-
Recreation Program Coordinator	-	-	1.00	1.00	-
TOTAL	5.00	3.25	4.00	4.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Building Attendants	0.33	0.69	2.15	2.17	0.02
	0.33	0.69	2.15	2.17	0.02

Expenditures by Fund

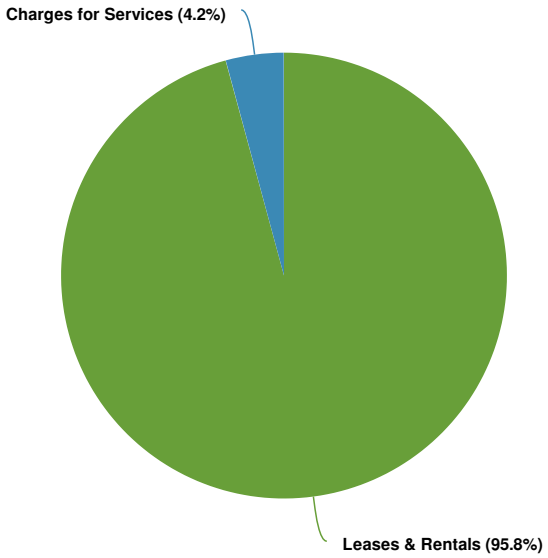
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.527.7001	$464,348	$305,002	$420,722	$466,032	10.8%
PERSONNEL - TEMPORARY	101.527.7002	$2,218	$49,943	$70,520	$75,990	7.8%
Building Attendants 2.17 FTEs	*101.527.7002*	*$0*	*$0*	*$70,520*	*$75,990*	*7.8%*
PERSONNEL - OVERTIME	101.527.7003	$0	$401	$1,000	$1,000	0%
VACATION PAY	101.527.7006	$20,446	$12,607	$0	$0	0%
SICK LEAVE PAY	101.527.7007	$18,514	$8,980	$0	$0	0%
Total Salaries:		**$505,527**	**$376,932**	**$492,242**	**$543,022**	**10.3%**
Benefits						
UNIFORM ALLOWANCE	101.527.7105	$1,320	$840	$1,200	$1,200	0%
PERS RETIREMENT	101.527.7106	$95,186	$127,120	$117,168	$126,725	8.2%
DENTAL INSURANCE	101.527.7107	$11,340	$6,804	$8,594	$8,594	0%
GROUP HEALTH INSURANCE	101.527.7108	$86,562	$61,134	$90,726	$94,260	3.9%
GROUP LIFE INSURANCE	101.527.7109	$982	$589	$744	$744	0%
WORKERS COMP INSURANCE	101.527.7110	$9,364	$13,280	$11,390	$12,234	7.4%
GROUP DISABILITY INS	101.527.7112	$4,111	$2,390	$3,159	$3,159	0%
MEDICARE	101.527.7113	$7,618	$5,778	$6,151	$6,808	10.7%
AUTO ALLOWANCE	101.527.7114	$1,927	$672	$1,920	$1,920	0%
CELL PHONE ALLOWANCE	101.527.7115	$361	$126	$360	$360	0%
OTHER BENEFITS PAY	101.527.7118	$11,024	$2,009	$1,800	$1,805	0.3%
COMP/VAC PAYOFF	101.527.7121	$0	$10,361	$0	$0	0%
DEFERRED COMP CONTRIB	101.527.7122	$5,017	$3,690	$3,900	$3,911	0.3%
VEBA HEALTH DEF COMP	101.527.7124	$9,219	$5,894	$5,841	$5,857	0.3%
PARS RETIREMENT	101.527.7126	$29	$658	$0	$0	0%
Total Benefits:		**$244,061**	**$241,345**	**$252,952**	**$267,576**	**5.8%**
Supplies and Services						
UTILITIES-ELECT/GAS	101.527.7420	$401,997	$503,713	$550,000	$550,000	0%
PG&E (Community Center)	*101.527.7420*	*$0*	*$0*	*$418,500*	*$415,000*	*-0.8%*
Sewer (Community Center)	*101.527.7420*	*$0*	*$0*	*$32,400*	*$35,000*	*8%*
Water (Community Center)	*101.527.7420*	*$0*	*$0*	*$99,100*	*$100,000*	*0.9%*
COMMUNICATIONS-PHONES	101.527.7421	$5,171	$4,943	$5,600	$5,700	1.8%
Cell Phones for Field Attendants & Building Attendants	*101.527.7421*	*$0*	*$0*	*$1,700*	*$1,700*	*0%*
Comcast Internet Services	*101.527.7421*	*$0*	*$0*	*$3,900*	*$4,000*	*2.6%*
CLOTHING & PERSONAL EXP	101.527.7423	$0	$374	$800	$900	12.5%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Staffing Shirts	*101.527.7423*	*$0*	*$0*	*$800*	*$900*	*12.5%*
SMALL TOOLS	101.527.7425	$3,120	$2,232	$4,000	$4,100	2.5%
Meeting Room Equipment (Portable Whiteboard, Mic Cords, Surge Protectors, Ext. Cords, Etc.	*101.527.7425*	*$0*	*$0*	*$500*	*$600*	*20%*
Replacement Signs (New Tenants, Vandalism Replacement)	*101.527.7425*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
SPECIAL DEPARTMENTAL	101.527.7427	$2,259	$5,910	$18,000	$6,800	-62.2%
Meeting Supplies	*101.527.7427*	*$0*	*$0*	*$200*	*$200*	*0%*
Miscellaneous Batteries, Flashlights, Emergency Preparedness, etc.	*101.527.7427*	*$0*	*$0*	*$500*	*$600*	*20%*
Miscellaneous OCBH equipment	*101.527.7427*	*$0*	*$0*	*$1,100*	*$1,200*	*9.1%*
Tables (Replacement)	*101.527.7427*	*$0*	*$0*	*$2,400*	*$3,000*	*25%*
Safety, First Aid, Personal Protective Equipment (PPE)	*101.527.7427*	*$0*	*$0*	*$1,800*	*$1,800*	*0%*
New Tables/Chairs for M-50	*101.527.7427*	*$0*	*$0*	*$12,000*	*$0*	*-100%*
MAINT-BLDGS/STRUC/GROUND	101.527.7428	$0	$0	$5,000	$5,000	0%
Tenant Improvements	*101.527.7428*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
MAINT & OPER OF EQUIP	101.527.7429	$2,397	$397	$2,750	$3,000	9.1%
Repairs to Microphones, TV's PA's, AV Equipment, Piano Tuning, etc.	*101.527.7429*	*$0*	*$0*	*$2,100*	*$2,100*	*0%*
LCD Projector Replacement Lames in OCBH	*101.527.7429*	*$0*	*$0*	*$650*	*$900*	*38.5%*
OTHER CONTRACTUAL SERVIC	101.527.7432	$0	$0	$19,000	$25,000	31.6%
Contracted Security - CCC rentals	*101.527.7432*	*$0*	*$0*	*$12,200*	*$25,000*	*104.9%*
Contracted Janitorial - CCC rentals	*101.527.7432*	*$0*	*$0*	*$6,800*	*$0*	*-100%*
MEMBERSHIPS/DUES/BOOKS	101.527.7434	$160	$165	$165	$310	87.9%
California Park & Recreation Society (CPRS)	*101.527.7434*	*$0*	*$0*	*$165*	*$310*	*87.9%*
OTHER CHARGES	101.527.7438	$36,147	$86,921	$80,000	$65,000	-18.7%
Credit Card Fees	*101.527.7438*	*$0*	*$0*	*$80,000*	*$65,000*	*-18.7%*
SPEC COMMUNITY SERVICES	101.527.7441	$0	$2,807	$5,200	$6,700	28.8%
Concert Supplies	*101.527.7441*	*$0*	*$0*	*$5,200*	*$6,700*	*28.8%*
Total Supplies and Services:		**$451,250**	**$607,462**	**$690,515**	**$672,510**	**-2.6%**
Rents & Leases						
USER CHGS - IT POOL	101.527.7551	$23,044	$23,044	$23,044	$23,044	0%
Total Rents & Leases:		**$23,044**	**$23,044**	**$23,044**	**$23,044**	**0%**
Total General Fund:		**$1,223,882**	**$1,248,783**	**$1,458,753**	**$1,506,152**	**3.2%**
Total Governmental Funds:		**$1,223,882**	**$1,248,783**	**$1,458,753**	**$1,506,152**	**3.2%**
Total All Funds:		**$1,223,882**	**$1,248,783**	**$1,458,753**	**$1,506,152**	**3.2%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Program Fees-Picnic Fees	$18,541	$53,971	$50,000	$57,000	14%
Vending Machine Sales	$1,369	$1,189	$2,400	$2,400	0%
Comm Grp Spon-Spec Event	$8,190	$7,340	$7,430	$7,730	4%
Facility Rental Surcharge	$6,170	$37,521	$37,000	$38,300	3.5%
Total Charges for Services:	**$34,270**	**$100,021**	**$96,830**	**$105,430**	**8.9%**
Leases & Rentals					
Rents/Leases (Real & Per)	$1,628,645	$1,699,318	$1,700,000	$1,750,000	2.9%
Other Rental Income	$102,447	$752,043	$725,000	$650,000	-10.3%
Total Leases & Rentals:	**$1,731,092**	**$2,451,361**	**$2,425,000**	**$2,400,000**	**-1%**
Miscellaneous Revenues					
Other Revenue	$0	$80	$0	$0	0%
Total Miscellaneous Revenues:	**$0**	**$80**	**$0**	**$0**	**0%**
Total Revenue Source:	**$1,765,362**	**$2,551,462**	**$2,521,830**	**$2,505,430**	**-0.7%**

528 - Museum Services

GENERAL FUND - (101)
Program Manager - Senior Museum Specialist

MISSION STATEMENT

Interpret and preserve the history of the Campbell area from its early beginnings to today and to relate that history within the context of the Santa Clara Valley region.

ONGOING RESPONSIBILITIES

- Collect, preserve, document, protect, exhibit, and interpret objects of cultural and historical significance to the Campbell area.
- Maintain the collection to American Association of Museums standards, as is practical.
- Develop, provide and promote educational programs and services for school aged children.
- Develop, provide, and promote educational events and/ or special presentations to adult visitors to the Museums or community organizations.
- Secure supplemental funding sources to support museum programs.
- Supervise and provide guidance and direction to museum staff and volunteers.
- Manage and maintain the exhibit space in the Historical (firehouse) Museum, Ainsley House, City Hall, and Heritage Theater and change exhibits in each at least once annually.
- Manage Museum external museum website.
- Oversee Ainsley House, Carriage House, and Historical Museum facilities.
- Oversee Ainsley House and Historical Museum gardens.
- Maintain the Ainsley House garden as a seasonal rental venue.
- Promote individual and group visits to both the Ainsley House and Historical (firehouse) Museum.
- Recruit and train docents, greeters, special event volunteers, garden volunteers, and museum collection volunteers on an as needed basis
- Support and facilitate the Museum Foundation in their fundraising efforts to support the Museum collections, programs and facilities.
- Provide bi-monthly reports to the Civic Improvement Commission.
- Provide support, as needed, to the Historic Preservation Board.
- Work with non-profit and private sources to generate funds to support Museums operational costs.

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Increase accessible searchable Museum collection records by 5% **[Operational Need]**

PERFORMANCE MEASURES

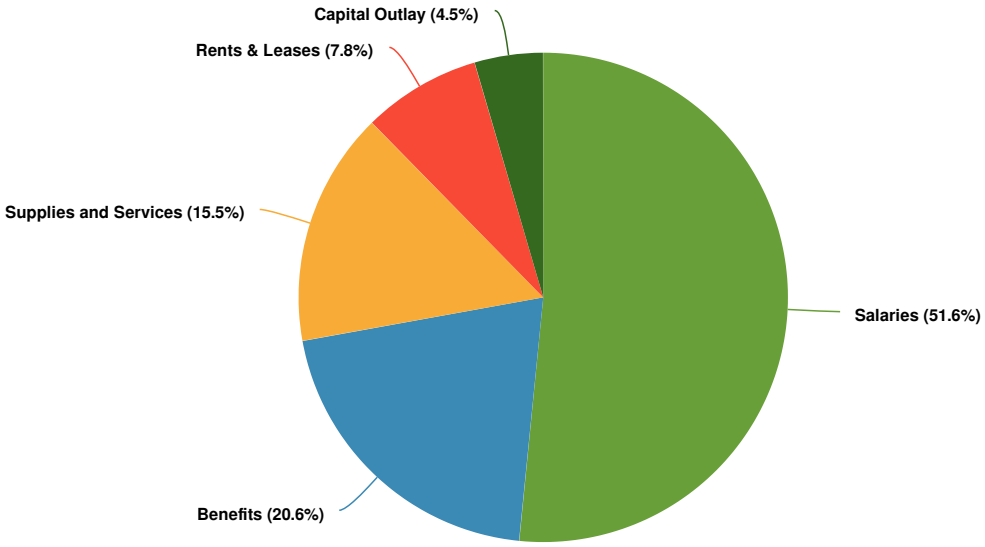
	Measure	FY 21	FY 22	FY 23
1	Ainsley Gardens are rented 75% of the time during peak available days	23% 10/44	61% 27/44	52% 24/46
2	Museum Education reaches 5,000 school children annually (on site field trips and off-site outreach	63	92	1026
3	Visitor & event attendance reaches goals (5,000 total): - Ainsley House visitors* - 1,500 - Historical Museum visitors* - 500 - Ainsley House Garden Events - 3,000 *general public and museum members	535 AH/0 CHM/0 AHG/535	3783 AH/1698 CHM/0 AHG/2085	4056 AH/2061 CHM/206 AHG/1789
4	Museum volunteers complete 4,000 volunteer hours annually	1062	3419	3333
5	50% of museum donations are processed for accession into the collection within one year of donation	5/10 50%	4/6 67%	3/5 60%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Transitioned History Happy Hour series back to in-person events
- Reopened the Historical Museum and hosted school field trips again in Spring 2023
- Migrated to a cloud-based collections database allowing volunteers to work remotely
- Displayed new artworks at the Historical Museum and City Hall from the Art Show winners for 2022
- Reestablished Museum programs, tours, and events at the Ainsley House
- Curated five new exhibits: General Store Redux; Ohlone: Back from Extinction; Miasma to Germ Theory; Campbell and the Mail; and History of Photography
- Hosted a successful garden concert series for Fall 2022 and Spring 2023

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$173,442	$193,471	$198,006	$228,033	15.2%
Benefits	$75,630	$97,119	$83,910	$91,022	8.5%
Supplies and Services	$38,259	$53,788	$68,200	$68,552	0.5%
Rents & Leases	$34,566	$34,566	$34,566	$34,566	0%
Capital Outlay	$0	$0	$0	$20,000	N/A
Total Expense Objects:	**$321,897**	**$378,944**	**$384,682**	**$442,172**	**14.9%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Recreation Supervisor	0.75	0.75	0.75	0.88	0.13
Museum Collections Specialist	1.00	1.00	1.00	1.00	-
TOTAL	1.75	1.75	1.75	1.88	0.13

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Facility Attendant Staff	0.02	0.02	0.09	0.09	-
Building Attendant (Museum Support)	0.02	-	-	-	-
Program Assistant	0.09	-	0.05	0.12	0.07
Event Coordinator	0.09	0.08	0.36	0.40	0.04
Guest Services Associate	0.01	-	-	-	-
TOTAL	0.21	0.10	0.50	0.61	0.11

Expenditures by Fund

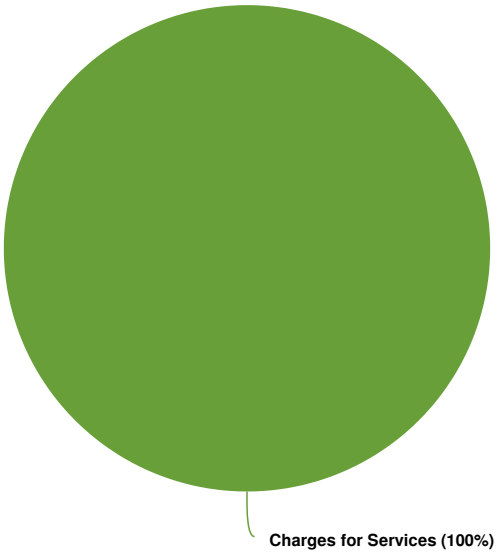
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.528.7001	$150,167	$155,738	$181,346	$207,473	14.4%
PERSONNEL - TEMPORARY	101.528.7002	$7,174	$18,255	$16,600	$20,500	23.5%
Event Coordinator 0.40 FTEs	*101.528.7002*	*$0*	*$0*	*$12,000*	*$13,500*	*12.5%*
Facility Attendant 0.09 FTEs	*101.528.7002*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Program Assistant 0.12 FTEs	*101.528.7002*	*$0*	*$0*	*$1,600*	*$4,000*	*150%*
PERSONNEL - OVERTIME	101.528.7003	$0	$0	$60	$60	0%
VACATION PAY	101.528.7006	$11,749	$12,787	$0	$0	0%
SICK LEAVE PAY	101.528.7007	$4,352	$6,692	$0	$0	0%
Total Salaries:		**$173,442**	**$193,471**	**$198,006**	**$228,033**	**15.2%**
Benefits						
PERS RETIREMENT	101.528.7106	$29,858	$47,543	$50,144	$56,344	12.4%
DENTAL INSURANCE	101.528.7107	$4,655	$4,297	$4,297	$4,297	0%
GROUP HEALTH INSURANCE	101.528.7108	$29,666	$33,324	$21,276	$21,709	2%
GROUP LIFE INSURANCE	101.528.7109	$403	$372	$372	$372	0%
WORKERS COMP INSURANCE	101.528.7110	$1,120	$1,514	$633	$724	14.4%
GROUP DISABILITY INS	101.528.7112	$1,580	$1,458	$1,458	$1,458	0%
MEDICARE	101.528.7113	$2,815	$2,928	$2,630	$3,008	14.4%
DEFERRED COMP CONTRIB	101.528.7122	$2,279	$2,284	$1,300	$1,304	0.3%
VEBA HEALTH DEF COMP	101.528.7124	$3,161	$3,163	$1,800	$1,805	0.3%
PARS RETIREMENT	101.528.7126	$93	$237	$0	$0	0%
Total Benefits:		**$75,630**	**$97,119**	**$83,910**	**$91,022**	**8.5%**
Supplies and Services						
UTILITIES-ELECT/GAS	101.528.7420	$21,280	$19,909	$22,000	$22,720	3.3%
Electricity & Gas - PG&E (Museum & Ainsley House)	*101.528.7420*	*$0*	*$0*	*$19,000*	*$19,600*	*3.2%*
Sewer (Museum & Ainsley House)	*101.528.7420*	*$0*	*$0*	*$600*	*$620*	*3.3%*
Water (Museum & Ainsley House)	*101.528.7420*	*$0*	*$0*	*$2,400*	*$2,500*	*4.2%*
COMMUNICATIONS-PHONES	101.528.7421	$797	$807	$0	$0	0%
OFFICE EXPENSE	101.528.7424	$59	$285	$300	$300	0%
Museum Operations	*101.528.7424*	*$0*	*$0*	*$300*	*$300*	*0%*
SPECIAL DEPARTMENTAL	101.528.7427	$5,592	$20,984	$22,900	$20,500	-10.5%
Digital Subscriptions	*101.528.7427*	*$0*	*$0*	*$0*	*$1,500*	*N/A*
Collection Supplies	*101.528.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Conservation of Artifacts	*101.528.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Exhibit Expense	*101.528.7427*	*$0*	*$0*	*$8,300*	*$5,000*	*-39.8%*
Program Supplies	*101.528.7427*	*$0*	*$0*	*$1,000*	*$3,000*	*200%*
Volunteer Supplies	*101.528.7427*	*$0*	*$0*	*$300*	*$500*	*66.7%*
Garden Supplies	*101.528.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Artificial Tree (Ainsley House)	*101.528.7427*	*$0*	*$0*	*$800*	*$0*	*-100%*
Lap Top	*101.528.7427*	*$0*	*$0*	*$2,000*	*$0*	*-100%*
PROMOTIONAL EXPENSE	101.528.7431	$1,800	$2,160	$3,600	$3,600	0%
Marketing Expenses	*101.528.7431*	*$0*	*$0*	*$2,800*	*$2,800*	*0%*
Marketing Expenses: Holiday Guide	*101.528.7431*	*$0*	*$0*	*$800*	*$800*	*0%*
OTHER CONTRACTUAL SERVICE	101.528.7432	$7,712	$9,090	$18,800	$20,832	10.8%
Ainsley House Window Cleaning	*101.528.7432*	*$0*	*$0*	*$0*	*$1,000*	*N/A*
Ainsley House Custodial Services	*101.528.7432*	*$0*	*$0*	*$10,600*	*$11,236*	*6%*
Awning Cleaning / Bi-Annual	*101.528.7432*	*$0*	*$0*	*$1,600*	*$1,600*	*0%*
Museum Custodial Services	*101.528.7432*	*$0*	*$0*	*$6,600*	*$6,996*	*6%*
MEMBERSHIPS/DUES/BOOKS	101.528.7434	$553	$553	$600	$600	0%
Books / Dues	*101.528.7434*	*$0*	*$0*	*$600*	*$600*	*0%*
OTHER CHARGES	101.528.7438	$466	$0	$0	$0	0%
Total Supplies and Services:		**$38,259**	**$53,788**	**$68,200**	**$68,552**	**0.5%**
Rents & Leases						
USER CHGS - IT POOL	101.528.7551	$34,566	$34,566	$34,566	$34,566	0%
Total Rents & Leases:		**$34,566**	**$34,566**	**$34,566**	**$34,566**	**0%**
Capital Outlay						
IMP OTHER THAN BUILDING	101.528.7883	$0	$0	$0	$20,000	N/A
Special Use Funds for Museum	*101.528.7883*	*$0*	*$0*	*$0*	*$20,000*	*N/A*
Total Capital Outlay:		**$0**	**$0**	**$0**	**$20,000**	**N/A**
Total General Fund:		**$321,897**	**$378,944**	**$384,682**	**$442,172**	**14.9%**
Total Governmental Funds:		**$321,897**	**$378,944**	**$384,682**	**$442,172**	**14.9%**
Total All Funds:		**$321,897**	**$378,944**	**$384,682**	**$442,172**	**14.9%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Program Revenue-Museum	$1,927	$2,260	$3,400	$8,380	146.5%
Ainsley House Rental	$33,122	$33,802	$27,600	$22,747	-17.6%
Admission Fees-Museum	$0	$4,307	$2,100	$5,400	157.1%
Total Charges for Services:	**$35,049**	**$40,369**	**$33,100**	**$36,527**	**10.4%**
Miscellaneous Revenues					
Donations-Hist Museum	$110	$136,987	$0	$0	0%
Total Miscellaneous Revenues:	**$110**	**$136,987**	**$0**	**$0**	**0%**
Total Revenue Source:	**$35,159**	**$177,356**	**$33,100**	**$36,527**	**10.4%**

529 - Heritage Theatre

GENERAL FUND - (101)
Program Manager - Recreation Services Manager

MISSION STATEMENT

Provide a quality venue for a variety of cultural entertainment and educational opportunities for the surrounding region in a sound, business-like manner.

ONGOING RESPONSIBILITIES

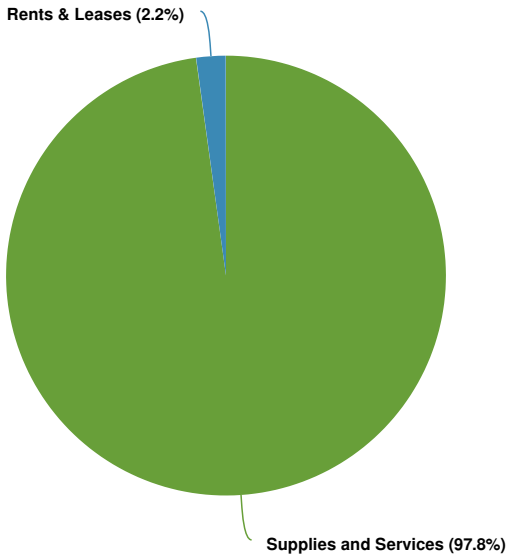
- Provide a quality venue, for production of a variety of entertainment and cultural activities
- Monitor performance of contract Theatre management staff relating to financial and productivity measures
- Operate the facility within a fiscally responsible framework that carefully balances creative and financial goals
- Bring major entertainment to the Campbell community through a series of in-house productions
- Market the shows and rental facility to maintain a strong presence in the West Valley area
- Monitor use of the Theatre and facilitate maintenance and repairs in a timely fashion
- Manage the Theatre's volunteer recruitment, retention and training program
- Maintain a database of Theatre patrons
- Work with the Friends of the Heritage Theatre to implement a continuous fund development plan, including systematic grant solicitation, underwriting/sponsorship programs, and community fund-raising activities
- Achieve rental, marketing and fund-raising goals to generate revenue to limit impact on the City's General Fund to a maximum of $200,000 in support per year.

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	60% of all prime dates are booked.	0%	23%	40%
2	Sponsorship revenue is 7% of overall Theatre expenses.	0.0%	0.0%	6.0%
3	Ratio of gross revenues (net of P&E) to expenses is 70% or greater.	0%	38%	78%
4	75% of available tickets for City Season shows will be sold.	0%	38%	73%
5	General Fund subsidy of Theatre Program to be $200,000/year or less.	GRANT	GRANT	$201,870

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Supplies and Services	$422,563	$611,351	$1,056,182	$1,293,645	22.5%
Rents & Leases	$28,805	$28,805	$28,805	$28,805	0%
Capital Outlay	$0	$110,110	$86,496	$0	-100%
Total Expense Objects:	**$451,367**	**$750,266**	**$1,171,483**	**$1,322,450**	**12.9%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

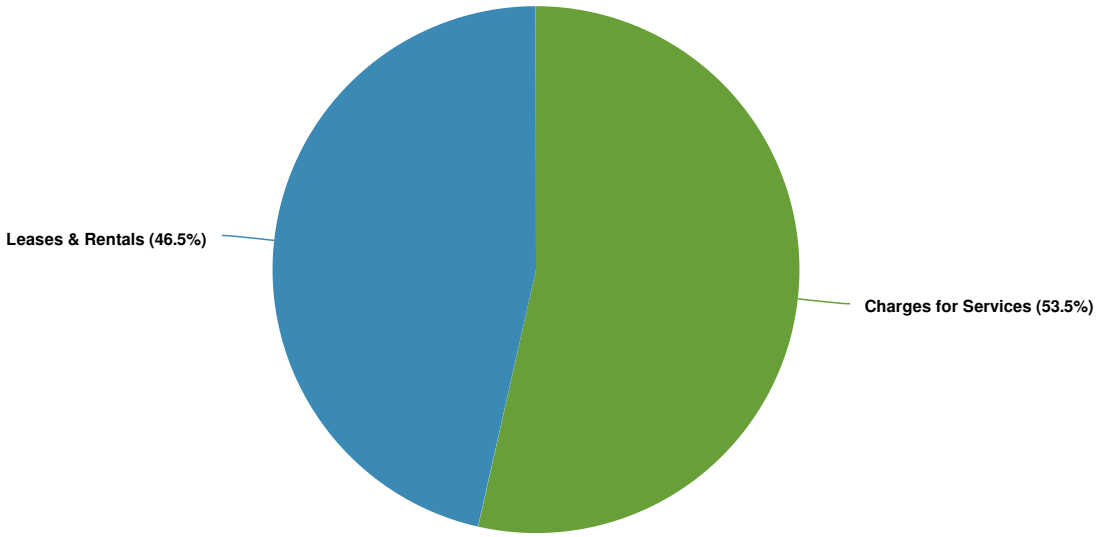
Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Supplies and Services						
UTILITIES-ELECT/GAS	101.529.7420	$3,132	-$14,393	$17,800	$35,500	99.4%
Gas & Electricity	*101.529.7420*	*$0*	*$0*	*$16,000*	*$25,000*	*56.3%*
Sewer	*101.529.7420*	*$0*	*$0*	*$800*	*$2,500*	*212.5%*
Water	*101.529.7420*	*$0*	*$0*	*$1,000*	*$8,000*	*700%*
COMMUNICATIONS-PHONES	101.529.7421	$9,668	$10,083	$8,500	$10,000	17.6%
Cell Phone for Theatre Staff, Comcast, Wifi	*101.529.7421*	*$0*	*$0*	*$8,500*	*$10,000*	*17.6%*
ADVERTISING	101.529.7422	$1,890	$469	$60,000	$69,000	15%
Marketing for Co-produced & Season Shows	*101.529.7422*	*$0*	*$0*	*$57,500*	*$66,500*	*15.7%*
Theatre Marketing & Advertising	*101.529.7422*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
OFFICE EXPENSE	101.529.7424	$333	$810	$10,000	$10,000	0%
Box Office Supplies	*101.529.7424*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Office Supplies	*101.529.7424*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Postage	*101.529.7424*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
SMALL TOOLS	101.529.7425	$0	$0	$100	$100	0%
SPECIAL DEPARTMENTAL	101.529.7427	$532	$12,892	$60,170	$77,880	29.4%
Special Prog Exp: Performer Lodging	*101.529.7427*	*$0*	*$0*	*$4,800*	*$5,900*	*22.9%*
First Aid Kits, Supplies & Equipment	*101.529.7427*	*$0*	*$0*	*$100*	*$100*	*0%*
Maintenance & Janitorial Supplies	*101.529.7427*	*$0*	*$0*	*$200*	*$200*	*0%*
Photo Framing	*101.529.7427*	*$0*	*$0*	*$220*	*$220*	*0%*
Piano Tuning	*101.529.7427*	*$0*	*$0*	*$1,000*	*$0*	*-100%*
Production Equipment & Supplies	*101.529.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Special Programing Expenses: Catering for Performers (Shows)	*101.529.7427*	*$0*	*$0*	*$8,250*	*$19,100*	*131.5%*
Special Programing Expenses: Performer Transportation	*101.529.7427*	*$0*	*$0*	*$1,600*	*$2,000*	*25%*
Special Programing Expenses: Program Printing	*101.529.7427*	*$0*	*$0*	*$7,200*	*$7,560*	*5%*
Special Programing Expenses: Special Equipment Rental	*101.529.7427*	*$0*	*$0*	*$31,800*	*$37,800*	*18.9%*
MAINT-BLDGS/STRUC/GROUND	101.529.7428	$0	$650	$1,300	$1,300	0%
General Repairs for Customer Use-Related Damages (Reimbursable)	*101.529.7428*	*$0*	*$0*	*$1,300*	*$1,300*	*0%*
MAINT & OPER OF EQUIP	101.529.7429	$2,200	$2,300	$9,835	$10,000	1.7%
Choice Ticketing	*101.529.7429*	*$0*	*$0*	*$2,835*	*$3,000*	*5.8%*
Preventative Maintenance Agreements: HVAC System	*101.529.7429*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Repairs to Walkie Talkies, Elevators, etc.	*101.529.7429*	*$0*	*$0*	*$500*	*$500*	*0%*
Routine Service & Repairs: Lighting Equipment	*101.529.7429*	*$0*	*$0*	*$250*	*$250*	*0%*
Routine Service & Repairs: Microphone & Public Address System Repairs	*101.529.7429*	*$0*	*$0*	*$250*	*$250*	*0%*
Service Agreements: D&V Sound Annual Maintenance Contract	*101.529.7429*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Service Agreements: Elevator Maintenance	*101.529.7429*	*$0*	*$0*	*$2,400*	*$2,400*	*0%*
Service Agreements: Fire/ Intrusion / Burglar Alarm Monitoring	*101.529.7429*	*$0*	*$0*	*$600*	*$600*	*0%*
PROF & SPECIAL SERVICES	101.529.7430	$380,971	$45,176	$796,453	$970,195	21.8%
Reimbursable Labor: Front of House	*101.529.7430*	*$0*	*$0*	*$0*	*$13,500*	*N/A*
Contract for Theatre Management & Theatre Manager	*101.529.7430*	*$0*	*$0*	*$184,742*	*$240,646*	*30.3%*
Fund Development & Volunteer Expeneses	*101.529.7430*	*$0*	*$0*	*$1,000*	*$1,500*	*50%*
In-House Production Talent (Based on Season)	*101.529.7430*	*$0*	*$0*	*$150,000*	*$200,000*	*33.3%*
Other Reimbursable Expenses	*101.529.7430*	*$0*	*$0*	*$700*	*$1,500*	*114.3%*
Annual Research Fee	*101.529.7430*	*$0*	*$0*	*$2,510*	*$2,600*	*3.6%*
On-Going Operations: Box Office & House Manager	*101.529.7430*	*$0*	*$0*	*$88,128*	*$106,515*	*20.9%*
On-Going Operations: Marketing / Media Relations	*101.529.7430*	*$0*	*$0*	*$56,700*	*$56,700*	*0%*
On-Going Operations: Production Manager	*101.529.7430*	*$0*	*$0*	*$16,530*	*$12,285*	*-25.7%*
On-Going Operations: Technical Staff	*101.529.7430*	*$0*	*$0*	*$44,793*	*$62,384*	*39.3%*
Reimbursable Labor: Box Office @ Events	*101.529.7430*	*$0*	*$0*	*$11,664*	*$12,150*	*4.2%*
Reimbursable Labor: House Manager @ Events	*101.529.7430*	*$0*	*$0*	*$55,519*	*$52,083*	*-6.2%*
Reimbursable Labor: Technical Staff	*101.529.7430*	*$0*	*$0*	*$184,167*	*$208,332*	*13.1%*
OTHER CONTRACTUAL SERVICE	101.529.7432	$17,499	$23,400	$45,415	$45,170	-0.5%
Box Office Ticketing Software Support	*101.529.7432*	*$0*	*$0*	*$2,625*	*$3,000*	*14.3%*
Carpeting Cleaning	*101.529.7432*	*$0*	*$0*	*$4,320*	*$4,320*	*0%*
Custodial Services & Upholstery Cleaning	*101.529.7432*	*$0*	*$0*	*$28,750*	*$28,750*	*0%*
Security Services for In-House Productions	*101.529.7432*	*$0*	*$0*	*$9,720*	*$9,100*	*-6.4%*
INSURANCE & SURETY BONDS	101.529.7433	$0	$0	$5,984	$16,000	167.4%
Show Insurance (Annual Policy Based on Attendance or Square Fee & Number of Shows)	*101.529.7433*	*$0*	*$0*	*$5,984*	*$16,000*	*167.4%*
OTHER CHARGES	101.529.7438	$6,337	$30,638	$40,625	$48,500	19.4%
American Society of Composers, Authors & Producers (ASCAP)/Broadcast Music, Inc. License Fee	*101.529.7438*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
Credit Card Transaction & Bank Fees	*101.529.7438*	*$0*	*$0*	*$18,000*	*$25,000*	*38.9%*
Internet Tracking Fees	*101.529.7438*	*$0*	*$0*	*$19,125*	*$20,000*	*4.6%*
Total Supplies and Services:		**$422,563**	**$112,023**	**$1,056,182**	**$1,293,645**	**22.5%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Rents & Leases						
USER CHGS - IT POOL	101.529.7551	$28,805	$28,805	$28,805	$28,805	0%
Total Rents & Leases:		**$28,805**	**$28,805**	**$28,805**	**$28,805**	**0%**
Capital Outlay						
IMP OTHER THAN BUILDING	101.529.7883	$0	$0	$86,496	$0	-100%
Total Capital Outlay:		**$0**	**$0**	**$86,496**	**$0**	**-100%**
Total General Fund:		**$451,367**	**$140,828**	**$1,171,483**	**$1,322,450**	**12.9%**
Special Revenue						
Other Federal Grants Fund						
Supplies and Services						
Utilities-Elect/Gas	218.529.7420	$0	$14,394	$0	$0	0%
Advertising	218.529.7422	$0	$13,316	$0	$0	0%
Prof & Special Services	218.529.7430	$0	$453,899	$0	$0	0%
Other Contractual Service	218.529.7432	$0	$17,719	$0	$0	0%
Total Supplies and Services:		**$0**	**$499,328**	**$0**	**$0**	**0%**
Capital Outlay						
Machinery & Equipment	218.529.7884	$0	$110,110	$0	$0	0%
Total Capital Outlay:		**$0**	**$110,110**	**$0**	**$0**	**0%**
Total Other Federal Grants Fund:		**$0**	**$609,438**	**$0**	**$0**	**0%**
Total Special Revenue:		**$0**	**$609,438**	**$0**	**$0**	**0%**
Total Governmental Funds:		**$451,367**	**$750,266**	**$1,171,483**	**$1,322,450**	**12.9%**
Total All Funds:		**$451,367**	**$750,266**	**$1,171,483**	**$1,322,450**	**12.9%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Investments and Other Interest Income					
Other Interest	$0	$75	$0	$0	0%
Total Investments and Other Interest Income:	**$0**	**$75**	**$0**	**$0**	**0%**
Intergovernmental Revenue					
Federal Aid	$0	$609,438	$0	$0	0%
Total Intergovernmental Revenue:	**$0**	**$609,438**	**$0**	**$0**	**0%**
Charges for Services					
Theater Revenue	$0	$854	$2,000	$2,100	5%
Theater Preservation Chg	-$1,155	$13,236	$23,650	$62,118	162.7%
Theatre Facility Fee	$0	$6,092	$15,700	$71,980	358.5%
Concession & Merchandise	$0	$588	$3,500	$1,375	-60.7%
Theater Ticket Sales	-$20,580	$89,870	$224,000	$368,815	64.6%
Sponsorship Income	$1,813	$0	$56,500	$57,000	0.9%
Theater Program Ads	$0	$0	$5,225	$5,200	-0.5%
Total Charges for Services:	**-$19,923**	**$110,640**	**$330,575**	**$568,588**	**72%**
Leases & Rentals					
Other Rental Income	-$50	$137,597	$380,000	$493,500	29.9%
Total Leases & Rentals:	**-$50**	**$137,597**	**$380,000**	**$493,500**	**29.9%**
Total Revenue Source:	**-$19,973**	**$857,750**	**$710,575**	**$1,062,088**	**49.5%**

531 - Sports, Aquatics & Fitness

GENERAL FUND - (101)
Program Manager - Recreation Supervisor

MISSION STATEMENT

Provide quality recreational sports, aquatics and fitness program opportunities to Campbell residents through effective use of City resources.

ONGOING RESPONSIBILITIES

- Provide high quality sports, aquatics and fitness programs.
- Reduce overhead operational costs wherever possible without reducing program quality
- Generate revenues equal to at least 125% of the program costs to contribute toward covering departmental and city-wide overhead
- Offer a variety of fitness classes to meet the changing fitness and recreational interests, trends and demands of the community
- Provide a variety of Youth Sports classes and classes to encourage and support childhood health, including soccer, basketball, volleyball, flag football, lacrosse, tennis, and skateboarding for ages 3-12 years old.
- Provide a range of Aquatics Programming to meet the diverse community needs, including Adult Lap Swimming, Senior Water Exercise, Swim Lessons, Community Recreation Swim, and Youth Swim Team.
- Encourage community health, fitness and competition by providing two annual fun runs for all ages that bring visitors to Campbell and create community excitement
- Supervise Campbell Skate Park Programs
- Supervise Campbell Wave Swim Team

PERFORMANCE MEASURES

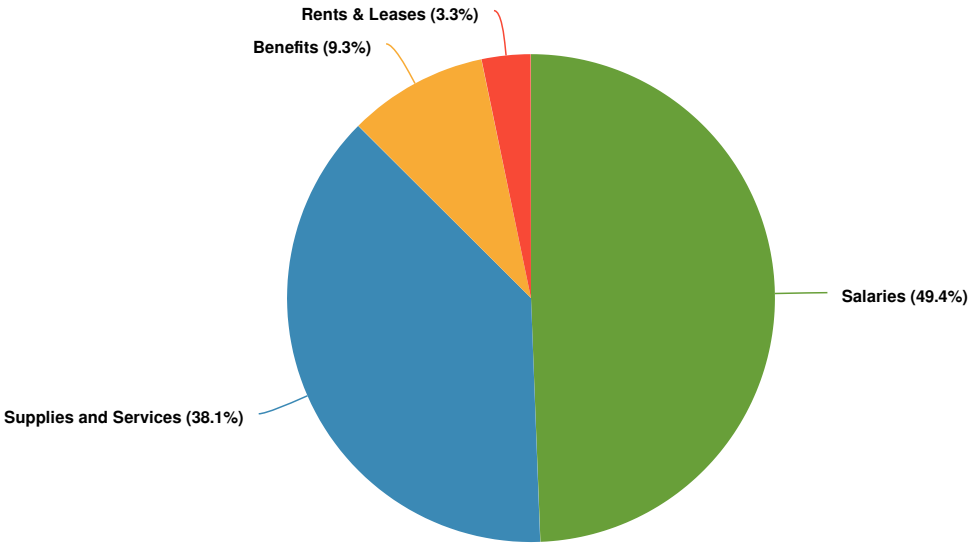
	Measure	FY 21	FY 22	FY 23
1	Attain 70% of capacity or better in all programs.	61%	77%	82%
2	50% of participants are residents	57%	42%	87%
3	75% of surveyed participants rate activities as satisfactory or better	98%	93%	93%
4	Ratio of gross revenues to division expenses is 107% or greater.	120%	119%	123%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Exceeded revenue targets for Fitness programs
- Increased revenue for Sports classes and camps by $100,000 compared to last fiscal year\
- Hosted over 18,000 visitors at the Campbell Pool for Adult Lap Swim
- Taught swim lessons to 662 participants increasing water safety in our community
- Successfully transitioned Oktoberfest and Valentine Fun Runs to in-person events
- Reestablished Youth Basketball League for children in grades 1 through 5

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$383,080	$451,004	$541,992	$524,261	-3.3%
Benefits	$137,172	$165,325	$164,497	$98,230	-40.3%
Supplies and Services	$159,310	$328,367	$438,500	$404,170	-7.8%
Rents & Leases	$34,566	$34,566	$34,566	$34,566	0%
Total Expense Objects:	**$714,129**	**$979,262**	**$1,179,555**	**$1,061,227**	**-10%**

Staffing (Full-Time Equivalents)

Permanent Personnel	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Recreation Supervisor	1.00	1.00	1.00	1.00	-
Recreation Specialist (Aquatics)	1.00	1.00	1.00	1.00	-
Recreation Program Coordinator *	-	-	1.00	-	(1.00)
Recreation Specialist (Fitness)	1.00	1.00	-	-	-
**Moved to 101.532*					
TOTAL	3.00	3.00	3.00	2.00	(1.00)
Temporary Personnel	**FY 2021 Adopted**	**FY 2022 Adopted**	**FY 2023 Adopted**	**FY 2024 Adopted**	**FY23>24 change**
SPORTS:					-
Adult Sports League Officials	0.08	-	-	-	-
Youth League/Camp Leaders	0.10	-	-	-	-
Sports Class Instructors	0.15	0.07	0.26	0.34	0.08
Recreation Specialist	0.03	-	-	-	-
					-
AQUATICS:					-
Swim Team Coaches (5)	1.14	2.46	0.48	0.72	0.24
Aquatic Instructor/Lifeguard	0.82	2.33	1.97	3.65	1.68
					-
FITNESS:					-
Fitness Program Staff (Drop-in)	1.10	-	-	-	-
Fitness Program Class Instructors	0.40	0.32	1.28	1.30	0.02
					-
SKATE PARK:					-
Skate Park Attendant	0.23	-	-	-	-
Skate Park Instructor	0.16	0.17	0.26	0.26	-
TOTAL	4.21	5.35	4.25	6.27	2.02

Expenditures by Fund

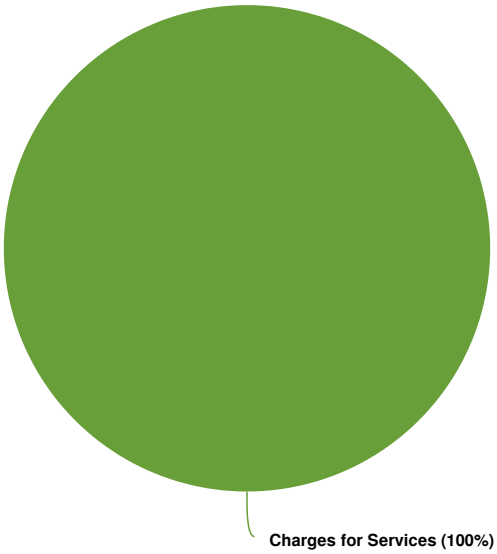
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.531.7001	$255,407	$242,797	$310,492	$207,561	-33.2%
PERSONNEL - TEMPORARY	101.531.7002	$110,455	$181,840	$229,500	$314,700	37.1%
Aquatics Instructor / Lifeguard 3.65 FTEs	*101.531.7002*	*$0*	*$0*	*$129,900*	*$191,400*	*47.3%*
Swim Team Coach 0.72 FTEs	*101.531.7002*	*$0*	*$0*	*$21,000*	*$30,000*	*42.9%*
Fitness Instructors 1.30 FTEs	*101.531.7002*	*$0*	*$0*	*$57,000*	*$60,000*	*5.3%*
Sports Class Instructors 0.34 FTEs	*101.531.7002*	*$0*	*$0*	*$13,000*	*$23,400*	*80%*
Skatepark Instructors 0.26 FTEs	*101.531.7002*	*$0*	*$0*	*$8,600*	*$9,900*	*15.1%*
PERSONNEL - OVERTIME	101.531.7003	$0	$978	$2,000	$2,000	0%
VACATION PAY	101.531.7006	$12,118	$15,527	$0	$0	0%
SICK LEAVE PAY	101.531.7007	$5,100	$9,861	$0	$0	0%
Total Salaries:		**$383,080**	**$451,004**	**$541,992**	**$524,261**	**-3.3%**
Benefits						
UNIFORM ALLOWANCE	101.531.7105	$30	$0	$0	$0	0%
PERS RETIREMENT	101.531.7106	$49,228	$75,730	$86,886	$56,545	-34.9%
DENTAL INSURANCE	101.531.7107	$6,983	$5,908	$6,445	$4,297	-33.3%
GROUP HEALTH INSURANCE	101.531.7108	$51,401	$38,838	$49,169	$23,314	-52.6%
GROUP LIFE INSURANCE	101.531.7109	$605	$496	$558	$372	-33.3%
WORKERS COMP INSURANCE	101.531.7110	$8,525	$11,545	$4,130	$2,358	-42.9%
GROUP DISABILITY INS	101.531.7112	$2,369	$1,944	$2,187	$1,458	-33.3%
MEDICARE	101.531.7113	$5,938	$7,028	$4,521	$3,019	-33.2%
OTHER BENEFITS PAY	101.531.7118	$1,305	$1,305	$3,100	$650	-79%
SICK LEAVE PAYOFF	101.531.7120	$0	$917	$0	$0	0%
COMP/VAC PAYOFF	101.531.7121	$0	$10,663	$0	$0	0%
DEFERRED COMP CONTRIB	101.531.7122	$3,915	$3,605	$3,900	$2,607	-33.1%
VEBA HEALTH DEF COMP	101.531.7124	$5,428	$4,993	$3,600	$3,610	0.3%
PARS RETIREMENT	101.531.7126	$1,445	$2,353	$0	$0	0%
Total Benefits:		**$137,172**	**$165,325**	**$164,497**	**$98,230**	**-40.3%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.531.7427	$875	$336	$7,000	$8,370	19.6%
Aquatics Program Supplies	*101.531.7427*	*$0*	*$0*	*$0*	*$6,000*	*N/A*
Santa Clara County Pool Permits	*101.531.7427*	*$0*	*$0*	*$0*	*$870*	*N/A*
Fitness Equipment Replacement	*101.531.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Sports Program Supplies	*101.531.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Lane Line Reels	*101.531.7427*	*$0*	*$0*	*$5,000*	*$0*	*-100%*
Aquatics & Swim Team Supplies	*101.531.7427*	*$0*	*$0*	*$500*	*$0*	*-100%*
MAINT & OPER OF EQUIP	101.531.7429	$250	$1,664	$2,000	$2,000	0%
Maintenance of Spin Bikes	*101.531.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Maintenance of Weight Room	*101.531.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
OTHER CONTRACTUAL SERVICE	101.531.7432	$124,604	$291,935	$367,000	$322,200	-12.2%
Payment for Sport Camp (Soccer Camps) and Contract Class Instructors	*101.531.7432*	*$0*	*$0*	*$367,000*	*$322,200*	*-12.2%*
MEMBERSHIPS/DUES/BOOKS	101.531.7434	$60	$60	$500	$500	0%
Books, Dues & Subscriptions	*101.531.7434*	*$0*	*$0*	*$500*	*$500*	*0%*
OTHER CHARGES	101.531.7438	$28,307	$19,850	$20,000	$30,000	50%
CivicRec Fees and Charges	*101.531.7438*	*$0*	*$0*	*$20,000*	*$30,000*	*50%*
SPEC COMMUNITY SERVICES	101.531.7441	$5,215	$14,522	$42,000	$41,100	-2.1%
Aquatics Supplies	*101.531.7441*	*$0*	*$0*	*$3,950*	*$4,000*	*1.3%*
Fitness Supplies	*101.531.7441*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Fun Run Supplies	*101.531.7441*	*$0*	*$0*	*$21,800*	*$23,000*	*5.5%*
Skatepark Supplies	*101.531.7441*	*$0*	*$0*	*$1,500*	*$1,600*	*6.7%*
Sports Supplies	*101.531.7441*	*$0*	*$0*	*$12,250*	*$10,000*	*-18.4%*
Total Supplies and Services:		**$159,310**	**$328,367**	**$438,500**	**$404,170**	**-7.8%**
Rents & Leases						
USER CHGS - IT POOL	101.531.7551	$34,566	$34,566	$34,566	$34,566	0%
Total Rents & Leases:		**$34,566**	**$34,566**	**$34,566**	**$34,566**	**0%**
Total General Fund:		**$714,129**	**$979,262**	**$1,179,555**	**$1,061,227**	**-10%**
Total Governmental Funds:		**$714,129**	**$979,262**	**$1,179,555**	**$1,061,227**	**-10%**
Total All Funds:		**$714,129**	**$979,262**	**$1,179,555**	**$1,061,227**	**-10%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Program Fees-Sports	$257,847	$546,482	$690,000	$725,200	5.1%
Program Fees-Aquatics	$259,749	$366,579	$319,000	$402,500	26.2%
Program Fees-Fitness	$163,028	$168,469	$135,000	$145,000	7.4%
Skate Park Income	$23,408	$28,106	$33,700	$34,700	3%
Drop In Classes	-$666	$0	$0	$0	0%
Total Charges for Services:	**$703,366**	**$1,109,636**	**$1,177,700**	**$1,307,400**	**11%**
Total Revenue Source:	**$703,366**	**$1,109,636**	**$1,177,700**	**$1,307,400**	**11%**

532 - Pre-School, Day Camp & Enrichment Classes

GENERAL FUND - (101)
Program Manager - Recreation Supervisor

MISSION STATEMENT

Provide a variety of recreational classes, camps and special events that enrich the quality of life, strengthen community identity, increase cultural unity and promote wellness and health.

ONGOING RESPONSIBILITIES

- Provide a wide variety of high quality fee-based special interest classes and programs that will recover 125% of their direct expenses
- Hire qualified staff for classes, pre-school, camps and provide additional training for specific skills desired to provide a safe and well-supervised program
- Provide a quality pre-school program that operates at 95% of enrollment capacity
- Maintain cooperative relationships with the CUSD and the CUHSD to coordinate programs and issues concerning Campbell residents and youth
- Offer a children's dance and cheerleading recital to supplement the traditional classroom experience and provide kids with the opportunity to build confidence and self-esteem
- Market activities through the Recreation Activity Guide, email newsletters, Community Center reader board, local newspaper, City website, City cable channel, kiosks and bulletin boards at City facilities and the Campbell Library
- Generate revenues of at least 125% of the direct costs for pre-school, camps and classes to contribute to department and city-wide overhead

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Attain 75% of capacity in all programs.	36%	64%	73%
2	75% of surveyed participants rate activities satisfactory or better	95%	93%	97%
3	50% of participants are residents.	69%	55%	67%
4	Ratio of gross revenues to division expenses is 115% or greater.	97%	132%	128%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Exceeded revenue targets for the Day Camp division by $85,000 and brought back field trips
- Provided social and emotional learning opportunities for 2,425 children in our community through our summer day camp program
- Exceeded revenue targets for Class division by $75,000 and expanded enrichment class offerings for youth and teens

Staffing (Full-Time Equivalents)

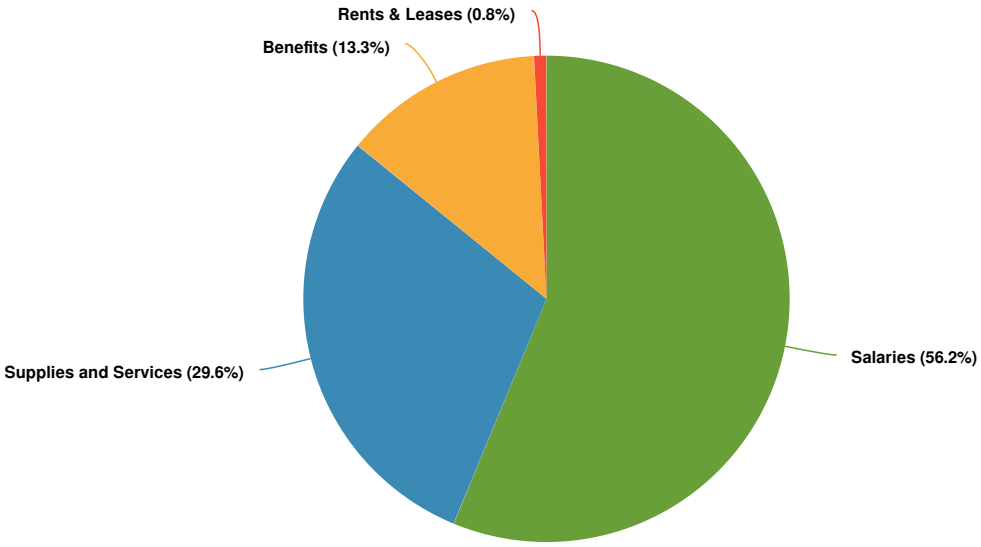
Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Recreation Supervisor	1.00	1.00	1.00	1.00	-
Recreation Specialist (Preschool)	2.00	1.54	1.50	1.00	-0.50
Recreation Program Coordinator	-	-	-	1.00	1.00
TOTAL	3.00	2.54	2.50	3.00	0.50

Permanent Part Time Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Recreation Specialist (Preschool)	-	-	-	0.50	0.50
TOTAL	-	-	-	0.50	0.50

Temporary Personel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Day Camp Senior Recreation Specialist	-	-	0.18	0.18	-
Day Camp Recreation Specialist	0.12	0.17	0.18	0.18	-
Day Camp Recreation Leader I, II, III	3.19	4.37	5.82	6.32	0.50
Class Instructors	0.63	0.22	0.19	0.27	0.08
Preschool Teacher	1.69	0.95	1.64	1.35	-0.29
Preschool Aides	1.69	1.08	2.38	2.03	-0.35
TOTAL	7.32	6.79	10.39	10.33	-0.06

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$345,560	$441,833	$651,641	$789,683	21.2%
Benefits	$119,958	$132,427	$129,431	$187,016	44.5%
Supplies and Services	$89,053	$250,815	$399,295	$415,705	4.1%
Rents & Leases	$11,522	$11,522	$11,522	$11,522	0%
Total Expense Objects:	**$566,093**	**$836,596**	**$1,191,889**	**$1,403,926**	**17.8%**

Expenditures by Fund

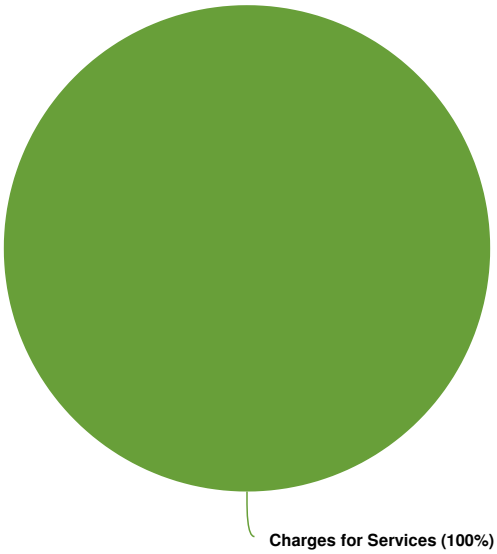
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.532.7001	$217,920	$180,196	$249,641	$346,708	38.9%
PERSONNEL - TEMPORARY	101.532.7002	$115,640	$235,925	$400,000	$440,975	10.2%
Day Camp Sr. Recreation Spec. 0.18 FTEs	*101.532.7002*	*$0*	*$0*	*$9,880*	*$9,500*	*-3.8%*
Day Camp Recreation Specialist 0.18 FTEs	*101.532.7002*	*$0*	*$0*	*$9,500*	*$9,500*	*0%*
Day Camp Leader I, II, II 6.32 FTEs	*101.532.7002*	*$0*	*$0*	*$220,626*	*$238,000*	*7.9%*
Class Instructors 0.27 FTEs	*101.532.7002*	*$0*	*$0*	*$12,850*	*$18,700*	*45.5%*
Preschool Teachers 1.35 FTEs	*101.532.7002*	*$0*	*$0*	*$85,560*	*$85,375*	*-0.2%*
Personnel Temporary : Preschool Teacher Aides 2.03 FTEs	*101.532.7002*	*$0*	*$0*	*$61,584*	*$79,900*	*29.7%*
PERSONNEL - OVERTIME	101.532.7003	$0	$0	$2,000	$2,000	0%
VACATION PAY	101.532.7006	$4,807	$9,971	$0	$0	0%
SICK LEAVE PAY	101.532.7007	$7,193	$15,741	$0	$0	0%
Total Salaries:		**$345,560**	**$441,833**	**$651,641**	**$789,683**	**21.2%**
Benefits						
UNIFORM ALLOWANCE	101.532.7105	$30	$0	$0	$0	0%
PERS RETIREMENT	101.532.7106	$38,398	$65,063	$69,029	$89,389	29.5%
DENTAL INSURANCE	101.532.7107	$6,916	$6,445	$6,445	$7,514	16.6%
GROUP HEALTH INSURANCE	101.532.7108	$50,767	$33,466	$31,109	$58,524	88.1%
GROUP LIFE INSURANCE	101.532.7109	$599	$558	$558	$650	16.6%
WORKERS COMP INSURANCE	101.532.7110	$4,684	$6,653	$9,949	$12,491	25.5%
GROUP DISABILITY INS	101.532.7112	$2,347	$1,939	$2,521	$2,550	1.1%
MEDICARE	101.532.7113	$5,452	$6,842	$3,620	$5,027	38.9%
OTHER BENEFITS PAY	101.532.7118	$102	$404	$0	$0	0%
DEFERRED COMP CONTRIB	101.532.7122	$3,835	$3,320	$2,600	$4,559	75.3%
VEBA HEALTH DEF COMP	101.532.7124	$5,317	$4,598	$3,600	$6,313	75.3%
PARS RETIREMENT	101.532.7126	$1,511	$3,139	$0	$0	0%
Total Benefits:		**$119,958**	**$132,427**	**$129,431**	**$187,016**	**44.5%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.532.7427	$187	$721	$3,500	$3,500	0%
Expendable Supplies - Day Camp	*101.532.7427*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Expendable Supplies - Pre-School	*101.532.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
OTHER CONTRACTUAL SERVICE	101.532.7432	$53,256	$186,837	$237,000	$230,900	-2.6%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Payment for Contract Class Instructors (e.g. Art Classes, Gardening, Music Together, Gymnastics, Economic Driving School)	*101.532.7432*	*$0*	*$0*	*$237,000*	*$230,900*	*-2.6%*
MEMBERSHIPS/DUES/BOOKS	101.532.7434	$315	$0	$695	$695	0%
Dues	*101.532.7434*	*$0*	*$0*	*$595*	*$595*	*0%*
Subscriptions	*101.532.7434*	*$0*	*$0*	*$100*	*$100*	*0%*
OTHER CHARGES	101.532.7438	$20,076	$19,850	$20,000	$30,000	50%
Civic Rec Fees and Charges	*101.532.7438*	*$0*	*$0*	*$20,000*	*$30,000*	*50%*
SPEC COMMUNITY SERVICES	101.532.7441	$15,218	$43,407	$138,100	$150,610	9.1%
Enrichment Class Supplies	*101.532.7441*	*$0*	*$0*	*$0*	*$2,110*	*N/A*
Youth Commission Event Supplies	*101.532.7441*	*$0*	*$0*	*$2,100*	*$2,100*	*0%*
Day Camps Supplies	*101.532.7441*	*$0*	*$0*	*$127,000*	*$137,400*	*8.2%*
Pre-School	*101.532.7441*	*$0*	*$0*	*$9,000*	*$9,000*	*0%*
Total Supplies and Services:		**$89,053**	**$250,815**	**$399,295**	**$415,705**	**4.1%**
Rents & Leases						
USER CHGS - IT POOL	101.532.7551	$11,522	$11,522	$11,522	$11,522	0%
Total Rents & Leases:		**$11,522**	**$11,522**	**$11,522**	**$11,522**	**0%**
Total General Fund:		**$566,093**	**$836,596**	**$1,191,889**	**$1,403,926**	**17.8%**
Total Governmental Funds:		**$566,093**	**$836,596**	**$1,191,889**	**$1,403,926**	**17.8%**
Total All Funds:		**$566,093**	**$836,596**	**$1,191,889**	**$1,403,926**	**17.8%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Program Fees-Day Camps	$223,463	$449,764	$460,000	$466,200	1.3%
Program Fees-Classes	$142,956	$319,763	$375,000	$404,000	7.7%
Program Fees-Preschool	$122,750	$205,512	$205,000	$259,000	26.3%
Program Fees-Fitness	-$135	$0	$0	$0	0%
Total Charges for Services:	**$489,034**	**$975,039**	**$1,040,000**	**$1,129,200**	**8.6%**
Total Revenue Source:	**$489,034**	**$975,039**	**$1,040,000**	**$1,129,200**	**8.6%**

FINANCE

Will Fuentes
Finance Director

GENERAL FUND - (101)
Accounting Services Program (535)

MISSION STATEMENT

Provide accurate and timely financial and accounting information through the maintenance of appropriate financial systems and effective internal controls to promote the City's fiscal accountability.

ONGOING RESPONSIBILITIES

- Maintain an effective accounting system providing for management information of all assets, liabilities, revenues, expenditures, projects, transfers, and fund balances
- Pursue recognition from state and national organizations for outstanding budgeting and financial reporting
- Administer the City's Business License Program
- Receive and reconcile daily revenues
- Administer accounts receivable, accounts payable, payroll, fixed assets, business licensing, and general ledger systems
- Prepare the City's Annual Comprehensive Financial Report
- Prepare State compliance reports within required time frames
- Coordinate an annual audit of the City's financial statements
- Prepare annual Proposition 4 (Gann) Spending Limitation calculation and resolution
- Assist departments in the procurement of office supplies
- Conduct an annual analysis of the Motor Pool and Information Technologies (IT) Pool funds to ensure adequate funds are available to replace equipment as needed
- Coordinate periodic updates of the City's User Fee and Cost Allocation Plan
- Coordinate development of the City's annual budget
- Serve as member of Capital Improvement Plan (CIP) Committee and assist with development of the five-year plan
- Maintain a comprehensive revenue monitoring, collection and projection method as a basis for long-range projections and forecasts
- Provide assistance in developing and maintaining alternative General Fund revenue to supplement intergovernmental funding sources
- Monitor service levels and performance reporting standards for this program
- Update and reconcile capital assets
- Provide assistance and training to users of the City's Financial System
- Annually evaluate and update the City's Investment Strategy and Policy
- Prepare a quarterly investment report for review by City Council
- Monitor cash flow requirements to ensure sufficient liquidity
- Perform periodic review of petty cash accounts
- Serve on the City's Finance Committee and make recommendations related to banking and investment practices

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Develop strategies to systematically address Unfunded Pension Liabilities in the short- and long-term **[Council Priority – Financial Stability]**
- In collaboration with the Human Resources and Information Technology (IT) Divisions as well as other key stakeholders, complete the implementation, testing, and training for a new Human Resources Information and Payroll System **LEAD DEPARTMENT - IT [Council Priority – Financial Stability]**
- Where feasible, implement recommendations regarding modifications and improvements to the City's purchasing policies, procedures, operations, and systems **[Council Priority – Financial Stability]**
- Using results of completed facilities condition assessment, collaborate with the Public Works and Recreation and Community Services Departments to prepare capital projects to address Citywide deferred maintenance issues in future Capital Improvement Plans (CIP) **LEAD DEPARTMENT - Public Works [Council Priority – Financial Stability]**
- In coordination with an outside consultant, the City Manager's Office, all members of the Executive Team, and other key stakeholders, explore potential new revenue sources to add to the FY 2025 Master Fee Schedule and/or place on the 2024 General Election ballot **LEAD DEPARTMENTS – City Manager's Office and Finance Department [Council Priority – Financial Stability]**
- In coordination with the City Manager's Office and all members of the Executive Team, consider how to most effectively, appropriately, and timely use the City's remaining American Rescue Plan Act (ARPA) allocations **LEAD DEPARTMENTS – City Manager's Office and Finance Department [Council Priority – Financial Stability]**
- In coordination with the Community Development Department, City Council, key stakeholders, and outside consultants (as needed), develop funding strategies and options to support Housing Element programs. **CO-LEAD DEPARTMENTS - Finance and Community Development [Council Priorities – Financial Stability and Long-Term and Land Use Planning and Housing]**

**Note - The Finance Department also oversees budget unit 101.540 (Non-Departmental Finance), but has shifted that function to the NON-DEPARTMENTAL SECTION of this book so as to not distort the operating expenditures related to Finance's core duties.*

PERFORMANCE MEASURES

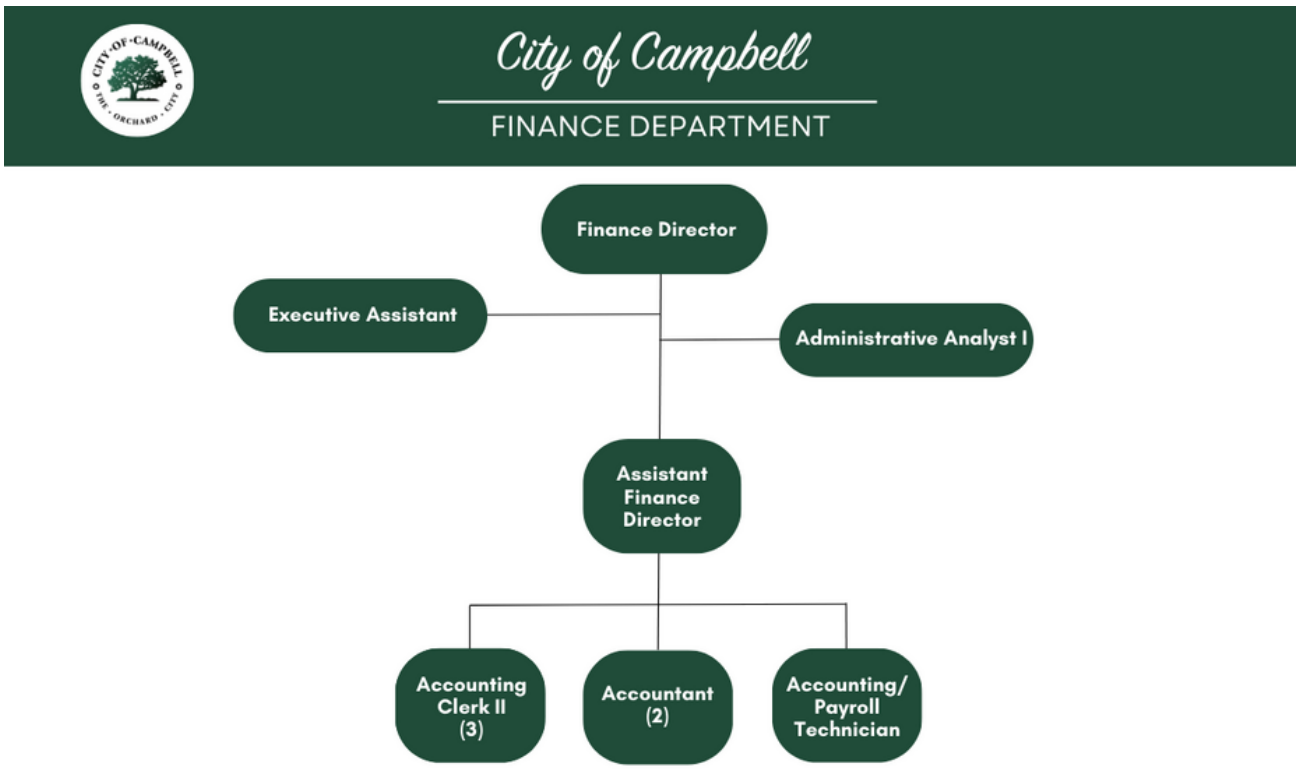
	Measure	FY 21	FY 22	FY 23
1	90% of invoices are processed within 45 days.	100%	100%	100%
2	Number of A/P checks generated annually.	4,066	4,231	4,208
3	Number of invoices processed annually.	6,807	7,463	6,308
4	100% of the time, file all mandatory State and Federal reports within required timelines.	100%	100%	100%
5	Percent of time an unqualified audit opinion is received.	100%	100%	100%
6	80% of audit management letter comments implemented.	100%	100%	100%
7	95% of budget calendar milestones are met.	100%	100%	100%
8	90% of time miscellaneous accounts receivable billings are generated within 30 days.	100%	100%	100%
9	100% of bi-weekly payroll will be processed on schedule.	100%	100%	100%
10	100% of the time, all State and Federal required payroll reports will be prepared accurately and timely.	100%	100%	100%
11	Number of payroll checks generated annually.	5,786	6,360	7,200
12	90% of business license billings will be generated within 30 days of scheduled expiration date.	100%	100%	100%
13	99% of idle funds placed in interest bearing investments.	95%	99%	98%
14	80% of time, bank statements will be reconciled to general ledger cash balances within ten working days of month-end close.	91%	100%	100%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Collaborated with the City Manager's Office, Public Work's Department, and the City's external Financial Advisor and Bond Counsel to prepare necessary materials to place Measure O tax rate on the FY 2023-23 tax roll
- Conducted site visits of existing Police and Library buildings with Measure O Bond Oversight Committee
- Successfully recruited the vacant Payroll Accounting Technician and Accounting Clerk II positions
- Implemented a new cloud-based Business License systems where businesses can now apply and pay online
- In a coordinated effort with the HR and IT divisions as well as an outside vendor, began the implementation of a new cloud-based HR and Payroll system
- In coordination with an outside consultant, fully assessed the City's purchasing policy, procedures, and systems, offered recommendations for revisions where necessary to bring into alignment with best practice, state and federal guidelines, and other related City policies, and performed a needs assessment to determine the appropriate staffing resources and structure to have an efficient and effective City purchasing function
- In coordination with an outside consultant, updated the City's User Fee Study to ensure continued cost recovery where desirable. Study used as the basis for User Fees starting in FY 2024
- Coordinated with the City Manager's Office to present Budget Study Sessions to the City Council, Internal Kickoff, and request training session for the City's FY 2023-24 Operating Budget and FY 2024-2028 Capital Improvement Plan
- Received the 30th consecutive "Distinguished Budget Award" from the Government Finance Officers Association (GFOA) for the City's FY 2022-23 Operating and Capital Budget document
- Received the 33rd consecutive "Certificate of Achievement for Excellence in Financial Reporting" from the GFOA for the City's FY 2020-21 Annual Comprehensive Financial Report
- Completed the annual audit and the City's Annual Comprehensive Financial Report (ACFR) for FY 2021-22
- Implemented Government Accounting Standards Board (GASB) Pronouncements 97 regarding Lease Accounting
- Due to receipt of greater than $750,000 in federal funds in the fiscal year, completed the Single Audit for FY 2021-22; resulting in no findings

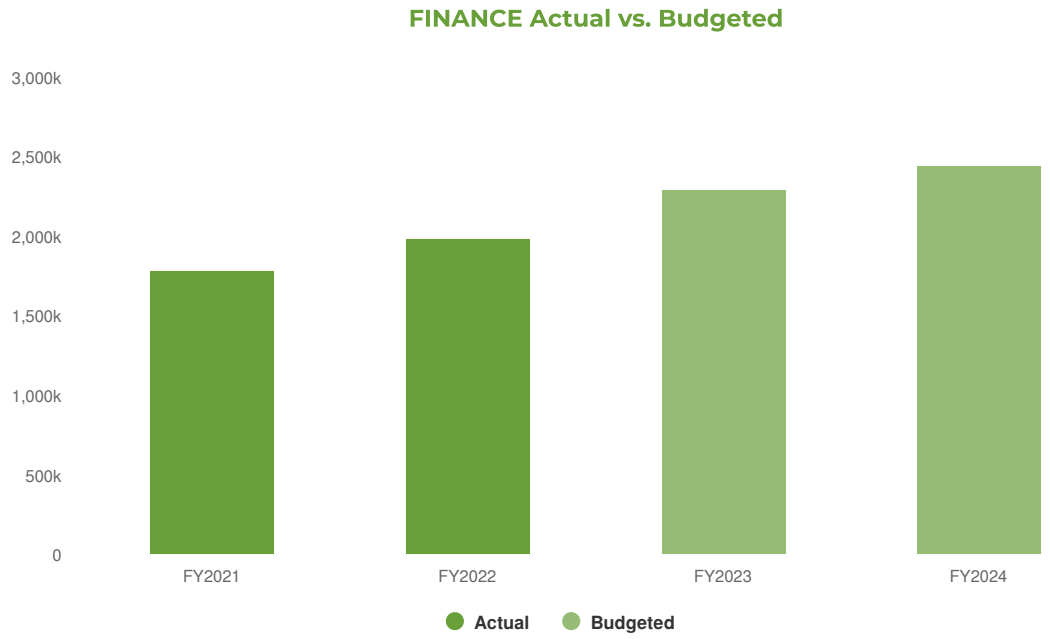
- Completed and submitted FY 2021-22 financial reports to the State Controller's Office; includes Annual Streets Reports, Government Compensation Report, and Financial Transaction Report
- Filed required annual expenditure reports to the United States Treasury Department related to the City's $9.997 million share of American Rescue Plan Act (ARPA) funding and developed ARPA spending plans with City Council and Executive Team
- Submitted expenses related to a public health emergency for the FEMA reimbursement

Finance Department Organizational Chart



Expenditures Summary

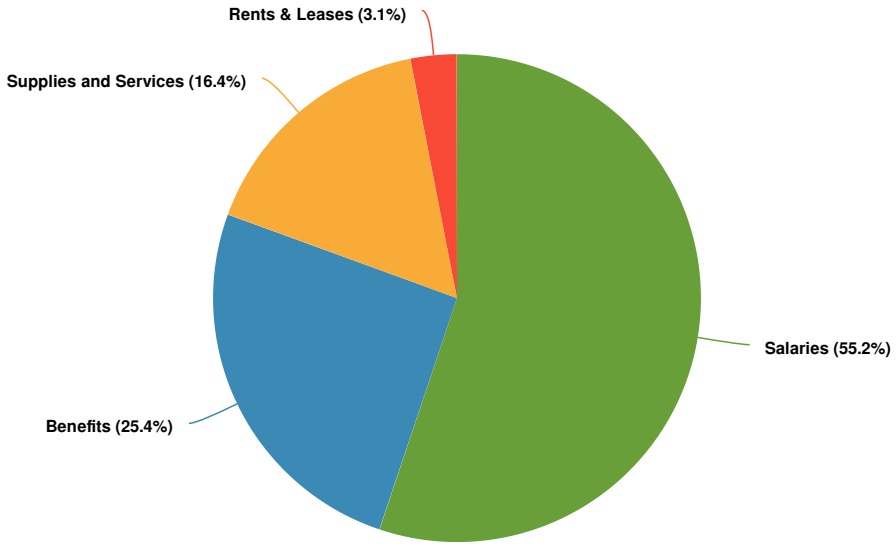
$2,446,442 $154,059
(6.72% vs. prior year)



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$1,017,247	$1,088,068	$1,070,957	$1,349,336	26%
Benefits	$460,180	$559,027	$551,250	$622,047	12.8%
Supplies and Services	$231,167	$255,218	$761,156	$400,166	-47.4%
Rents & Leases	$74,893	$74,893	$74,893	$74,893	0%
Total Expense Objects:	**$1,783,488**	**$1,977,207**	**$2,458,255**	**$2,446,442**	**-0.5%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Accountant	2.00	2.00	2.00	2.00	-
Accounting Clerk II	2.00	2.00	3.00	3.00	-
Accounting Technician (Payroll)	1.00	1.00	1.00	1.00	-
Executive Assistant *	0.80	0.80	0.80	1.00	0.20
Finance Director	1.00	1.00	1.00	1.00	-
Assistant Finance Director	-	-	-	1.00	1.00
Finance Manager	1.00	1.00	1.00	-	-1.00
Office Assistant	1.00	1.00	-	-	-
Admin Analyst 1	-	-	-	1.00	1.00
* Reclassified from PPT					
TOTAL	8.80	8.80	8.80	10.00	1.20

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Part-time Accounting Interns	-	-	0.15	0.15	-
TOTAL	-	-	0.15	0.15	-

Adopted

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
General Fund						
Salaries						
PERSONNEL - REGULAR	101.535.7001	$982,842	$1,037,456	$1,062,457	$1,338,336	26%
PERSONNEL - TEMPORARY	101.535.7002	$32	$0	$6,000	$6,000	0%
Part-Time Accounting Interns 0.15 FTEs	*101.535.7002*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
PERSONNEL - OVERTIME	101.535.7003	$3,108	$933	$2,500	$5,000	100%
VACATION PAY	101.535.7006	$16,581	$21,577	$0	$0	0%
SICK LEAVE PAY	101.535.7007	$14,684	$28,102	$0	$0	0%
Total Salaries:		**$1,017,247**	**$1,088,068**	**$1,070,957**	**$1,349,336**	**26%**
Benefits						
PERS RETIREMENT	101.535.7106	$215,458	$292,086	$354,018	$363,559	2.7%
DENTAL INSURANCE	101.535.7107	$20,916	$19,308	$19,336	$20,581	6.4%
GROUP HEALTH INSURANCE	101.535.7108	$156,592	$133,450	$120,071	$168,061	40%
GROUP LIFE INSURANCE	101.535.7109	$1,811	$1,672	$1,674	$1,782	6.4%
WORKERS COMP INSURANCE	101.535.7110	$3,824	$4,138	$4,115	$5,886	43%
GROUP DISABILITY INS	101.535.7112	$6,830	$6,308	$7,047	$7,428	5.4%
MEDICARE	101.535.7113	$16,185	$17,527	$17,097	$19,498	14%
AUTO ALLOWANCE	101.535.7114	$4,578	$4,578	$4,560	$4,833	6%
CELL PHONE ALLOWANCE	101.535.7115	$723	$723	$720	$1,028	42.8%
OTHER BENEFITS PAY	101.535.7118	$4,879	$23,722	$0	$281	N/A
COMP/VAC PAYOFF	101.535.7121	$3,255	$30,364	$0	$0	0%
DEFERRED COMP CONTRIB	101.535.7122	$8,982	$8,992	$7,930	$11,011	38.9%
VEBA HEALTH DEF COMP	101.535.7124	$16,147	$16,160	$14,682	$18,100	23.3%
Total Benefits:		**$460,180**	**$559,027**	**$551,250**	**$622,047**	**12.8%**
Supplies and Services						
OFFICE EXPENSE	101.535.7424	$6,479	$5,978	$7,000	$7,000	0%
Checks, Office Supplies & Forms	*101.535.7424*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
SPECIAL DEPARTMENTAL	101.535.7427	$0	$641	$1,500	$1,500	0%
Meeting Expenses & Departmental Meetings	*101.535.7427*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
MAINT & OPER OF EQUIP	101.535.7429	$1,863	$385	$1,900	$1,900	0%
Filing System & Filing Sealer Maintenance	*101.535.7429*	*$0*	*$0*	*$1,900*	*$1,900*	*0%*
PROF & SPECIAL SERVICES	101.535.7430	$104,307	$121,929	$623,056	$239,866	-61.5%
SCO Streets Report Preparation	*101.535.7430*	*$0*	*$0*	*$0*	*$4,000*	*N/A*
ACFR Statistical Section	*101.535.7430*	*$0*	*$0*	*$0*	*$700*	*N/A*
Business License System Annual Fee	*101.535.7430*	*$0*	*$0*	*$0*	*$13,000*	*N/A*
GASB 75 Reporting	*101.535.7430*	*$0*	*$0*	*$12,400*	*$2,100*	*-83.1%*
Cashiering Temporary Staff Support	*101.535.7430*	*$0*	*$0*	*$66,000*	*$0*	*-100%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Interim Finance Mgr Contract	*101.535.7430*	*$0*	*$0*	*$0*	*$81,000*	*N/A*
Finance / HR System Consultant Services	*101.535.7430*	*$0*	*$0*	*$298,873*	*$60,000*	*-79.9%*
User Fee Study Update	*101.535.7430*	*$0*	*$0*	*$40,000*	*$0*	*-100%*
Procurement Consulting Services	*101.535.7430*	*$0*	*$0*	*$89,000*	*$0*	*-100%*
GASB 87 Software	*101.535.7430*	*$0*	*$0*	*$7,500*	*$0*	*-100%*
Annual Audit Contract	*101.535.7430*	*$0*	*$0*	*$58,898*	*$53,581*	*-9%*
Budget & ACFR Review Program	*101.535.7430*	*$0*	*$0*	*$1,335*	*$1,335*	*0%*
CalPERS - GASB 68 Reports	*101.535.7430*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
Collection Services Fees (AR & DUI) Offset by Revenue)	*101.535.7430*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Direct & Overlapping Bonded Debt Statement	*101.535.7430*	*$0*	*$0*	*$500*	*$550*	*10%*
Mandated Cost Reimbursement	*101.535.7430*	*$0*	*$0*	*$4,600*	*$4,600*	*0%*
Continuing Disclosures & Reporting	*101.535.7430*	*$0*	*$0*	*$8,150*	*$8,200*	*0.6%*
Off-Site Storage & Shredding Services	*101.535.7430*	*$0*	*$0*	*$4,800*	*$4,800*	*0%*
Bus. Lic Integration w/ existing systems	*101.535.7430*	*$0*	*$0*	*$25,000*	*$0*	*-100%*
OTHER CONTRACTUAL SERVICE	101.535.7432	$11,442	$5,500	$7,000	$7,000	0%
Third Party Safekeeping - Bank of New York	*101.535.7432*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.535.7434	$1,533	$1,724	$1,700	$2,000	17.6%
APA, CMTA, CSMFO, GFOA, CMRTA & CAPPO	*101.535.7434*	*$0*	*$0*	*$1,700*	*$2,000*	*17.6%*
PROF DEVELOPMENT & MTGS	101.535.7435	$1,206	$6,624	$9,000	$15,900	76.7%
Analyst Training	*101.535.7435*	*$0*	*$0*	*$0*	*$2,400*	*N/A*
Employee Training (Annual GAAP Update & APA Update	*101.535.7435*	*$0*	*$0*	*$9,000*	*$13,500*	*50%*
STAFF DEVELOPMENT	101.535.7437	$0	$159	$0	$0	0%
OTHER CHARGES	101.535.7438	$104,336	$112,279	$110,000	$125,000	13.6%
Property Tax Administration Fees - County (Includes TCAS Amortization Software)	*101.535.7438*	*$0*	*$0*	*$110,000*	*$125,000*	*13.6%*
Total Supplies and Services:		**$231,167**	**$255,218**	**$761,156**	**$400,166**	**-47.4%**
Rents & Leases						
USER CHGS - IT POOL	101.535.7551	$74,893	$74,893	$74,893	$74,893	0%
Total Rents & Leases:		**$74,893**	**$74,893**	**$74,893**	**$74,893**	**0%**
Total General Fund:		**$1,783,488**	**$1,977,207**	**$2,458,255**	**$2,446,442**	**-0.5%**

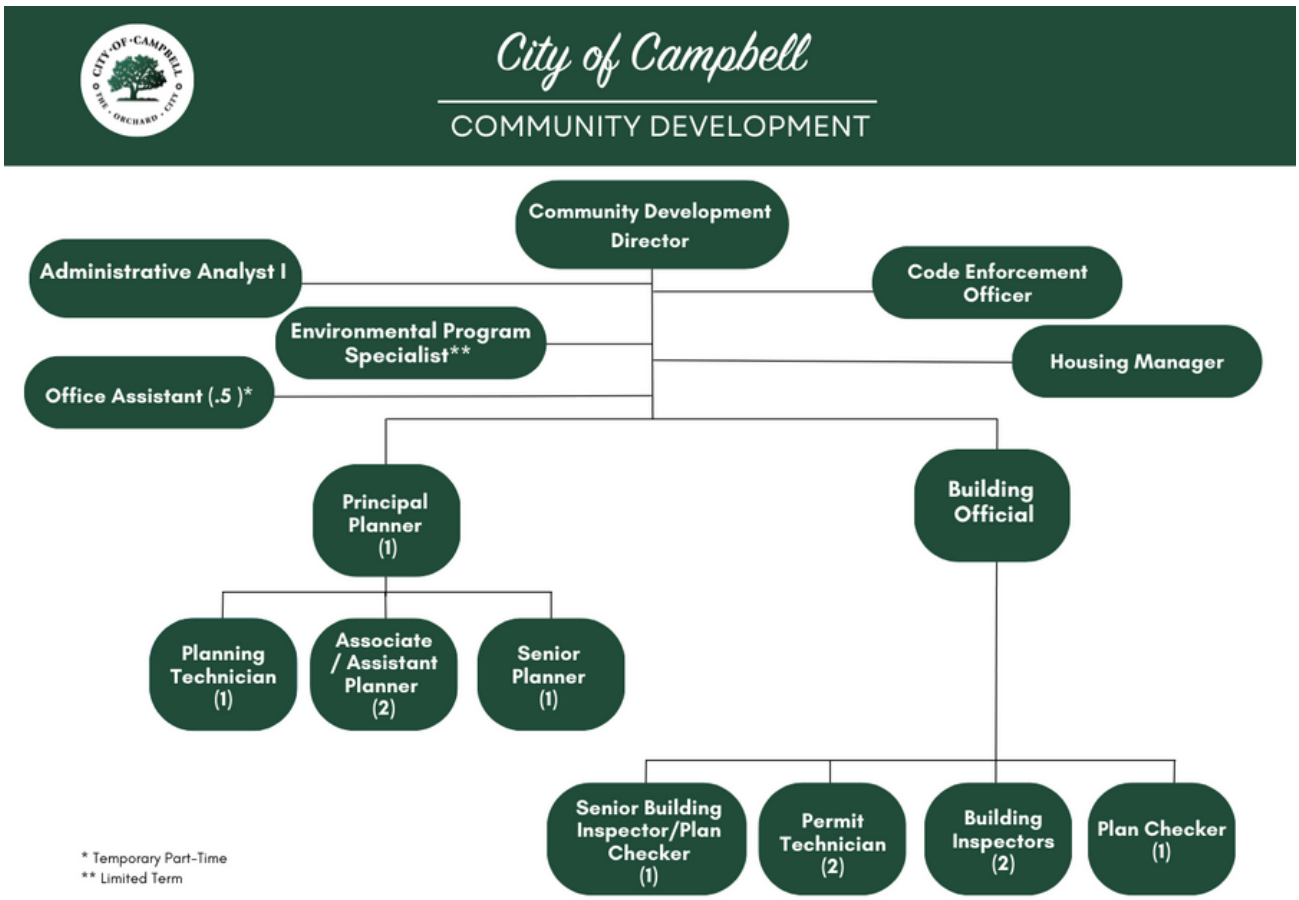
COMMUNITY DEVELOPMENT

Rob Eastwood
Community Development Director

The Community Development Department includes the following programs:

- **550** Administration
- **551** Current Planning
- **552** Policy Development
- **554** Building Codes Regulation
- **557** Housing Assistance
- **559** Code Enforcement

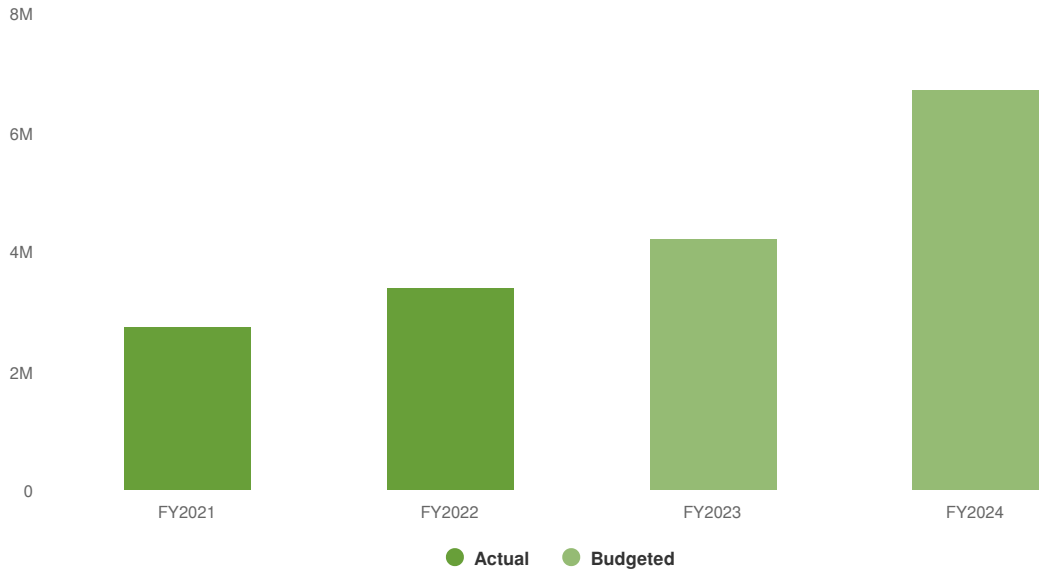
Community Development Organizational Chart



Expenditures Summary

$6,718,927 $2,495,831
(59.10% vs. prior year)

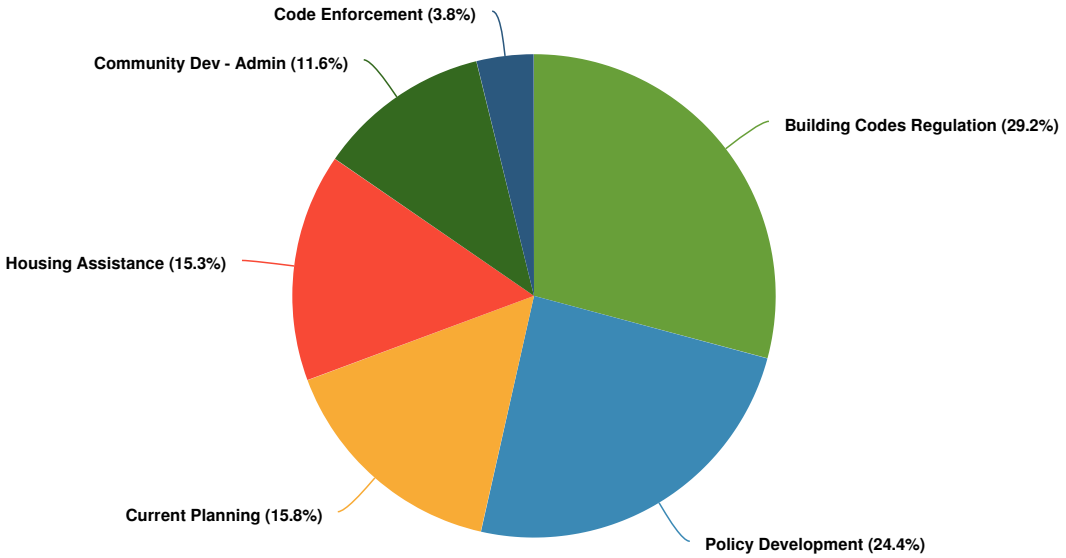
COMMUNITY DEVELOPMENT Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Function

Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expenditures					
Community Development					
Community Dev - Admin	$560,416	$587,831	$631,994	$777,237	23%
Current Planning	$722,698	$690,014	$846,174	$1,062,023	25.5%
Policy Development	$227,028	$605,610	$1,344,569	$1,637,122	21.8%
Building Codes Regulation	$1,044,498	$1,237,399	$1,856,246	$1,959,520	5.6%
Housing Assistance	$179,881	$272,080	$617,422	$1,026,130	66.2%
Code Enforcement	$0	$0	$255,270	$256,895	0.6%
Total Community Development:	**$2,734,520**	**$3,392,933**	**$5,551,674**	**$6,718,927**	**21%**
Total Expenditures:	**$2,734,520**	**$3,392,933**	**$5,551,674**	**$6,718,927**	**21%**

Staffing (Full-Time Equivalents)

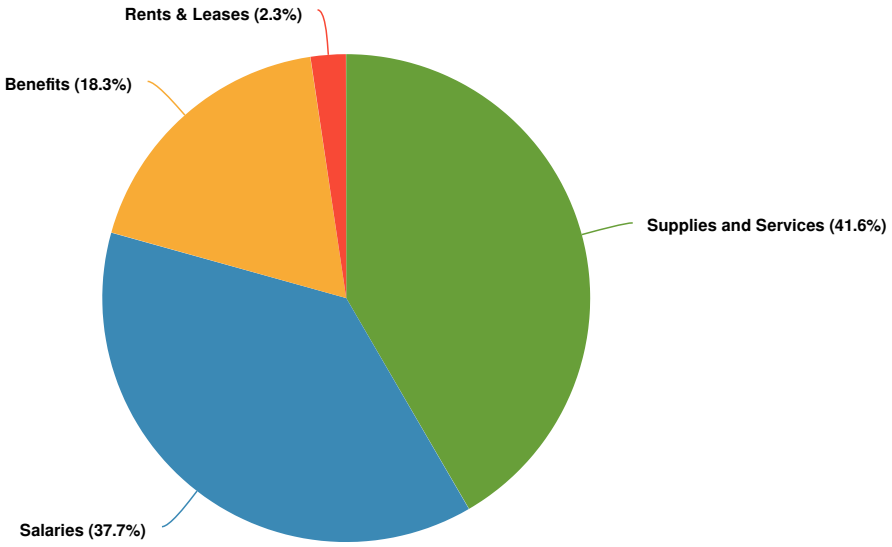
Permanent Position	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Administrative Analyst I	-	-	1.00	1.00	-
Assistant/Associate Planner	2.00	1.50	2.00	2.00	-
Building Division Manager / Bldg Official	0.50	1.00	1.00	1.00	-
Building Inspector	3.00	3.00	3.00	2.00	-1.00
Code Enforcement Officer	1.00	1.00	1.00	1.00	-
Community Development Director	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	-	-	-
Housing Manager	-	-	-	1.00	1.00
Permit Technician	1.00	1.00	1.00	2.00	1.00
Planning Technician	1.00	-	1.00	1.00	-
Plan Check Engineer	-	-	-	1.00	1.00
Principal Planner	-	-	-	1.00	1.00
Senior Building Inspector	1.00	-	1.00	1.00	-
Senior Planner	2.00	2.00	2.00	1.00	-1.00
Permanent	13.50	11.50	14.00	16.00	2.0

Limited-Term Position	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Environ. Prog. Specialist				1.00	1.00
Limited-Term	-	-	-	1.00	1.00

Temporary Position	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Building Intern (Imaging Assistant)	0.64	0.64	-	-	-
Summer Interns	-	-	-	0.50	0.12
PT Office Assistant	-	-	-	0.50	0.50
Temporary	0.64	0.64	-	0.62	0.62
Total Full Time Equivalents	14.714	12.14	14.00	17.62	3.62

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

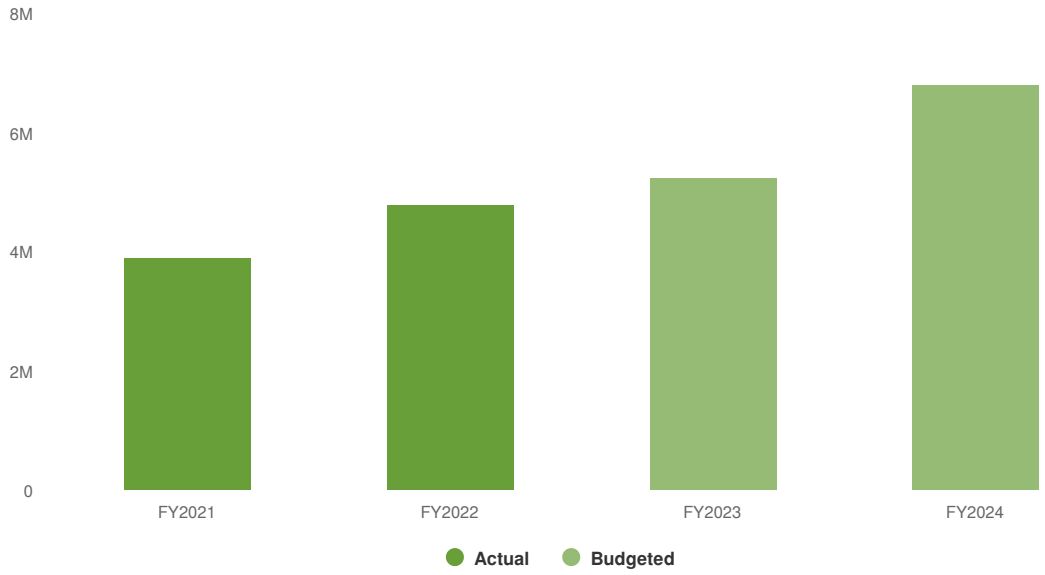


Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$1,422,625	$1,458,351	$2,020,147	$2,533,975	25.4%
Benefits	$661,396	$831,845	$1,004,486	$1,231,289	22.6%
Supplies and Services	$493,256	$945,494	$2,369,799	$2,796,420	18%
Rents & Leases	$157,242	$157,242	$157,243	$157,243	0%
Total Expense Objects:	**$2,734,520**	**$3,392,933**	**$5,551,674**	**$6,718,927**	**21%**

Revenues Summary

$6,798,800 **$1,570,741**
(30.04% vs. prior year)

COMMUNITY DEVELOPMENT Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
General Fund						
Other Taxes						
CONSTRUCTION TAX	101.554.4151	$143,066	$212,975	$60,000	$80,800	34.7%
In-Lieu Fees	101.554.4974	$0	$0	$5,000	$0	-100%
Total Other Taxes:		**$143,066**	**$212,975**	**$65,000**	**$80,800**	**24.3%**
Licenses and Permits						
CONSTRUCTION PERMITS	101.554.4210	$1,995,966	$2,360,113	$2,700,000	$2,700,000	0%
ADVANCED PLAN CHECK FEE	101.554.4211	$593,678	$977,206	$1,200,000	$1,300,000	8.3%
GENERAL REVENUE-BLDG DEPT	101.554.4212	$29,962	$51,375	$40,000	$35,400	-11.5%
PLN CHECK-TITLE 24 ENERGY	101.554.4213	$98,941	$36,234	$40,000	$35,400	-11.5%
TECHNOLOGY ENHANCEMNT FEE	101.554.4214	$52,110	$60,486	$44,000	$70,000	59.1%
Total Licenses and Permits:		**$2,770,657**	**$3,485,414**	**$4,024,000**	**$4,140,800**	**2.9%**
Fines/Forfeits/Penalties						
CODE ENFORCEMENT FINES	101.554.4371	$14,920	$112,134	$5,000	$0	-100%
Code Enforcement Fines	101.559.4371	$0	$0	$40,000	$0	-100%
Total Fines/Forfeits/Penalties:		**$14,920**	**$112,134**	**$45,000**	**$0**	**-100%**
Intergovernmental Revenue						
OTHER STATE GRANTS	101.552.4543	$68,673	$0	$153,000	$1,183,000	673.2%
Total Intergovernmental Revenue:		**$68,673**	**$0**	**$153,000**	**$1,183,000**	**673.2%**
Charges for Services						
ZONING FEES	101.551.4660	$460,342	$550,919	$500,000	$725,200	45%
MICROFILM FEES	101.554.4661	$590	$76	$0	$100	N/A
RENTAL DISPUTE RES FEE	101.550.4663	$61,105	$60,357	$60,000	$62,200	3.7%
GENERAL PLAN MAINT FEE	101.552.4670	$124,387	$151,350	$67,000	$145,000	116.4%
Training and Education Fee	101.554.4672	$0	$1	$16,000	$15,500	-3.1%
Stop Work Fee	101.554.4673	$0	$4,122	$50,000	$51,800	3.6%
Total Charges for Services:		**$646,424**	**$766,824**	**$693,000**	**$999,800**	**44.3%**
Leases & Rentals						
RENTS/LEASES (REAL & PER)	101.550.4810	$138,069	$168,201	$123,600	$123,600	0%
Total Leases & Rentals:		**$138,069**	**$168,201**	**$123,600**	**$123,600**	**0%**
Miscellaneous Revenues						
OTHER REVENUE	101.554.4965	$1,011	$1,216	$2,000	$800	-60%
Total Miscellaneous Revenues:		**$1,011**	**$1,216**	**$2,000**	**$800**	**-60%**
Total General Fund:		**$3,782,820**	**$4,746,764**	**$5,105,600**	**$6,528,800**	**27.9%**
Housing Assistance						

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Other Taxes						
IN-LIEU FEES	233.558.4974	$104,432	$0	$0	$0	0%
Total Other Taxes:		**$104,432**	**$0**	**$0**	**$0**	**0%**
Investments and Other Interest Income						
INVESTMENT EARNINGS	233.557.4410	$3,916	$4,741	$50,000	$50,000	0%
UNREALIZED GAINS/LOSSES	233.557.4431	-$8,168	-$21,875	$0	$0	0%
OTHER INTEREST	233.557.4450	$27,889	$44,397	$0	$0	0%
Total Investments and Other Interest Income:		**$23,637**	**$27,264**	**$50,000**	**$50,000**	**0%**
Miscellaneous Revenues						
OTHER REVENUE	233.557.4965	$0	$4,679	$190,839	$150,000	-21.4%
PRINCIPAL REPAYMENT	233.557.4966	$0	$0	$25,000	$25,000	0%
Total Miscellaneous Revenues:		**$0**	**$4,679**	**$215,839**	**$175,000**	**-18.9%**
Total Housing Assistance:		**$128,069**	**$31,943**	**$265,839**	**$225,000**	**-15.4%**
Community Restitution Fund						
Fines/Forfeits/Penalties						
Code Enforcement Fines	234.559.4371	$0	$0	$20,000	$45,000	125%
Total Fines/Forfeits/Penalties:		**$0**	**$0**	**$20,000**	**$45,000**	**125%**
Total Community Restitution Fund:		**$0**	**$0**	**$20,000**	**$45,000**	**125%**
Total:		**$3,910,889**	**$4,778,707**	**$5,391,439**	**$6,798,800**	**26.1%**

550 - Community Development Administration

GENERAL FUND - (101)
Program Manager - Community Development Director

MISSION STATEMENT

To manage, responsibly, the growth and development of the City consistent with the General Plan & adopted land use policies of the community.

ONGOING RESPONSIBILITIES

- Oversee the day-to-day operations of Planning, Building, Code Enforcement, Housing and Economic Development
- Oversee the implementation of the City's General Plan
- Provide training opportunities for the Planning Commission, Historic Preservation Board and staff
- Ensure staff training and education to keep abreast of new trends and latest changes in the law
- Monitor monthly expenditures and revenues
- Provide support functions for City Council, Planning Commission and Historic Preservation Board, Rental Fact Finding Committee, and Building Board of Appeals
- Establish administrative procedures for effective review and processing of permits
- Prepare the department's annual budget
- Maintain proper public records
- Oversee implementation of technological enhancements and process improvements that improve workload efficiency and customer serive
- Ensure quality customer service
- Monitor new legislation and case law affecting land use

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- In coordination with the Finance Department, City Council, key stakeholders, and outside consultants (as needed), develop funding strategies and options to support Housing Element programs. **CO-LEAD DEPARTMENTS - Finance and Community Development [Council Priorities – Financial Stability and Long-Term and Land Use Planning and Housing]**
- Upgrade permit tracking system to create greater efficiencies and increase performance in permit processing. **[Operational Need]**

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	90% of inquiry phone calls and emails are returned within one business day.	95%	90%	90%
2	100% of public notices are filed accurately.	95%	95%	95%
3	75% of the customers surveyed annually are satisfied with the services provided by Community Development	N/A	N/A	85%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

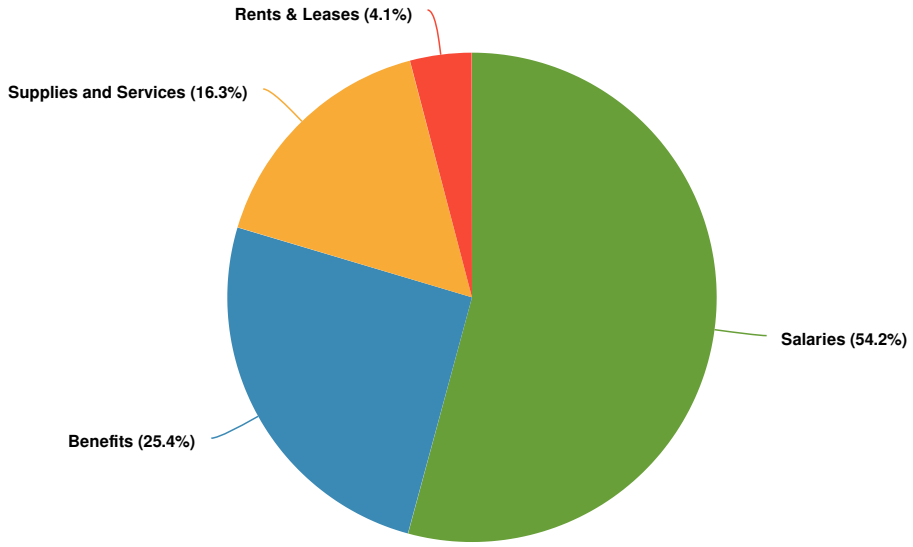
- Continue to implement and improve the City's online permitting platform "My Government Online" (MGO) and associated upgrades, including attendance at national MGO Connect Live Conference
- Completed Annual Customer Service Surveys and improved business model to continuously collect feedback through ongoing customer experience surveys year-round
- Conducted physical clean-up of Department office space to remove outdated equipment and unneeded paper and began upgrade of Department lobby
- Held year end off-site Department retreat to focus on teambuilding
- Hired and onboarded a new Community Development Department Intern
- Created and implemented new public hearing postcard notification process, enhancing public outreach while reducing costs
- Coordinated with City Clerk to replace public hearing paper packet with electronic tablet to reduce paper and costs
- Created a Public Records Request guide to assist the public with requesting and navigating existing public record archives and portals, reducing administrative time to respond to City requests

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 2023>24 change
Community Development Director	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	-	-	-
Admin Analyst I	-	-	1.00	1.00	-
					-
TOTAL	2.00	2.00	2.00	2.00	-

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$258,414	$280,298	$357,276	$421,409	18%
Benefits	$175,338	$168,537	$177,332	$197,443	11.3%
Supplies and Services	$94,978	$107,310	$65,700	$126,700	92.8%
Rents & Leases	$31,686	$31,686	$31,686	$31,686	0%
Total Expense Objects:	**$560,416**	**$587,831**	**$631,994**	**$777,237**	**23%**

Expenditures by Fund

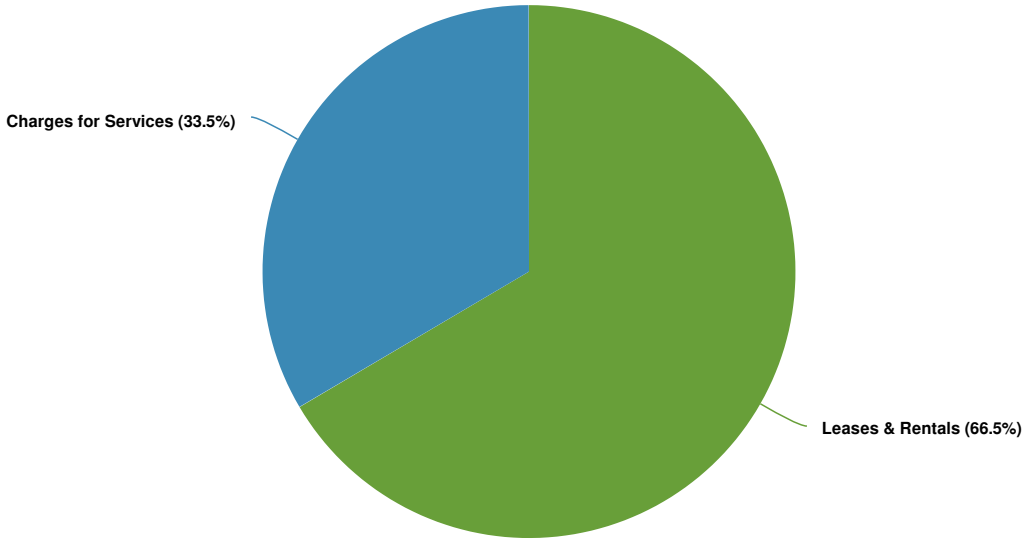
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Salaries						
PERSONNEL - REGULAR	101.550.7001	$237,260	$267,080	$357,276	$421,409	18%
PERSONNEL - OVERTIME	101.550.7003	$0	$1,052	$0	$0	0%
VACATION PAY	101.550.7006	$8,589	$11,186	$0	$0	0%
SICK LEAVE PAY	101.550.7007	$12,565	$979	$0	$0	0%
Total Salaries:		**$258,414**	**$280,298**	**$357,276**	**$421,409**	**18%**
Benefits						
PERS RETIREMENT	101.550.7106	$49,502	$80,592	$99,624	$114,444	14.9%
DENTAL INSURANCE	101.550.7107	$4,297	$3,581	$4,297	$4,297	0%
GROUP HEALTH INSURANCE	101.550.7108	$33,381	$38,208	$56,883	$60,244	5.9%
GROUP LIFE INSURANCE	101.550.7109	$357	$326	$372	$372	0%
WORKERS COMP INSURANCE	101.550.7110	$1,204	$1,306	$1,256	$1,462	16.4%
GROUP DISABILITY INS	101.550.7112	$1,600	$1,519	$1,701	$1,701	0%
MEDICARE	101.550.7113	$5,056	$4,560	$5,219	$6,149	17.8%
AUTO ALLOWANCE	101.550.7114	$2,134	$2,650	$2,640	$2,640	0%
CELL PHONE ALLOWANCE	101.550.7115	$259	$0	$0	$0	0%
OTHER BENEFITS PAY	101.550.7118	$10,685	$8,662	$0	$0	0%
COMP/VAC PAYOFF	101.550.7121	$61,934	$22,820	$0	$0	0%
DEFERRED COMP CONTRIB	101.550.7122	$1,305	$866	$1,300	$2,084	60.3%
VEBA HEALTH DEF COMP	101.550.7124	$3,623	$3,448	$4,040	$4,052	0.3%
Total Benefits:		**$175,338**	**$168,537**	**$177,332**	**$197,443**	**11.3%**
Supplies and Services						
ADVERTISING	101.550.7422	$4,382	$5,232	$7,000	$7,000	0%
Publication of Legal Notices, EIR's, etc.	*101.550.7422*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
OFFICE EXPENSE	101.550.7424	$1,699	$7,684	$17,000	$24,000	41.2%
Mobile Inspector Workstation (Review and Printing options	*101.550.7424*	*$0*	*$0*	*$0*	*$2,000*	*N/A*
Misc. Office - Monitors and Equipment for Staff	*101.550.7424*	*$0*	*$0*	*$4,000*	*$11,000*	*175%*
Monitors for Electronic Plan Review	*101.550.7424*	*$0*	*$0*	*$3,000*	*$0*	*-100%*
Scanning of Records and Plans	*101.550.7424*	*$0*	*$0*	*$5,000*	*$2,000*	*-60%*
Planning and Building Software	*101.550.7424*	*$0*	*$0*	*$5,000*	*$9,000*	*80%*
SPECIAL DEPARTMENTAL	101.550.7427	$277	$807	$11,200	$1,200	-89.3%
MGO Enhancements	*101.550.7427*	*$0*	*$0*	*$10,000*	*$0*	*-100%*
Employee Recognition & Development	*101.550.7427*	*$0*	*$0*	*$1,200*	*$1,200*	*0%*
MAINT & OPER OF EQUIP	101.550.7429	$32,579	$9,195	$2,000	$0	-100%
Microfiche Service Contract	*101.550.7429*	*$0*	*$0*	*$2,000*	*$0*	*-100%*
PROF & SPECIAL SERVICES	101.550.7430	$0	$0	$0	$60,000	N/A

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
MGO Project Manager	*101.550.7430*	*$0*	*$0*	*$0*	*$60,000*	*N/A*
OTHER CONTRACTUAL SERVICE	101.550.7432	$54,000	$81,246	$25,000	$25,000	0%
MGO Annual Subscription	*101.550.7432*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.550.7434	$1,866	$1,497	$1,500	$1,500	0%
Books, SCCAPO meals, Director Dues & Subscriptions- APA, AICP & CDBG	*101.550.7434*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
PROF DEVELOPMENT & MTGS	101.550.7435	$175	$1,649	$2,000	$8,000	300%
Admin Analyst: Business analyst conference or related professional development	*101.550.7435*	*$0*	*$0*	*$0*	*$2,000*	*N/A*
MGO Conference	*101.550.7435*	*$0*	*$0*	*$0*	*$4,000*	*N/A*
Director : APA, League of California Cities, Workshops, SVEDA	*101.550.7435*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Total Supplies and Services:		**$94,978**	**$107,310**	**$65,700**	**$126,700**	**92.8%**
Rents & Leases						
USER CHGS - IT POOL	101.550.7551	$31,686	$31,686	$31,686	$31,686	0%
Total Rents & Leases:		**$31,686**	**$31,686**	**$31,686**	**$31,686**	**0%**
Total All Funds:		**$560,416**	**$587,831**	**$631,994**	**$777,237**	**23%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Rental Dispute Res Fee	$61,105	$60,357	$60,000	$62,200	3.7%
Total Charges for Services:	**$61,105**	**$60,357**	**$60,000**	**$62,200**	**3.7%**
Leases & Rentals					
Rents/Leases (Real & Per)	$138,069	$168,201	$123,600	$123,600	0%
Total Leases & Rentals:	**$138,069**	**$168,201**	**$123,600**	**$123,600**	**0%**
Total Revenue Source:	**$199,174**	**$228,558**	**$183,600**	**$185,800**	**1.2%**

551 - Current Planning

GENERAL FUND - (101)
Program Manager – Community Development Director

MISSION STATEMENT

Provide responsive and professional planning services by supplying property, regulatory and policy information; managing the development review process; and facilitating public participation.

ONGOING PROGRAM RESPONSIBILITIES

- Maintain an effective and efficient development review process to facilitate application review and customer service
- Coordinate the review and processing of development and use applications
- Implement design and development policies City-wide
- Provide technical assistance and analysis to assist decision makers
- Provide staff support through the preparation and presentation of reports, presentations, and maintenance of records to the following; City Council, Planning Commission, Historic Preservation Board, Development Review Committee (DRC) and Council Committees
- Implement the General Plan and Zoning Ordinance and related City land use policies and ordinances
- Provide accurate and timely public information to customers
- Provide environmental review support for the CIP and Planning projects

PERFORMANCE MEASURES

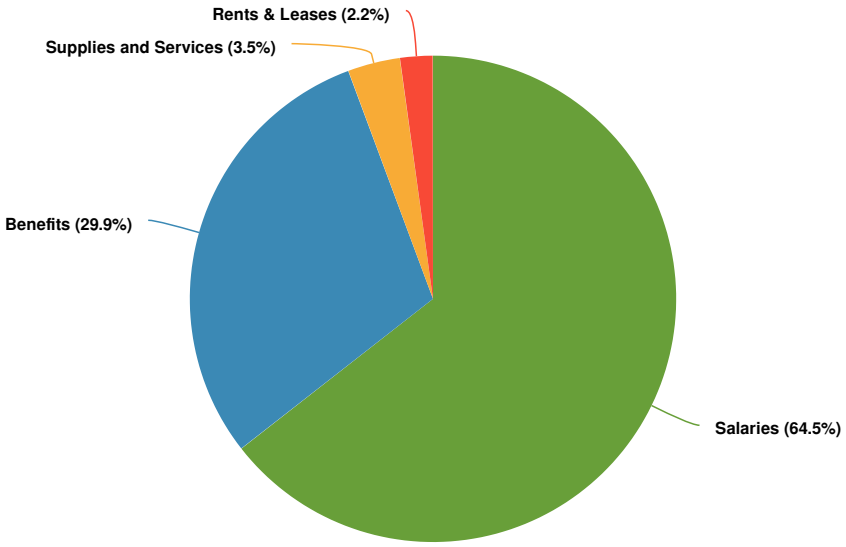
	Measure	FY 21	FY 22	FY 23
1	80% of inquiry phone calls and emails are returned within one business day.	80%	70%	90%
2	90% of minor building permits receive a response within one week.	85%	60%	77%
3	90% of major building permits receive a response within three weeks.	70%	40%	100%
4	100% of completeness letters are sent out within 30 days.	100%	90%	100%
5	90% of administrative planning approvals are issued within 30 days of application completeness	N/A	N/A	96%
6	100% permit-streamlining to applicable projects are completed within six months.	100%	100%	100%
7	90% of hearings are held within 60 days of application completeness.	100%	75%	100%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Maintained and enhanced virtual appointments
- Prepared proposed revisions to the City's Historic Preservation Ordinance and Mills Act Program, reviewed by Council in April 2023
- Created orientation, training and onboarding guide for new staff
- Prepared materials to implement new Multifamily Development and Design Standards, including checklists and application materials
- Prepared maps, checklists and associated materials to implement new state laws concerning parking (AB 2097) and housing development in commercial areas (SB 6, AB 2011)
- Attended State California Preservation Foundation Conference on historic preservation

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$491,213	$415,995	$542,683	$684,517	26.1%
Benefits	$202,598	$232,931	$264,147	$317,362	20.1%
Supplies and Services	$5,843	$18,045	$16,300	$37,100	127.6%
Rents & Leases	$23,044	$23,044	$23,044	$23,044	0%
Total Expense Objects:	**$722,698**	**$690,014**	**$846,174**	**$1,062,023**	**25.5%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Assistant Planner	0.70	0.35	1.00	1.00	-
Associate Planner	1.00	1.00	1.00	1.00	-
Senior Planner *	1.30	1.10	1.10	0.75	-0.35
Planning Technician	1.00	-	1.00	1.00	-
Principal Planner*	-	-	-	0.25	0.25
Code Enforcement Officer	1.00	1.00	-	-	-
* Reclass- Sr to Principal Planner					
	5.00	3.45	4.10	4.00	-0.10

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Summer Interns	-	-	-	0.12	0.12
	-	-	-	0.12	0.12

Expenditures by Fund

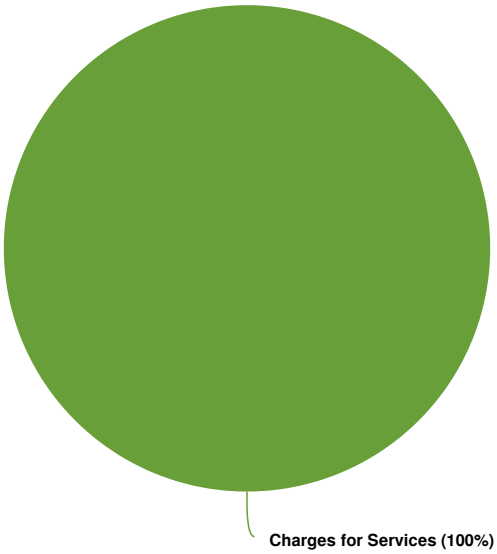
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.551.7001	$438,967	$372,571	$522,683	$639,517	22.4%
PERSONNEL - TEMPORARY	101.551.7002	$0	$0	$0	$5,000	N/A
PERSONNEL - OVERTIME	101.551.7003	$13,481	$18,902	$20,000	$40,000	100%
VACATION PAY	101.551.7006	$17,465	$13,560	$0	$0	0%
SICK LEAVE PAY	101.551.7007	$21,300	$10,962	$0	$0	0%
Total Salaries:		**$491,213**	**$415,995**	**$542,683**	**$684,517**	**26.1%**
Benefits						
UNIFORM ALLOWANCE	101.551.7105	$45	$465	$0	$0	0%
PERS RETIREMENT	101.551.7106	$94,910	$141,574	$144,279	$173,676	20.4%
DENTAL INSURANCE	101.551.7107	$9,080	$6,384	$8,809	$9,668	9.8%
GROUP HEALTH INSURANCE	101.551.7108	$63,617	$41,736	$78,299	$94,974	21.3%
GROUP LIFE INSURANCE	101.551.7109	$802	$553	$1,492	$1,566	5%
WORKERS COMP INSURANCE	101.551.7110	$8,847	$7,538	$8,718	$10,667	22.4%
GROUP DISABILITY INS	101.551.7112	$3,142	$2,166	$2,260	$2,734	21%
MEDICARE	101.551.7113	$7,874	$6,673	$7,579	$9,294	22.6%
AUTO ALLOWANCE	101.551.7114	$0	$0	$0	$1,440	N/A
CELL PHONE ALLOWANCE	101.551.7115	$361	$361	$0	$0	0%
OTHER BENEFITS PAY	101.551.7118	$0	$2,421	$0	$0	0%
SICK LEAVE PAYOFF	101.551.7120	$0	$1,622	$0	$0	0%
COMP/VAC PAYOFF	101.551.7121	$1,678	$12,279	$0	$0	0%
DEFERRED COMP CONTRIB	101.551.7122	$5,130	$3,840	$5,330	$4,888	-8.3%
VEBA HEALTH DEF COMP	101.551.7124	$7,114	$5,318	$7,381	$8,454	14.5%
Total Benefits:		**$202,598**	**$232,931**	**$264,147**	**$317,362**	**20.1%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.551.7427	$0	$5,962	$1,800	$6,800	277.8%
Historic Preservation - Special Project (Expenditure in-lieu fees)	*101.551.7427*	*$0*	*$0*	*$0*	*$5,000*	*N/A*
Historic Preservation Board Application - Maintenance Fee	*101.551.7427*	*$0*	*$0*	*$1,800*	*$1,800*	*0%*
PROF & SPECIAL SERVICES	101.551.7430	$3,523	$9,650	$0	$10,000	N/A
Training on MFDDS / Objective Standards	*101.551.7430*	*$0*	*$0*	*$0*	*$10,000*	*N/A*
MEMBERSHIPS/DUES/BOOKS	101.551.7434	$1,570	$0	$0	$2,300	N/A
California Preservation Foundation (CPF)	*101.551.7434*	*$0*	*$0*	*$0*	*$300*	*N/A*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
American Planning Association (APA)- Planner Memberships	*101.551.7434*	*$0*	*$0*	*$0*	*$1,500*	*N/A*
Miscellaneous Professional Memberships	*101.551.7434*	*$0*	*$0*	*$0*	*$500*	*N/A*
PROF DEVELOPMENT & MTGS	101.551.7435	$750	$2,433	$14,500	$18,000	24.1%
Historic Preservation Board (Board Member Development - Training)	*101.551.7435*	*$0*	*$0*	*$0*	*$3,000*	*N/A*
Planning Commission (CalAPA Conference / Commissioner Academy - 2 Commissioners)	*101.551.7435*	*$0*	*$0*	*$0*	*$8,000*	*N/A*
Historic Preservation Board	*101.551.7435*	*$0*	*$0*	*$2,500*	*$0*	*-100%*
Planning Commission	*101.551.7435*	*$0*	*$0*	*$7,000*	*$0*	*-100%*
Planning Staff	*101.551.7435*	*$0*	*$0*	*$5,000*	*$7,000*	*40%*
Total Supplies and Services:		**$5,843**	**$18,045**	**$16,300**	**$37,100**	**127.6%**
Rents & Leases						
USER CHGS - IT POOL	101.551.7551	$23,044	$23,044	$23,044	$23,044	0%
Total Rents & Leases:		**$23,044**	**$23,044**	**$23,044**	**$23,044**	**0%**
Total General Fund:		**$722,698**	**$690,014**	**$846,174**	**$1,062,023**	**25.5%**
Total Governmental Funds:		**$722,698**	**$690,014**	**$846,174**	**$1,062,023**	**25.5%**
Total All Funds:		**$722,698**	**$690,014**	**$846,174**	**$1,062,023**	**25.5%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Charges for Services					
Zoning Fees	$460,342	$550,919	$500,000	$725,200	45%
Total Charges for Services:	**$460,342**	**$550,919**	**$500,000**	**$725,200**	**45%**
Total Revenue Source:	**$460,342**	**$550,919**	**$500,000**	**$725,200**	**45%**

552 - Policy Development

GENERAL FUND - (101)
Program Manager – Community Development Director

MISSION STATEMENT

Support the Council and Planning Commission in the formulation of policies, plans and regulations that develop and implement a long range vision for the community that improves and enhances quality of life.

ONGOING RESPONSIBILITIES

- Manage and update the General Plan, Zoning Ordinance and related city land use policies and ordinances as needed
- Monitor State and Federal legal decisions, judicial decisions and regulations affecting planning, land use, and environmental review
- Represent the City on regional issues affecting land use and planning
- Maintain data for Geographic Information System (GIS) mapping for current land use, General Plan, zoning and parcel data
- Prepare amendments to the municipal and zoning code as directed by the City Council

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Prepare a Citywide Climate Action Plan (Spring 2023) **[Council Priority – Sustainability]**
- Complete update to Zoning Ordinance and objective standards for single family residential in conformance with state laws. **[Council Priority – Long - Term Land Use Planning and Housing]**
- Start preparation of Hamilton Avenue Precise Plan **[Council Priority – Long - Term Land Use Planning and Housing]**
- Prepare a Citywide Parks and Recreation Facilities Master Plan **[Council Priority – Long - Term Land Use Planning and Housing]**
- Preparation of a Citywide Multimodal plan with bicycle and pedestrian improvements **[Council Priority – Long - Term Land Use Planning and Housing]**

PERFORMANCE MEASURES

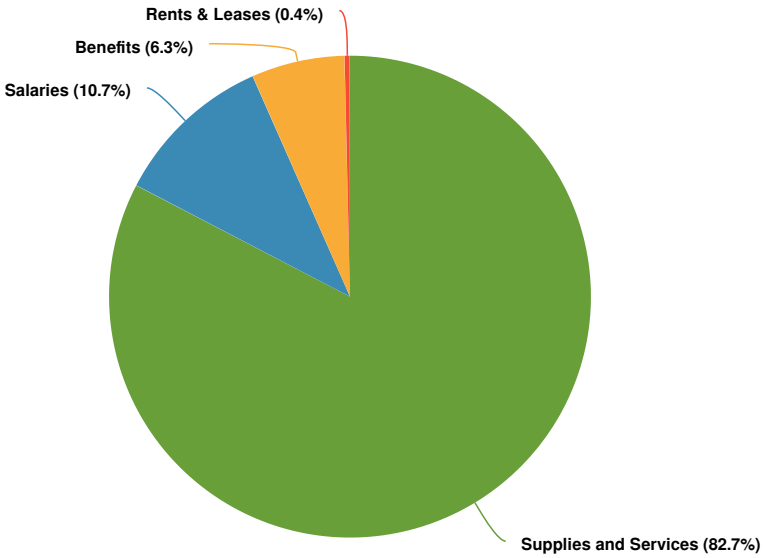
	Measure	FY 21	FY 22	FY 23
1	85% of policy development milestones and projects are completed according to the approved Work Plan.	100%	60%	75%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Completion of General Plan Update (Envision Campbell), adopted by Council April 2023
- Completion of Campbell's Plan for Housing (2023-2031 Housing Element) update, adopted by Council April 2023
- Completion of Objective Standards (Multifamily Development and Design Standards), adopted by Council April 2023
- Oversaw completion of Comprehensive Zoning Update, adopted by Council April 2023
- Applied for and received award for PDA Planning Grant to support preparation of the Hamilton Avenue Precise Plan

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$78,165	$87,187	$83,889	$175,723	109.5%
Benefits	$29,907	$46,260	$39,338	$102,519	160.6%
Supplies and Services	$113,195	$466,402	$1,215,581	$1,353,120	11.3%
Rents & Leases	$5,761	$5,761	$5,761	$5,761	0%
Total Expense Objects:	**$227,028**	**$605,610**	**$1,344,569**	**$1,637,122**	**21.8%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
Senior Planner *	0.50	0.50	0.50	0.25	-0.25
Assistant Planner	0.30	0.15	-	-	-
Principal Planner *				0.75	0.75
Rcl Sr to Principal Planner					
TOTAL	0.80	0.65	0.50	1.00	0.50

Limited Term	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY2023>24 change
Environ. Progs. Specialist	-	-	-	1.00	1.00
TOTAL		-	-	1.00	1.00

Expenditures by Fund

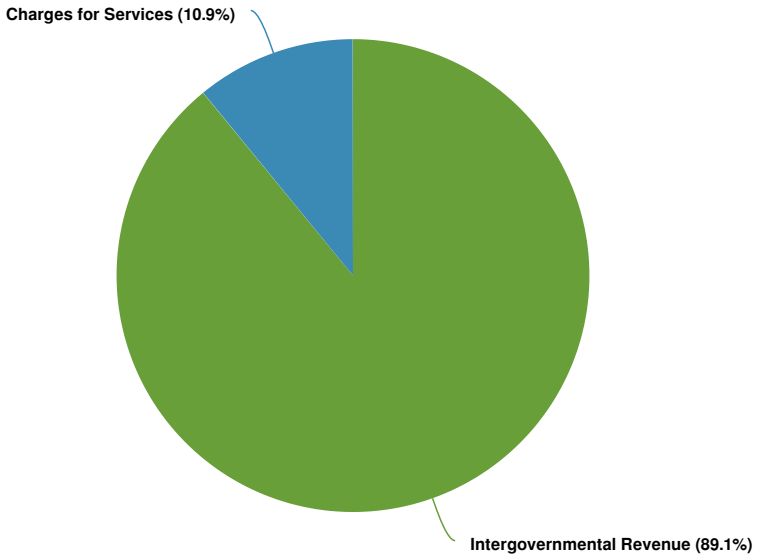
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.552.7001	$72,293	$76,538	$83,889	$175,723	109.5%
PERSONNEL - OVERTIME	101.552.7003	$3,911	$6,207	$0	$0	0%
VACATION PAY	101.552.7006	$163	$2,487	$0	$0	0%
SICK LEAVE PAY	101.552.7007	$1,798	$1,955	$0	$0	0%
Total Salaries:		**$78,165**	**$87,187**	**$83,889**	**$175,723**	**109.5%**
Benefits						
PERS RETIREMENT	101.552.7106	$15,885	$27,929	$22,977	$47,824	108.1%
DENTAL INSURANCE	101.552.7107	$1,164	$1,074	$1,074	$3,223	200%
GROUP HEALTH INSURANCE	101.552.7108	$8,204	$7,991	$10,664	$38,880	264.6%
GROUP LIFE INSURANCE	101.552.7109	$101	$93	$93	$279	200%
WORKERS COMP INSURANCE	101.552.7110	$1,382	$1,572	$1,399	$2,931	109.5%
GROUP DISABILITY INS	101.552.7112	$395	$365	$365	$1,154	216.7%
MEDICARE	101.552.7113	$1,222	$1,382	$1,216	$2,566	110.9%
AUTO ALLOWANCE	101.552.7114	$0	$0	$0	$480	N/A
OTHER BENEFITS PAY	101.552.7118	$0	$0	$0	$735	N/A
COMP/VAC PAYOFF	101.552.7121	$0	$4,300	$0	$0	0%
DEFERRED COMP CONTRIB	101.552.7122	$651	$652	$650	$1,629	150.7%
VEBA HEALTH DEF COMP	101.552.7124	$903	$903	$900	$2,818	213.1%
Total Benefits:		**$29,907**	**$46,260**	**$39,338**	**$102,519**	**160.6%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.552.7427	$3,120	$8,556	$3,120	$3,120	0%
Local Area Formation Commission (LAFCO) Fee - Mandate	*101.552.7427*	*$0*	*$0*	*$3,120*	*$3,120*	*0%*
PROF & SPECIAL SERVICES	101.552.7430	$110,075	$457,436	$1,212,461	$1,350,000	11.3%
Climate Adaptation Plan	*101.552.7430*	*$0*	*$0*	*$0*	*$300,000*	*N/A*
Citywide Mulitmodal Transportation Plan	*101.552.7430*	*$0*	*$0*	*$0*	*$650,000*	*N/A*
Hamilton Avenue Precise Plan	*101.552.7430*	*$0*	*$0*	*$0*	*$400,000*	*N/A*
Housing Element Consultant	*101.552.7430*	*$0*	*$0*	*$150,000*	*$0*	*-100%*
General Plan Consultant	*101.552.7430*	*$0*	*$0*	*$375,352*	*$0*	*-100%*
Zoning Code Updates	*101.552.7430*	*$0*	*$0*	*$662,109*	*$0*	*-100%*
Downtown Parking Study	*101.552.7430*	*$0*	*$0*	*$25,000*	*$0*	*-100%*
PROF DEVELOPMENT & MTGS	101.552.7435	$0	$410	$0	$0	0%
Total Supplies and Services:		**$113,195**	**$466,402**	**$1,215,581**	**$1,353,120**	**11.3%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Rents & Leases						
USER CHGS - IT POOL	101.552.7551	$5,761	$5,761	$5,761	$5,761	0%
Total Rents & Leases:		**$5,761**	**$5,761**	**$5,761**	**$5,761**	**0%**
Total General Fund:		**$227,028**	**$605,610**	**$1,344,569**	**$1,637,122**	**21.8%**
Total Governmental Funds:		**$227,028**	**$605,610**	**$1,344,569**	**$1,637,122**	**21.8%**
Total All Funds:		**$227,028**	**$605,610**	**$1,344,569**	**$1,637,122**	**21.8%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Intergovernmental Revenue					
Other State Grants	$68,673	$0	$153,000	$1,183,000	673.2%
Total Intergovernmental Revenue:	**$68,673**	**$0**	**$153,000**	**$1,183,000**	**673.2%**
Charges for Services					
General Plan Maint Fee	$124,387	$151,350	$67,000	$145,000	116.4%
Total Charges for Services:	**$124,387**	**$151,350**	**$67,000**	**$145,000**	**116.4%**
Total Revenue Source:	**$193,060**	**$151,350**	**$220,000**	**$1,328,000**	**503.6%**

554 - Building Codes Regulations

GENERAL FUND - (101)
Program Manager - Building Official

MISSION STATEMENT

The Building Inspection Division addresses the health and safety of the City of Campbell community through the enforcement of municipal building codes and state law.

ONGOING RESPONSIBILITIES

- Enforce and manage building codes regulations program
- Provide plan review and building inspection services
- Provide
- Maintain public records for permits and plans
- Ensure staff training and education to keep abreast of updates in codes and building practices and technologies
- Prepare, administer and monitor the Division budget
- Assist other City departments with building code information
- Staff the Building Code Board of Appeals and schedule meetings as needed
- Work with the Code Enforcement Officer on identifying and addressing code violations and enacting nuisance abatement actions
- Monitor State Code changes and maintain current adoption matrix
- Advise the Director on Housing Code inspections and abatement of violations
- Manage consulting agreements with the Plan Check and Permit Technician consultants

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Expand capacity to provide plan check and inspection services to support volume of existing and future permit applications **[Operational Need]**

PERFORMANCE MEASURES

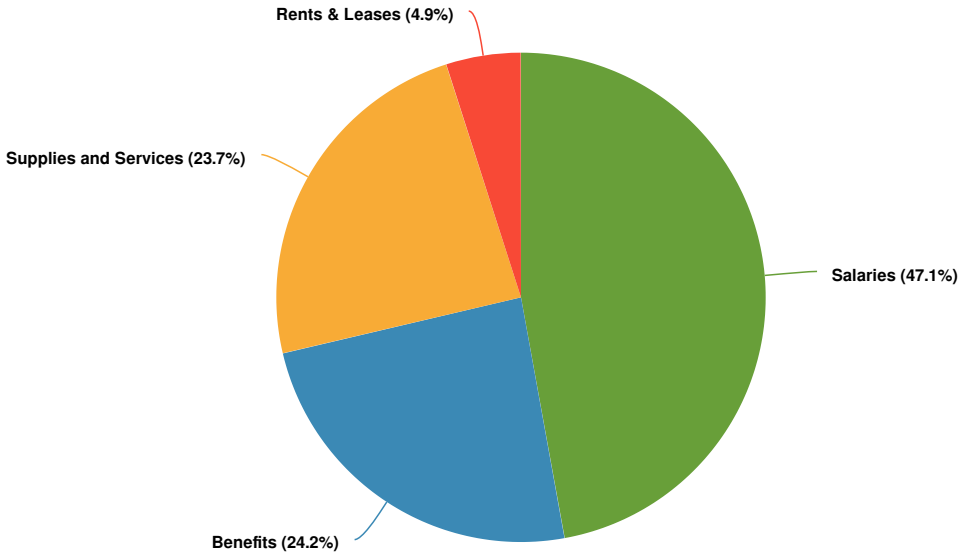
	Measure	FY 21	FY 22	FY 23
1	85% of all plan check submittals are given first review for compliance with codes within ten days of submittal.	80%	75%	65%
2	90% of time all inspections are made the day following the request.	90%	90%	90%
3	80% of simple tenant improvements and minor permits are issued over-the-counter.	75%	75%	65%
4	90% of minor building permits are reviewed within one week.	75%	75%	75%
5	90% of major building permits are reviewed within four weeks.	75%	75%	75%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Updated Building Codes including enhanced Reach Codes, adopted by City Council in November 2022, and received grant for work from Silicon Valley Clean Energy
- Secured grant funding to develop an on-line, automatic solar permit platform
- Updated over 40 outdated Building handouts and posted them to the website
- Implemented education and training program for Building staff incorporating over 200 hours of continuing education
- Plan checked and issued permits for over 1,900 projects

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$563,205	$603,567	$838,122	$923,846	10.2%
Benefits	$242,499	$348,750	$432,303	$473,922	9.6%
Supplies and Services	$142,042	$188,330	$489,069	$465,000	-4.9%
Rents & Leases	$96,752	$96,752	$96,752	$96,752	0%
Total Expense Objects:	**$1,044,498**	**$1,237,399**	**$1,856,246**	**$1,959,520**	**5.6%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Building Division Manager / Bldg Official *	0.50	1.00	1.00	1.00	-
Building Inspector*	3.00	3.00	3.00	2.00	-1.00
Permit Technician	1.00	1.00	1.00	2.00	1.00
Senior Building Inspector	1.00	-	1.00	1.00	-
Plan Check Engineer **	-	-	-	1.00	1.00
* Reclass to Sr Bldg Inspector ** Reclass from vacant Sr Bldg inspector					
TOTAL	5.50	5.00	6.00	7.00	1.00

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Building Intern (Imaging Assistant)	0.64	0.64	-	-	-
TOTAL	0.64	0.64	-	-	-

Expenditures by Fund

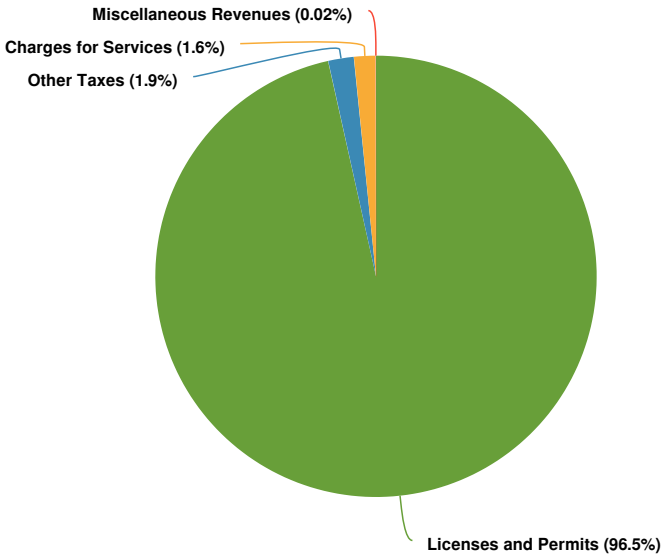
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.554.7001	$531,567	$545,657	$838,122	$923,846	10.2%
PERSONNEL - TEMPORARY	101.554.7002	$11,690	$7,070	$0	$0	0%
PERSONNEL - OVERTIME	101.554.7003	$552	$0	$0	$0	0%
VACATION PAY	101.554.7006	$10,959	$34,789	$0	$0	0%
SICK LEAVE PAY	101.554.7007	$8,436	$16,051	$0	$0	0%
Total Salaries:		**$563,205**	**$603,567**	**$838,122**	**$923,846**	**10.2%**
Benefits						
UNIFORM ALLOWANCE	101.554.7105	$930	$420	$600	$450	-25%
PERS RETIREMENT	101.554.7106	$116,181	$203,605	$232,934	$249,618	7.2%
DENTAL INSURANCE	101.554.7107	$10,344	$9,609	$12,891	$13,959	8.3%
GROUP HEALTH INSURANCE	101.554.7108	$78,368	$87,827	$136,138	$155,030	13.9%
GROUP LIFE INSURANCE	101.554.7109	$895	$832	$1,116	$1,208	8.3%
WORKERS COMP INSURANCE	101.554.7110	$8,425	$9,162	$12,643	$12,154	-3.9%
GROUP DISABILITY INS	101.554.7112	$3,510	$3,260	$4,617	$4,980	7.9%
MEDICARE	101.554.7113	$8,386	$9,220	$12,182	$13,462	10.5%
AUTO ALLOWANCE	101.554.7114	$0	$0	$0	$1,920	N/A
CELL PHONE ALLOWANCE	101.554.7115	$1,446	$1,446	$1,440	$1,619	12.4%
OTHER BENEFITS PAY	101.554.7118	$0	$121	$0	$186	N/A
COMP/VAC PAYOFF	101.554.7121	$0	$9,194	$0	$0	0%
DEFERRED COMP CONTRIB	101.554.7122	$5,809	$5,855	$6,500	$7,166	10.3%
VEBA HEALTH DEF COMP	101.554.7124	$8,054	$8,108	$11,241	$12,170	8.3%
PARS RETIREMENT	101.554.7126	$152	$92	$0	$0	0%
Total Benefits:		**$242,499**	**$348,750**	**$432,303**	**$473,922**	**9.6%**
Supplies and Services						
OFFICE EXPENSE	101.554.7424	$6,338	$9,319	$3,000	$0	-100%
SMALL TOOLS	101.554.7425	$0	$523	$500	$1,000	100%
Miscellaneous Equipment & Supplies	*101.554.7425*	*$0*	*$0*	*$500*	*$1,000*	*100%*
PROF & SPECIAL SERVICES	101.554.7430	$132,235	$172,744	$469,569	$450,000	-4.2%
Contract plan checking - Structural Engineer Fees	*101.554.7430*	*$0*	*$0*	*$359,569*	*$330,000*	*-8.2%*
Contract part time permit technician	*101.554.7430*	*$0*	*$0*	*$110,000*	*$120,000*	*9.1%*
MEMBERSHIPS/DUES/BOOKS	101.554.7434	$1,142	$2,295	$5,000	$3,000	-40%
PROF DEVELOPMENT & MTGS	101.554.7435	$2,326	$3,449	$11,000	$11,000	0%
Building Staff	*101.554.7435*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Building Official	*101.554.7435*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
Total Supplies and Services:		**$142,042**	**$188,330**	**$489,069**	**$465,000**	**-4.9%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.554.7550	$21,859	$21,859	$21,859	$21,859	0%
USER CHGS - IT POOL	101.554.7551	$74,893	$74,893	$74,893	$74,893	0%
Total Rents & Leases:		**$96,752**	**$96,752**	**$96,752**	**$96,752**	**0%**
Total General Fund:		**$1,044,498**	**$1,237,399**	**$1,856,246**	**$1,959,520**	**5.6%**
Total Governmental Funds:		**$1,044,498**	**$1,237,399**	**$1,856,246**	**$1,959,520**	**5.6%**
Total All Funds:		**$1,044,498**	**$1,237,399**	**$1,856,246**	**$1,959,520**	**5.6%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Other Taxes					
Construction Tax	$143,066	$212,975	$60,000	$80,800	34.7%
In-Lieu Fees	$0	$0	$5,000	$0	-100%
Total Other Taxes:	**$143,066**	**$212,975**	**$65,000**	**$80,800**	**24.3%**
Licenses and Permits					
Construction Permits	$1,995,966	$2,360,113	$2,700,000	$2,700,000	0%
Advanced Plan Check Fee	$593,678	$977,206	$1,200,000	$1,300,000	8.3%
General Revenue-Bldg Dept	$29,962	$51,375	$40,000	$35,400	-11.5%
Pln Check-Title 24 Energy	$98,941	$36,234	$40,000	$35,400	-11.5%
Technology Enhancemnt Fee	$52,110	$60,486	$44,000	$70,000	59.1%
Total Licenses and Permits:	**$2,770,657**	**$3,485,414**	**$4,024,000**	**$4,140,800**	**2.9%**
Fines/Forfeits/Penalties					
Code Enforcement Fines	$14,920	$112,134	$5,000	$0	-100%
Total Fines/Forfeits/Penalties:	**$14,920**	**$112,134**	**$5,000**	**$0**	**-100%**
Charges for Services					
Microfilm Fees	$590	$76	$0	$100	N/A
Training & Education Fee	$0	$1	$16,000	$15,500	-3.1%
Stop Work Fee	$0	$4,122	$50,000	$51,800	3.6%
Total Charges for Services:	**$590**	**$4,199**	**$66,000**	**$67,400**	**2.1%**

Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Miscellaneous Revenues					
Other Revenue	$1,011	$1,216	$2,000	$800	-60%
Total Miscellaneous Revenues:	**$1,011**	**$1,216**	**$2,000**	**$800**	**-60%**
Total Revenue Source:	**$2,930,244**	**$3,815,937**	**$4,162,000**	**$4,289,800**	**3.1%**

557 - Housing Assistance

HOUSING PROGRAM FUND (233)
Program Manager – Housing Manager

MISSION STATEMENT

Facilitate affordable housing development consistent with the City's Housing Element and administer the Below Market Rate Housing program in compliance with City and State guidelines.

ONGOING RESPONSIBILITIES

- Coordinate implementation of City's Housing Element
- Implement programs that support the production and preservation of affordable housing in the city.
- Implement programs and services that address fair housing and special needs, including homelessness
- Publish information on housing resources and programs in Campbell
- Manage the services provided by the City's Below Market Rate (BMR) Housing Administrator
- Prepare and monitor agreement, process reimbursement requests, and provide technical assistance to BMR Program Administrator
- Review and maintain BMR Program Guides
- Monitor housing developer requirements to ensure they are complying with below market rate requirements
- Manage ongoing reporting of housing production information in accordance with state requirements.
- Coordinate with County of Santa Clara on implementation of Community Development Block Grant program
- Oversee implementation of the City's Rental Dispute program

MAJOR WORKPLAN ITEMS FOR FISCAL YEAR 2024

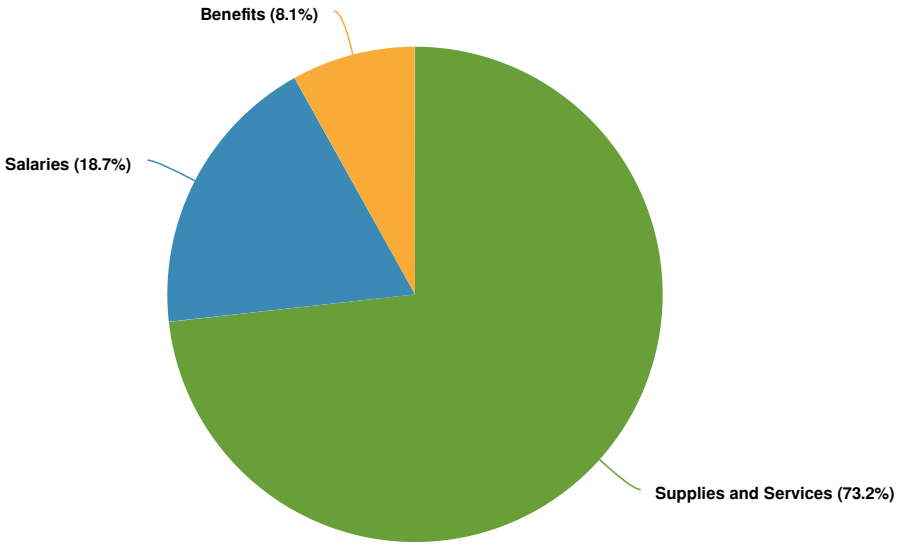
- Implement BMR Housing program improvements as identified in Housing Program audit in association with Housing Element implementation **[Council Priority – Long - Term Land Use Planning and Housing]**
- Prepare nexus studies to consider modifications to the City's Inclusionary Housing Ordinance and creation of a Commercial Linkage Housing Fee to support Affordable Housing production [**[Council Priority – Long - Term Land Use Planning and Housing]**
- Prepare Affordable Housing Overlay Zone to support affordable housing development **[Council Priority – Long - Term Land Use Planning and Housing]**
- Conduct feasibility studies for potential development of corporation yard for affordable housing **[Council Priority – Long Term Land Use Planning and Housing]**
- Expand homelessness programs including development of a Homekey project and hiring of an unhoused coordinator **[Council Priority – Long - Term Land Use Planning and Housing]**

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Updated the City's consultant service agreement with the City's Below-Market Rate Program Administrator (HouseKeys, Inc.)
- Applied for and received grant from Destination Home to fund unhoused coordinator position
- Coordinated preparation of Housing program audit that was presented and accepted by Council in May 2023
- Issued an RFP for Affordable Housing Nexus Studies
- Issued an RFP for Rent Dispute and Mediation Services
- Hired an Interim Housing Manager to focus on implementation of initial obligations of the 2023-2031 Housing Element

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$31,627	$71,305	$67,111	$191,819	185.8%
Benefits	$11,054	$35,367	$34,711	$82,811	138.6%
Supplies and Services	$137,199	$165,408	$515,600	$751,500	45.8%
Total Expense Objects:	**$179,881**	**$272,080**	**$617,422**	**$1,026,130**	**66.2%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Senior Planner	0.20	0.40	0.40	0.00	-0.40
Housing Manager	-	-	-	1.00	1.00
TOTAL	0.20	0.40	0.40	1.00	0.60

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
PT Office Assistant				0.50	0.50
TOTAL	-	-	-	0.50	0.50

Expenditures by Fund

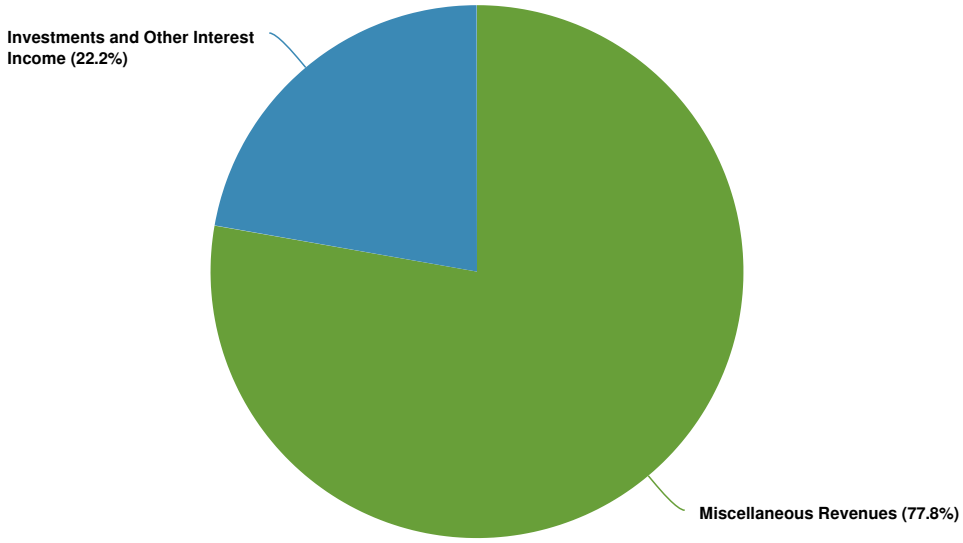
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Housing Assistance						
Salaries						
PERSONNEL - REGULAR	233.557.7001	$29,136	$64,270	$67,111	$151,819	126.2%
PERSONNEL - TEMPORARY	233.557.7002	$0	$0	$0	$40,000	N/A
PT Office Assistant	*233.557.7002*	*$0*	*$0*	*$0*	*$40,000*	*N/A*
PERSONNEL - OVERTIME	233.557.7003	$1,564	$6,482	$0	$0	0%
VACATION PAY	233.557.7006	$217	$506	$0	$0	0%
SICK LEAVE PAY	233.557.7007	$710	$47	$0	$0	0%
Total Salaries:		**$31,627**	**$71,305**	**$67,111**	**$191,819**	**185.8%**
Benefits						
PERS RETIREMENT	233.557.7106	$5,388	$17,258	$18,557	$41,230	122.2%
DENTAL INSURANCE	233.557.7107	$466	$859	$859	$2,148	150%
GROUP HEALTH INSURANCE	233.557.7108	$3,321	$7,454	$11,596	$28,982	149.9%
GROUP LIFE INSURANCE	233.557.7109	$40	$74	$74	$186	150%
WORKERS COMP INSURANCE	233.557.7110	$559	$1,308	$1,119	$2,532	126.2%
GROUP DISABILITY INS	233.557.7112	$158	$292	$292	$972	233.3%
MEDICARE	233.557.7113	$494	$1,145	$973	$2,234	129.6%
OTHER BENEFITS PAY	233.557.7118	$0	$0	$0	$2,280	N/A
COMP/VAC PAYOFF	233.557.7121	$0	$5,733	$0	$0	0%
DEFERRED COMP CONTRIB	233.557.7122	$264	$521	$520	$0	-100%
VEBA HEALTH DEF COMP	233.557.7124	$366	$722	$720	$2,246	211.9%
Total Benefits:		**$11,054**	**$35,367**	**$34,711**	**$82,811**	**138.6%**
Supplies and Services						
OFFICE EXPENSE	233.557.7424	$0	$0	$100	$0	-100%
Special Departmental	233.557.7427	$0	$0	$0	$50,000	N/A
Santa Clara County Rapid Rehousing Support	*233.557.7427*	*$0*	*$0*	*$0*	*$50,000*	*N/A*
PROF & SPECIAL SERVICES	233.557.7430	$137,199	$165,408	$490,500	$670,500	36.7%
Unhoused coordinator	*233.557.7430*	*$0*	*$0*	*$0*	*$150,000*	*N/A*
Renter Mediation Services	*233.557.7430*	*$0*	*$0*	*$0*	*$63,000*	*N/A*
Project Sentinel	*233.557.7430*	*$0*	*$0*	*$63,000*	*$0*	*-100%*
Housing Program Audit Consultant	*233.557.7430*	*$0*	*$0*	*$40,000*	*$0*	*-100%*
BMR Administrator Contract - House Keys	*233.557.7430*	*$0*	*$0*	*$160,000*	*$205,000*	*28.1%*
Santa Clara County Homeless Study	*233.557.7430*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
General Consulting & Legal Services - BMR Litigation	*233.557.7430*	*$0*	*$0*	*$75,000*	*$100,000*	*33.3%*
Affordable Housing Fee Nexus Studies	*233.557.7430*	*$0*	*$0*	*$150,000*	*$150,000*	*0%*
Prof Development & MTGS	233.557.7435	$0	$0	$0	$6,000	N/A
Housing Program Related workshops, seminars, or professional development	*233.557.7435*	*$0*	*$0*	*$0*	*$6,000*	*N/A*
BAD DEBTS	233.557.7439	$0	$0	$25,000	$25,000	0%
Loan Forgiveness (Bankruptcy, Foreclosures, Short Sales)	*233.557.7439*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
Total Supplies and Services:		**$137,199**	**$165,408**	**$515,600**	**$751,500**	**45.8%**
Total Housing Assistance:		**$179,881**	**$272,080**	**$617,422**	**$1,026,130**	**66.2%**
Total Special Revenue:		**$179,881**	**$272,080**	**$617,422**	**$1,026,130**	**66.2%**
Total Governmental Funds:		**$179,881**	**$272,080**	**$617,422**	**$1,026,130**	**66.2%**
Total All Funds:		**$179,881**	**$272,080**	**$617,422**	**$1,026,130**	**66.2%**

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Investments and Other Interest Income					
Investment Earnings	$3,916	$4,741	$50,000	$50,000	0%
Unrealized Gains/Losses	-$8,168	-$21,875	$0	$0	0%
Other Interest	$27,889	$44,397	$0	$0	0%
Total Investments and Other Interest Income:	**$23,637**	**$27,264**	**$50,000**	**$50,000**	**0%**
Miscellaneous Revenues					
Other Revenue	$0	$4,679	$190,839	$150,000	-21.4%
Principal Repayment	$0	$0	$25,000	$25,000	0%
Total Miscellaneous Revenues:	**$0**	**$4,679**	**$215,839**	**$175,000**	**-18.9%**
Total Revenue Source:	**$23,637**	**$31,943**	**$265,839**	**$225,000**	**-15.4%**

559 - Code Enforcement

GENERAL FUND (101)
And
COMMUNITY RESTITUTION FUND (234)
Program Manager – Code Enforcement Officer

MISSION STATEMENT

Enforce Campbell's municipal codes and preserve community character through the identification, investigation, and abatement of building, zoning and other municipal code violations. Enforcement actions respond to community concerns and act to achieve timely compliance, prioritizing violations that affect life, health and safety.

ONGOING RESPONSIBILITIES

- Respond to community concerns and complaints received regarding activities that violate Campbell's municipal code, including include illegal construction and land use violations
- Investigate, identify, and verify code violations.
- Apply enforcement actions to proactively resolve code violations, including the application of warnings, citations, fines, and other measures.
- Provide ongoing education to the public regarding Campbell's municipal codes and regulations.
- Work proactively to help preserve neighborhood character through community education, and support of actions to prevent blight and illegal dumping

PERFORMANCE MEASURES

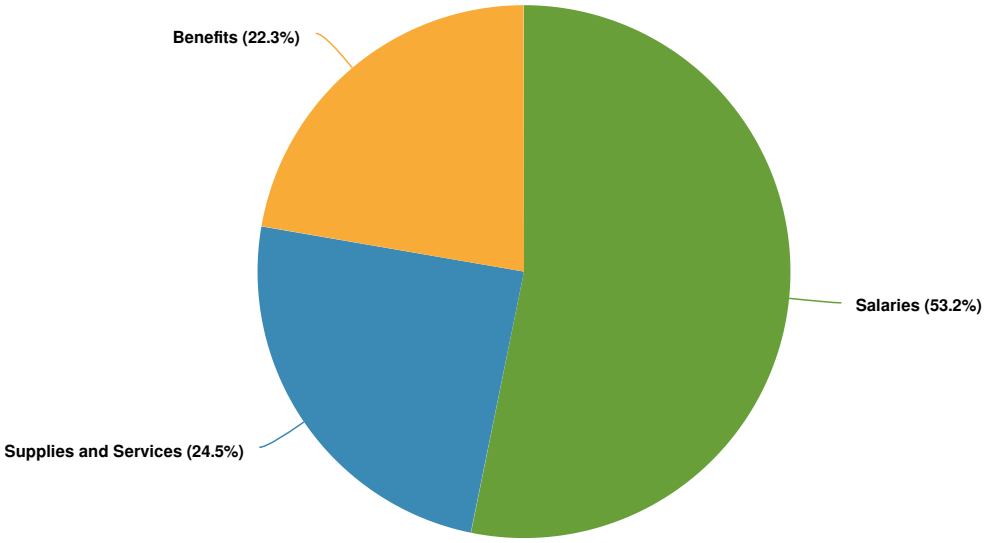
	Measure	FY 21	FY 22	FY 23
1	90% of all minor nuisance complaints resolved within 30 days.	90%	90%	90%
2	90% of code enforcement inquiries are responded to within three business days.	100%	90%	90%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Implemented Compliance Agreements to require abatement of code enforcement violations
- Implemented Community Restitution Fund to collect code enforcement fines for use in addressing code enforcement activities
- Opened 339 cases and closed 215
- Total administrative citations issued: $149,569. Total collected: $59,457

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$0	$0	$131,067	$136,662	4.3%
Benefits	$0	$0	$56,654	$57,233	1%
Supplies and Services	$0	$0	$67,549	$63,000	-6.7%
Total Expense Objects:	**$0**	**$0**	**$255,270**	**$256,895**	**0.6%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Code Enforcement Officer * * Previously budgeted in 101.551 Current Planning	-	-	1.00	1.00	-
TOTAL	-	-	1.00	1.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
TOTAL	-	-	-	-	-

Expenditures by Fund

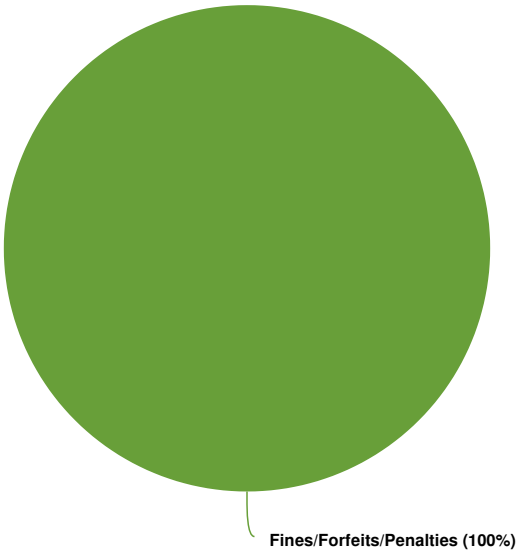
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.559.7001	$0	$0	$131,067	$136,662	4.3%
Total Salaries:		**$0**	**$0**	**$131,067**	**$136,662**	**4.3%**
Benefits						
PERS RETIREMENT	101.559.7106	$0	$0	$36,200	$36,975	2.1%
DENTAL INSURANCE	101.559.7107	$0	$0	$2,148	$2,148	0%
GROUP HEALTH INSURANCE	101.559.7108	$0	$0	$9,833	$9,833	0%
GROUP LIFE INSURANCE	101.559.7109	$0	$0	$186	$186	0%
WORKERS COMP INSURANCE	101.559.7110	$0	$0	$2,192	$2,271	3.6%
GROUP DISABILITY INS	101.559.7112	$0	$0	$729	$729	0%
MEDICARE	101.559.7113	$0	$0	$2,266	$1,982	-12.5%
DEFERRED COMP CONTRIB	101.559.7122	$0	$0	$1,300	$1,304	0.3%
VEBA HEALTH DEF COMP	101.559.7124	$0	$0	$1,800	$1,805	0.3%
Total Benefits:		**$0**	**$0**	**$56,654**	**$57,233**	**1%**
Supplies and Services						
PROF & SPECIAL SERVICES	101.559.7430	$0	$0	$46,549	$30,000	-35.6%
Contract Code Enforcement - Backlog	*101.559.7430*	*$0*	*$0*	*$0*	*$25,000*	*N/A*
Hearing Officer	*101.559.7430*	*$0*	*$0*	*$46,549*	*$5,000*	*-89.3%*
PROF DEVELOPMENT & MTGS	101.559.7435	$0	$0	$1,000	$3,000	200%
Code Enforcement: Prof Dev	*101.559.7435*	*$0*	*$0*	*$1,000*	*$3,000*	*200%*
Total Supplies and Services:		**$0**	**$0**	**$47,549**	**$33,000**	**-30.6%**
Total General Fund:		**$0**	**$0**	**$235,270**	**$226,895**	**-3.6%**
Special Revenue						
Community Restitution Fund						
Supplies and Services						
Professional & Special Services	234.559.7430	$0	$0	$20,000	$30,000	50%
Community Trash Pickups	*234.559.7430*	*$0*	*$0*	*$0*	*$10,000*	*N/A*
Community Restitution Activities	*234.559.7430*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Total Supplies and Services:		**$0**	**$0**	**$20,000**	**$30,000**	**50%**
Total Community Restitution Fund:		**$0**	**$0**	**$20,000**	**$30,000**	**50%**
Total Special Revenue:		**$0**	**$0**	**$20,000**	**$30,000**	**50%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Governmental Funds:		$0	$0	$255,270	$256,895	0.6%
Total All Funds:		$0	$0	$255,270	$256,895	0.6%

Revenues by Source

Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Revenue Source					
Fines/Forfeits/Penalties					
Code Enforcement Fines	$0	$0	$60,000	$45,000	-25%
Total Fines/Forfeits/Penalties:	**$0**	**$0**	**$60,000**	**$45,000**	**-25%**
Total Revenue Source:	**$0**	**$0**	**$60,000**	**$45,000**	**-25%**

LEGAL SERVICES

William Seligmann
City Attorney

GENERAL FUND - (101)
Legal Services Program (560)

MISSION STATEMENT

Provide informed and timely legal services to City Council, advisory commissions and City staff. Represent the City in a professional manner in all administrative matters and litigation.

ONGOING RESPONSIBILITIES

- Respond to requests for legal opinions or document review on a timely basis
- Be present at the City Council and Planning Commission meetings to provide advice
- Prepare and review legal documents
- Provide legal advice to the City Council, Planning Commission, City Manager, and City Staff
- Represent the City in code enforcement and litigation matters assigned to the City Attorney's Office
- Provide legal assistance regarding department priorities consistent with objectives identified within this document

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Work with Community Development and Public Works to finish update of Subdivision Ordinance **[Council Priority - Long-Term Land Use Planning and Housing]**
- Assist in City Council's evaluation of cannabis ordinance **[Council Priority - Long-Term Land Use Planning and Housing]**
- Provide support on implementation of Measure O **[Council Priority – Measure O]**
- Assist City Clerk with revised records retention schedule and procedures **[Operational Need]**
- Assist Community Development with/review Citywide Climate Action Plan **[Council Priority – Sustainability]**
- Assist Community Development with completing update to Zoning Ordinance and objective standards for single family residential in conformance with state laws. **[Council Priority – Long - Term Land Use Planning and Housing]**
- Review Hamilton Avenue Precise Plan **[Council Priority – Long - Term Land Use Planning and Housing]**
- Assist Community Development with/review nexus studies to consider modifications to the City's Inclusionary Housing Ordinance and creation of a Commercial Linkage Housing Fee to support Affordable Housing **production [Council Priority – Long - Term Land Use Planning and Housing]**
- Assist Community Development with/review Affordable Housing Overlay Zone to support affordable housing **development [Council Priority – Long -Term Land Use Planning and Housing**

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Complete review of 85% of all contracts and other documents submitted for review within two (2) weeks of submission.	90%	92%	86%
2	Provide a response to 70% of all requests for a written opinion within four (4) weeks of submission.	99%	97%	99%
3	Provide a response to 85% of all requests for oral advice within two (2) working days of submission.	100%	96%	100%
4	Obtain a favorable outcome in at least 60% of all cases adjudicated to a final conclusion.	75%	100%	90%
5	Personally attend at least 85% of all regular City Council Meetings.	100%	91%	91%
6	Personally attend at least 85% of all regular Planning Commission Meetings.	100%	100%	100%
7	Provide approximately 1,200 hours of legal assistance annually.	1974 hrs	1814 hrs	1783 hrs
8	Complete major workplan items within one (1) fiscal year.	3	1	7
9	Provide at least 250 office hours at City Hall each year.	343 hrs	355 hrs	360 hrs

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

Policy/Ordinance Preparations/Revisions:

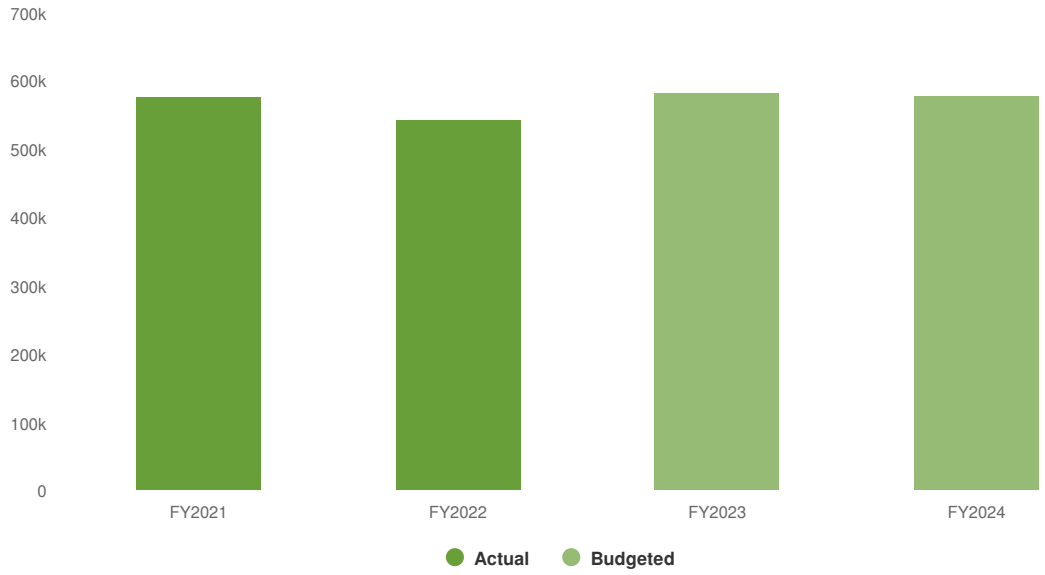
- Adopted of Development with General Plan and Housing Element Update
- Adopted zoning ordinances to comply with State law and implement General Plan update, as well as potentially incorporating objective standards, expansion of safe camping, amnesty for ADUs, update of wireless facility processing
- Completed ordinance for large-cell wireless facilities in the public right-of-way
- Adopted policy for Commissioners on appearances of conflicts
- Adopted ordinance and preparation of contracts and to implement Semi-Permanent Parklet Program
- Adopted updates to Building and Fire Codes
- Update to Special Event Ordinance adopted

Legal Services Organizational Chart

Expenditures Summary

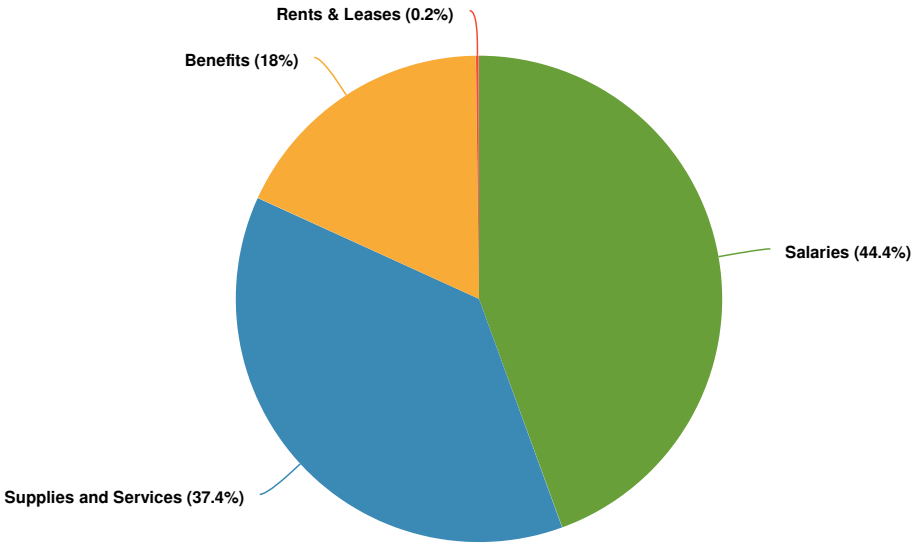
$579,520 -$3,288
(-0.56% vs. prior year)

LEGAL SERVICES Actual vs. Budgeted



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$255,127	$249,340	$257,587	$257,587	0%
Benefits	$75,602	$109,957	$107,495	$104,206	-3.1%
Supplies and Services	$245,720	$183,985	$216,575	$216,575	0%
Rents & Leases	$1,152	$1,152	$1,152	$1,152	0%
Total Expense Objects:	**$577,601**	**$544,434**	**$582,809**	**$579,520**	**-0.6%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's)				
	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 23>24 change
City Attorney	1.00	1.00	1.00	1.00	-
TOTAL	1.00	1.00	1.00	1.00	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Salaries						
PERSONNEL - REGULAR	101.560.7001	$255,127	$249,340	$257,587	$257,587	0%
Total Salaries:		**$255,127**	**$249,340**	**$257,587**	**$257,587**	**0%**
Benefits						
PERS RETIREMENT	101.560.7106	$44,542	$67,221	$71,226	$69,954	-1.8%
DENTAL INSURANCE	101.560.7107	$2,306	$2,148	$2,148	$2,148	0%
GROUP HEALTH INSURANCE	101.560.7108	$22,922	$34,944	$28,329	$26,312	-7.1%
GROUP LIFE INSURANCE	101.560.7109	$200	$186	$186	$186	0%
WORKERS COMP INSURANCE	101.560.7110	$890	$870	$899	$899	0%
GROUP DISABILITY INS	101.560.7112	$1,043	$972	$972	$972	0%
MEDICARE	101.560.7113	$3,699	$3,615	$3,735	$3,735	0%
Total Benefits:		**$75,602**	**$109,957**	**$107,495**	**$104,206**	**-3.1%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.560.7427	$56	$517	$500	$500	0%
Federal Express / Printing / Photocopying	*101.560.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
PROF & SPECIAL SERVICES	101.560.7430	$240,509	$176,902	$210,000	$210,000	0%
Additional Legal Services	*101.560.7430*	*$0*	*$0*	*$210,000*	*$210,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.560.7434	$4,435	$4,195	$4,275	$4,275	0%
Lexis on-Line Publications : Case Reporters / Statues	*101.560.7434*	*$0*	*$0*	*$960*	*$960*	*0%*
Continuing Education of the Bar Publications: CA Litigation & CA Real Estate Law	*101.560.7434*	*$0*	*$0*	*$2,620*	*$2,620*	*0%*
IMLA	*101.560.7434*	*$0*	*$0*	*$695*	*$695*	*0%*
PROF DEVELOPMENT & MTGS	101.560.7435	$720	$2,371	$1,800	$1,800	0%
League of California Cities Conferences & Webinar	*101.560.7435*	*$0*	*$0*	*$1,800*	*$1,800*	*0%*
Total Supplies and Services:		**$245,720**	**$183,985**	**$216,575**	**$216,575**	**0%**
Rents & Leases						
USER CHGS - IT POOL	101.560.7551	$1,152	$1,152	$1,152	$1,152	0%
Total Rents & Leases:		**$1,152**	**$1,152**	**$1,152**	**$1,152**	**0%**
Total All Funds:		**$577,601**	**$544,434**	**$582,809**	**$579,520**	**-0.6%**

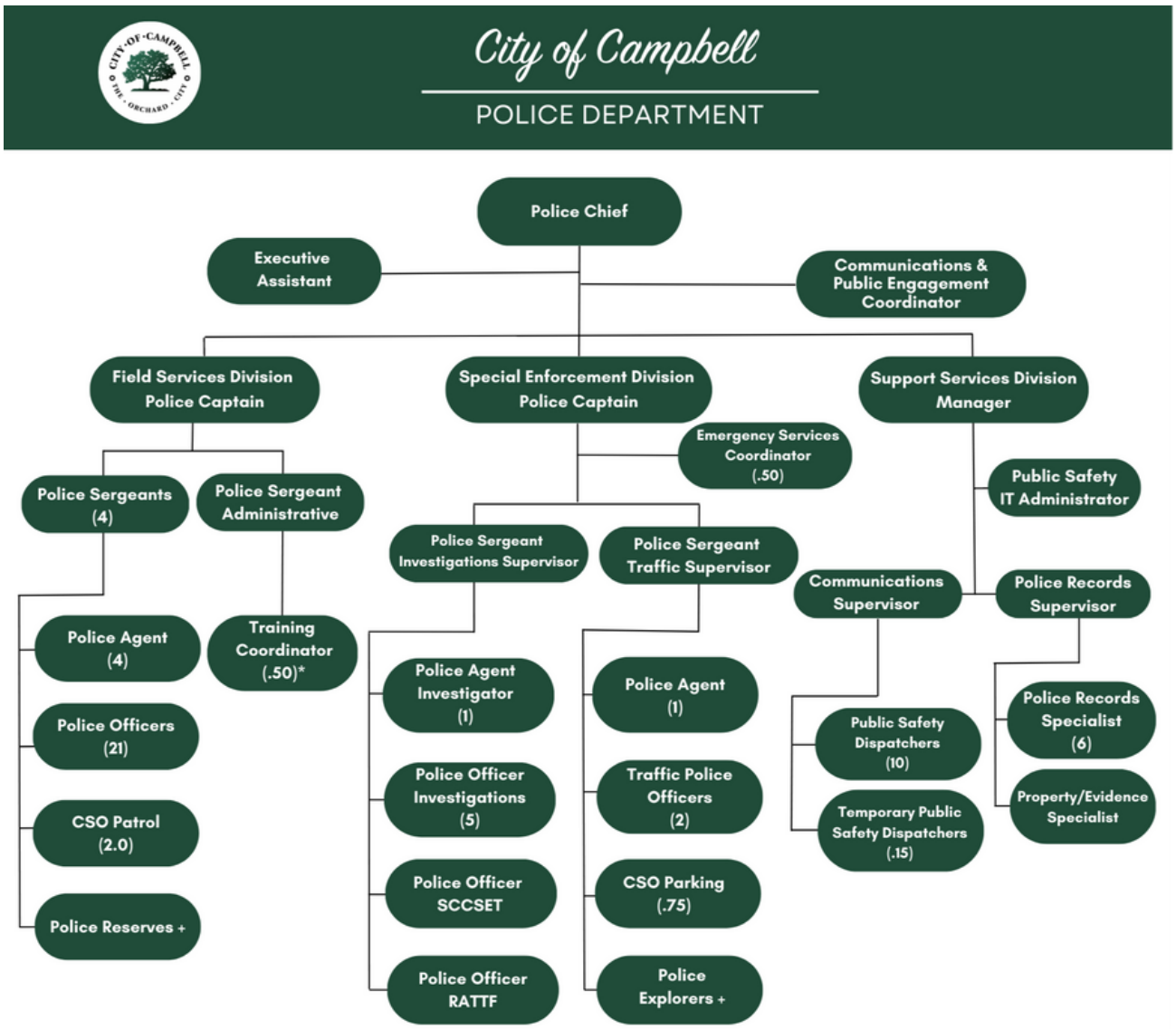
POLICE DEPARTMENT

Gary Berg
Chief of Police

Public Safety Department includes the following programs:

601	Administration
602	Communications
603	Records
604	Special Enforcement Division
605	Field Services
606/607	Misc. Police Department Grants

Police Department Organizational Chart

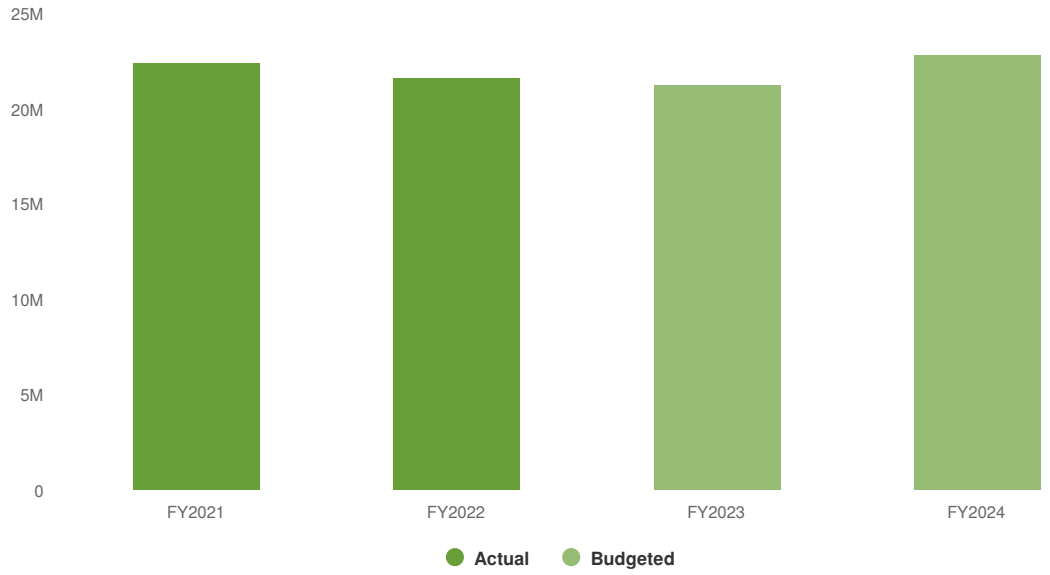


* Temporary Full or Part-time
\+ Volunteers

Expenditures Summary

$22,832,378 **$1,644,892**
(7.76% vs. prior year)

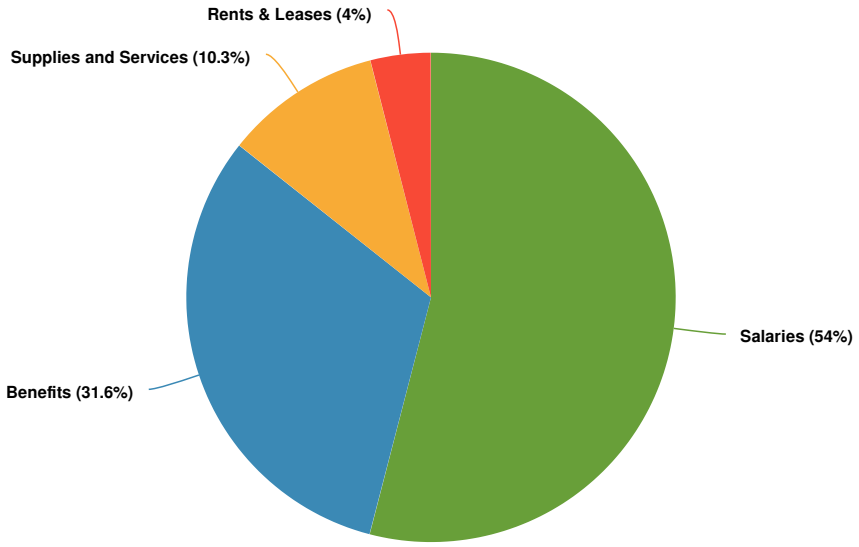
POLICE DEPARTMENT Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$10,451,616	$10,806,716	$11,917,740	$12,339,446	3.5%
Benefits	$8,976,308	$7,658,213	$6,851,569	$7,222,563	5.4%
Supplies and Services	$1,989,292	$2,203,067	$1,823,493	$2,360,509	29.4%
Rents & Leases	$909,860	$909,860	$909,860	$909,860	0%
Capital Outlay	$74,065	$3,404	$0	$0	0%
Total Expense Objects:	**$22,401,142**	**$21,581,261**	**$21,502,662**	**$22,832,378**	**6.2%**

Staffing (Full-Time Equivalents)

Permanent Positions	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Communications & Public Engagement Coord	1.00	1.00	1.00	1.00	-
Community Services Officer (0.75-PPT)	2.92	2.75	2.75	2.75	-
Communications Supervisor	1.00	1.00	1.00	1.00	-
Emergency Services Coordinator	-	-	-	0.50	0.50
Executive Assistant	0.80	1.00	1.00	1.00	-
I/T Administrator	-	0.92	1.00	1.00	-
Police Agent	6.00	6.00	6.00	6.00	-
Police Captain	2.00	2.00	2.00	2.00	-
Police Chief	1.00	1.00	1.00	1.00	-
Police Officer	30.00	30.00	30.00	30.00	-
Police Records Specialist	6.00	5.00	6.00	6.00	-
Police Records Supervisor	1.00	1.00	1.00	1.00	-
Police Sergeant	7.00	7.00	7.00	7.00	-
Property/Evidence Specialist	1.00	1.00	1.00	1.00	-
Public Safety Dispatcher	10.00	10.00	10.00	10.00	-
Public Safety Systems Specialist	1.00	0.08	-	-	-
Support Services Manager	1.00	1.00	1.00	1.00	-
Permanent	71.72	70.75	71.75	72.25	0.50

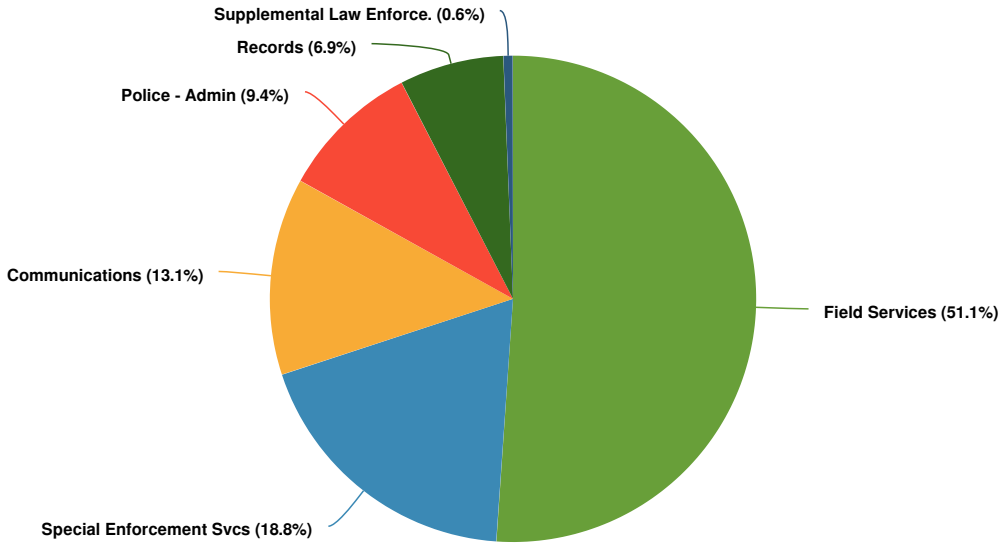
Temporary Positions	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Crossing Guards*	-	3.44	3.44	-	-3.44
Part-Time Dispatcher (Per Diem Basis)	0.15	0.15	0.21	0.21	-
Part-Time Police Clerk	-	-	-	-	-
Public Safety Assistant	-	-	0.50	1.17	0.67
Training Coordinator	0.50	0.50	0.50	0.50	-
Temporary	0.65	4.09	4.65	1.88	-2.77

**Proposed to be moved to contractual services in FY 2024; w/ a potential cost-share w/ local school districts.*

Total Full Time Equivalents	72.37	74.84	76.40	74.13	-2.27

Expenditures by Function

Budgeted Expenditures by Function

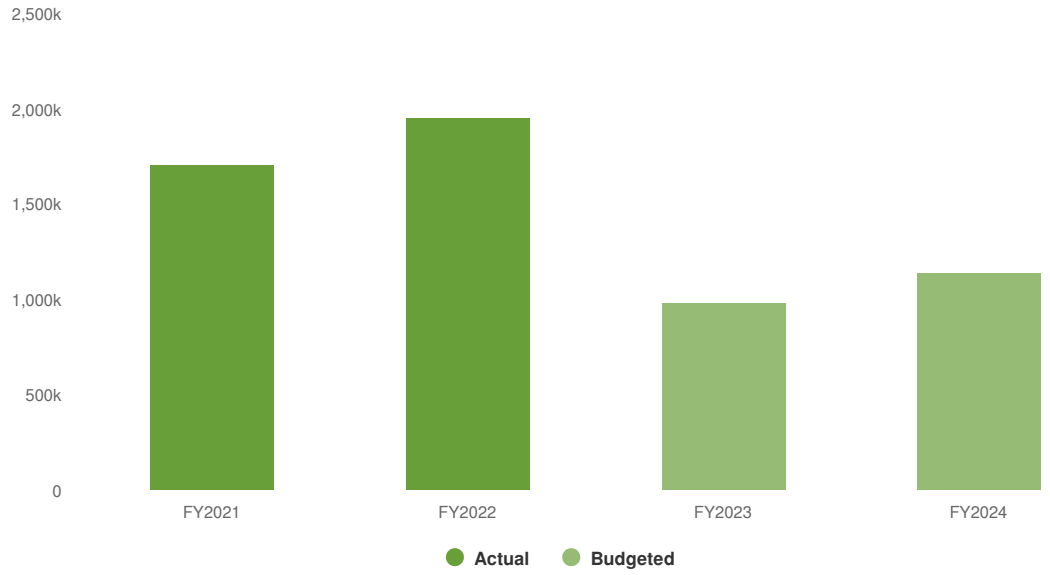


Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted
Expenditures				
Public Safety				
Police - Admin	$1,315,946	$1,626,081	$1,660,829	$2,137,601
Communications	$2,675,477	$2,775,970	$2,928,091	$2,995,049
Records	$1,415,005	$1,288,129	$1,503,834	$1,582,747
Special Enforcement Svcs	$4,559,548	$4,532,866	$4,743,072	$4,303,331
Field Services	$11,530,327	$10,448,487	$10,393,005	$11,669,318
Supplemental Law Enforce.	$182,471	$100,138	$273,831	$144,333
FEDERAL ASSET FORFEITURE	$722,367	$809,589	$0	$0
Total Public Safety:	**$22,401,142**	**$21,581,261**	**$21,502,662**	**$22,832,378**
Total Expenditures:	**$22,401,142**	**$21,581,261**	**$21,502,662**	**$22,832,378**

Revenues Summary

$1,137,968 $152,668
(15.49% vs. prior year)

POLICE DEPARTMENT Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Fines/Forfeits/Penalties						
VEHICLE CODE FINES-CITY	101.604.4310	$5,562	$9,967	$25,000	$25,000	0%
VEHICLE CODE FINES-COUNTY	101.604.4320	$39,128	$73,486	$25,000	$50,000	100%
VEHICLE CODE FINES-STATE	101.604.4330	$25,540	$27,134	$12,500	$25,000	100%
Total Fines/Forfeits/Penalties:		**$70,229**	**$110,587**	**$62,500**	**$100,000**	**60%**
Intergovernmental Revenue						
OTHER GRANTS	101.604.4523	$0	$0	$3,500	$0	-100%
OTHER STATE GRANTS	101.602.4543	$6,550	$0	$0	$0	0%
OTHER STATE GRANTS	101.604.4543	$0	$0	$75,000	$0	-100%
ARSON CONTRACT TRAINING	101.601.4558	$0	$0	$4,000	$4,000	0%
ARSON_COUNTY FIRE DPT	101.604.4559	$460,364	$474,372	$464,500	$493,468	6.2%
RATTF REIMBURSEMENT	101.604.4560	$72,135	$189,018	$103,000	$103,000	0%
ABANDONED VEHICLE FEES	101.604.4582	$56,657	$58,341	$61,800	$61,800	0%
POST REIMBURSEMENTS	101.601.4588	$18,253	$14,117	$12,500	$12,500	0%
Total Intergovernmental Revenue:		**$613,958**	**$735,849**	**$724,300**	**$674,768**	**-6.8%**
Charges for Services						
COMM GRP SPON-SPEC EVENT	101.604.4630	$1,890	$133,926	$31,950	$0	-100%
OTHER FILING FEES	101.603.4690	$3,991	$4,002	$3,500	$3,500	0%
SPEC POLICE DEPT SERVICES	101.603.4691	$29,028	$50,200	$45,000	$46,600	3.6%
FALSE ALARM FEES-PD	101.602.4693	$4,784	$0	$0	$1,000	N/A
COST RECOVERY-PD DUI	101.604.4698	-$4,775	$1,316	$0	$2,600	N/A
COST RECOVERY-PD	101.604.4704	$0	$40,020	$40,800	$189,100	363.5%
COST RECOVERY-PD	101.605.4704	$0	$592	$0	$0	0%
CAL NENA REIMBURSEMENT-PD	101.602.4707	$1,883	$4,251	$10,000	$10,400	4%
PHONE MAINT REIMB	101.602.4708	$63	$0	$0	$0	0%
Total Charges for Services:		**$36,863**	**$234,308**	**$131,250**	**$253,200**	**92.9%**
Miscellaneous Revenues						
OTHER REVENUE	101.604.4965	$734	$521	$75	$0	-100%
OTHER REVENUE	101.605.4965	$0	$0	$1,587	$0	-100%
Total Miscellaneous Revenues:		**$734**	**$521**	**$1,662**	**$0**	**-100%**
Total General Fund:		**$721,784**	**$1,081,264**	**$919,712**	**$1,027,968**	**11.8%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Special Revenue						
Asset Forfeiture Fund						
Miscellaneous Revenues						
ASSET SEIZURES	205.604.4892	$50,862	$21,250	$5,000	$5,000	0%
ASSET SEIZURES	205.607.4892	$4,743	$2,520	$5,000	$5,000	0%
OTHER REVENUE	205.607.4965	$0	$13,954	$0	$0	0%
Total Miscellaneous Revenues:		**$55,606**	**$37,724**	**$10,000**	**$10,000**	**0%**
Total Asset Forfeiture Fund:		**$55,606**	**$37,724**	**$10,000**	**$10,000**	**0%**
Supplemental Law Enforce.						
Intergovernmental Revenue						
SUPPLEMENTAL LAW ENFORCE	210.606.4526	$156,727	$161,285	$100,000	$100,000	0%
Total Intergovernmental Revenue:		**$156,727**	**$161,285**	**$100,000**	**$100,000**	**0%**
Total Supplemental Law Enforce.:		**$156,727**	**$161,285**	**$100,000**	**$100,000**	**0%**
Other Federal Grants Fund						
Intergovernmental Revenue						
OTHER GRANTS	218.603.4523	$0	$74,875	$0	$0	0%
OTHER GRANTS	218.604.4523	$101,173	$0	$0	$0	0%
Total Intergovernmental Revenue:		**$101,173**	**$74,875**	**$0**	**$0**	**0%**
Total Other Federal Grants Fund:		**$101,173**	**$74,875**	**$0**	**$0**	**0%**
Total Special Revenue:		**$313,506**	**$273,884**	**$110,000**	**$110,000**	**0%**
Total Governmental Funds:		**$1,035,289**	**$1,355,148**	**$1,029,712**	**$1,137,968**	**10.5%**
Fiduciary Funds						
Agency Funds						
SCC Spec Enforcement Team						
Miscellaneous Revenues						
OTHER REVENUE	799.607.4965	$673,867	$592,437	$0	$0	0%
Total Miscellaneous Revenues:		**$673,867**	**$592,437**	**$0**	**$0**	**0%**
Total SCC Spec Enforcement Team:		**$673,867**	**$592,437**	**$0**	**$0**	**0%**
Total Agency Funds:		**$673,867**	**$592,437**	**$0**	**$0**	**0%**
Total Fiduciary Funds:		**$673,867**	**$592,437**	**$0**	**$0**	**0%**
Total All Funds:		**$1,709,157**	**$1,947,585**	**$1,029,712**	**$1,137,968**	**10.5%**

601 - Police Administration

GENERAL FUND - (101)
Program Manager - Police Chief

MISSION STATEMENT

Ensure optimal service delivery and provide for the overall management of the Police Department within the available resources.

ONGOING RESPONSIBILITIES

- Ensure that all personnel meet minimum required training standards and provide safety, liability, and service delivery training whenever possible
- Continually develop departmental direction
- Manage Emergency Preparedness
- Manage Animal Services
- Investigate and issue permits as required by law
- Routinely evaluate customer satisfaction and service delivery

MAJOR WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Support and provide feedback regarding the design of new Police Station funded by Measure O bonds **[Council Priority - Measure O]**
- Work jointly with the City Manager's office, Public Works, and Finance to confirm Furniture, Fixture, and Equipment (FFE) needs for the new Public Safety building and sufficiency of state grant finding **LEAD Department – Public Works [Council Priority – Measure O]**
- Implement new technologies including Axon Computer Aided Dispatch (CAD) system and Next Generation 911 **[Council Priority – Community Health and Safety]**
- Work with Campbell Union School District and Moreland School District to enter into an MOU for contracted crossing guard services **[Council Priority – Community Health and Safety]**
- Coordinate with Santa Clara County Behavioral Health to enter into an MOU to obtain a PERT clinician to provide alternative responses to mental health crises **[Council Priority – Community Health and Safety]**
- Recruit and hire qualified candidates for police officer and dispatch vacancies and upcoming retirements **[Council Priority – Community Health and Safety]**

PERFORMANCE MEASURES

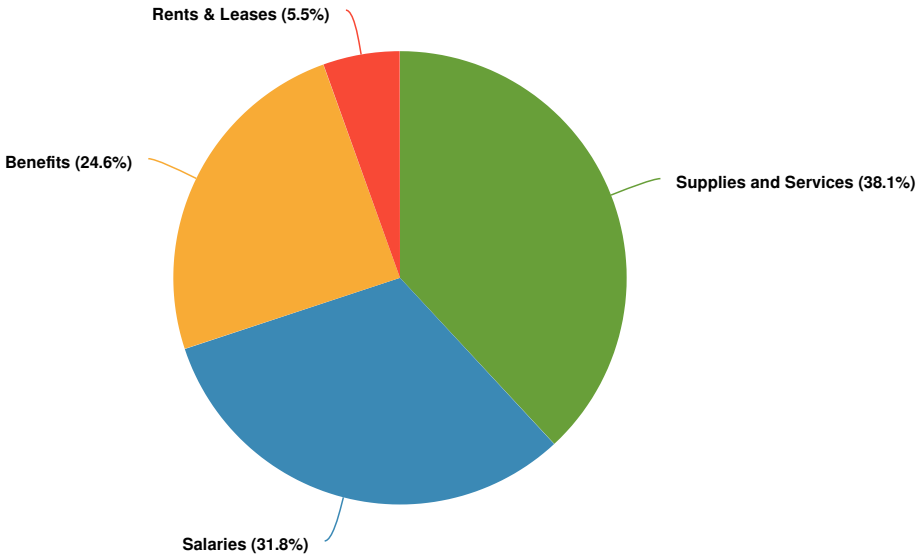
	Measure	FY 21	FY 22	FY 23
1	Percent of regular and reserve officers who are in compliance with P.O.S.T. approved in-service training requirements.	100%	100%	100%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Implemented new software for use of force investigations, citizen complaints, and internal affairs investigations
- Launched digital recruitment campaign with recruiting firm that has resulted in significant increase in job interest and applications
- Hired a Mental Health Counselor to provide training and support to all members of the police department
- Received the Lexipol Connect Gold award for excellence in law enforcement policy management

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$563,067	$619,069	$622,005	$680,350	9.4%
Benefits	$297,312	$459,866	$476,750	$525,556	10.2%
Supplies and Services	$338,358	$429,936	$444,865	$814,485	83.1%
Rents & Leases	$117,210	$117,210	$117,210	$117,210	0%
Total Expense Objects:	**$1,315,946**	**$1,626,081**	**$1,660,829**	**$2,137,601**	**28.7%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Police Chief	1.00	1.00	1.00	1.00	-
Executive Assistant	0.80	1.00	1.00	1.00	-
Communications and Public Engagment Coordinator	1.00	1.00	1.00	1.00	-
TOTAL	2.80	3.00	3.00	3.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Training Coordinator	0.50	0.50	0.50	0.50	-
TOTAL	0.50	0.50	0.50	0.50	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.601.7001	$418,656	$448,220	$480,405	$538,750	12.1%
PERSONNEL - TEMPORARY	101.601.7002	$43,545	$40,428	$41,600	$41,600	0%
Training Coordinator 0.50 FTEs	*101.601.7002*	*$0*	*$0*	*$41,600*	*$41,600*	*0%*
PERSONNEL - OVERTIME	101.601.7003	$81,939	$105,592	$100,000	$100,000	0%
VACATION PAY	101.601.7006	$5,527	$12,515	$0	$0	0%
SICK LEAVE PAY	101.601.7007	$13,399	$12,314	$0	$0	0%
Total Salaries:		**$563,067**	**$619,069**	**$622,005**	**$680,350**	**9.4%**
Benefits						
UNIFORM ALLOWANCE	101.601.7105	$1,430	$770	$1,100	$1,100	0%
PERS RETIREMENT	101.601.7106	$193,045	$300,902	$390,714	$436,379	11.7%
DENTAL INSURANCE	101.601.7107	$8,089	$7,268	$6,445	$6,445	0%
GROUP HEALTH INSURANCE	101.601.7108	$51,779	$56,379	$48,656	$49,788	2.3%
GROUP LIFE INSURANCE	101.601.7109	$693	$635	$558	$558	0%
WORKERS COMP INSURANCE	101.601.7110	$13,679	$16,415	$11,062	$11,785	6.5%
GROUP DISABILITY INS	101.601.7112	$2,593	$2,423	$2,430	$2,430	0%
MEDICARE	101.601.7113	$8,943	$10,290	$7,344	$7,828	6.6%
OTHER BENEFITS PAY	101.601.7118	$3,414	$11,357	$0	$0	0%
SICK LEAVE PAYOFF	101.601.7120	$274	$0	$0	$0	0%
COMP/VAC PAYOFF	101.601.7121	$4,097	$42,696	$0	$0	0%
DEFERRED COMP CONTRIB	101.601.7122	$2,273	$2,658	$2,600	$3,387	30.3%
VEBA HEALTH DEF COMP	101.601.7124	$7,003	$8,072	$5,841	$5,857	0.3%
Total Benefits:		**$297,312**	**$459,866**	**$476,750**	**$525,556**	**10.2%**
Supplies and Services						
OFFICE EXPENSE	101.601.7424	$1,462	$2,410	$2,750	$3,000	9.1%
Office Supplies	*101.601.7424*	*$0*	*$0*	*$1,500*	*$1,750*	*16.7%*
Year-In-Review	*101.601.7424*	*$0*	*$0*	*$1,250*	*$1,250*	*0%*
SPECIAL DEPARTMENTAL	101.601.7427	$11,624	$24,237	$61,200	$212,200	246.7%
Community Outreach	*101.601.7427*	*$0*	*$0*	*$4,000*	*$5,000*	*25%*
Recruitement	*101.601.7427*	*$0*	*$0*	*$50,000*	*$200,000*	*300%*
Department Employee Recognition	*101.601.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Department Meeting	*101.601.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Miscellaneous Equipment / Training	*101.601.7427*	*$0*	*$0*	*$700*	*$700*	*0%*
Other Department-Wide Supplies	*101.601.7427*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROF & SPECIAL SERVICES	101.601.7430	$209,941	$215,557	$209,915	$404,285	92.6%
Contracted Mental Health Clinician	*101.601.7430*	*$0*	*$0*	*$0*	*$100,000*	*N/A*
Employee Health Screenings (One-Time)	*101.601.7430*	*$0*	*$0*	*$0*	*$56,000*	*N/A*
Training Tracker	*101.601.7430*	*$0*	*$0*	*$5,000*	*$5,500*	*10%*
Cordico App	*101.601.7430*	*$0*	*$0*	*$17,500*	*$17,500*	*0%*
Contracted Background Checks	*101.601.7430*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
Crime Lab Fees	*101.601.7430*	*$0*	*$0*	*$109,643*	*$107,289*	*-2.1%*
Cal-ID Santa Clara Automated Fingerprint System (Fee Calculated by Usage)	*101.601.7430*	*$0*	*$0*	*$33,172*	*$72,196*	*117.6%*
Lexipol Policy Manual, Daily Training Bulletins & Testing Database	*101.601.7430*	*$0*	*$0*	*$9,300*	*$10,500*	*12.9%*
Social Media Software / Apps / Supplies	*101.601.7430*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
PD Smart Phone Application	*101.601.7430*	*$0*	*$0*	*$3,300*	*$3,300*	*0%*
Contracted Legal Service	*101.601.7430*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Livescan Fingerprinting	*101.601.7430*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.601.7434	$3,971	$4,177	$5,000	$11,000	120%
Books, Subscriptions, & Website Domain	*101.601.7434*	*$0*	*$0*	*$2,000*	*$5,000*	*150%*
Dues	*101.601.7434*	*$0*	*$0*	*$3,000*	*$6,000*	*100%*
PROF DEVELOPMENT & MTGS	101.601.7435	$11,834	$19,551	$22,000	$30,000	36.4%
Professional Development	*101.601.7435*	*$0*	*$0*	*$22,000*	*$30,000*	*36.4%*
STAFF DEVELOPMENT	101.601.7437	$99,526	$164,005	$144,000	$154,000	6.9%
Arson Training	*101.601.7437*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
Training Costs (Includes POST Training)	*101.601.7437*	*$0*	*$0*	*$120,000*	*$130,000*	*8.3%*
EVOC or other POST Training	*101.601.7437*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Total Supplies and Services:		**$338,358**	**$429,936**	**$444,865**	**$814,485**	**83.1%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.601.7550	$88,405	$88,405	$88,405	$88,405	0%
USER CHGS - IT POOL	101.601.7551	$28,805	$28,805	$28,805	$28,805	0%
Total Rents & Leases:		**$117,210**	**$117,210**	**$117,210**	**$117,210**	**0%**
Total General Fund:		**$1,315,946**	**$1,626,081**	**$1,660,829**	**$2,137,601**	**28.7%**
Total Governmental Funds:		**$1,315,946**	**$1,626,081**	**$1,660,829**	**$2,137,601**	**28.7%**
Total All Funds:		**$1,315,946**	**$1,626,081**	**$1,660,829**	**$2,137,601**	**28.7%**

602 - Communications

GENERAL FUND - (101)
Program Manager - Support Services Division Commander

MISSION STATEMENT

Contribute to the safety of the community and public safety responders by providing timely, reliable, and accurate Communications services.

ONGOING RESPONSIBILITIES

- Receive and dispatch emergency and non-emergency calls for service
- Maintain records of the status and activities of on-duty field personnel
- Provide information to police personnel from Department, Local, State, and Federal databases
- Construct, manage, and maintain all City two-way radio systems and department telecommunication systems

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	90% of incoming 9-1-1 calls are answered within ten seconds.	95%	97%	98%
2	90% of emergency calls for service are dispatched in less than two minutes.	91%	98%	95%

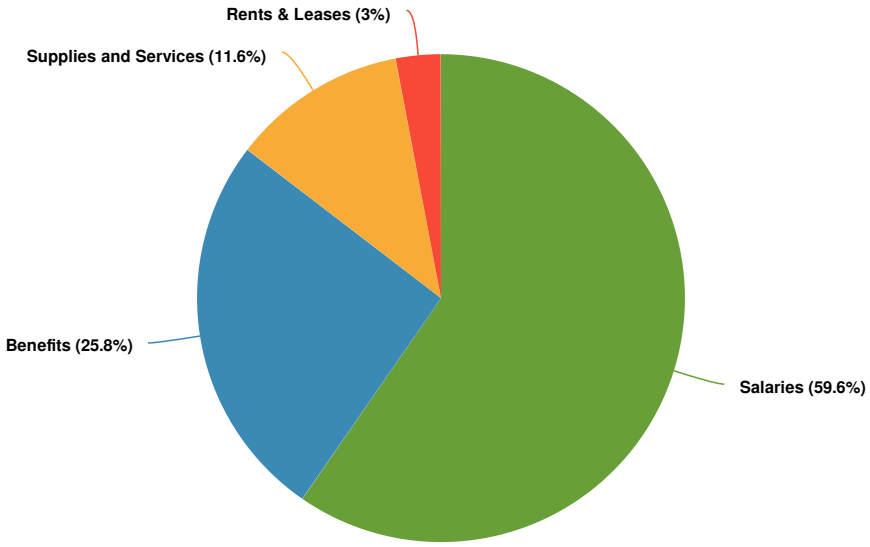
*Data not retrievable at this time due to migration to new CAD/RMS system.

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Opened recruitment process for our 2 current dispatch vacancies, gave one conditional job offer, and started three background investigations
- Implemented LIVE911 to support the UAS program and provide supervisors with increased situational awareness
- Identified the vendor and signed a statement of work for our Next Generation 911 system
- Took delivery of a compact rapid deployable to provide continuity of operations during cell and internet outages
- Started transition process to new cloud-based AXON CAD

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$1,614,540	$1,597,566	$1,755,840	$1,785,808	1.7%
Benefits	$689,225	$859,382	$762,455	$772,304	1.3%
Supplies and Services	$282,416	$229,726	$320,500	$347,641	8.5%
Rents & Leases	$89,296	$89,296	$89,296	$89,296	0%
Total Expense Objects:	**$2,675,477**	**$2,775,970**	**$2,928,091**	**$2,995,049**	**2.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY22>24 change
Support Services Manager *	0.50	0.50	0.50	0.50	-
Communications Supervisor	1.00	1.00	1.00	1.00	-
Public Safety Dispatcher	10.00	10.00	10.00	10.00	-
Public Safety Systems Specialist	1.00	0.08	-	-	-
IT Administrator	-	0.92	1.00	1.00	-
** Balance in Program 603*					
TOTAL	12.50	12.50	12.50	12.50	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Part-Time Dispatcher (Per Diem Basis)	0.15	0.20	0.21	0.21	-
TOTAL	0.15	0.20	0.21	0.21	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.602.7001	$1,360,757	$1,328,039	$1,560,629	$1,590,460	1.9%
PERSONNEL - TEMPORARY	101.602.7002	$56,206	$44,513	$50,000	$50,000	0%
PT Dispatcher (Per Diem Basis) 0.21 FTEs	*101.602.7002*	*$0*	*$0*	*$50,000*	*$50,000*	*0%*
PERSONNEL - OVERTIME	101.602.7003	$58,473	$92,380	$70,000	$70,000	0%
POST	101.602.7005	$16,935	$12,565	$11,700	$11,700	0%
VACATION PAY	101.602.7006	$41,828	$42,055	$0	$0	0%
SICK LEAVE PAY	101.602.7007	$21,563	$22,388	$0	$0	0%
HOLIDAY PAY	101.602.7103	$58,778	$55,625	$63,511	$63,648	0.2%
Total Salaries:		**$1,614,540**	**$1,597,566**	**$1,755,840**	**$1,785,808**	**1.7%**
Benefits						
MEAL ALLOWANCE	101.602.7104	$63	$95	$3,000	$3,000	0%
PERS RETIREMENT	101.602.7106	$276,881	$417,522	$435,624	$435,104	-0.1%
DENTAL INSURANCE	101.602.7107	$28,723	$25,909	$26,856	$25,776	-4%
GROUP HEALTH INSURANCE	101.602.7108	$263,306	$217,446	$221,878	$233,429	5.2%
GROUP LIFE INSURANCE	101.602.7109	$3,532	$3,117	$3,348	$3,208	-4.2%
WORKERS COMP INSURANCE	101.602.7110	$7,759	$8,095	$7,514	$7,698	2.5%
GROUP DISABILITY INS	101.602.7112	$9,756	$8,609	$9,234	$8,868	-4%
MEDICARE	101.602.7113	$25,774	$26,142	$22,818	$24,173	5.9%
AUTO ALLOWANCE	101.602.7114	$964	$964	$960	$960	0%
CELL PHONE ALLOWANCE	101.602.7115	$665	$364	$360	$360	0%
OTHER BENEFITS PAY	101.602.7118	$3,989	$3,895	$0	$0	0%
SICK LEAVE PAYOFF	101.602.7120	$4,142	$0	$0	$0	0%
COMP/VAC PAYOFF	101.602.7121	$32,848	$118,019	$0	$0	0%
DEFERRED COMP CONTRIB	101.602.7122	$7,582	$7,207	$7,592	$7,325	-3.5%
VEBA HEALTH DEF COMP	101.602.7124	$23,237	$21,999	$23,272	$22,403	-3.7%
PARS RETIREMENT	101.602.7126	$4	$0	$0	$0	0%
Total Benefits:		**$689,225**	**$859,382**	**$762,455**	**$772,304**	**1.3%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.602.7421	$51,245	$39,166	$75,250	$96,050	27.6%
Mobile Device Managment	*101.602.7421*	*$0*	*$0*	*$0*	*$5,000*	*N/A*
CLETS Line	*101.602.7421*	*$0*	*$0*	*$0*	*$4,800*	*N/A*
Mobile Connectivity	*101.602.7421*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Language Line	*101.602.7421*	*$0*	*$0*	*$750*	*$750*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
California Law Enforcement Telecommunications System (CLETS) Dedicated Phone Line	*101.602.7421*	*$0*	*$0*	*$4,500*	*$4,500*	*0%*
Cell Phones Services and Use Charges	*101.602.7421*	*$0*	*$0*	*$15,000*	*$26,000*	*73.3%*
Telephone Lines and Services (Including Phone Lines, Modems & Radios)	*101.602.7421*	*$0*	*$0*	*$35,000*	*$35,000*	*0%*
OFFICE EXPENSE	101.602.7424	$518	$472	$900	$2,000	122.2%
Dispatch Office Supplies	*101.602.7424*	*$0*	*$0*	*$900*	*$2,000*	*122.2%*
SPECIAL DEPARTMENTAL	101.602.7427	$4,710	$4,913	$10,150	$9,400	-7.4%
PD IT Supplies	*101.602.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Cell Phones (Replacement)	*101.602.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Communication Supplies	*101.602.7427*	*$0*	*$0*	*$750*	*$0*	*-100%*
Headsets	*101.602.7427*	*$0*	*$0*	*$1,400*	*$1,400*	*0%*
MAINT & OPER OF EQUIP	101.602.7429	$74,608	$60,643	$97,700	$81,691	-16.4%
Operations & Maintenance Payments per SVRIA JPA Agreement MOU	*101.602.7429*	*$0*	*$0*	*$55,000*	*$46,691*	*-15.1%*
Radio Maintenance	*101.602.7429*	*$0*	*$0*	*$30,700*	*$23,000*	*-25.1%*
Logging Recorder Maintenance	*101.602.7429*	*$0*	*$0*	*$12,000*	*$12,000*	*0%*
PROF & SPECIAL SERVICES	101.602.7430	$151,867	$117,835	$124,500	$148,500	19.3%
Axon RMS	*101.602.7430*	*$0*	*$0*	*$0*	*$41,000*	*N/A*
Central Square (TriTech) CAN/NIBRS Maintenance	*101.602.7430*	*$0*	*$0*	*$83,000*	*$66,000*	*-20.5%*
Sheriff's Law Enforcement Telecommunication System (includes CJIC Not Direct)	*101.602.7430*	*$0*	*$0*	*$30,000*	*$30,000*	*0%*
Pruneyard Tower Repeater Lease	*101.602.7430*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Dispatch console cleaning	*101.602.7430*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
California Law Enforcement Telecommunications System Access Fee (Direct Connect)	*101.602.7430*	*$0*	*$0*	*$7,500*	*$7,500*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.602.7434	$925	$2,364	$2,000	$0	-100%
Books & Subscriptions	*101.602.7434*	*$0*	*$0*	*$900*	*$0*	*-100%*
Dues	*101.602.7434*	*$0*	*$0*	*$1,100*	*$0*	*-100%*
PROF DEVELOPMENT & MTGS	101.602.7435	-$1,457	$4,333	$10,000	$10,000	0%
*CAL NENA or APCO Conference & Quarterly Meetings *Funded by State 9-1-1 Program)*	*101.602.7435*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Total Supplies and Services:		**$282,416**	**$229,726**	**$320,500**	**$347,641**	**8.5%**
Rents & Leases						
USER CHGS - IT POOL	101.602.7551	$89,296	$89,296	$89,296	$89,296	0%
Total Rents & Leases:		**$89,296**	**$89,296**	**$89,296**	**$89,296**	**0%**
Total General Fund:		**$2,675,477**	**$2,775,970**	**$2,928,091**	**$2,995,049**	**2.3%**
Total Governmental Funds:		**$2,675,477**	**$2,775,970**	**$2,928,091**	**$2,995,049**	**2.3%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total All Funds:		**$2,675,477**	**$2,775,970**	**$2,928,091**	**$2,995,049**	**2.3%**

603 - Records

GENERAL FUND - (101)
Program Manager - Support Services Division Commander

MISSION STATEMENT

Provide professional, courteous, and efficient service to the public and maintain an accurate, comprehensive, and complete public safety records management system.

ONGOING RESPONSIBILITIES

- Accurately process crime, accident and supplemental reports, citations, warrants, and other documents in compliance with department policy, State, and Federal laws
- Provide non-emergency telephone and front counter service
- Provide statistical information to other divisions, departments, and State and Federal agencies as needed or required by law
- Receive, store, and dispose of property and evidence and provide accurate records of the chain of custody
- Provide office support to administrative members of the department

PERFORMANCE MEASURES

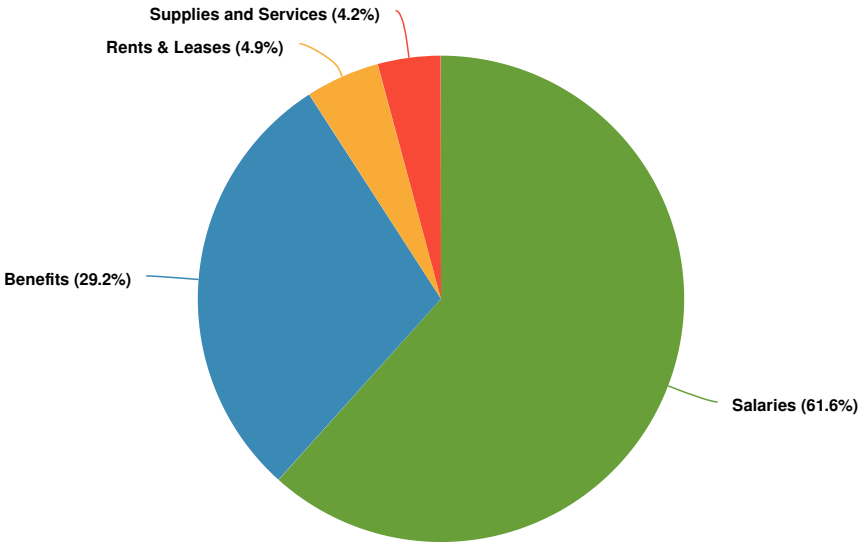
	Measure	FY 20	FY 21	FY 22
1	95% of report requests submitted to the Records Division will be processed within 7 business days of receipt	96%	100%	96%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Trained all staff and went live with our new cloud-based AXON RMS system
- Audited and entered all hard copy warrants into the new automated warrants system
- Hired a Public Safety Assistant to assist property and evidence
- Implemented a mobile data management service to manage all mobiles devices

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$811,874	$687,033	$881,050	$975,720	10.7%
Benefits	$461,569	$403,652	$485,960	$462,803	-4.8%
Supplies and Services	$63,788	$119,670	$59,050	$66,450	12.5%
Rents & Leases	$77,774	$77,774	$77,774	$77,774	0%
Total Expense Objects:	**$1,415,005**	**$1,288,129**	**$1,503,834**	**$1,582,747**	**5.2%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Support Services Manager *	0.50	0.50	0.50	0.50	-
Police Records Supervisor	1.00	1.00	1.00	1.00	-
Police Records Specialist	6.00	5.00	6.00	6.00	-
Property/Evidence Specialist	1.00	1.00	1.00	1.00	-
Community Services Officer	0.08	-	-	-	-
* Balance of Position in Program 602					
TOTAL	8.58	7.50	8.50	8.50	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Public Safety Assistant (PSA)	-	-	-	0.67	0.67
TOTAL	-	-	-	0.67	0.67

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Salaries						
PERSONNEL - REGULAR	101.603.7001	$707,430	$605,874	$839,380	$894,935	6.6%
PERSONNEL - TEMPORARY	101.603.7002	$0	$0	$0	$37,440	N/A
Public Safety Assistant for Property and Evidence	*101.603.7002*	*$0*	*$0*	*$0*	*$37,440*	*N/A*
PERSONNEL - OVERTIME	101.603.7003	$126	$200	$6,000	$6,000	0%
VACATION PAY	101.603.7006	$40,958	$31,157	$0	$0	0%
SICK LEAVE PAY	101.603.7007	$29,681	$23,361	$0	$0	0%
HOLIDAY PAY	101.603.7103	$33,679	$26,442	$35,670	$37,345	4.7%
Total Salaries:		**$811,874**	**$687,033**	**$881,050**	**$975,720**	**10.7%**
Benefits						
UNIFORM ALLOWANCE	101.603.7105	$6,763	$2,643	$5,895	$5,895	0%
PERS RETIREMENT	101.603.7106	$144,611	$212,066	$232,839	$241,524	3.7%
DENTAL INSURANCE	101.603.7107	$19,645	$14,860	$18,262	$18,262	0%
GROUP HEALTH INSURANCE	101.603.7108	$180,126	$128,563	$183,386	$149,899	-18.3%
GROUP LIFE INSURANCE	101.603.7109	$2,547	$1,907	$2,325	$2,325	0%
WORKERS COMP INSURANCE	101.603.7110	$9,142	$2,463	$2,933	$3,083	5.1%
GROUP DISABILITY INS	101.603.7112	$6,919	$5,224	$6,318	$6,318	0%
MEDICARE	101.603.7113	$14,025	$10,792	$12,185	$13,623	11.8%
AUTO ALLOWANCE	101.603.7114	$964	$964	$960	$960	0%
CELL PHONE ALLOWANCE	101.603.7115	$567	$361	$360	$360	0%
OTHER BENEFITS PAY	101.603.7118	$4,546	$3,943	$0	$0	0%
SICK LEAVE PAYOFF	101.603.7120	$23,336	$0	$0	$0	0%
COMP/VAC PAYOFF	101.603.7121	$27,561	$3,801	$0	$0	0%
DEFERRED COMP CONTRIB	101.603.7122	$4,650	$3,533	$4,576	$4,589	0.3%
VEBA HEALTH DEF COMP	101.603.7124	$16,166	$12,532	$15,921	$15,965	0.3%
Total Benefits:		**$461,569**	**$403,652**	**$485,960**	**$462,803**	**-4.8%**
Supplies and Services						
OFFICE EXPENSE	101.603.7424	$17,349	$10,075	$16,000	$16,000	0%
SPECIAL DEPARTMENTAL	101.603.7427	$16,259	$9,229	$15,900	$14,300	-10.1%
Automated Fingerprinting Identification System (AFIS) Supplies	*101.603.7427*	*$0*	*$0*	*$500*	*$0*	*-100%*
Evidence Equipment & Supplies	*101.603.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Gun/ Drug Disposal	*101.603.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Equipment / Supplies (AFIS)	*101.603.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Citations Supplies	*101.603.7427*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
Parking Enforcement Citations	*101.603.7427*	*$0*	*$0*	*$1,100*	*$0*	*-100%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Postage, Notices & Miscellaneous	*101.603.7427*	*$0*	*$0*	*$800*	*$800*	*0%*
Special Forms / Materials	*101.603.7427*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
PROF & SPECIAL SERVICES	101.603.7430	$10,462	$82,940	$11,650	$21,150	81.5%
CopLogic Online Reporting Integration Fee (One-Time)	*101.603.7430*	*$0*	*$0*	*$0*	*$9,000*	*N/A*
APBnet	*101.603.7430*	*$0*	*$0*	*$550*	*$550*	*0%*
Software Licensing	*101.603.7430*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
CopLogic Online Reporting	*101.603.7430*	*$0*	*$0*	*$7,000*	*$7,500*	*7.1%*
Parking Ticket Hearing Official	*101.603.7430*	*$0*	*$0*	*$600*	*$600*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.603.7434	$313	$315	$500	$0	-100%
Dues	*101.603.7434*	*$0*	*$0*	*$500*	*$0*	*-100%*
OTHER CHARGES	101.603.7438	$19,405	$17,110	$15,000	$15,000	0%
Water Service	*101.603.7438*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Hazardous Material Pickup	*101.603.7438*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Linen Service - Men's & Women's Locker Rooms	*101.603.7438*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Shredding Service	*101.603.7438*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
Total Supplies and Services:		**$63,788**	**$119,670**	**$59,050**	**$66,450**	**12.5%**
Rents & Leases						
USER CHGS - IT POOL	101.603.7551	$77,774	$77,774	$77,774	$77,774	0%
Total Rents & Leases:		**$77,774**	**$77,774**	**$77,774**	**$77,774**	**0%**
Total All Funds:		**$1,415,005**	**$1,288,129**	**$1,503,834**	**$1,582,747**	**5.2%**

604 - Special Enforcement Division

GENERAL FUND - (101)
Program Manager - Special Enforcement Division Commander

MISSION STATEMENT

Resolve cases quickly and reduce crime by providing proactive and follow-up investigative services utilizing traditional and innovative methods. Reduce traffic accidents, create safer roadways, and decrease blight conditions in neighborhoods by providing essential traffic services.

ONGOING RESPONSIBILITIES

- Investigate, record, and document all major crime scenes, collect and preserve evidence, prepare investigative reports, and present testimony in trial for the prosecution of offenders
- Use modern surveillance and undercover techniques to deter crime and arrest offenders
- Identify and target criminal activity for selective enforcement
- Work closely with the schools to deal with student and juvenile issues
- Provide crime prevention service to residents and businesses within the City
- Assign resources to designated areas of concern. Promote traffic safety and efficiency through public education, traffic law enforcement, and cooperative efforts with other City departments

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Traffic enforcement index of at least 21. (Hazardous citations plus DUI arrests, divided by injury accidents)	8.08	8.048	8.77
2	80% of abandoned vehicle complaints responded to within 48 hours of receipt.	100%	100%	100%
3	100% of traffic concerns are assigned resources.	88%	100%	*

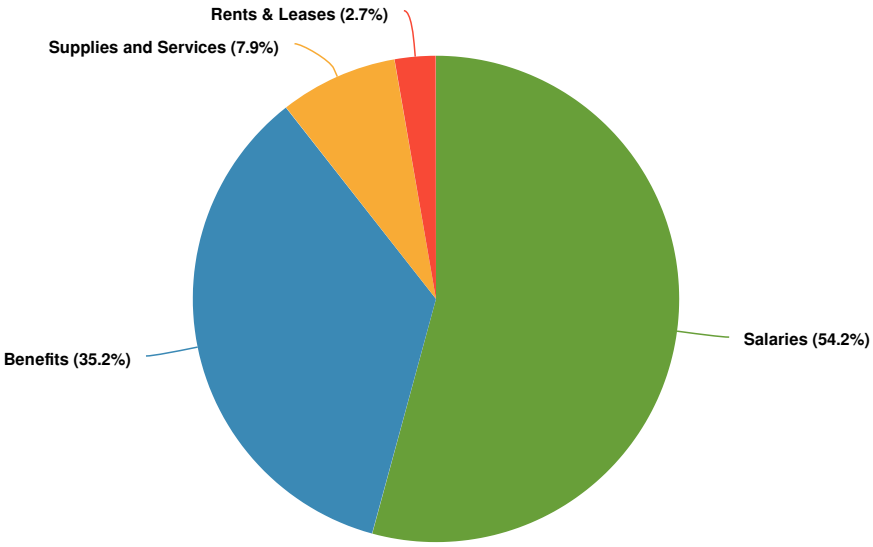
* #3 not tracked due to staffing

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Tentatively awarded an $85,000 grant from the Office of Traffic Safety (OTS) which created funding for moving radar systems of four patrol vehicles, additional handheld LIDAR units, the replacement of preliminary alcohol screening (PAS) devices, and overtime funds for traffic enforcement
- Partnered with CHP to hold two successful DUI Checkpoints in the City with funds from our current OTS grant. These were the first DUI Checkpoints since 2016
- Conducted 56 decoy operations during FY 23 with funds from our Tobacco grant. Several citations were issued to establishments who sold products to an underage decoy. One operation led to the seizure of $35,000 worth of contraband products deemed illegal in the state of California for targeting youth users
- Investigated numerous high-profile cases to include a murder (3 suspects currently in-custody) and an attempted murder / takeover robbery (5 suspects in-custody within 8 hours)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$2,048,476	$2,320,549	$2,482,512	$2,333,735	-6%
Benefits	$2,240,876	$1,978,920	$1,946,901	$1,514,515	-22.2%
Supplies and Services	$153,116	$113,422	$196,579	$338,000	71.9%
Rents & Leases	$117,080	$117,080	$117,080	$117,080	0%
Capital Outlay	$0	$2,894	$0	$0	0%
Total Expense Objects:	**$4,559,548**	**$4,532,866**	**$4,743,072**	**$4,303,331**	**-9.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Police Captain	1.00	1.00	1.00	1.00	-
Police Sergeant	2.00	2.00	2.00	2.00	-
Police Agent	2.00	2.00	2.00	2.00	-
Police Officer *	9.00	9.00	7.00	7.00	-
Community Services Officer-PPT	0.75	0.75	0.75	0.75	-
Emergency Services Coordinator	-	-	-	0.50	0.50
* 2 FTE funded by SCC Fire					
TOTAL	14.75	14.75	12.75	13.25	0.50

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Crossing Guards *	-	3.44	3.44	-	-3.44
* Moved to contracted services					
TOTAL	-	3.44	3.44	-	-3.44

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.604.7001	$1,674,631	$1,835,228	$1,925,591	$2,016,839	4.7%
PERSONNEL - TEMPORARY	101.604.7002	$37,368	$125,189	$135,000	$0	-100%
Crossing Guards 0.00 FTEs	*101.604.7002*	*$0*	*$0*	*$135,000*	*$0*	*-100%*
PERSONNEL - OVERTIME	101.604.7003	$52,326	$59,168	$195,000	$120,000	-38.5%
POST	101.604.7005	$101,381	$109,962	$118,093	$100,637	-14.8%
VACATION PAY	101.604.7006	$61,530	$43,869	$0	$0	0%
SICK LEAVE PAY	101.604.7007	$31,341	$25,607	$0	$0	0%
FLSA OVERTIME	101.604.7008	$1,123	$1,873	$0	$0	0%
RETENTION PAY	101.604.7009	$5,638	$27,290	$14,940	$6,185	-58.6%
HOLIDAY PAY	101.604.7103	$83,137	$92,361	$93,888	$90,074	-4.1%
Total Salaries:		**$2,048,476**	**$2,320,549**	**$2,482,512**	**$2,333,735**	**-6%**
Benefits						
UNIFORM ALLOWANCE	101.604.7105	$15,787	$9,459	$13,200	$12,845	-2.7%
PERS RETIREMENT	101.604.7106	$1,738,078	$1,218,128	$1,546,970	$1,061,898	-31.4%
DENTAL INSURANCE	101.604.7107	$25,925	$25,496	$24,363	$26,640	9.3%
GROUP HEALTH INSURANCE	101.604.7108	$187,331	$213,768	$205,423	$244,586	19.1%
GROUP LIFE INSURANCE	101.604.7109	$2,443	$2,402	$2,232	$2,511	12.5%
WORKERS COMP INSURANCE	101.604.7110	$80,479	$97,883	$74,004	$70,822	-4.3%
GROUP DISABILITY INS	101.604.7112	$1,727	$1,701	$972	$2,430	150%
MEDICARE	101.604.7113	$31,304	$39,426	$28,877	$32,575	12.8%
OTHER BENEFITS PAY	101.604.7118	$15,946	$19,877	$0	$2,888	N/A
SICK LEAVE PAYOFF	101.604.7120	$10,582	$85,239	$0	$0	0%
COMP/VAC PAYOFF	101.604.7121	$89,713	$214,106	$0	$0	0%
DEFERRED COMP CONTRIB	101.604.7122	$261	$268	$0	$7,091	N/A
VEBA HEALTH DEF COMP	101.604.7124	$41,299	$50,368	$50,860	$50,228	-1.2%
PARS RETIREMENT	101.604.7126	$0	$799	$0	$0	0%
Total Benefits:		**$2,240,876**	**$1,978,920**	**$1,946,901**	**$1,514,515**	**-22.2%**
Supplies and Services						
CLOTHING & PERSONAL EXP	101.604.7423	$4,574	$3,519	$5,500	$5,500	0%
Clothing & Badges - Explorer / PSA Uniforms	*101.604.7423*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Crime Scene Response Team (CSRT) Uniforms	*101.604.7423*	*$0*	*$0*	*$200*	*$200*	*0%*
Crossing Guard Uniforms	*101.604.7423*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
ISU Shirts & Jackets	*101.604.7423*	*$0*	*$0*	*$300*	*$300*	*0%*
Miscellaneous Equipment	*101.604.7423*	*$0*	*$0*	*$500*	*$500*	*0%*
Motorcycle Officer Uniforms	*101.604.7423*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
SWAT Uniforms	*101.604.7423*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
OFFICE EXPENSE	101.604.7424	$1,422	$834	$1,500	$1,500	0%
Office & Desk Supplies	*101.604.7424*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
SPECIAL DEPARTMENTAL	101.604.7427	$12,218	$12,319	$117,229	$26,900	-77.1%
3D Laser Scanner for Traffic Collisions and Major Crime Scenes	*101.604.7427*	*$0*	*$0*	*$52,708*	*$0*	*-100%*
SWAT Replacement Vests	*101.604.7427*	*$0*	*$0*	*$37,621*	*$0*	*-100%*
CERT Equipment	*101.604.7427*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Crime Scene Response Team (CSRT) Supplies - Evidence Collection, Chemicals, MAIT	*101.604.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Crisis Negotiation Team (CNT) Supplies & Equipment	*101.604.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Crossing Guard Supplies - Signs, Vests, Cones	*101.604.7427*	*$0*	*$0*	*$200*	*$200*	*0%*
Investigation Fund Resupply	*101.604.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Investigation Unit Anonymous Calling Cards / Cell Phone	*101.604.7427*	*$0*	*$0*	*$200*	*$200*	*0%*
Investigative Equipment - Flashlights, Recorders, Binoculars, Cameras	*101.604.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Microphones for Digital Radios (Traffic Motorcycles)	*101.604.7427*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Safety Equipment - Holsters, Handcuffs, Pepper Spray	*101.604.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
SWAT Replacement Equipment	*101.604.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Witness & Victim Expenses	*101.604.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
GPS Tracker Fees: (3SI Security)	*101.604.7427*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
MAINT & OPER OF EQUIP	101.604.7429	$1,122	$1,007	$3,000	$3,000	0%
Passive Alcohol Sensor (PAS) Device Calibration & Repair	*101.604.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Radar Unit Calibration / Lidar Calibration / Vehicle Calibration	*101.604.7429*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
PROF & SPECIAL SERVICES	101.604.7430	$133,029	$77,466	$63,600	$297,100	367.1%
Contractual Crossing Guards (To Share with School Districts)	*101.604.7430*	*$0*	*$0*	*$0*	*$230,000*	*N/A*
PubliCam Camera Registry	*101.604.7430*	*$0*	*$0*	*$600*	*$600*	*0%*
Private Database Searches (CLEAR / TLO/ ZetX)	*101.604.7430*	*$0*	*$0*	*$27,000*	*$28,000*	*3.7%*
Investigative Software: Cellebrite, Visual Statement FX3 Forensics, Coplink Yearly Maintenance, South Bay Information Sharing (SBISS), Forensic Logic COPLINK & LEAP	*101.604.7430*	*$0*	*$0*	*$18,000*	*$20,500*	*13.9%*
Search Warrant Fees (Cell / Tower)	*101.604.7430*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Sketch Artist Fees	*101.604.7430*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Sexual Assault Exams (Valley Medical Center)	*101.604.7430*	*$0*	*$0*	*$12,000*	*$12,000*	*0%*
Computer Crime Investigations Internet Service Provider	*101.604.7430*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Comcast Cable	*101.604.7430*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
PROMOTIONAL EXPENSE	101.604.7431	$0	$16,003	$0	$0	0%
MEMBERSHIPS/DUES/BOOKS	101.604.7434	$224	$606	$1,750	$0	-100%
Books	*101.604.7434*	*$0*	*$0*	*$250*	*$0*	*-100%*
Dues	*101.604.7434*	*$0*	*$0*	*$1,500*	*$0*	*-100%*
OTHER CHARGES	101.604.7438	$527	$1,668	$4,000	$4,000	0%
Transportation (Prisoner Transport Fees)	*101.604.7438*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Tow Fees (Evidence / Investigation / RV Tows)	*101.604.7438*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Total Supplies and Services:		**$153,116**	**$113,422**	**$196,579**	**$338,000**	**71.9%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.604.7550	$36,426	$36,426	$36,426	$36,426	0%
USER CHGS - IT POOL	101.604.7551	$80,654	$80,654	$80,654	$80,654	0%
Total Rents & Leases:		**$117,080**	**$117,080**	**$117,080**	**$117,080**	**0%**
Total General Fund:		**$4,559,548**	**$4,529,972**	**$4,743,072**	**$4,303,331**	**-9.3%**
Special Revenue						
Asset Forfeiture Fund						
Capital Outlay						
MACHINERY & EQUIPMENT	205.604.7884	$0	$2,894	$0	$0	0%
Total Capital Outlay:		**$0**	**$2,894**	**$0**	**$0**	**0%**
Total Asset Forfeiture Fund:		**$0**	**$2,894**	**$0**	**$0**	**0%**
Total Special Revenue:		**$0**	**$2,894**	**$0**	**$0**	**0%**
Total Governmental Funds:		**$4,559,548**	**$4,532,866**	**$4,743,072**	**$4,303,331**	**-9.3%**
Total All Funds:		**$4,559,548**	**$4,532,866**	**$4,743,072**	**$4,303,331**	**-9.3%**

605 - Field Services

GENERAL FUND - (101)
Program Managers - Field Services Division Commander

MISSION STATEMENT

Enhance the safety of the community by providing a full range of effective police field services.

ONGOING RESPONSIBILITIES

- Provide effective patrol and traffic services
- Support other City departments in problem-solving efforts
- Enhance the quality of life in business and residential areas through code enforcement and promptly alert other City departments to the presence of property that appears to be unsanitary or unsafe

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Respond to 90% of emergency calls for service within five minutes	94.5%	92%	91.50%
2	Respond to 90% of non-emergency calls for service within twenty minutes	N/A*	91%	92%

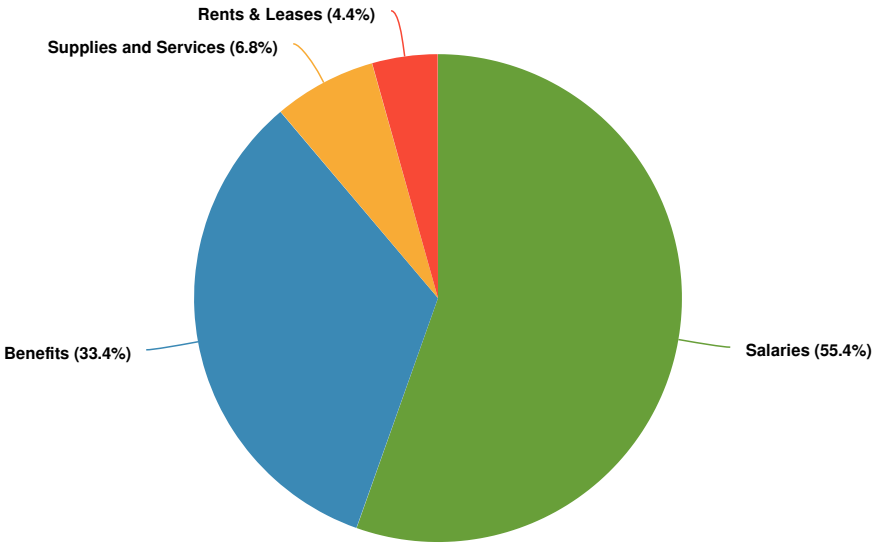
*Data not retrievable at this time due to migration to new CAD/RMS system.

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Deployed Flock License plate reading cameras that have resulted in numerous recoveries of stolen vehicles, and the identification of suspects associated with crimes both within Campbell and throughout the State
- Enhanced our K9 Unit with the addition of a new apprehension K9, along with a Therapy Dog
- Implemented our Drone as First Responder Program, making Campbell one of the first 10 law enforcement agencies worldwide with the capability to proactively respond to calls using drones

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$5,342,811	$5,532,050	$6,089,023	$6,468,500	6.2%
Benefits	$5,246,877	$3,911,698	$3,133,257	$3,898,385	24.4%
Supplies and Services	$432,139	$496,238	$662,224	$793,933	19.9%
Rents & Leases	$508,500	$508,500	$508,500	$508,500	0%
Total Expense Objects:	**$11,530,327**	**$10,448,487**	**$10,393,005**	**$11,669,318**	**12.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Police Captain	1.00	1.00	1.00	1.00	-
Police Sergeant	5.00	5.00	5.00	5.00	-
Police Agent	4.00	4.00	4.00	4.00	-
Police Officer *	21.00	21.00	23.00	23.00	-
Community Services Officer*	2.08	1.10	1.10	1.10	-
* 0.90 funded by SLESF in 210.606.					
TOTAL	33.08	32.10	34.10	34.10	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Pub Safety Asst,Office Parks			0.50	0.50	-
TOTAL	-	-	0.50	0.50	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.605.7001	$4,497,336	$4,522,303	$5,257,749	$5,547,282	5.5%
PERSONNEL - TEMPORARY	101.605.7002	$5,987	$24,945	$28,000	$28,000	0%
Public Safety Assistant Parks 0.50 FTEs	*101.605.7002*	*$0*	*$0*	*$28,000*	*$28,000*	*0%*
PERSONNEL - OVERTIME	101.605.7003	$209,821	$293,815	$275,000	$275,000	0%
POST	101.605.7005	$203,045	$213,796	$214,350	$233,160	8.8%
VACATION PAY	101.605.7006	$74,042	$70,999	$0	$0	0%
SICK LEAVE PAY	101.605.7007	$76,345	$87,307	$0	$0	0%
FLSA OVERTIME	101.605.7008	$5,833	$6,634	$0	$0	0%
RETENTION PAY	101.605.7009	$24,977	$66,235	$43,541	$101,959	134.2%
HOLIDAY PAY	101.605.7103	$245,426	$246,017	$270,383	$283,099	4.7%
Total Salaries:		**$5,342,811**	**$5,532,050**	**$6,089,023**	**$6,468,500**	**6.2%**
Benefits						
UNIFORM ALLOWANCE	101.605.7105	$50,220	$24,973	$37,484	$38,214	1.9%
PERS RETIREMENT	101.605.7106	$3,649,627	$2,113,394	$1,958,720	$2,611,028	33.3%
DENTAL INSURANCE	101.605.7107	$75,887	$66,778	$71,413	$71,800	0.5%
GROUP HEALTH INSURANCE	101.605.7108	$551,567	$534,227	$640,399	$691,898	8%
GROUP LIFE INSURANCE	101.605.7109	$7,020	$6,197	$6,724	$6,631	-1.4%
WORKERS COMP INSURANCE	101.605.7110	$225,187	$237,125	$190,686	$203,772	6.9%
GROUP DISABILITY INS	101.605.7112	$1,977	$1,774	$2,503	$1,774	-29.1%
MEDICARE	101.605.7113	$87,403	$92,001	$76,564	$89,923	17.4%
OTHER BENEFITS PAY	101.605.7118	$152,090	$123,129	$0	$14,959	N/A
SICK LEAVE PAYOFF	101.605.7120	$95,564	$118,885	$0	$0	0%
COMP/VAC PAYOFF	101.605.7121	$221,954	$452,189	$0	$0	0%
DEFERRED COMP CONTRIB	101.605.7122	$684	$631	$1,201	$17,838	1,384.9%
VEBA HEALTH DEF COMP	101.605.7124	$127,697	$140,069	$147,564	$150,548	2%
PARS RETIREMENT	101.605.7126	$0	$324	$0	$0	0%
Total Benefits:		**$5,246,877**	**$3,911,698**	**$3,133,257**	**$3,898,385**	**24.4%**
Supplies and Services						
CLOTHING & PERSONAL EXP	101.605.7423	$18,581	$15,366	$25,320	$20,050	-20.8%
New Officer Uniforms / Equipment	*101.605.7423*	*$0*	*$0*	*$9,520*	*$4,250*	*-55.4%*
Safety Gear (Leather, Earpieces, Etc.)	*101.605.7423*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*

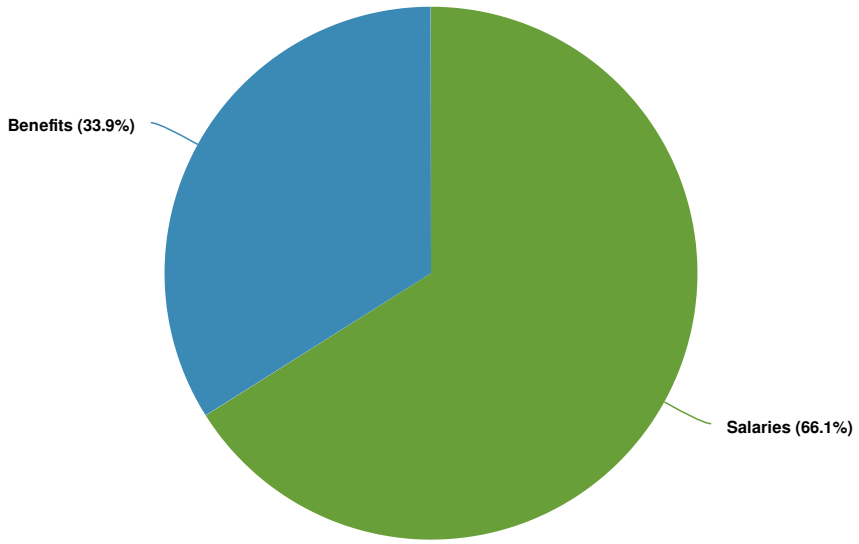
Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Uniform Repair / Replacment	*101.605.7423*	*$0*	*$0*	*$600*	*$600*	*0%*
Special Duty Uniforms	*101.605.7423*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Reserve Uniforms & Safety Equipment	*101.605.7423*	*$0*	*$0*	*$2,400*	*$2,400*	*0%*
Officer Rain Gear	*101.605.7423*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
Name Tags and Cap Pieces	*101.605.7423*	*$0*	*$0*	*$500*	*$500*	*0%*
Cleaning (Reserves and Explorer Uniforms)	*101.605.7423*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
Badge Replacment	*101.605.7423*	*$0*	*$0*	*$800*	*$800*	*0%*
OFFICE EXPENSE	101.605.7424	$48	$818	$1,200	$1,200	0%
SPECIAL DEPARTMENTAL	101.605.7427	$64,436	$129,138	$163,350	$142,600	-12.7%
Drone Software & Supplies	*101.605.7427*	*$0*	*$0*	*$25,000*	*$30,000*	*20%*
Patrol Supplies	*101.605.7427*	*$0*	*$0*	*$5,600*	*$5,600*	*0%*
First Aid Supplies and PPE Supplies	*101.605.7427*	*$0*	*$0*	*$4,000*	*$18,000*	*350%*
Evidence Supplies	*101.605.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Ammunition, Range Supplies, and Weapon Replacements	*101.605.7427*	*$0*	*$0*	*$79,750*	*$56,000*	*-29.8%*
Range Supplies (Cleaning Solution / Targets / Ear & Eye Protection)	*101.605.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Other Supplies: Bulletproof Vests (50% Reimbursed by Federal Gov't)	*101.605.7427*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Other Supplies: Chemical Agents	*101.605.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Other Supplies: Emergency Preparedness Equipment & Supplies)	*101.605.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Other Supplies: K9 Supplies	*101.605.7427*	*$0*	*$0*	*$5,000*	*$8,000*	*60%*
Other Supplies: Vehicle Graphics	*101.605.7427*	*$0*	*$0*	*$4,000*	*$5,000*	*25%*
Other Supplies: MDC Replacment	*101.605.7427*	*$0*	*$0*	*$20,000*	*$0*	*-100%*
MAINT & OPER OF EQUIP	101.605.7429	$719	$172	$4,500	$4,500	0%
Fire Extinguisher Service	*101.605.7429*	*$0*	*$0*	*$500*	*$0*	*-100%*
Miscellanesous Repairs	*101.605.7429*	*$0*	*$0*	*$500*	*$1,000*	*100%*
Repairs for Damages to Citizen Property	*101.605.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Weapon Repair / Maintenance	*101.605.7429*	*$0*	*$0*	*$2,500*	*$2,500*	*0%*
PROF & SPECIAL SERVICES	101.605.7430	$38,576	$42,011	$157,660	$283,000	79.5%
PERT Clinician	*101.605.7430*	*$0*	*$0*	*$0*	*$180,000*	*N/A*
AED Plan	*101.605.7430*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
Flock Safety	*101.605.7430*	*$0*	*$0*	*$105,560*	*$50,000*	*-52.6%*
Online Scheduler	*101.605.7430*	*$0*	*$0*	*$3,100*	*$4,000*	*29%*
Range Storage - Alarm & Electricity Fees	*101.605.7430*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Mobile EOC Costs (Satellite Phone / TV/ Internet)	*101.605.7430*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Emergency Clean-Up / Call Outs	*101.605.7430*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Alcohol Blood and Breath Tests	*101.605.7430*	*$0*	*$0*	*$24,000*	*$24,000*	*0%*
Range Use Fee	*101.605.7430*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
OTHER CONTRACTUAL SERVICE	101.605.7432	$308,530	$308,194	$308,194	$341,583	10.8%
Silicon Valley Animal Control Authority Services (Shelter & Field Services)	*101.605.7432*	*$0*	*$0*	*$308,194*	*$341,583*	*10.8%*
MEMBERSHIPS/DUES/BOOKS	101.605.7434	$1,250	$540	$1,000	$0	-100%
Books, Dues & Subscriptions	*101.605.7434*	*$0*	*$0*	*$1,000*	*$0*	*-100%*
OTHER CHARGES	101.605.7438	$0	$0	$1,000	$1,000	0%
Towing, PD Vehicle Malfunctions/ Mobile Emergency Reponse Group & Equipment (MERGE) Course Rental	*101.605.7438*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Total Supplies and Services:		**$432,139**	**$496,238**	**$662,224**	**$793,933**	**19.9%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.605.7550	$422,085	$422,085	$422,085	$422,085	0%
USER CHGS - IT POOL	101.605.7551	$86,415	$86,415	$86,415	$86,415	0%
Total Rents & Leases:		**$508,500**	**$508,500**	**$508,500**	**$508,500**	**0%**
Total General Fund:		**$11,530,327**	**$10,448,487**	**$10,393,005**	**$11,669,318**	**12.3%**
Total Governmental Funds:		**$11,530,327**	**$10,448,487**	**$10,393,005**	**$11,669,318**	**12.3%**
Total All Funds:		**$11,530,327**	**$10,448,487**	**$10,393,005**	**$11,669,318**	**12.3%**

606/607 - Misc. PD Grants

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$70,848	$50,448	$87,310	$95,333	9.2%
Benefits	$40,450	$44,695	$46,245	$48,999	6%
Supplies and Services	$719,475	$814,074	$140,275	$0	-100%
Capital Outlay	$74,065	$510	$0	$0	0%
Total Expense Objects:	**$904,839**	**$909,728**	**$273,831**	**$144,333**	**-47.3%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2020 Actual	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY22>23 change
Community Services Officer* **Remainder in 101.605*	-	-	0.90	0.90	-
TOTAL	-	-	0.90	0.90	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Asset Forfeiture Fund						
Supplies and Services						
OTHER CHARGES	205.607.7438	$181,005	$0	$0	$0	0%
Total Supplies and Services:		**$181,005**	**$0**	**$0**	**$0**	**0%**
Capital Outlay						
MACHINERY & EQUIPMENT	205.607.7884	$2,892	$510	$0	$0	0%
Total Capital Outlay:		**$2,892**	**$510**	**$0**	**$0**	**0%**
Total Asset Forfeiture Fund:		**$183,897**	**$510**	**$0**	**$0**	**0%**
Supplemental Law Enforce.						
Salaries						
PERSONNEL - REGULAR	210.606.7001	$67,220	$43,732	$83,281	$90,967	9.2%
VACATION PAY	210.606.7006	$276	$4,247	$0	$0	0%
HOLIDAY PAY	210.606.7103	$3,352	$2,470	$4,029	$4,366	8.4%
Total Salaries:		**$70,848**	**$50,448**	**$87,310**	**$95,333**	**9.2%**
Benefits						
UNIFORM ALLOWANCE	210.606.7105	$866	$466	$666	$666	0%
PERS RETIREMENT	210.606.7106	$8,411	$18,731	$23,028	$24,704	7.3%
DENTAL INSURANCE	210.606.7107	$1,954	$1,934	$1,934	$1,934	0%
GROUP HEALTH INSURANCE	210.606.7108	$19,358	$14,323	$10,249	$10,639	3.8%
GROUP LIFE INSURANCE	210.606.7109	$254	$251	$251	$251	0%
WORKERS COMP INSURANCE	210.606.7110	$5,620	$3,916	$6,064	$6,571	8.4%
GROUP DISABILITY INS	210.606.7112	$663	$656	$656	$656	0%
MEDICARE	210.606.7113	$1,220	$860	$1,217	$1,392	14.4%
OTHER BENEFITS PAY	210.606.7118	$0	$1,378	$0	$0	0%
DEFERRED COMP CONTRIB	210.606.7122	$497	$515	$515	$516	0.3%
VEBA HEALTH DEF COMP	210.606.7124	$1,607	$1,665	$1,665	$1,670	0.3%
Total Benefits:		**$40,450**	**$44,695**	**$46,245**	**$48,999**	**6%**
Supplies and Services						
SPECIAL DEPARTMENTAL	210.606.7427	$0	$4,995	$140,275	$0	-100%
Total Supplies and Services:		**$0**	**$4,995**	**$140,275**	**$0**	**-100%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Capital Outlay						
MACHINERY & EQUIPMENT	210.606.7884	$71,174	$0	$0	$0	0%
Total Capital Outlay:		**$71,174**	**$0**	**$0**	**$0**	**0%**
Total Supplemental Law Enforce.:		**$182,471**	**$100,138**	**$273,831**	**$144,333**	**-47.3%**
Total Special Revenue:		**$366,369**	**$100,648**	**$273,831**	**$144,333**	**-47.3%**
Total Governmental Funds:		**$366,369**	**$100,648**	**$273,831**	**$144,333**	**-47.3%**
Fiduciary Funds						
Agency Funds						
SCC Spec Enforcement Team						
Supplies and Services						
SPECIAL DEPARTMENTAL	799.607.7427	$538,470	$809,079	$0	$0	0%
Total Supplies and Services:		**$538,470**	**$809,079**	**$0**	**$0**	**0%**
Total SCC Spec Enforcement Team:		**$538,470**	**$809,079**	**$0**	**$0**	**0%**
Total Agency Funds:		**$538,470**	**$809,079**	**$0**	**$0**	**0%**
Total Fiduciary Funds:		**$538,470**	**$809,079**	**$0**	**$0**	**0%**
Total All Funds:		**$904,839**	**$909,728**	**$273,831**	**$144,333**	**-47.3%**

FIRE SERVICES

Suwanna Kerdkaew
Fire Chief*

GENERAL FUND - (101)
Fire Services Program (610)*

MISSION STATEMENT

Protect lives and property in the community by providing the most effective fire protection services available, including fire prevention, public education, medical response and fire suppression services.

ONGOING RESPONSIBILITIES

- Maintain and monitor fire prevention and protection and emergency medical response performance standards and service levels as specified in the Santa Clara County Fire Department Services Contract
- Review City medical responses to ensure that guidelines are being met

**Fire Protection Services for the City of Campbell are provided through a contractual agreement with the Santa Clara County Fire Department (SCCFD). The Police Department and the Police Chief manages the contractual agreement for the City.*

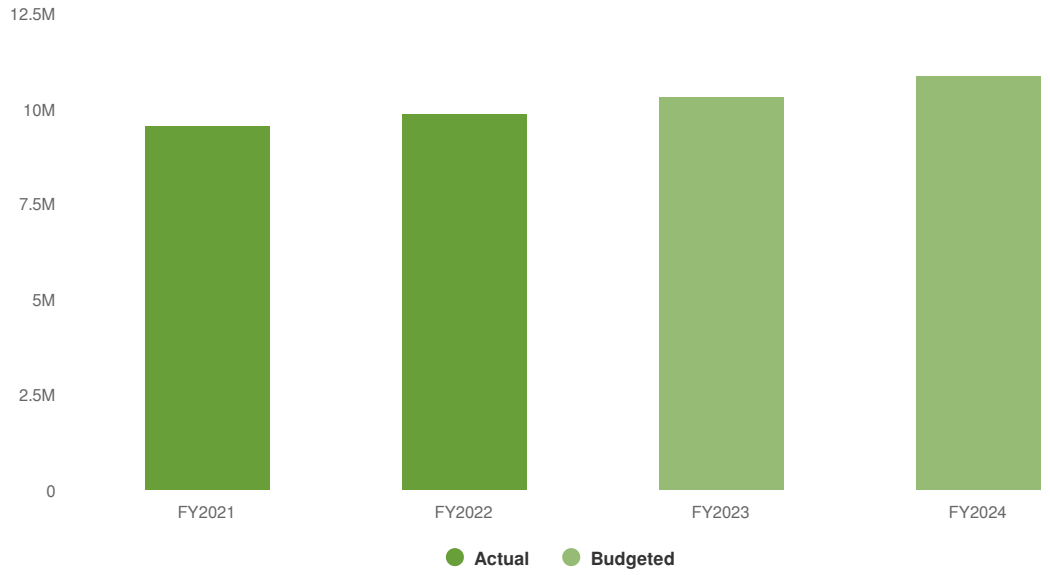
PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Respond to 90% of all fire related calls for service within seven minutes or less	100%	100%	100%
2	Respond to 90% of all medical related calls for service within eight minutes or less	100%	100%	100%

Expenditures Summary

$10,860,918 **$550,278**
(5.34% vs. prior year)

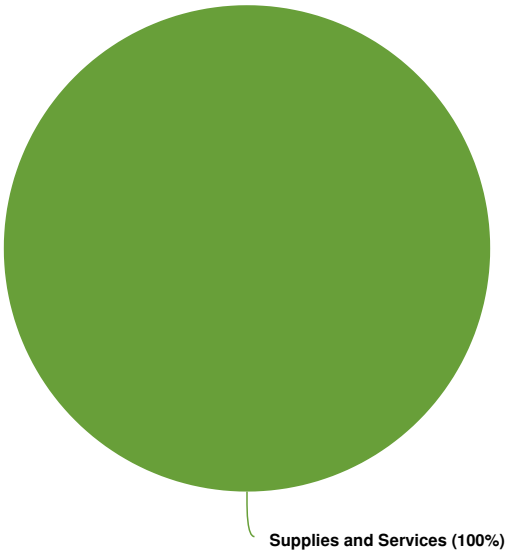
FIRE SERVICES Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Supplies and Services	$9,556,560	$9,867,228	$10,310,640	$10,860,918	5.3%
Total Expense Objects:	**$9,556,560**	**$9,867,228**	**$10,310,640**	**$10,860,918**	**5.3%**

Expenditures by Fund

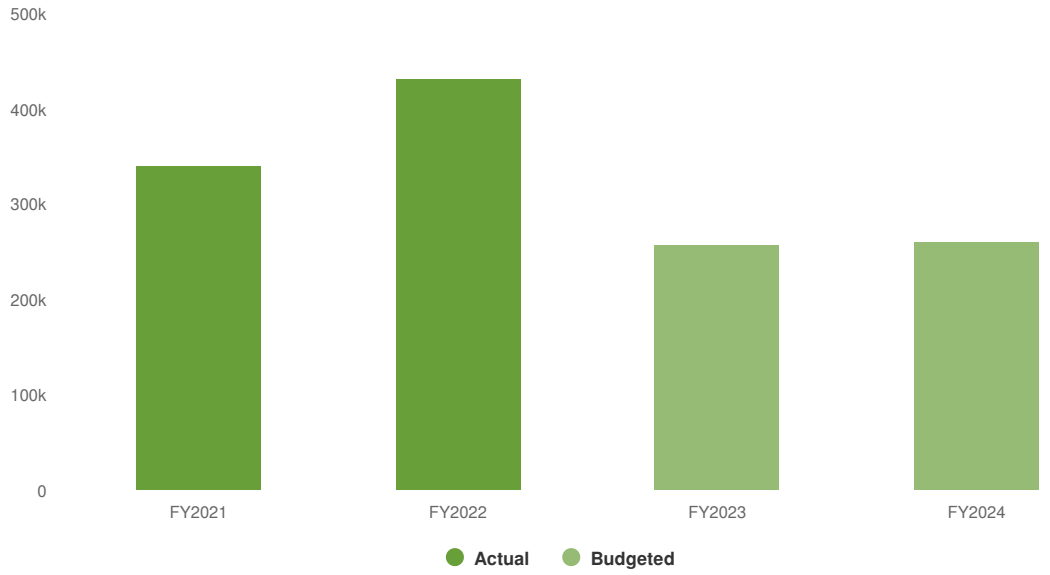
This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Supplies and Services						
OTHER CONTRACTUAL SERVICE	101.610.7432	$9,556,560	$9,867,228	$10,310,640	$10,860,918	5.3%
Santa Clara County Fire Department (SCCFD) Service Contract	*101.610.7432*	*$0*	*$0*	*$10,310,640*	*$10,860,918*	*5.3%*
Total Supplies and Services:		**$9,556,560**	**$9,867,228**	**$10,310,640**	**$10,860,918**	**5.3%**
Total General Fund:		**$9,556,560**	**$9,867,228**	**$10,310,640**	**$10,860,918**	**5.3%**
Total Governmental Funds:		**$9,556,560**	**$9,867,228**	**$10,310,640**	**$10,860,918**	**5.3%**
Total All Funds:		**$9,556,560**	**$9,867,228**	**$10,310,640**	**$10,860,918**	**5.3%**

Revenues Summary

$261,700 **$3,900**
(1.51% vs. prior year)

FIRE SERVICES Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Licenses and Permits						
FIRE PERMITS	101.610.4241	$192,279	$256,451	$148,500	$148,500	0%
Total Licenses and Permits:		**$192,279**	**$256,451**	**$148,500**	**$148,500**	**0%**
Charges for Services						
HAZARDOUS WASTE CLEANUP	101.610.4692	$146,579	$174,298	$109,300	$113,200	3.6%
Total Charges for Services:		**$146,579**	**$174,298**	**$109,300**	**$113,200**	**3.6%**
Total General Fund:		**$338,858**	**$430,749**	**$257,800**	**$261,700**	**1.5%**
Total Governmental Funds:		**$338,858**	**$430,749**	**$257,800**	**$261,700**	**1.5%**
Total All Funds:		**$338,858**	**$430,749**	**$257,800**	**$261,700**	**1.5%**

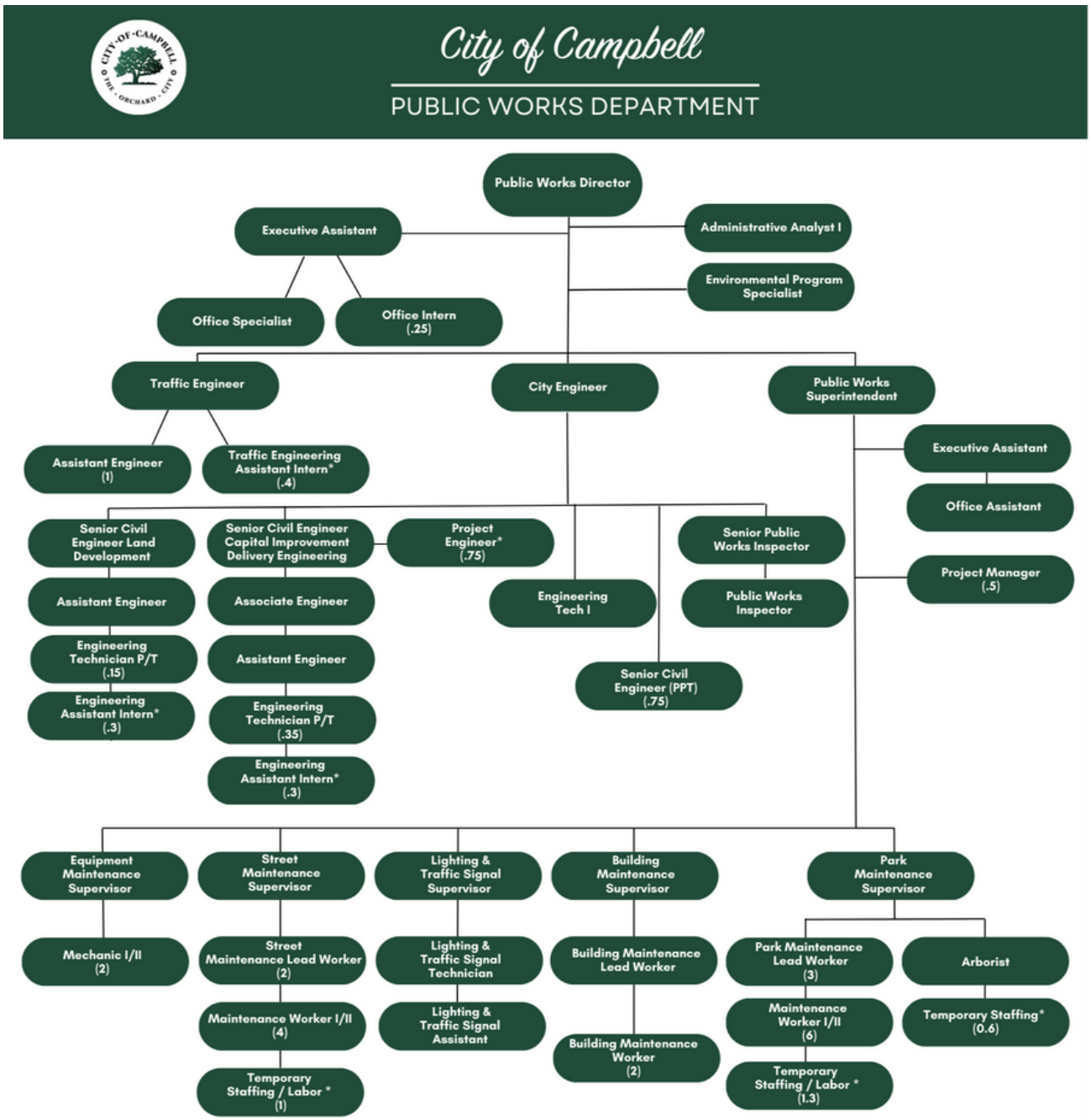
PUBLIC WORKS

Todd Capurso
Public Works Director

Public Works Department includes the following programs:

701 Administration
715 Environmental Programs
720 Transportation Engineering
730 Engineering
740 Land Development / Environmental Programs
741 Community Facilities District #2
745 Maintenance Administration
750 Vehicle & Equipment Maintenance
760 Street Maintenance
770 Signals & Lighting Maintenance
775 Park Maintenance
780 Building Maintenance

Public Works Organizational Chart

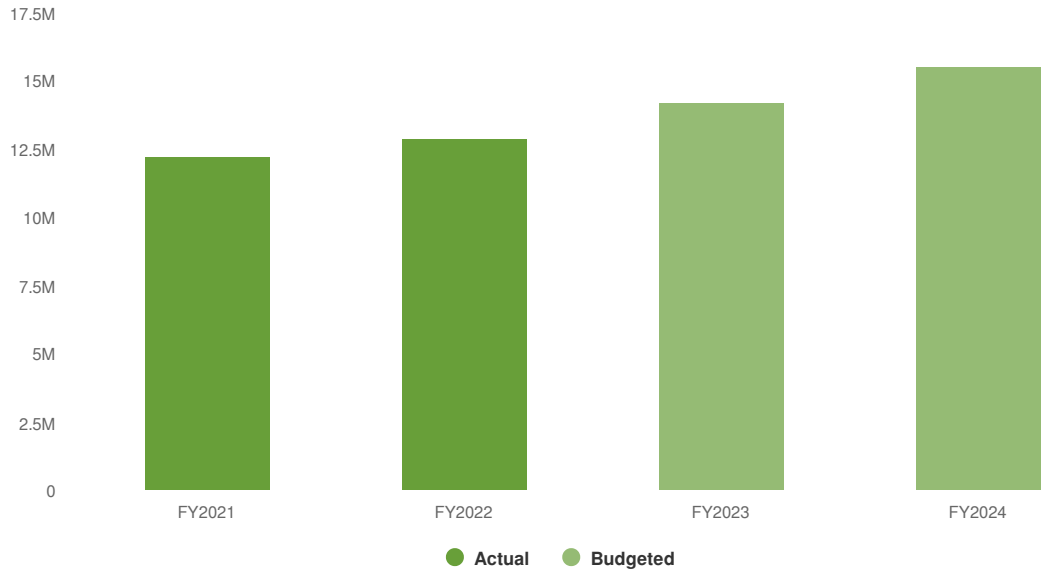


* Temporary

Expenditures Summary

$15,535,378 $1,312,418
(9.23% vs. prior year)

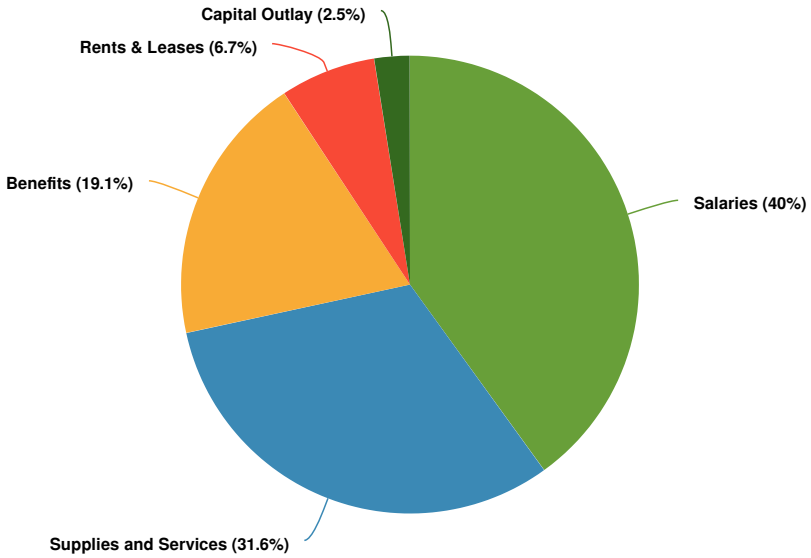
PUBLIC WORKS Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$4,892,344	$4,705,100	$5,603,330	$6,220,767	11%
Benefits	$2,415,962	$3,024,463	$2,929,407	$2,971,232	1.4%
Supplies and Services	$3,692,324	$4,205,523	$4,756,984	$4,905,675	3.1%
Rents & Leases	$820,341	$820,341	$1,047,403	$1,047,403	0%
Capital Outlay	$378,166	$111,669	$649,612	$390,300	-39.9%
Total Expense Objects:	**$12,199,138**	**$12,867,097**	**$14,986,736**	**$15,535,378**	**3.7%**

Staffing (Full-Time Equivalents)

Permanent Positions	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Administrative Analyst 1	-	-	1.00	1.00	-
Arborist	1.00	0.00	1.00	1.00	-
Assistant Engineer	2.50	2.50	2.50	3.00	0.50
Associate Civil Engineer	1.00	1.00	1.00	1.00	-
Building Maintenance Lead Worker	1.00	1.00	1.00	1.00	-
Building Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Building Maintenance Worker	1.00	1.83	2.00	2.00	-
City Engineer	1.00	1.00	1.00	1.00	-
Engineer Technician I	1.00	1.00	1.00	1.00	-
Environmental Programs Specialist	1.00	1.00	1.00	1.00	-
Equipment Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Executive Assistant	2.00	2.00	2.00	2.00	-
Lighting & Traffic Signal Assistant	1.00	1.00	1.00	1.00	-
Lighting & Traffic Signal Supervisor	1.00	1.00	1.00	1.00	-
Lighting & Traffic Signal Technician	1.00	1.00	1.00	1.00	-
Maintenance Worker I / II	10.00	9.25	10.00	10.00	-
Mechanic I / II	1.90	1.90	2.00	2.00	-
Office Assistant	1.00	1.00	1.00	1.00	-
Office Specialist	1.00	1.00	1.00	1.00	-
Park Maintenance Lead Worker	3.00	2.92	3.00	3.00	-
Park Maintenance Supervisor	0.00	1.00	1.00	1.00	-
Public Works Director	1.00	1.00	1.00	1.00	-
Public Works Inspector	1.00	1.00	1.00	1.00	-
Public Works Superintendent	1.00	1.00	1.00	1.00	-
Senior Civil Engineer (.75 PPT)	2.00	2.00	2.00	2.75	0.75
Senior Engineering Tech	0.00	0.83	0.00	0.00	-
Senior Public Works Inspector	1.00	1.00	1.00	1.00	-
Street Maintenance Lead Worker	2.00	2.00	2.00	2.00	-
Street Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Traffic Engineer	1.00	1.00	1.00	1.00	-
Permanent	43.40	44.23	46.50	47.75	1.25

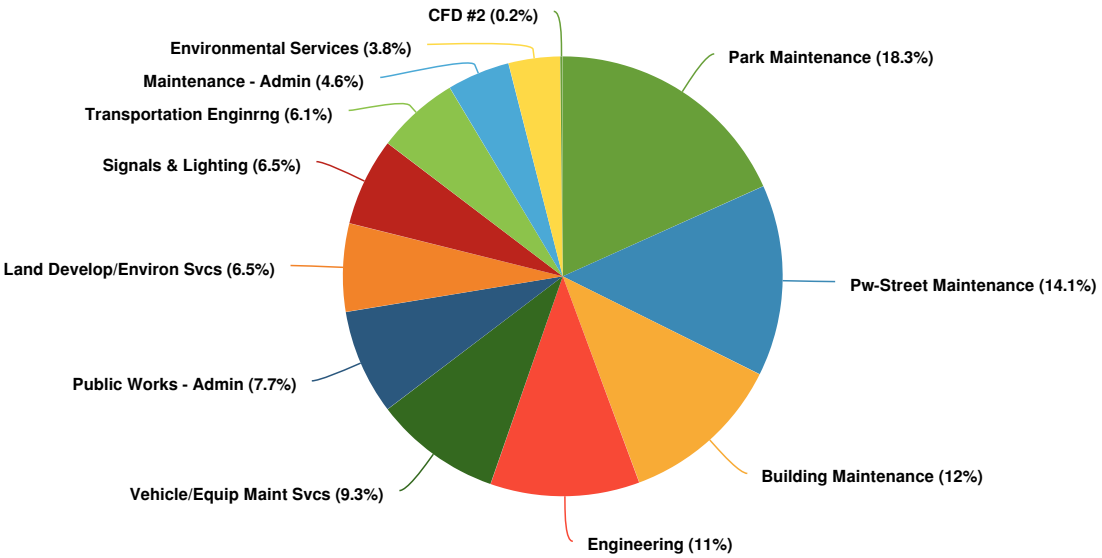
(con't on next page)

Staffing (Full-Time Equivalents)

Temporary Positions	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Engineering Assistant (Interns)	0.80	0.60	1.00	1.00	-
Engineering Technician	0.50	0.50	0.50	0.50	-
Environmental Svcs Temp (Intern)	-	-	-	0.45	0.45
Office Assistant-Part-Time	0.20	0.00	0.00	0.00	-
Project Engineer/Inspector	0.60	0.60	0.75	0.75	-
Project Manager (One-Time Projects)	0.40	0.20	0.30	0.50	0.20
Temporary Building Maintenance Worker	0.50	0.50	0.00	0.00	-
Temporary Labor (Parks)	2.00	1.00	1.30	1.30	-
Temporary Labor (Trees)	1.00	0.50	0.60	0.60	-
Management Intern	0.10	0.30	0.25	-	-0.25
Street Maintenance- Storm inlet/tree trim	1.20	0.80	1.00	1.00	-
Traffic Engineering Assistant (Intern)	0.40	0.30	0.00	0.00	-
Temporary	7.70	5.30	5.70	6.10	0.40
Total Full Time Equivalents	51.10	49.53	52.20	53.85	1.65

Expenditures by Function

Budgeted Expenditures by Function

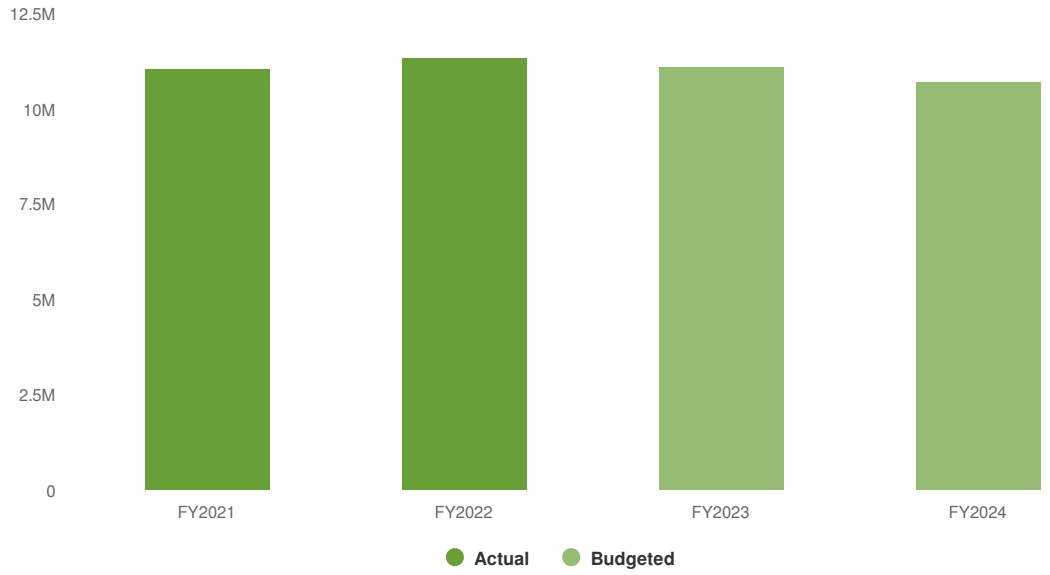


Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expenditures					
Public Works					
Public Works - Admin	$657,389	$713,664	$964,303	$1,199,624	24.4%
Environmental Services	$125,546	$145,784	$413,615	$587,754	42.1%
Transportation Enginrng	$374,020	$413,010	$443,611	$942,239	112.4%
Engineering	$1,215,847	$1,302,800	$1,520,679	$1,705,569	12.2%
Land Develop/Environ Svcs	$934,403	$999,686	$1,012,393	$1,008,127	-0.4%
CFD #2	$24,954	$22,320	$28,000	$28,000	0%
Maintenance - Admin	$563,401	$658,062	$639,565	$717,146	12.1%
Vehicle/Equip Maint Svcs	$1,450,666	$1,191,168	$1,708,755	$1,452,360	-15%
Pw-Street Maintenance	$1,842,824	$1,845,768	$2,157,523	$2,184,229	1.2%
Signals & Lighting	$1,097,581	$995,397	$938,342	$1,003,622	7%
Park Maintenance	$2,612,889	$2,916,558	$3,006,243	$2,840,814	-5.5%
Building Maintenance	$1,299,617	$1,662,878	$2,153,708	$1,865,894	-13.4%
Total Public Works:	**$12,199,138**	**$12,867,097**	**$14,986,736**	**$15,535,378**	**3.7%**
Total Expenditures:	**$12,199,138**	**$12,867,097**	**$14,986,736**	**$15,535,378**	**3.7%**

Revenues Summary

$10,693,794 -$386,262
(-3.49% vs. prior year)

PUBLIC WORKS Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Sales & Use Taxes						
MEASURE B STREET MAINT	101.730.4111	$114	$0	$0	$0	0%
Total Sales & Use Taxes:		**$114**	**$0**	**$0**	**$0**	**0%**
Other Taxes						
FRANCHISES - GARBAGE	101.740.4123	$2,002,368	$2,214,469	$2,298,400	$2,298,400	0%
FRANCHISES - SAN JOSE WTR	101.701.4124	$258,931	$265,157	$267,800	$267,800	0%
Total Other Taxes:		**$2,261,299**	**$2,479,626**	**$2,566,200**	**$2,566,200**	**0%**
Licenses and Permits						
TRUCK PERMITS	101.720.4271	$432	$528	$1,000	$1,000	0%
Total Licenses and Permits:		**$432**	**$528**	**$1,000**	**$1,000**	**0%**
Intergovernmental Revenue						
TRANSIT SHELTER ADVERTISE	101.720.4544	$9,559	$13,419	$12,000	$10,000	-16.7%
Total Intergovernmental Revenue:		**$9,559**	**$13,419**	**$12,000**	**$10,000**	**-16.7%**
Charges for Services						
ENGR & SUBDIV FILING FEES	101.740.4722	$558,683	$575,877	$550,000	$518,000	-5.8%
PROJECT OVERHEAD OFFSET	101.720.4725	$7,201	$2,369	$12,000	$10,400	-13.3%
PROJECT OVERHEAD OFFSET	101.730.4725	$544,675	$465,518	$420,000	$466,200	11%
PROJECT OVERHEAD OFFSET	101.740.4725	$18,535	$26,602	$70,000	$20,700	-70.4%
PROJECT OVERHEAD OFFSET	101.745.4725	$0	$4,396	$0	$0	0%
TRAFFIC ENGINEERING FEES	101.720.4728	$31,508	$29,336	$28,000	$25,900	-7.5%
COMMUNITY GARDEN FEES	101.745.4735	$3,780	$3,920	$4,500	$3,900	-13.3%
SALE-MAPS & PUBLICATIONS	101.730.4760	$0	$0	$0	$20,700	N/A
SMALL CELLS PERMIT–PUBLI	101.730.4737	$0	$25,113	$10,000	$0	-100%
Total Charges for Services:		**$1,164,381**	**$1,133,130**	**$1,094,500**	**$1,065,800**	**-2.6%**
Leases & Rentals						
RENTS/LEASES (REAL & PER)	101.701.4810	$23,778	$22,584	$22,000	$20,600	-6.4%
Total Leases & Rentals:		**$23,778**	**$22,584**	**$22,000**	**$20,600**	**-6.4%**
Miscellaneous Revenues						
NOTICE/IMPROVE/OBLIGATION	101.730.4924	$4,188	$3,933	$7,500	$4,000	-46.7%
TREE IN LIEU FEE	101.701.4971	$3,600	$4,620	$20,000	$10,000	-50%
Total Miscellaneous Revenues:		**$7,788**	**$8,553**	**$27,500**	**$14,000**	**-49.1%**
Total General Fund:		**$3,467,351**	**$3,657,840**	**$3,723,200**	**$3,677,600**	**-1.2%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Special Revenue						
Vehicle Impact Fees						
Investments and Other Interest Income						
INVESTMENT EARNINGS	202.760.4410	$0	$7,609	$250	$250	0%
Total Investments and Other Interest Income:		**$0**	**$7,609**	**$250**	**$250**	**0%**
Charges for Services						
VEHICLE IMPACT FEES	202.760.4731	$279,723	$269,268	$300,000	$300,000	0%
VEHICLE IMPACT-GARBAGE	202.760.4732	$477,600	$477,600	$477,000	$477,000	0%
Total Charges for Services:		**$757,323**	**$746,868**	**$777,000**	**$777,000**	**0%**
Total Vehicle Impact Fees:		**$757,323**	**$754,477**	**$777,250**	**$777,250**	**0%**
Gas Tax Fund						
Investments and Other Interest Income						
INVESTMENT EARNINGS	204.760.4410	$0	$0	$0	$25,000	N/A
Total Investments and Other Interest Income:		**$0**	**$0**	**$0**	**$25,000**	**N/A**
Intergovernmental Revenue						
STATE GASOLINE TAX 2105	204.760.4510	$215,443	$231,502	$264,804	$287,979	8.8%
STATE GASOLINE TAX 2106	204.760.4511	$130,556	$140,358	$158,584	$172,304	8.7%
STATE GASOLINE TAX 2107	204.760.4512	$291,531	$276,981	$317,208	$345,902	9%
STATE GASOLINE TAX 2107.5	204.760.4513	$6,000	$6,000	$6,000	$6,000	0%
GAS EXCISE TAX 7360	204.760.4516	$282,134	$329,463	$376,706	$434,881	15.4%
SB1-ROAD MAINT (2017)	204.760.4518	$783,958	$848,884	$951,810	$1,084,872	14%
Total Intergovernmental Revenue:		**$1,709,621**	**$1,833,187**	**$2,075,112**	**$2,331,938**	**12.4%**
Charges for Services						
VEHICLE IMPACT FEES	204.760.4731	-$1,027	-$721	$0	$0	0%
Total Charges for Services:		**-$1,027**	**-$721**	**$0**	**$0**	**0%**
Miscellaneous Revenues						
OTHER REVENUE	204.760.4965	$4,129	$292	$2,500	$2,500	0%
Total Miscellaneous Revenues:		**$4,129**	**$292**	**$2,500**	**$2,500**	**0%**
Total Gas Tax Fund:		**$1,712,723**	**$1,832,758**	**$2,077,612**	**$2,359,438**	**13.6%**
Lighting District Fund						
Property Taxes						
PROP TAXES - CURR SECURED	207.770.4001	$1,224,360	$1,279,328	$1,010,000	$1,010,000	0%
PROP TAXES - CURR UNSECRD	207.770.4002	$83,521	$77,290	$0	$0	0%
PROPERTY TAX PASS THRU	207.770.4007	$199,743	$191,560	$130,000	$130,000	0%
RESIDUAL RPTTF DISTRIBUTE	207.770.4008	$224,534	$104,669	$3,000	$3,000	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROP TAXES - ERAF	207.770.4011	$85,883	$101,736	$0	$0	0%
Total Property Taxes:		**$1,818,041**	**$1,754,583**	**$1,143,000**	**$1,143,000**	**0%**
Investments and Other Interest Income						
OTHER INTEREST	207.770.4450	$1,656	$828	$0	$0	0%
Total Investments and Other Interest Income:		**$1,656**	**$828**	**$0**	**$0**	**0%**
Intergovernmental Revenue						
SIGNAL MAINT COST SHARING	207.770.4542	$4,724	$4,158	$2,500	$2,500	0%
PLAN JPA GRANT	207.775.4550	$37,347	$0	$0	$0	0%
ST HOMEOWNERS PROP TAX RE	207.770.4581	$4,717	$4,651	$0	$0	0%
Total Intergovernmental Revenue:		**$46,788**	**$8,809**	**$2,500**	**$2,500**	**0%**
Charges for Services						
VEHICLE CHARGING STATION	207.770.4709	$13,880	$24,777	$20,000	$20,000	0%
Total Charges for Services:		**$13,880**	**$24,777**	**$20,000**	**$20,000**	**0%**
Miscellaneous Revenues						
DONATIONS-PARKS	207.775.4818	$0	$0	$14,800	$0	-100%
INSURANCE CLAIMS REIMB	207.770.4962	$12,874	$9,040	$5,000	$5,000	0%
Total Miscellaneous Revenues:		**$12,874**	**$9,040**	**$19,800**	**$5,000**	**-74.7%**
Special Assessments						
STR LIGHTING ASSESSMENTS	207.770.5001	$515,994	$0	$0	$0	0%
STR LIGHTING ASSESSMENTS	207.775.5001	$688,652	$1,197,927	$1,210,000	$1,210,000	0%
Total Special Assessments:		**$1,204,647**	**$1,197,927**	**$1,210,000**	**$1,210,000**	**0%**
Total Lighting District Fund:		**$3,097,885**	**$2,995,963**	**$2,395,300**	**$2,380,500**	**-0.6%**
Environmental Svcs Fund						
Intergovernmental Revenue						
BEVERAGE CONTAINER GRANT	209.715.4533	$0	$0	$130,000	$0	-100%
Total Intergovernmental Revenue:		**$0**	**$0**	**$130,000**	**$0**	**-100%**
Charges for Services						
STORM WATER FEES	209.715.4720	$45,117	$44,496	$45,000	$45,000	0%
STORM DRAIN FEES	209.715.4721	$41,543	$24,900	$20,000	$20,000	0%
SOLID WASTE RATE FEES	209.715.4724	$639,387	$716,771	$556,464	$0	-100%
SOLID WASTE DIVERSION FE	209.715.4736	$0	$8,085	$5,600	$0	-100%
Total Charges for Services:		**$726,046**	**$794,252**	**$627,064**	**$65,000**	**-89.6%**
Miscellaneous Revenues						
AB 939 RECYCLING - SCC	209.715.4922	$78,303	$59,289	$49,356	$49,356	0%
Total Miscellaneous Revenues:		**$78,303**	**$59,289**	**$49,356**	**$49,356**	**0%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Environmental Svcs Fund:		**$804,350**	**$853,542**	**$806,420**	**$114,356**	**-85.8%**
Comm Facilities Dist #2						
Investments and Other Interest Income						
OTHER INTEREST	237.741.4450	$67	$34	$0	$0	0%
Total Investments and Other Interest Income:		**$67**	**$34**	**$0**	**$0**	**0%**
Special Assessments						
SPECIAL ASSESSMENT CFD #2	237.741.5005	$48,893	$47,984	$52,400	$35,250	-32.7%
Total Special Assessments:		**$48,893**	**$47,984**	**$52,400**	**$35,250**	**-32.7%**
Total Comm Facilities Dist #2:		**$48,960**	**$48,018**	**$52,400**	**$35,250**	**-32.7%**
Total Special Revenue:		**$6,421,240**	**$6,484,758**	**$6,108,982**	**$5,666,794**	**-7.2%**
Total Governmental Funds:		**$9,888,591**	**$10,142,598**	**$9,832,182**	**$9,344,394**	**-5%**
Proprietary Funds						
Internal Service Funds						
Motor Vehicle Pool Fund						
Intergovernmental Revenue						
ARSON_COUNTY FIRE DPT	641.750.4559	$0	$0	$10,000	$10,000	0%
Total Intergovernmental Revenue:		**$0**	**$0**	**$10,000**	**$10,000**	**0%**
Charges for Services						
MOTOR POOL REIMBUSEMENT	641.750.4727	$1,322	$0	$0	$0	0%
Total Charges for Services:		**$1,322**	**$0**	**$0**	**$0**	**0%**
Miscellaneous Revenues						
SALE OF REAL/PERS PROP	641.750.4960	$18,534	$79,290	$10,000	$10,000	0%
INSURANCE CLAIMS REIMB	641.750.4962	$46,870	$0	$0	$0	0%
Total Miscellaneous Revenues:		**$65,403**	**$79,290**	**$10,000**	**$10,000**	**0%**
Charges to Oper Depts						
USER FEES-MOTOR POOL	641.750.5101	$1,101,068	$1,101,068	$1,329,400	$1,329,400	0%
Total Charges to Oper Depts:		**$1,101,068**	**$1,101,068**	**$1,329,400**	**$1,329,400**	**0%**
Total Motor Vehicle Pool Fund:		**$1,167,794**	**$1,180,358**	**$1,349,400**	**$1,349,400**	**0%**
Total Internal Service Funds:		**$1,167,794**	**$1,180,358**	**$1,349,400**	**$1,349,400**	**0%**
Total Proprietary Funds:		**$1,167,794**	**$1,180,358**	**$1,349,400**	**$1,349,400**	**0%**
Total All Funds:		**$11,056,385**	**$11,322,956**	**$11,181,582**	**$10,693,794**	**-4.4%**

701 - Public Work Administration

GENERAL FUND - (101)
Program Manager - Public Works Director

MISSION STATEMENT

Provide effective administrative direction and management of Public Works Department programs including the design and construction of public facilities; land development review; Lighting and Landscape District administration; traffic engineering; environmental programs; and parks, streets, vehicle and traffic signal and lighting maintenance.

ONGOING RESPONSIBILITIES

- Provide administrative and clerical support services to the Engineering, Traffic and Maintenance Divisions
- Manage the development of the Department's annual operating budget and Capital Improvement Program submittals
- Schedule and coordinate items requiring City Council action
- Monitor monthly financial reports
- Monitor performance measures
- Ensure timely completion of Employee Performance Reviews
- Prepare quarterly work program status reports
- Assist with major redevelopment project implementation
- Assist with capital project implementation
- Continue document imaging implementation
- Provide customer and program support to the West Balley Clean Water and West Valley Solid Waste Management programs

WORK PLAN ITEMS FOR FISCAL YEAR 2024

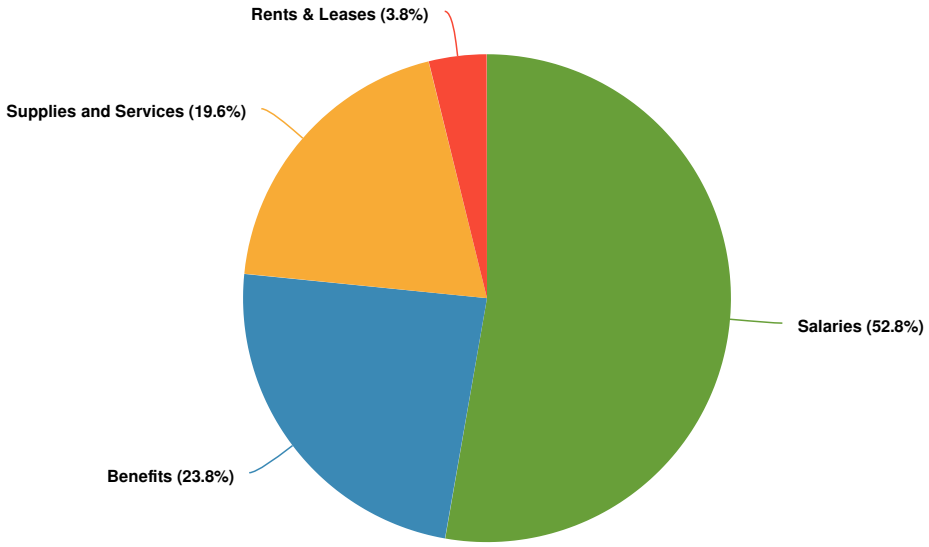
- Manage and implement Measure O design process; complete design of Library and Police building projects; conduct bid process; award construction contracts **[Council Priority - Measure O Implementation]**
- Represent Campbell in long range regional transportation planning efforts - Envision Silicon Valley and Plan Bay Area 2050 process **[Council Priority - Long-Term Land Use Planning and Housing]**

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Implemented modifications to work plan, budget strategy, and schedule of Measure O projects as necessary
- Provided updates to City Council on budget allocations, status/timelines, constructability reviews, and construction phasing and staging for Measure O projects

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$403,960	$425,064	$599,511	$632,832	5.6%
Benefits	$170,272	$214,710	$275,904	$286,104	3.7%
Supplies and Services	$37,069	$27,802	$42,800	$234,600	448.1%
Rents & Leases	$46,088	$46,088	$46,088	$46,088	0%
Total Expense Objects:	**$657,389**	**$713,664**	**$964,303**	**$1,199,624**	**24.4%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Public Works Director	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	-
Office Specialist	1.00	1.00	1.00	1.00	-
Administrative Analyst 1	-	-	1.00	1.00	-
TOTAL	3.00	3.00	4.00	4.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Management Intern (Engineering Assistant)	0.10	0.30	0.25	-	-0.25
Office Assistant - Part-Time	0.20	-	-	-	-
TOTAL	0.30	0.30	0.25	-	-0.25

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.701.7001	$370,964	$382,844	$599,011	$632,332	5.6%
PERSONNEL - OVERTIME	101.701.7003	$0	$0	$500	$500	0%
VACATION PAY	101.701.7006	$15,638	$23,148	$0	$0	0%
SICK LEAVE PAY	101.701.7007	$17,358	$19,072	$0	$0	0%
Total Salaries:		**$403,960**	**$425,064**	**$599,511**	**$632,832**	**5.6%**
Benefits						
PERS RETIREMENT	101.701.7106	$75,105	$119,107	$166,467	$171,725	3.2%
DENTAL INSURANCE	101.701.7107	$6,983	$6,341	$8,594	$8,594	0%
GROUP HEALTH INSURANCE	101.701.7108	$53,347	$45,177	$71,569	$75,111	4.9%
GROUP LIFE INSURANCE	101.701.7109	$605	$549	$744	$744	0%
WORKERS COMP INSURANCE	101.701.7110	$1,516	$1,598	$2,101	$2,207	5%
GROUP DISABILITY INS	101.701.7112	$2,633	$2,395	$3,159	$3,159	0%
MEDICARE	101.701.7113	$6,425	$6,725	$8,729	$9,212	5.5%
AUTO ALLOWANCE	101.701.7114	$2,650	$2,650	$2,640	$2,640	0%
CELL PHONE ALLOWANCE	101.701.7115	$361	$361	$360	$360	0%
OTHER BENEFITS PAY	101.701.7118	$12,184	$11,402	$0	$0	0%
COMP/VAC PAYOFF	101.701.7121	$0	$10,025	$0	$0	0%
DEFERRED COMP CONTRIB	101.701.7122	$2,602	$2,571	$3,900	$4,691	20.3%
VEBA HEALTH DEF COMP	101.701.7124	$5,860	$5,809	$7,641	$7,662	0.3%
Total Benefits:		**$170,272**	**$214,710**	**$275,904**	**$286,104**	**3.7%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.701.7421	$1,176	$2,078	$1,100	$1,100	0%
Monthly Fees - Cellular Telephones	*101.701.7421*	*$0*	*$0*	*$1,100*	*$1,100*	*0%*
OFFICE EXPENSE	101.701.7424	$4,752	$4,702	$5,000	$5,000	0%
Office Supplies	*101.701.7424*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
SPECIAL DEPARTMENTAL	101.701.7427	$2,715	$1,314	$3,000	$4,000	33.3%
Department Employee Recognition	*101.701.7427*	*$0*	*$0*	*$1,500*	*$2,000*	*33.3%*
Drafting Materials, Special Events, Special Equipment, Etc.	*101.701.7427*	*$0*	*$0*	*$1,500*	*$2,000*	*33.3%*
MAINT & OPER OF EQUIP	101.701.7429	$3,192	$3,320	$2,700	$3,000	11.1%
Engineering Copier	*101.701.7429*	*$0*	*$0*	*$2,700*	*$3,000*	*11.1%*
PROF & SPECIAL SERVICES	101.701.7430	$24,000	$13,813	$25,000	$215,000	760%
Initial Structural Study of the Ainsley House	*101.701.7430*	*$0*	*$0*	*$10,000*	*$0*	*-100%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Parks and Recreation Master Plan	*101.701.7430*	*$0*	*$0*	*$0*	*$200,000*	*N/A*
Consultant Services (Funded by CIPR)	*101.701.7430*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.701.7434	$725	$561	$2,000	$1,500	-25%
General - Books, Dues and Subscriptions	*101.701.7434*	*$0*	*$0*	*$2,000*	*$1,500*	*-25%*
PROF DEVELOPMENT & MTGS	101.701.7435	$509	$2,014	$2,000	$3,000	50%
Annual Conference	*101.701.7435*	*$0*	*$0*	*$0*	*$1,000*	*N/A*
Required for APWA membership / certification	*101.701.7435*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
STAFF DEVELOPMENT	101.701.7437	$0	$0	$2,000	$2,000	0%
Total Supplies and Services:		**$37,069**	**$27,802**	**$42,800**	**$234,600**	**448.1%**
Rents & Leases						
USER CHGS - IT POOL	101.701.7551	$46,088	$46,088	$46,088	$46,088	0%
Total Rents & Leases:		**$46,088**	**$46,088**	**$46,088**	**$46,088**	**0%**
Total General Fund:		**$657,389**	**$713,664**	**$964,303**	**$1,199,624**	**24.4%**
Total Governmental Funds:		**$657,389**	**$713,664**	**$964,303**	**$1,199,624**	**24.4%**
Total All Funds:		**$657,389**	**$713,664**	**$964,303**	**$1,199,624**	**24.4%**

715 - Environmental Programs

ENVIRONMENTAL SERVICES FUND - (209)
Program Manager - Public Works Director

MISSION STATEMENT

Provide effective administrative direction and management to solid waste and stormwater JPA's. Ensure compliance with appropriate laws and City ordinances for environmental programs and new construction. Monitor environmental program revenues for solid waste, storm water, and other miscellaneous sources of funds.

ONGOING RESPONSIBILITIES

- Transfer revenue out of solid waste and storm water revenues to other City programs
- Monitor the Environmental Services fund (209)
- Provide support to the West Valley Solid Waste and West Valley Clean Water JPA's
- Monitor the performance of West Valley Collection and Recycling
- Track customer service responses
- Provide environmental staff support to the City's Building Permit process as required
- Ensure compliance with the Municipal Regional Stormwater Permit

WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Provide grant support for the turf conversion project at the Campbell Community Center **[Council Priority - Sustainability]**
- Provide solid waste, stormwater, and water conservation expertise for the Campbell Climate Action Adaptation Plan **[Council Priority - Sustainability]**
- Coordinate and support efforts to implement the requirements of SB 1383 **[Council Priority - Sustainability]**
- Coordinate and support the RFP process for the solid waste hauler rebranding effort **[Council Priority - Sustainability]**
- Provide support to the Solid Waste Management Authority when implementing the new solid waste hauler agreement and associated requirements **[Council Priority - Sustainability]**
- Provide support to the West Valley Clean Water Authority when implementing the regional stormwater MRP 3.0 **[Council Priority - Sustainability]**

PERFORMANCE MEASURES

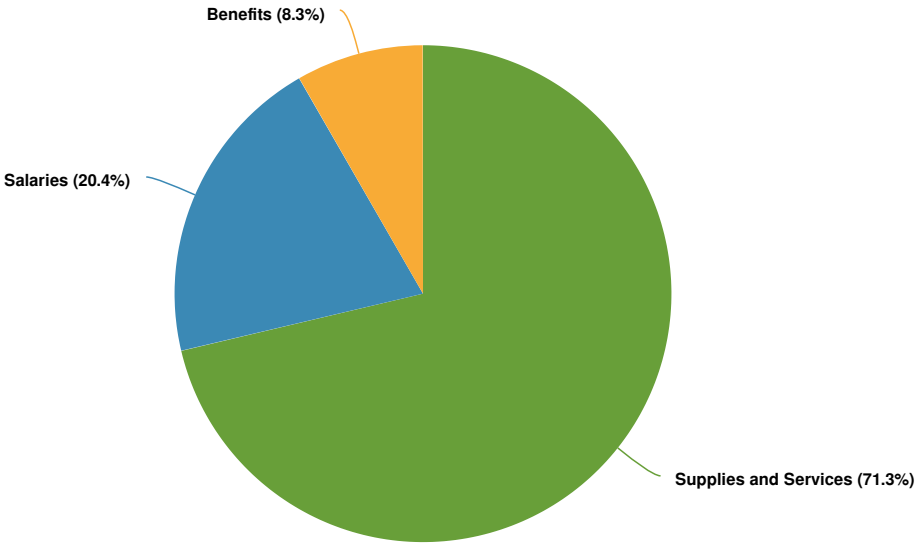
	Measure	FY 21	FY 22	FY 23
1	City of Campbell Solid Waste Maximum Disposal (pounds/person/day)	5.32%	5.25%	6.85%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Facilitated planning and implementation of SB 1383 with West Valley Solid Waste Joint Powers Authority (JPA)
- Implemented a new Initial and Final Waste Management Compliance fee and PCB Assessment compliance fee for State mandated construction requirements
- Administered the CalRecycle Beverage Container Recycling Grant and installed 12 water bottle refill stations at various City parks
- Coordinated and supported the RFP process, the negotiations, and recommendation to the Board for the new solid waste hauler solid waste Franchise Agreement commencing February 2024
- Coordinated and supported the Vehicle Impact Study and Franchise Fee Study for the Solid Waste JPA
- Rescinded Stage 3 Drought Measures and enacted Stage 1 in response to State water supply conditions and provided education and outreach to public
- Provided support to the West Valley Clean Water Authority when implementing the regional stormwater MRP 3.0
- Facilitated the planning and implementation stages of the native and drought tolerant turf conversion project at the Campbell Community Center and administered the Valley Water rebate for funding

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$86,458	$88,160	$102,146	$119,759	17.2%
Benefits	$36,306	$54,111	$47,689	$48,810	2.4%
Supplies and Services	$2,781	$3,513	$263,780	$419,185	58.9%
Total Expense Objects:	**$125,546**	**$145,784**	**$413,615**	**$587,754**	**42.1%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Environmental Programs Specialist	1.00	1.00	1.00	1.00	-
	1.00	1.00	1.00	1.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Temp (Intern)				0.45	0.45
	-	-	-	0.45	0.45

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Environmental Svcs Fund						
Salaries						
PERSONNEL - REGULAR	209.715.7001	$85,927	$73,137	$102,146	$106,235	4%
PERSONNEL - TEMP (Intern)	209.715.7002	$0	$0	$0	$13,524	N/A
VACATION PAY	209.715.7006	$99	$6,349	$0	$0	0%
SICK LEAVE PAY	209.715.7007	$432	$8,674	$0	$0	0%
Total Salaries:		**$86,458**	**$88,160**	**$102,146**	**$119,759**	**17.2%**
Benefits						
PERS RETIREMENT	209.715.7106	$9,825	$24,408	$28,245	$28,851	2.1%
DENTAL INSURANCE	209.715.7107	$2,328	$2,148	$2,148	$2,148	0%
GROUP HEALTH INSURANCE	209.715.7108	$17,111	$20,653	$11,443	$11,876	3.8%
GROUP LIFE INSURANCE	209.715.7109	$202	$186	$186	$186	0%
WORKERS COMP INSURANCE	209.715.7110	$1,570	$1,545	$356	$371	4%
GROUP DISABILITY INS	209.715.7112	$790	$729	$729	$729	0%
MEDICARE	209.715.7113	$1,367	$1,329	$1,481	$1,540	4%
DEFERRED COMP CONTRIB	209.715.7122	$1,305	$1,305	$1,300	$1,304	0.3%
VEBA HEALTH DEF COMP	209.715.7124	$1,809	$1,807	$1,800	$1,805	0.3%
Total Benefits:		**$36,306**	**$54,111**	**$47,689**	**$48,810**	**2.4%**
Supplies and Services						
OFFICE EXPENSE	209.715.7424	$0	$0	$2,000	$2,000	0%
PROF & SPECIAL SERVICES	209.715.7430	$0	$575	$250,780	$397,518	58.5%
Water Bottle Filling Stations (Grant)	*209.715.7430*	*$0*	*$0*	*$126,000*	*$0*	*-100%*
WVSWMA - Agency Assessment	*209.715.7430*	*$0*	*$0*	*$74,780*	*$345,018*	*361.4%*
HHW - SC County	*209.715.7430*	*$0*	*$0*	*$50,000*	*$52,500*	*5%*
PROMOTIONAL EXPENSE	209.715.7431	$0	$238	$1,000	$1,000	0%
OTHER CONTRACTUAL SERVIC	209.715.7432	$0	$2,700	$10,000	$17,667	76.7%
STAFF DEVELOPMENT	209.715.7437	$2,781	$0	$0	$1,000	N/A
Professional Development and Meetings	*209.715.7437*	*$0*	*$0*	*$0*	*$1,000*	*N/A*
Total Supplies and Services:		**$2,781**	**$3,513**	**$263,780**	**$419,185**	**58.9%**
Total Environmental Svcs Fund:		**$125,546**	**$145,784**	**$413,615**	**$587,754**	**42.1%**
Total Special Revenue:		**$125,546**	**$145,784**	**$413,615**	**$587,754**	**42.1%**
Total Governmental Funds:		**$125,546**	**$145,784**	**$413,615**	**$587,754**	**42.1%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total All Funds:		**$125,546**	**$145,784**	**$413,615**	**$587,754**	**42.1%**

720 - Transportation Engineering

GENERAL FUND - (101)
Program Manager - Traffic Engineer

MISSION STATEMENT

Manage, including monitoring and planning improvements to, the City's surface transportation system to achieve safe and efficient movement of pedestrians, bicyclists, and vehicles within and through the community in the most cost-effective and equitable manner possible.

ONGOING RESPONSIBILITIES

- Collect and analyze traffic volume, accident, speed, and related data
- Manage traffic signal timing and coordination
- Determine the need for traffic regulation and control, and direct the placement and operation of traffic controls according to Council policy and traffic engineering standards
- Respond to citizen requests for changes in traffic controls and for evaluation of other traffic engineering issues
- Work with neighborhood groups, as appropriate, to evaluate traffic issues, identify appropriate alternatives, and develop recommendations
- Support the Engineering Division's design and construction of capital improvement projects
- Represent the City in regional and interagency transportation programs and projects, including congestion management, arterial and freeway operations, public transit planning and development, project funding, and bikeway planning
- Prepare and submit mandated reports to the Santa Clara Valley Transportation Agency and Caltrans
- Staff the City's Bicycle and Pedestrian Advisory Committee
- Support the Community Development Department and Engineering Division in the review of development projects, permit applications, and General Plan changes
- Identify and apply for outside funding sources suitable for transportation-related projects in the City
- Manage annual bicycle, pedestrian, and traffic safety improvement projects
- Manage annual bicyle education and encouragement projects
- Implement the City's current Neighborhood Traffic Calming Policy
- Participate, as appropriate, in implementation and operation of Silicon Valley-Intelligent Transportation Systems (SV-ITS) Projects
- Manage grant funds as provided through VTA and other granting agencies

WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Review and consider revisions to the City's Traffic Calming Policy **[Council Priority – Community Health and Safety]**
- Manage, design, and implement traffic calming improvements **[Council Priority – Community Health and Safety]**
- Manage, design, and implement bicycle and pedestrian enhancements and safety improvements **[Council Priority - Long-Term Land Use Planning and Housing]**
- Manage Safe Routes to School Maps Project **[Council Priority – Community Health and Safety]**
- Manage Hamilton Avenue/State Route 17 Bicycle Overcrossing Planning Study (tentative, pending VTA scoring committee results) **[Council Priority - Long-Term Land Use Planning and Housing]**
- Apply for and manage grant funds as provided through VTA and other granting agencies **[Council Priority – Financial Stability]**
- Manage the construction of the Citywide ITS Enhancements Project **[CIP Support]**

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	95% of Congestion Management Program (CMP) roadways meet CMP Level Of Service standards	100%	100%	100%
2	Number of pedestrian accidents and percent of total of all accidents	7* 3.3%	17 3.3%	13 5.3%
3	Number of bicycle accidents and percent of total of all accidents	11* 5.2%	15 4.3%	11 4.5%
4	Number of injury accidents and percent of total of all accidents	56* 26.7%	106* 30.5%	72 29.1%
5	80% of Traffic Service Requests responded to within 30 days	95%	97%	96%

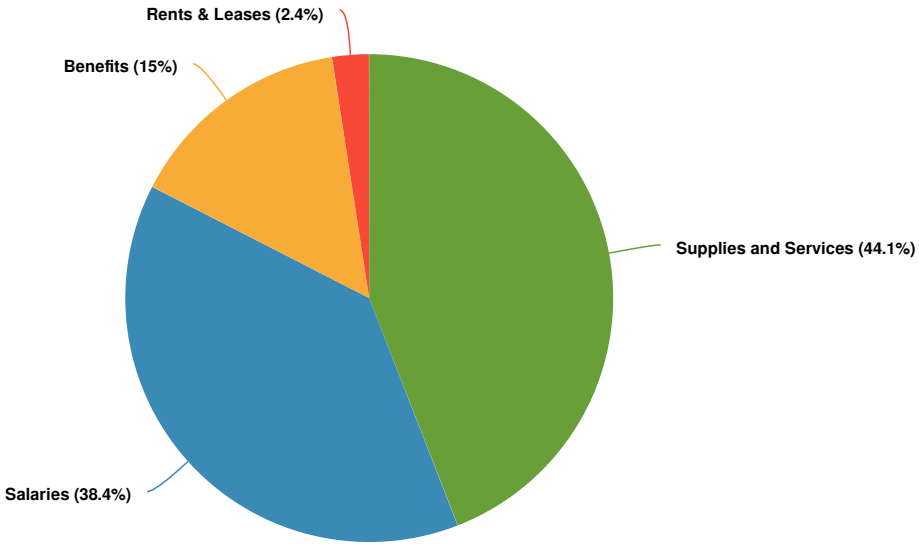
*Total includes one fatal accident

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Secured a 2016 Measure B Bike/Pedestrian Planning Study Grant for the Hamilton Avenue/Highway 17 Bicycle Overcrossing Planning Study
- Initiated work for the Campbell Safe Routes to School Maps Project, including hiring a consultant and implementation of cost-share agreements
- Implemented Traffic Calming measures on Sobrato Drive between Budd Avenue and Waldo Road near Canyon Heights Academy
- Approved the installation of a Rectangular Rapid Flashing Beacon System on East McGlincy Lane at Campbell Technology Parkway near Edith Morley Park

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$239,441	$246,383	$276,573	$362,225	31%
Benefits	$95,677	$120,060	$113,644	$141,420	24.4%
Supplies and Services	$15,858	$23,523	$30,350	$415,550	1,269.2%
Rents & Leases	$23,044	$23,044	$23,044	$23,044	0%
Total Expense Objects:	**$374,020**	**$413,010**	**$443,611**	**$942,239**	**112.4%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Traffic Engineer	1.00	1.00	1.00	1.00	-
Assistant Engineer	0.50	0.50	0.50	1.00	0.50
TOTAL	1.50	1.50	1.50	2.00	0.50

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Traffic Engineering Assistant (Intern)	0.40	0.30	0.40	0.40	-
TOTAL	0.40	0.30	0.40	0.40	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.720.7001	$216,647	$226,238	$264,073	$349,725	32.4%
PERSONNEL - TEMPORARY	101.720.7002	$0	$0	$12,000	$12,000	0%
Traffic Eng. Assist. (Intern) 0.40 FTEs	*101.720.7002*	*$0*	*$0*	*$12,000*	*$12,000*	*0%*
PERSONNEL - OVERTIME	101.720.7003	$0	$0	$500	$500	0%
VACATION PAY	101.720.7006	$13,140	$12,899	$0	$0	0%
SICK LEAVE PAY	101.720.7007	$9,653	$7,246	$0	$0	0%
Total Salaries:		**$239,441**	**$246,383**	**$276,573**	**$362,225**	**31%**
Benefits						
UNIFORM ALLOWANCE	101.720.7105	$98	$53	$150	$150	0%
PERS RETIREMENT	101.720.7106	$43,572	$69,179	$73,019	$94,976	30.1%
DENTAL INSURANCE	101.720.7107	$4,655	$4,217	$4,297	$4,297	0%
GROUP HEALTH INSURANCE	101.720.7108	$27,559	$21,096	$21,276	$21,349	0.3%
GROUP LIFE INSURANCE	101.720.7109	$403	$365	$372	$372	0%
WORKERS COMP INSURANCE	101.720.7110	$4,331	$4,453	$4,445	$5,833	31.2%
GROUP DISABILITY INS	101.720.7112	$1,843	$1,674	$1,701	$1,701	0%
MEDICARE	101.720.7113	$3,821	$3,901	$3,864	$5,106	32.1%
AUTO ALLOWANCE	101.720.7114	$1,927	$1,927	$1,920	$1,920	0%
CELL PHONE ALLOWANCE	101.720.7115	$361	$361	$360	$360	0%
OTHER BENEFITS PAY	101.720.7118	$3,298	$5,718	$0	$0	0%
COMP/VAC PAYOFF	101.720.7121	$0	$3,364	$0	$0	0%
DEFERRED COMP CONTRIB	101.720.7122	$653	$630	$0	$1,304	N/A
VEBA HEALTH DEF COMP	101.720.7124	$3,156	$3,121	$2,240	$4,052	80.9%
Total Benefits:		**$95,677**	**$120,060**	**$113,644**	**$141,420**	**24.4%**
Supplies and Services						
SPECIAL DEPARTMENTAL	101.720.7427	$111	$0	$5,500	$5,500	0%
Marking Paint, Measuring Wheels, Hoses, Etc.	*101.720.7427*	*$0*	*$0*	*$250*	*$250*	*0%*
Silicon Valley Intelligent Traffic Solutions Technical Support	*101.720.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Technical Software and Updates (Non- IT Support)	*101.720.7427*	*$0*	*$0*	*$250*	*$250*	*0%*
MAINT & OPER OF EQUIP	101.720.7429	$0	$13,900	$8,000	$8,000	0%
Pool Bicycle Maintenance	*101.720.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Silicon Valley - Intelligent Transportation Systems Equipment	*101.720.7429*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROF & SPECIAL SERVICES	101.720.7430	$14,575	$8,000	$15,000	$395,000	2,533.3%
Hamilton Avenue/Highway 17 Bicycle Overcrossing Planning Study	*101.720.7430*	*$0*	*$0*	*$0*	*$380,000*	*N/A*
Conduct City initiated traffic studies & analysis	*101.720.7430*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.720.7434	$1,172	$1,623	$1,350	$6,550	385.2%
AutoCAD Licenses	*101.720.7434*	*$0*	*$0*	*$0*	*$5,500*	*N/A*
Bluebeam Revu Software	*101.720.7434*	*$0*	*$0*	*$300*	*$0*	*-100%*
Subscriptions	*101.720.7434*	*$0*	*$0*	*$150*	*$150*	*0%*
Dues - Institute of Transportation Engineering (ITE); Transportation Resources Board (TRB)	*101.720.7434*	*$0*	*$0*	*$640*	*$640*	*0%*
Books	*101.720.7434*	*$0*	*$0*	*$260*	*$260*	*0%*
PROF DEVELOPMENT & MTGS	101.720.7435	$0	$0	$500	$500	0%
Total Supplies and Services:		**$15,858**	**$23,523**	**$30,350**	**$415,550**	**1,269.2%**
Rents & Leases						
USER CHGS - IT POOL	101.720.7551	$23,044	$23,044	$23,044	$23,044	0%
Total Rents & Leases:		**$23,044**	**$23,044**	**$23,044**	**$23,044**	**0%**
Total General Fund:		**$374,020**	**$413,010**	**$443,611**	**$942,239**	**112.4%**
Total Governmental Funds:		**$374,020**	**$413,010**	**$443,611**	**$942,239**	**112.4%**
Total All Funds:		**$374,020**	**$413,010**	**$443,611**	**$942,239**	**112.4%**

730 - Engineering

GENERAL FUND - (101)
Program Manager - City Engineer

MISSION STATEMENT

Design and construct Public Works maintenance and Capital Improvement Program (CIP) projects in a timely and cost-effective manner; administer special engineering programs; regulate and inspect construction operations within the public right-of-way.

ONGOING RESPONSIBILITIES

- Perform project planning, engineering design, cost estimating, bid advertisement, and construction management services for Public Works Engineering projects
- Manage schedules and budgets for Public Works Engineering projects
- Conduct periodic street assessment surveys and evaluate and recommend pavement maintenance treatments using the computerized Pavement Management Program
- Participate in MTC's Pavement Maintenance Program
- Issue permits for construction within the public right-of-way
- Perform field inspections of construction within the public right-of-way
- Coordinate one-year maintenance inspections, accept work and release permits/bonds
- Coordinate effectively with other agencies regarding public works construction
- Provide engineering support for Capital Improvement Program development
- Provide engineering support to Traffic Engineering and other departments as needed
- Maintain streetlight inventory and assist with street lighting needs for projects
- Review and process small cell wireless applications within the public right-of-way

WORK PLAN ITEMS FOR FISCAL YEAR 2024

- Review development proposals for compliance with the reissued Storm Water Municipal Regional Permit (MRP 3.0), including necessary updates to the Green Infrastructure Plan **[Council Priority – Long-Term Land Use Planning and Housing]**
- Implement the Annual Street Maintenance Program **[Council Priority – Financial Stability]**
- Complete Camden Avenue Resurfacing project (Under bid/award and construction) **[Operational Need]**
- Manage and implement all other approved Capital Improvement Projects **[Operational Need]**
- Complete Standard Details and Technical Specifications for Public Works Construction **[Operational Need]**
- Review applications and issue permits for small-cell wireless projects **[Operational Need]**
- Maintain streetlight inventory and assist with street lighting needs for projects **[CIP Support]**
- Review and approve land development projects for compliance with City policies adopted plans, and City standard plans and details, and identify associated improvements on public rights-of-way **[Operational Need]**
- Facilitate construction of Semi-permanent Parklets in Downtown Campbell **[Operational Need]**

PERFORMANCE MEASURES

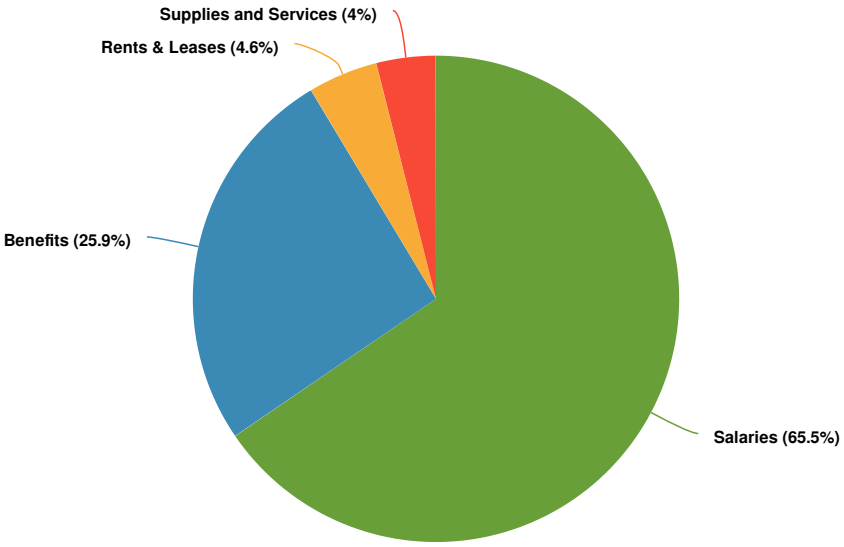
	Measure	FY 21	FY 22	FY 23
1	Average cost of design and construction engineering is 18%	19%	16%	23%
2	75% of City's pavement network is at a PCI of 70 or greater	88%	87%	84%
3	Overall PCI of City's pavement network	68	69	68

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Completed the FY2021-22 Annual Street Maintenance – Residential and Collector Streets Resurfacing, Project 22-BB
- Completed Campbell Park Playground project; opened for public use upon substantial completion
- Completed the Harriet Avenue Sidewalk Project
- Completed design of the Camden Avenue Resurfacing, Project 21-SS and advertised it for bids
- Commenced design of the Hamilton Avenue Resurfacing, Project 23-BB
- Hired consultant for design services for the John D. Morgan Parking Lots, Project 23-DD to commence design on the parking lot adjacent to San Tomas Expressway
- Modified/Constructed 40 ADA compliant accessibility ramps through various CIP and Land Development projects
- Coordinated with PG&E to consolidate and complete the LED Streetlight Conversion portion of the ESCO project

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$826,033	$789,599	$982,728	$1,116,697	13.6%
Benefits	$307,045	$415,829	$391,108	$442,389	13.1%
Supplies and Services	$3,711	$18,314	$67,785	$67,425	-0.5%
Rents & Leases	$79,058	$79,058	$79,058	$79,058	0%
Total Expense Objects:	**$1,215,847**	**$1,302,800**	**$1,520,679**	**$1,705,569**	**12.2%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
City Engineer *	0.50	0.50	0.50	0.50	-
Senior Civil Engineer (.75 PPT)	1.00	1.00	1.00	1.75	0.75
Assistant Engineer	-	-	1.00	1.00	-
Senior Public Works Inspector	1.00	1.00	1.00	1.00	-
Associate Civil Engineer	1.00	1.00	1.00	1.00	-
Assistant Engineer	1.00	1.00	-	-	-
Engineer Technician I	1.00	1.00	1.00	1.00	-
Senior Engineer Technician	-	0.83	-	-	-
* Balance of Position in Program 740					
TOTAL	5.50	6.33	5.50	6.25	0.75

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Engineering Assistant (Intern)	0.40	0.30	0.30	0.30	-
Project Engineer/Inspector	0.60	0.60	0.75	0.75	-
Engineering Technician	0.35	0.35	0.35	0.35	-
TOTAL	1.35	1.25	1.40	1.40	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.730.7001	$738,030	$655,977	$854,728	$988,697	15.7%
PERSONNEL - TEMPORARY	101.730.7002	$41,280	$34,305	$125,000	$125,000	0%
Engineering Assistant (Intern) 0.30 FTEs	*101.730.7002*	*$0*	*$0*	*$9,000*	*$9,000*	*0%*
Project Engineer/Inspector 0.75 FTEs	*101.730.7002*	*$0*	*$0*	*$105,000*	*$105,000*	*0%*
Engineering Technician 0.35 FTEs	*101.730.7002*	*$0*	*$0*	*$11,000*	*$11,000*	*0%*
PERSONNEL - OVERTIME	101.730.7003	$0	$0	$3,000	$3,000	0%
VACATION PAY	101.730.7006	$24,763	$50,158	$0	$0	0%
SICK LEAVE PAY	101.730.7007	$21,960	$49,159	$0	$0	0%
Total Salaries:		**$826,033**	**$789,599**	**$982,728**	**$1,116,697**	**13.6%**
Benefits						
UNIFORM ALLOWANCE	101.730.7105	$780	$420	$600	$600	0%
PERS RETIREMENT	101.730.7106	$142,387	$242,990	$237,498	$268,626	13.1%
DENTAL INSURANCE	101.730.7107	$12,771	$11,089	$11,817	$13,601	15.1%
GROUP HEALTH INSURANCE	101.730.7108	$95,148	$78,189	$92,908	$102,529	10.4%
GROUP LIFE INSURANCE	101.730.7109	$1,106	$960	$1,023	$1,177	15.1%
WORKERS COMP INSURANCE	101.730.7110	$10,543	$10,814	$10,890	$12,897	18.4%
GROUP DISABILITY INS	101.730.7112	$4,728	$4,126	$4,374	$5,181	18.5%
MEDICARE	101.730.7113	$12,648	$12,579	$12,457	$14,433	15.9%
AUTO ALLOWANCE	101.730.7114	$2,891	$2,891	$2,880	$4,475	55.4%
CELL PHONE ALLOWANCE	101.730.7115	$904	$904	$900	$1,199	33.2%
OTHER BENEFITS PAY	101.730.7118	$7,394	$15,405	$0	$0	0%
COMP/VAC PAYOFF	101.730.7121	$0	$20,653	$0	$0	0%
DEFERRED COMP CONTRIB	101.730.7122	$5,183	$4,802	$5,200	$5,214	0.3%
VEBA HEALTH DEF COMP	101.730.7124	$10,562	$10,006	$10,561	$12,456	17.9%
Total Benefits:		**$307,045**	**$415,829**	**$391,108**	**$442,389**	**13.1%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.730.7421	$0	$0	$925	$925	0%
Monthly Fees - Cellular for IPad	*101.730.7421*	*$0*	*$0*	*$925*	*$925*	*0%*
CLOTHING & PERSONAL EXP	101.730.7423	$0	$149	$500	$500	0%
Safety Clothing and Damaged Clothing Repair	*101.730.7423*	*$0*	*$0*	*$500*	*$500*	*0%*
OFFICE EXPENSE	101.730.7424	$39	$0	$0	$0	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
SMALL TOOLS	101.730.7425	$122	$0	$1,500	$1,500	0%
Field/Engineering Equipment	*101.730.7425*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
SPECIAL DEPARTMENTAL	101.730.7427	$48	$138	$500	$500	0%
Employee Recognition	*101.730.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
PROF & SPECIAL SERVICES	101.730.7430	$0	$10,000	$50,000	$50,000	0%
Engineering Consultant Services	*101.730.7430*	*$0*	*$0*	*$50,000*	*$50,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	101.730.7434	$2,776	$7,197	$9,360	$9,000	-3.8%
Bluebeam Revu Software	*101.730.7434*	*$0*	*$0*	*$1,800*	*$0*	*-100%*
AutoCAD License	*101.730.7434*	*$0*	*$0*	*$6,060*	*$7,500*	*23.8%*
General Books, Dues & Subscriptions	*101.730.7434*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
PROF DEVELOPMENT & MTGS	101.730.7435	$725	$830	$3,500	$3,500	0%
Required for APWA membership/certification	*101.730.7435*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
STAFF DEVELOPMENT	101.730.7437	$0	$0	$1,500	$1,500	0%
Total Supplies and Services:		**$3,711**	**$18,314**	**$67,785**	**$67,425**	**-0.5%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.730.7550	$15,687	$15,687	$15,687	$15,687	0%
USER CHGS - IT POOL	101.730.7551	$63,371	$63,371	$63,371	$63,371	0%
Total Rents & Leases:		**$79,058**	**$79,058**	**$79,058**	**$79,058**	**0%**
Total General Fund:		**$1,215,847**	**$1,302,800**	**$1,520,679**	**$1,705,569**	**12.2%**
Total Governmental Funds:		**$1,215,847**	**$1,302,800**	**$1,520,679**	**$1,705,569**	**12.2%**
Total All Funds:		**$1,215,847**	**$1,302,800**	**$1,520,679**	**$1,705,569**	**12.2%**

740 - Land Development / Environmental Programs

GENERAL FUND - (101)
Program Manager - City Engineer

MISSION STATEMENT

Provide review of land development and subdivision projects ensuring compliance with appropriate laws, City ordinances, and mitigation of project impacts. Administer, plan and manage the City's storm water management, and other environmental programs as needed.

ONGOING RESPONSIBILITIES

- Provide Engineering staff support to the City's Development Review process
- Provide Engineering staff support to the Building Permit process as required
- Plan check maps, street improvement plans, and grading and drainage plans
- Support public counter and issue land development permits for construction within the public right-of-way
- Evaluate and recommend updates of land development standards and requirements
- Manage engineering fees, permit forms, handouts and webpages
- Prepare budget and monitor expenditures and revenues, including cost recovery
- Provide storm water management liaison to Santa Clara Valley Urban Runoff Pollution Prevention Program, and West Valley Clean Water Program, including budget submittal for program funding and required annual reports
- Administer the City's Lighting and Landscape Assessment District (LLA-1)

PERFORMANCE MEASURES

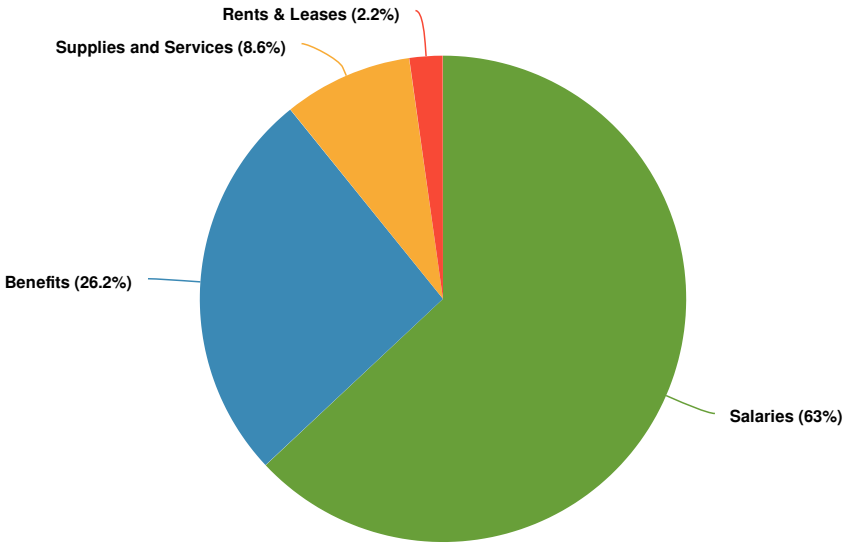
	Measure	FY 21	FY 22	FY 23
1	80% of development application reviews completed within ten working days	97%	93%	88%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Commenced implementation of the SB-9 Urban Lot Split process
- Closed out the Downtown Temporary Parklet Program and Implemented the Downtown Semi-Permanent Parklet Program
- Updated the Customer Application Guidelines on the Public Works website
- Supported Community Development Department in implementing the General Plan and Housing Element updates
- Submitted application to the 2016 Measure B Noise Abatement Program to include the soundwall along Highway 17 on the VTA Soundwall Study Project List

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$546,829	$520,950	$605,272	$635,334	5%
Benefits	$215,476	$278,929	$256,210	$263,934	3%
Supplies and Services	$149,763	$177,473	$128,576	$86,525	-32.7%
Rents & Leases	$22,335	$22,335	$22,335	$22,335	0%
Total Expense Objects:	**$934,403**	**$999,686**	**$1,012,393**	**$1,008,127**	**-0.4%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Senior Civil Engineer	1.00	1.00	1.00	1.00	-
Assistant Engineer	1.00	1.00	1.00	1.00	-
City Engineer *	0.50	0.50	0.50	0.50	-
Public Works Inspector	1.00	1.00	1.00	1.00	-
* Balance of Position in Program 730					
TOTAL	3.50	3.50	3.50	3.50	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Engineering Assistant (Intern)	0.40	0.30	0.30	0.30	-
Engineering Technician	0.15	0.15	0.15	0.15	-
TOTAL	0.55	0.45	0.45	0.45	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.740.7001	$495,609	$460,403	$579,272	$609,334	5.2%
PERSONNEL - TEMPORARY	101.740.7002	$21,399	$18,653	$26,000	$26,000	0%
Engineering Assistant (Intern) 0.30 FTEs	*101.740.7002*	*$0*	*$0*	*$9,000*	*$9,000*	*0%*
Engineering Technician 0.15 FTEs	*101.740.7002*	*$0*	*$0*	*$17,000*	*$17,000*	*0%*
VACATION PAY	101.740.7006	$18,192	$21,378	$0	$0	0%
SICK LEAVE PAY	101.740.7007	$11,630	$20,516	$0	$0	0%
Total Salaries:		**$546,829**	**$520,950**	**$605,272**	**$635,334**	**5%**
Benefits						
UNIFORM ALLOWANCE	101.740.7105	$301	$262	$300	$300	0%
PERS RETIREMENT	101.740.7106	$95,557	$147,786	$160,175	$165,479	3.3%
DENTAL INSURANCE	101.740.7107	$8,129	$7,111	$7,391	$7,391	0%
GROUP HEALTH INSURANCE	101.740.7108	$63,607	$53,405	$55,182	$56,748	2.8%
GROUP LIFE INSURANCE	101.740.7109	$704	$600	$651	$651	0%
WORKERS COMP INSURANCE	101.740.7110	$8,169	$8,070	$8,161	$8,554	4.8%
GROUP DISABILITY INS	101.740.7112	$3,151	$2,711	$2,916	$2,916	0%
MEDICARE	101.740.7113	$8,287	$8,499	$8,453	$8,889	5.2%
AUTO ALLOWANCE	101.740.7114	$2,891	$2,891	$2,880	$2,880	0%
CELL PHONE ALLOWANCE	101.740.7115	$542	$738	$540	$540	0%
OTHER BENEFITS PAY	101.740.7118	$3,669	$12,957	$0	$0	0%
SICK LEAVE PAYOFF	101.740.7120	$4,512	$10,527	$0	$0	0%
COMP/VAC PAYOFF	101.740.7121	$6,131	$14,305	$0	$0	0%
DEFERRED COMP CONTRIB	101.740.7122	$2,590	$2,293	$2,600	$2,607	0.3%
VEBA HEALTH DEF COMP	101.740.7124	$6,959	$6,521	$6,961	$6,980	0.3%
PARS RETIREMENT	101.740.7126	$278	$254	$0	$0	0%
Total Benefits:		**$215,476**	**$278,929**	**$256,210**	**$263,934**	**3%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.740.7421	$0	$0	$925	$925	0%
Monthly Fee - Cellular for Ipad	*101.740.7421*	*$0*	*$0*	*$925*	*$925*	*0%*
CLOTHING & PERSONAL EXP	101.740.7423	$0	$55	$200	$200	0%
Safety Clothing	*101.740.7423*	*$0*	*$0*	*$200*	*$200*	*0%*
SPECIAL DEPARTMENTAL	101.740.7427	$470	$1,400	$2,300	$2,300	0%
County Recorder Fees	*101.740.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Employee Recognition	*101.740.7427*	*$0*	*$0*	*$500*	*$500*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
County Recorder Map Update	*101.740.7427*	*$0*	*$0*	*$500*	*$500*	*0%*
Public Education Material	*101.740.7427*	*$0*	*$0*	*$800*	*$800*	*0%*
PROF & SPECIAL SERVICES	101.740.7430	$148,100	$172,330	$117,061	$76,500	-34.6%
LLA Management Services	*101.740.7430*	*$0*	*$0*	*$11,500*	*$11,500*	*0%*
Supplemental Land Development Engineering Services	*101.740.7430*	*$0*	*$0*	*$105,561*	*$65,000*	*-38.4%*
MEMBERSHIPS/DUES/BOOKS	101.740.7434	$1,193	$3,244	$5,990	$4,500	-24.9%
BlueBeam Revu Software	*101.740.7434*	*$0*	*$0*	*$450*	*$0*	*-100%*
AutoCAD license	*101.740.7434*	*$0*	*$0*	*$4,040*	*$3,000*	*-25.7%*
General Books, Dues, and Subscriptions	*101.740.7434*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
PROF DEVELOPMENT & MTGS	101.740.7435	$0	$445	$1,500	$1,500	0%
Required APWA membership / certification	*101.740.7435*	*$0*	*$0*	*$1,500*	*$1,500*	*0%*
STAFF DEVELOPMENT	101.740.7437	$0	$0	$600	$600	0%
Total Supplies and Services:		**$149,763**	**$177,473**	**$128,576**	**$86,525**	**-32.7%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.740.7550	$5,052	$5,052	$5,052	$5,052	0%
USER CHGS - IT POOL	101.740.7551	$17,283	$17,283	$17,283	$17,283	0%
Total Rents & Leases:		**$22,335**	**$22,335**	**$22,335**	**$22,335**	**0%**
Total General Fund:		**$934,403**	**$999,686**	**$1,012,393**	**$1,008,127**	**-0.4%**
Total Governmental Funds:		**$934,403**	**$999,686**	**$1,012,393**	**$1,008,127**	**-0.4%**
Total All Funds:		**$934,403**	**$999,686**	**$1,012,393**	**$1,008,127**	**-0.4%**

741 - Community Facilities District #2

COMMUNITY FACILITIES DISTRICT #2 FUND- (237)
Program Manager – City Engineer

MISSION STATEMENT

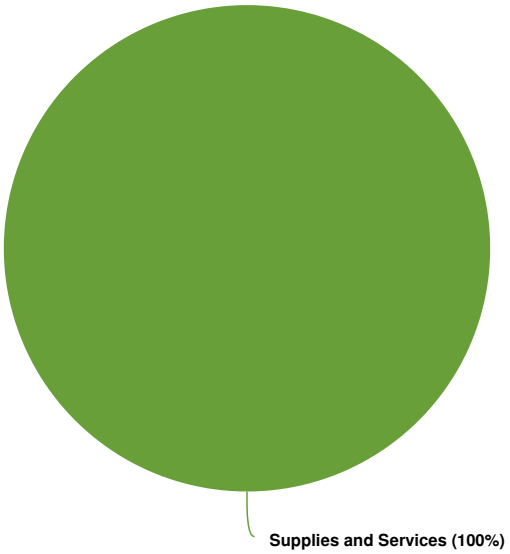
Administer the special tax revenues generated from Community Facilities District No. 2 (Public Services – Storm Water Treatment and Related Facilities) and account for related expenditures.

ONGOING RESPONSIBILITIES

- Monitor the special tax revenues generated from the district
- Ensure expenditures are related to costs of maintaining the district
- Administer necessary reporting requirements related to the district including annual reporting

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Supplies and Services	$24,954	$22,320	$28,000	$28,000	0%
Total Expense Objects:	**$24,954**	**$22,320**	**$28,000**	**$28,000**	**0%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Comm Facilities Dist #2						
Supplies and Services						
UTILITIES-ELECT/GAS	237.741.7420	$1,950	$3,526	$4,000	$4,000	0%
Utilities - Electricity / Gas / Water	*237.741.7420*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
PROF & SPECIAL SERVICES	237.741.7430	$995	$995	$4,000	$4,000	0%
CFD #2 - Management Services	*237.741.7430*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
OTHER CONTRACTUAL SERVICE	237.741.7432	$22,009	$17,799	$20,000	$20,000	0%
Contractual Services Landscape Maintenance	*237.741.7432*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Total Supplies and Services:		**$24,954**	**$22,320**	**$28,000**	**$28,000**	**0%**
Total Comm Facilities Dist #2:		**$24,954**	**$22,320**	**$28,000**	**$28,000**	**0%**
Total Special Revenue:		**$24,954**	**$22,320**	**$28,000**	**$28,000**	**0%**
Total Governmental Funds:		**$24,954**	**$22,320**	**$28,000**	**$28,000**	**0%**
Total All Funds:		**$24,954**	**$22,320**	**$28,000**	**$28,000**	**0%**

745 - PW Maintenance Administration

GENERAL FUND - (101)
Program Manager - Public Works Superintendent

MISSION STATEMENT

Provide cost-effective management oversight for the maintenance of the City's infrastructure, including public right-of-way facilities, parks, grounds, traffic signals, and streetlights, as well as the City's vehicles and equipment.

ONGOING RESPONSIBILITIES

- Provide personnel and budget administration for the Maintenance Division
- Manage citizen requests for Maintenance Division service
- Provide public information concerning maintenance activities
- Coordinate the annual Arbor Day observance
- Serve as Safety Coordinator for the Maintenance Division
- Assure Maintenance Division adherence to the Injury and Illness Prevention Program
- Administer the City's motor pool, integrated pest management program, and the underground storage tank designated operator contract
- Support the Parks and Recreation Commission
- Optimize the use of community volunteers
- Track adherence to performance standards
- Coordinate Maintenance Division review for Capital Improvement Program and private development projects
- Keep the Hazardous Materials Management Plan and Storm Water Pollution Prevention Plans up-to-date
- Oversee and coordinate maintenance personnel for special events
- Participate in Emergency Operation Center (EOC) drills
- Oversee the operation of the Community Garden at Edith Morley Park
- Develop annual sidewalk repair and street tree planting location lists
- Develop and implement cost savings in all sections
- Coordinate City-wide garage sale, residential clean-up activities
- Continue sidewalk inspection program for all maintenance zones
- Coordinate with the City Safety Consultant to provide essential training for all maintenance staff

WORK PLAN ITEMS FOR FISCAL YEAR 2024

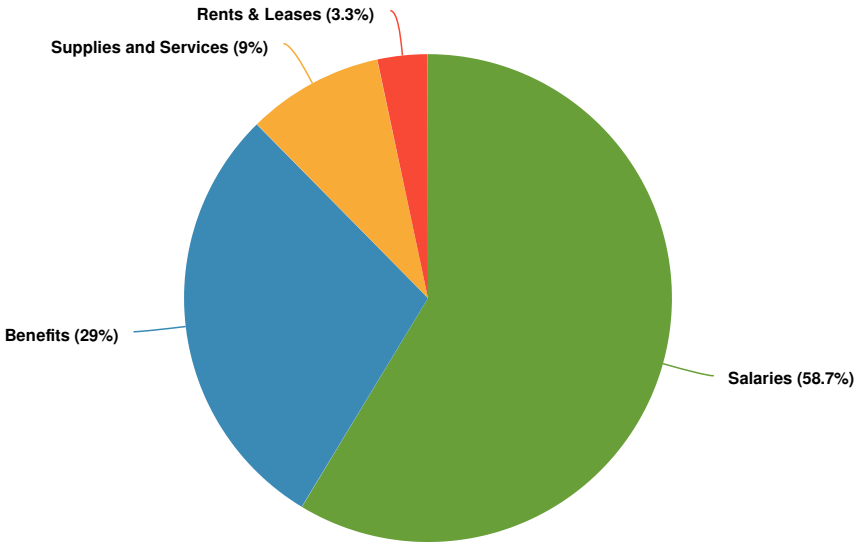
- Complete a comprehensive Inventory and Condition Assessment of all City Facilities **[Council Priority - Financial Stability]**
- Complete all approved Capital Improvement Projects, including the John D Morgan Parking Lot Renovation and Virginia Park playground replacement **[Council Priority – Sustainability]**
- Complete Maintenance Zones 1 & 6 removal and replacement of City-owned displaced sidewalks, curb and gutter and structural tree trimming **[Council Priority – Community Health and Safety]**
- Complete installation of new Tesco Battery Backup Systems to all signalized intersections **[Council Priority – Community Health and Safety]**
- Implement water conservation strategies including turf and irrigation controller upgrades for the Community Center and sports fields **[Council Priority – Sustainability]**
- Support volunteer events such as Keep America Beautiful and Campbell Garage Sale **[Operational Need]**
- Complete the acquisition and installation of a new Traffic Signal and Lighting Modular Building at the Service Center **[CIP Support]**
- Complete replacement of the Ainsley House Garden Fencing along Grant Avenue **[Operational Need]**
- Complete the installation and implementation of the new Honeywell HVAC controls system supervisory software program in coordination with IT team**[Operational Need]**
- Coordinate with Recreation on the improvements to Building M room 50 [Grant Funding]
- Complete all approved vehicle and equipment purchases and lease acquisitions **[Operational Need]**
- Complete replacement of three diesel-powered heavy-duty trucks with gasoline powered vehicles to meet EPA Tier 4 motor requirements **[Operational Need]**
- Complete asphalt repairs, seal coating, and striping for the Los Gatos Creek Trail **[Operational Need]**
- Complete Annual Crack Seal Project **[Operational Need]**
- Complete installation of Calsense Irrigation Controller for John D Morgan Park **[Operational Need]**

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Coordinated annual Keep America Beautiful event at John D Morgan Park
- Coordinated annual Citywide Garage Sale

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$343,566	$364,697	$361,961	$420,703	16.2%
Benefits	$152,289	$217,785	$195,724	$207,662	6.1%
Supplies and Services	$43,617	$51,651	$57,950	$64,850	11.9%
Rents & Leases	$23,930	$23,930	$23,930	$23,930	0%
Total Expense Objects:	**$563,401**	**$658,062**	**$639,565**	**$717,146**	**12.1%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 Change
Public Works Superintendent	1.00	1.00	1.00	1.00	-
Office Assistant	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	-
TOTAL	3.00	3.00	3.00	3.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 Change
Project Manager (One-Time Projects)	-	-	-	0.50	0.50
TOTAL	-	-	-	0.50	0.50

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.745.7001	$316,024	$325,629	$358,961	$379,703	5.8%
PERSONNEL - TEMPORARY	101.745.7002	$0	$0	$0	$39,000	N/A
Proj. Manager (One-Time Projects) 0.50 FTEs	*101.745.7002*	*$0*	*$0*	*$0*	*$39,000*	*N/A*
PERSONNEL - OVERTIME	101.745.7003	$752	$1,882	$3,000	$2,000	-33.3%
VACATION PAY	101.745.7006	$11,337	$19,368	$0	$0	0%
SICK LEAVE PAY	101.745.7007	$15,452	$17,818	$0	$0	0%
Total Salaries:		**$343,566**	**$364,697**	**$361,961**	**$420,703**	**16.2%**
Benefits						
PERS RETIREMENT	101.745.7106	$63,345	$101,004	$100,455	$103,117	2.7%
DENTAL INSURANCE	101.745.7107	$6,937	$6,266	$6,445	$6,445	0%
GROUP HEALTH INSURANCE	101.745.7108	$51,879	$55,298	$68,325	$65,278	-4.5%
GROUP LIFE INSURANCE	101.745.7109	$601	$558	$558	$558	0%
WORKERS COMP INSURANCE	101.745.7110	$3,766	$7,187	$3,500	$13,551	287.2%
GROUP DISABILITY INS	101.745.7112	$2,612	$2,430	$2,430	$2,430	0%
MEDICARE	101.745.7113	$5,586	$6,016	$5,210	$5,539	6.3%
AUTO ALLOWANCE	101.745.7114	$0	$0	$0	$1,920	N/A
CELL PHONE ALLOWANCE	101.745.7115	$361	$368	$360	$360	0%
OTHER BENEFITS PAY	101.745.7118	$8,779	$1,414	$0	$0	0%
SICK LEAVE PAYOFF	101.745.7120	$0	$156	$0	$0	0%
COMP/VAC PAYOFF	101.745.7121	$0	$28,635	$0	$0	0%
DEFERRED COMP CONTRIB	101.745.7122	$2,610	$2,580	$2,600	$2,607	0.3%
VEBA HEALTH DEF COMP	101.745.7124	$5,812	$5,872	$5,841	$5,857	0.3%
Total Benefits:		**$152,289**	**$217,785**	**$195,724**	**$207,662**	**6.1%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.745.7421	$11,107	$9,719	$9,400	$9,400	0%
Cellular Phones	*101.745.7421*	*$0*	*$0*	*$9,400*	*$9,400*	*0%*
OFFICE EXPENSE	101.745.7424	$5,916	$5,138	$4,500	$7,500	66.7%
Office Supplies, Forms, Etc.	*101.745.7424*	*$0*	*$0*	*$4,500*	*$7,500*	*66.7%*
SPECIAL DEPARTMENTAL	101.745.7427	$5,011	$14,029	$12,000	$12,000	0%
Employee Recognition and Misc. Expeneses	*101.745.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
Community Garage Sale Advertising, Publicity, Etc. (Recycling Map)	*101.745.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Alarm System, Furniture, Comcast Cable	*101.745.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
KAB Pick-Up	*101.745.7427*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
MAINT & OPER OF EQUIP	101.745.7429	$19,200	$19,200	$25,100	$27,500	9.6%
IWorQ - Citizen Engagement	*101.745.7429*	*$0*	*$0*	*$2,800*	*$3,200*	*14.3%*
IWorQ - Facilities	*101.745.7429*	*$0*	*$0*	*$2,800*	*$3,200*	*14.3%*
IWorQ - Fleet	*101.745.7429*	*$0*	*$0*	*$5,000*	*$5,400*	*8%*
IWorQ - Trees	*101.745.7429*	*$0*	*$0*	*$3,500*	*$3,900*	*11.4%*
IWorQ - Work Management	*101.745.7429*	*$0*	*$0*	*$6,000*	*$6,400*	*6.7%*
IWorQ - Parks	*101.745.7429*	*$0*	*$0*	*$5,000*	*$5,400*	*8%*
PROF & SPECIAL SERVICES	101.745.7430	$604	$0	$1,500	$3,000	100%
Blueprints, Drafting & Printing, Safety Programs & Subscriptions, Consulting, etc.	*101.745.7430*	*$0*	*$0*	*$1,500*	*$3,000*	*100%*
MEMBERSHIPS/DUES/BOOKS	101.745.7434	$130	$0	$950	$950	0%
Books	*101.745.7434*	*$0*	*$0*	*$200*	*$200*	*0%*
Dues - Maintenance Superintendents Association; California Parks & Recreation Society; Arbor Day Foundation, American Public Works Association, Etc.	*101.745.7434*	*$0*	*$0*	*$750*	*$750*	*0%*
PROF DEVELOPMENT & MTGS	101.745.7435	$1,649	$3,565	$3,000	$3,000	0%
Required for Professional Certificates	*101.745.7435*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
STAFF DEVELOPMENT	101.745.7437	$0	$0	$1,500	$1,500	0%
Total Supplies and Services:		**$43,617**	**$51,651**	**$57,950**	**$64,850**	**11.9%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.745.7550	$6,647	$6,647	$6,647	$6,647	0%
USER CHGS - IT POOL	101.745.7551	$17,283	$17,283	$17,283	$17,283	0%
Total Rents & Leases:		**$23,930**	**$23,930**	**$23,930**	**$23,930**	**0%**
Total General Fund:		**$563,401**	**$658,062**	**$639,565**	**$717,146**	**12.1%**
Total Governmental Funds:		**$563,401**	**$658,062**	**$639,565**	**$717,146**	**12.1%**
Total All Funds:		**$563,401**	**$658,062**	**$639,565**	**$717,146**	**12.1%**

750 - Vehicle & Equipment Maintenance

MOTOR VEHICLE POOL FUND - (641)
Program Manager - Equipment Maintenance Supervisor

MISSION STATEMENT

Provide quality, timely, and cost-effective maintenance and repair services for the City's vehicles and equipment.

ONGOING RESPONSIBILITIES

- Establish and maintain records and cost accounting information
- Develop, schedule and accomplish preventive maintenance programs for each vehicle and piece of equipment
- Procure parts, supplies, publications, tools, equipment and specialty services
- Provide service and repairs to safety vehicles and equipment on a priority basis
- Provide vehicle inspections for the Police Department as requested for major accidents
- Procure new vehicles and equipment in cooperation with end-users
- Monitor and maintain permits for underground tanks
- Administer the annual fuel contract
- Procure and outfit budgeted vehicles and equipment
- Dispose of surplus vehicles and equipment
- Monitor and maintain ongoing vehicle lease program

Headline Text

PERFORMANCE MEASURES

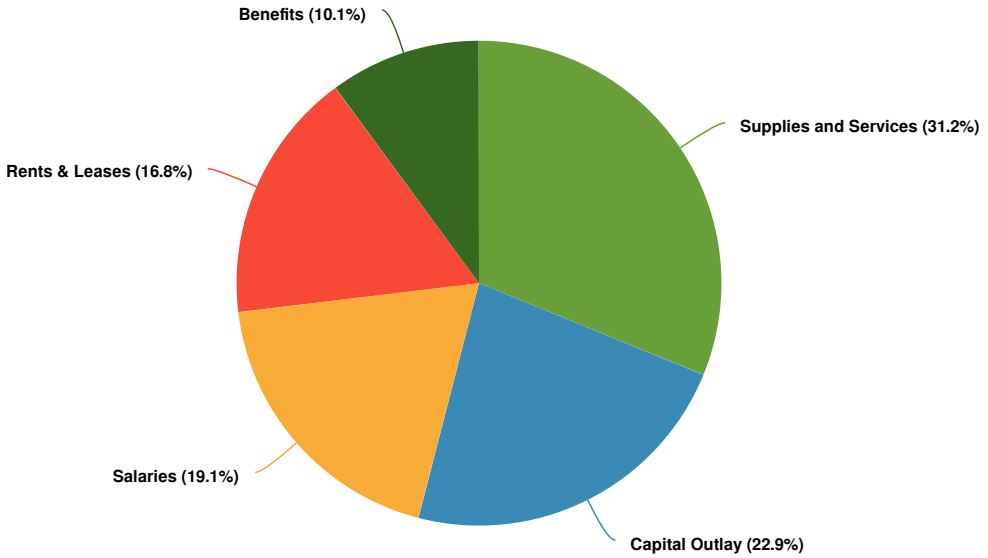
	Measure	FY 21	FY 22	FY 23
1	80% of preventative maintenance is completed on schedule	95%	96%	98%
2	Public Safety vehicle availability is 85% or higher	95%	95%	95%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Deployed all newly acquired vehicles and equipment for years 2 and 3 of the Vehicle Lease Program
- Purchased 5 new Ford Explorer Hybrid vehicles for the Police Department's marked patrol fleet
- Installed new Vendeer Root TLS4B monitoring console at Police Department fuel tank to meet the requirements for all agencies under the jurisdiction of the Santa Clara County Fire Department

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$306,206	$218,799	$204,271	$276,999	35.6%
Benefits	$168,710	$152,710	$143,327	$146,317	2.1%
Supplies and Services	$580,301	$690,707	$502,700	$452,700	-9.9%
Rents & Leases	$17,283	$17,283	$244,345	$244,345	0%
Capital Outlay	$378,166	$111,669	$614,112	$332,000	-45.9%
Total Expense Objects:	**$1,450,666**	**$1,191,168**	**$1,708,755**	**$1,452,360**	**-15%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2021 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Equipment Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Mechanic II	1.00	1.00	2.00	2.00	-
Mechanic II (PPT)	0.90	0.90	-	-	-
TOTAL	2.90	2.90	3.00	3.00	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Proprietary Funds						
Internal Service Funds						
Motor Vehicle Pool Fund						
Salaries						
PERSONNEL - REGULAR	641.750.7001	$271,501	$204,784	$203,771	$274,499	34.7%
PERSONNEL - OVERTIME	641.750.7003	$70	$2,368	$500	$2,500	400%
VACATION PAY	641.750.7006	$22,088	$10,224	$0	$0	0%
SICK LEAVE PAY	641.750.7007	$12,546	$1,423	$0	$0	0%
Total Salaries:		**$306,206**	**$218,799**	**$204,271**	**$276,999**	**35.6%**
Benefits						
UNIFORM ALLOWANCE	641.750.7105	$1,546	$548	$1,023	$1,024	0.1%
PERS RETIREMENT	641.750.7106	$54,497	$77,196	$73,669	$74,825	1.6%
DENTAL INSURANCE	641.750.7107	$6,983	$4,834	$5,362	$5,365	0.1%
GROUP HEALTH INSURANCE	641.750.7108	$67,585	$34,828	$34,997	$36,011	2.9%
GROUP LIFE INSURANCE	641.750.7109	$605	$419	$464	$464	0.1%
WORKERS COMP INSURANCE	641.750.7110	$25,283	$19,451	$19,170	$19,830	3.4%
GROUP DISABILITY INS	641.750.7112	$2,369	$1,640	$1,820	$1,821	0.1%
MEDICARE	641.750.7113	$5,242	$3,677	$3,848	$3,998	3.9%
CELL PHONE ALLOWANCE	641.750.7115	$361	$107	$179	$179	0.3%
OTHER BENEFITS PAY	641.750.7118	$973	-$146	$0	$0	0%
COMP/VAC PAYOFF	641.750.7121	$0	$7,637	$0	$0	0%
DEFERRED COMP CONTRIB	641.750.7122	$1,514	$1,185	$1,298	$1,302	0.3%
VEBA HEALTH DEF COMP	641.750.7124	$1,754	$1,335	$1,498	$1,498	0.1%
Total Benefits:		**$168,710**	**$152,710**	**$143,327**	**$146,317**	**2.1%**
Supplies and Services						
CLOTHING & PERSONAL EXP	641.750.7423	$2,370	$3,059	$4,000	$4,000	0%
Damage to Clothing & Personal Property Uniform / Laundry Service	*641.750.7423*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
SMALL TOOLS	641.750.7425	$4,370	$752	$6,000	$6,000	0%
Special Automotive Hand Tools and Diagnostic Software	*641.750.7425*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
GASOLINE AND DIESEL	641.750.7426	$169,848	$231,600	$285,000	$235,000	-17.5%
Fuel	*641.750.7426*	*$0*	*$0*	*$260,000*	*$210,000*	*-19.2%*
Oil, Etc.	*641.750.7426*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
SPECIAL DEPARTMENTAL	641.750.7427	$5,532	$52	$7,500	$7,500	0%
Shop Alarm System Changes, Rental of Back-up Equipment, one-time alarm expense, and Misc. Equipment	*641.750.7427*	*$0*	*$0*	*$7,500*	*$7,500*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
MAINT-BLDGS/STRUC/GROUNDS	641.750.7428	$11,128	$5,796	$11,000	$11,000	0%
Shop Equipment Repair & Fuel Island / Pump Repair	*641.750.7428*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Misc. Adjustment	*641.750.7428*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
MAINT & OPER OF EQUIP	641.750.7429	$143,586	$167,638	$175,500	$175,500	0%
Miscellaneous Parts	*641.750.7429*	*$0*	*$0*	*$40,000*	*$40,000*	*0%*
Emission Testing / Diesel Testing	*641.750.7429*	*$0*	*$0*	*$8,500*	*$8,500*	*0%*
Compressor Maintenance	*641.750.7429*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Small Equipment Repair	*641.750.7429*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Commercial Repairs, Bodywork, Painting, etc.	*641.750.7429*	*$0*	*$0*	*$120,000*	*$120,000*	*0%*
PROF & SPECIAL SERVICES	641.750.7430	$7,958	$8,235	$13,200	$13,200	0%
Certified Underground Storage Tank and Liner Inspections	*641.750.7430*	*$0*	*$0*	*$2,700*	*$2,700*	*0%*
Fuel Master Maintenance Agreement (Annual)	*641.750.7430*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
SB 981 Inspection	*641.750.7430*	*$0*	*$0*	*$6,500*	*$6,500*	*0%*
MEMBERSHIPS/DUES/BOOKS	641.750.7434	-$15	$0	$500	$500	0%
DEPRECIATION	641.750.7444	$235,525	$273,576	$0	$0	0%
Total Supplies and Services:		**$580,301**	**$690,707**	**$502,700**	**$452,700**	**-9.9%**
Rents & Leases						
USER CHGS-MOTOR POOL	641.750.7550	$0	$0	$227,062	$227,062	0%
USER CHGS - IT POOL	641.750.7551	$17,283	$17,283	$17,283	$17,283	0%
Total Rents & Leases:		**$17,283**	**$17,283**	**$244,345**	**$244,345**	**0%**
Capital Outlay						
MACHINERY & EQUIPMENT	641.750.7884	$378,166	$111,669	$614,112	$332,000	-45.9%
CURRENT PW Lease (Year 3 of 5)	*641.750.7884*	*$0*	*$0*	*$146,712*	*$0*	*-100%*
NEW PD Lease (Year 1 of 5)	*641.750.7884*	*$0*	*$0*	*$20,000*	*$0*	*-100%*
CURRENT PW Lease (Year 2 of 5)	*641.750.7884*	*$0*	*$0*	*$30,000*	*$0*	*-100%*
NEW PW Heavy Equip Lease (Year 1 of 7)	*641.750.7884*	*$0*	*$0*	*$15,000*	*$0*	*-100%*
PD Vehicle Purchase	*641.750.7884*	*$0*	*$0*	*$382,400*	*$165,000*	*-56.9%*
PD Lease (Year 3 of 5)	*641.750.7884*	*$0*	*$0*	*$0*	*$27,000*	*N/A*
PD Lease (Year 2 of 5)	*641.750.7884*	*$0*	*$0*	*$0*	*$40,000*	*N/A*
PW Lease (Year 1 of 5)	*641.750.7884*	*$0*	*$0*	*$0*	*$40,000*	*N/A*
PW Lease (Year 2 of 5)	*641.750.7884*	*$0*	*$0*	*$0*	*$8,000*	*N/A*
PW Lease (Year 3 of 5)	*641.750.7884*	*$0*	*$0*	*$0*	*$37,000*	*N/A*
PW Heavy Equip Lease (Year 2 of 7)	*641.750.7884*	*$0*	*$0*	*$0*	*$15,000*	*N/A*
NEW PW Lease (Year 1 of 5)	*641.750.7884*	*$0*	*$0*	*$20,000*	*$0*	*-100%*
Total Capital Outlay:		**$378,166**	**$111,669**	**$614,112**	**$332,000**	**-45.9%**
Total Motor Vehicle Pool Fund:		**$1,450,666**	**$1,191,168**	**$1,708,755**	**$1,452,360**	**-15%**
Total Internal Service Funds:		**$1,450,666**	**$1,191,168**	**$1,708,755**	**$1,452,360**	**-15%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Proprietary Funds:		**$1,450,666**	**$1,191,168**	**$1,708,755**	**$1,452,360**	**-15%**
Total All Funds:		**$1,450,666**	**$1,191,168**	**$1,708,755**	**$1,452,360**	**-15%**

760 - Street Maintenance

GAS TAX FUND - (204)
Program Manager - Street Maintenance Supervisor

MISSION STATEMENT

Preserve the City's capital assets and minimize hazards by performing timely and effective right-of-way maintenance by providing preventive maintenance and repair of roadways, pedestrian facilities, storm drains, signs, parking and other City facilities.

ONGOING RESPONSIBILITIES

- Effectively manage the procurement and use of contractors, staff, materials and equipment
- Monitor the condition of facilities within the public rights-of-way for maintenance needs
- Oversee street sweeping, litter pickup, shopping cart removals, and illegal sign and graffiti removal
- Provide clean-up and other support for hazardous materials spills and other accidents
- Assist with the preparation of plans, specifications and estimates for right-of-way maintenance contracts
- Receive, interpret and accomplish work orders for new signing and markings on a timely basis
- Support special events
- Administer street and parking lot sweeping contract*s*
- Complete repainting of all school crosswalks and legends by the opening of the school year
- Administer the annual centerline striping contract
- Proactively identify and repair sidewalk hazards in high pedestrian traffic areas of the City
- Continue sidewalk inspection and repair program for high use areas
- Coordinate and oversee emergency street repairs
- Coordinate and oversee homeless encampment cleanups on City property
- Inspect and maintain City-owned storm drain catch basins and full capture devices per West Valley Clean Water Program requirements

PERFORMANCE MEASURES

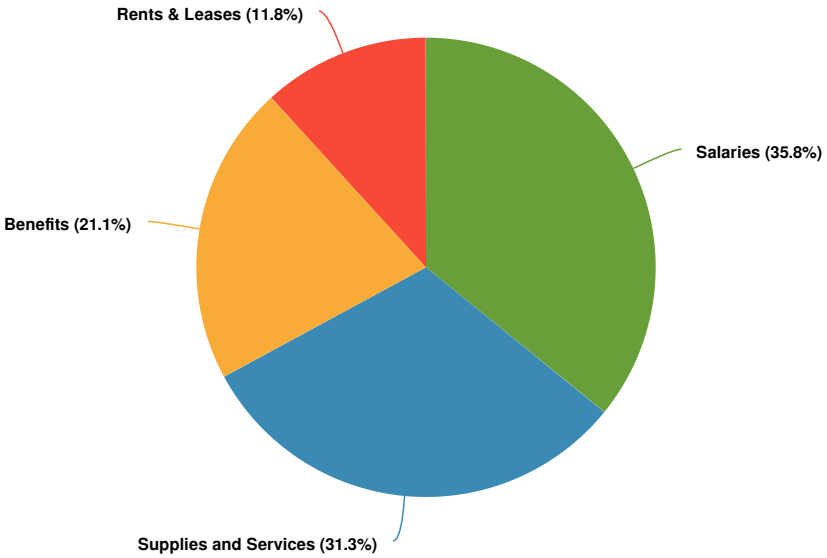
	Measure	FY 21	FY 22	FY 23
1	95% of emergency call-outs responded to within two hours	100%	99%	100%
2	90% of sidewalk repair requests are inspected and marked within five working days	99%	99%	99%
3	80% of traffic work orders completed within 20 days	95%	99%	99%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

- Completed annual maintenance improvement projects in two maintenance zones for sidewalk and curb and gutter replacement
- Installed 11 full trash capture devices for storm drain inlets at various locations
- Completed street crack filling for 24 residential streets in support of the City's Pavement Maintenance Program

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$626,289	$583,378	$767,689	$783,038	2%
Benefits	$387,096	$413,546	$456,033	$461,140	1.1%
Supplies and Services	$572,289	$591,694	$676,650	$682,900	0.9%
Rents & Leases	$257,151	$257,151	$257,151	$257,151	0%
Total Expense Objects:	**$1,842,824**	**$1,845,768**	**$2,157,523**	**$2,184,229**	**1.2%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Street Maintenance Lead Worker	2.00	2.00	2.00	2.00	-
Maintenance Worker I / II	4.00	4.00	4.00	4.00	-
Street Maintenance Supervisor	1.00	1.00	1.00	1.00	-
TOTAL	7.00	7.00	7.00	7.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Temporary Staffing *	0.60	0.40	0.50	0.50	-
Temporary Staffing **	0.60	0.40	0.50	0.50	-
*Funded from Environ. Services Fund 209 for Stormwater Inlet Inspection and Cleaning **Funded from Environ. Services Fund 209 for Street Tree Trimming					
TOTAL	1.20	0.80	1.00	1.00	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Gas Tax Fund						
Salaries						
PERSONNEL - REGULAR	204.760.7001	$564,136	$460,531	$694,689	$710,038	2.2%
PERSONNEL - TEMPORARY	204.760.7002	$0	$45,570	$50,000	$50,000	0%
Temp Staff Storm Water Inlets 0.50 FTEs	*204.760.7002*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
Temp Staff Str. Tree Trimming 0.50 FTEs	*204.760.7002*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
PERSONNEL - OVERTIME	204.760.7003	$8,681	$14,947	$23,000	$23,000	0%
VACATION PAY	204.760.7006	$28,679	$37,652	$0	$0	0%
SICK LEAVE PAY	204.760.7007	$24,794	$24,678	$0	$0	0%
Total Salaries:		**$626,289**	**$583,378**	**$767,689**	**$783,038**	**2%**
Benefits						
UNIFORM ALLOWANCE	204.760.7105	$6,240	$2,806	$4,800	$4,800	0%
PERS RETIREMENT	204.760.7106	$114,132	$169,279	$193,792	$193,697	0%
DENTAL INSURANCE	204.760.7107	$15,688	$12,681	$15,039	$15,039	0%
GROUP HEALTH INSURANCE	204.760.7108	$170,139	$139,795	$164,241	$169,734	3.3%
GROUP LIFE INSURANCE	204.760.7109	$1,358	$1,098	$1,302	$1,302	0%
WORKERS COMP INSURANCE	204.760.7110	$49,181	$45,022	$50,656	$51,152	1%
GROUP DISABILITY INS	204.760.7112	$5,586	$4,465	$5,346	$5,346	0%
MEDICARE	204.760.7113	$10,048	$9,072	$10,168	$10,376	2%
CELL PHONE ALLOWANCE	204.760.7115	$1,084	$699	$1,080	$720	-33.3%
OTHER BENEFITS PAY	204.760.7118	$4,858	$6,361	$650	$0	-100%
SICK LEAVE PAYOFF	204.760.7120	$0	$978	$0	$0	0%
COMP/VAC PAYOFF	204.760.7121	$0	$13,394	$0	$0	0%
DEFERRED COMP CONTRIB	204.760.7122	$3,025	$2,741	$3,120	$3,129	0.3%
VEBA HEALTH DEF COMP	204.760.7124	$5,756	$4,639	$5,840	$5,846	0.1%
PARS RETIREMENT	204.760.7126	$0	$518	$0	$0	0%
Total Benefits:		**$387,096**	**$413,546**	**$456,033**	**$461,140**	**1.1%**
Supplies and Services						
CLOTHING & PERSONAL EXP	204.760.7423	$306	$954	$1,000	$1,000	0%
Damage to Clothing, Rain Gear Replacement, Temporary Labor Uniforms, Etc.	*204.760.7423*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
OFFICE EXPENSE	204.760.7424	$0	$0	$0	$200	N/A
SMALL TOOLS	204.760.7425	$41	$624	$1,200	$1,200	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Miscellaneous Small Tools & Equipment	*204.760.7425*	*$0*	*$0*	*$1,200*	*$1,200*	*0%*
MAINT-BLDGS/STRUC/GROUNDS	204.760.7428	$121,195	$82,757	$114,000	$114,000	0%
Asphalt, Crack Sealant, Traffic Paint, Signs, Metal / Wood Posts, Barricades, OverKote, Etc.	*204.760.7428*	*$0*	*$0*	*$100,000*	*$100,000*	*0%*
Street Sweeting Signage Funded from Environmental Services Program - Fund 209	*204.760.7428*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Rental Equipment	*204.760.7428*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
MAINT & OPER OF EQUIP	204.760.7429	$0	$329	$1,000	$1,000	0%
Miscellaneous Equipment Repair; Sign Applicator, Drill Breaker, Paint Shaker, Compressors, Etc.	*204.760.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
PROF & SPECIAL SERVICES	204.760.7430	$2,190	$1,626	$12,100	$12,100	0%
Annual Street Report Preparation	*204.760.7430*	*$0*	*$0*	*$2,100*	*$2,100*	*0%*
Homeless Encampment Contractual Cleanup Services	*204.760.7430*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
OTHER CONTRACTUAL SERVICE	204.760.7432	$448,557	$505,404	$546,950	$553,000	1.1%
Street Sweeping (Including Heavy Leaf Pickup) / (Funded from Environmental Services Program)	*204.760.7432*	*$0*	*$0*	*$220,450*	*$225,000*	*2.1%*
Power Wash 2nd Street Parking Garage	*204.760.7432*	*$0*	*$0*	*$8,000*	*$8,000*	*0%*
Trash Capture Devices (Funded from Environmental Services Program)	*204.760.7432*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Traffic Improvements	*204.760.7432*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Weekend Service - Downtown Litter Cans (Funded by Environmental Services Program)	*204.760.7432*	*$0*	*$0*	*$20,000*	*$20,000*	*0%*
Waste Oil / Paint Hauling	*204.760.7432*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Storm Drain Filter & Interceptor Cleaning (Funded from Environmental Services Program)	*204.760.7432*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
Sidewalk Curb / Gutter Replacement (Emergencies)	*204.760.7432*	*$0*	*$0*	*$75,000*	*$75,000*	*0%*
Recycled Water Services	*204.760.7432*	*$0*	*$0*	*$30,000*	*$30,000*	*0%*
Parking Lot & Garage Sweeping & Cleaning (Funded by Environmental Services Program)	*204.760.7432*	*$0*	*$0*	*$32,500*	*$34,000*	*4.6%*
Miscellaneous Storm Drain Repairs	*204.760.7432*	*$0*	*$0*	*$22,000*	*$22,000*	*0%*
Emergency and/or Specialized Street Repairs / Traffic Work Orders	*204.760.7432*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Downtown Sidewalk and Trash Receptacle Cleaning (Funded from Environmental Services Program)	*204.760.7432*	*$0*	*$0*	*$16,000*	*$16,000*	*0%*
Centerline Striping and Theroplastic	*204.760.7432*	*$0*	*$0*	*$40,000*	*$40,000*	*0%*
Creekside Bridge Repairs (one time)	*204.760.7432*	*$0*	*$0*	*$25,000*	*$25,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	204.760.7434	$0	$0	$400	$400	0%
Books & Training Videos & Dues	*204.760.7434*	*$0*	*$0*	*$400*	*$400*	*0%*
Total Supplies and Services:		**$572,289**	**$591,694**	**$676,650**	**$682,900**	**0.9%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Rents & Leases						
USER CHGS-MOTOR POOL	204.760.7550	$251,390	$251,390	$251,390	$251,390	0%
USER CHGS - IT POOL	204.760.7551	$5,761	$5,761	$5,761	$5,761	0%
Total Rents & Leases:		**$257,151**	**$257,151**	**$257,151**	**$257,151**	**0%**
Total Gas Tax Fund:		**$1,842,824**	**$1,845,768**	**$2,157,523**	**$2,184,229**	**1.2%**
Total Special Revenue:		**$1,842,824**	**$1,845,768**	**$2,157,523**	**$2,184,229**	**1.2%**
Total Governmental Funds:		**$1,842,824**	**$1,845,768**	**$2,157,523**	**$2,184,229**	**1.2%**
Total All Funds:		**$1,842,824**	**$1,845,768**	**$2,157,523**	**$2,184,229**	**1.2%**

770 - Signals & Lighting Maintenance

LIGHTING AND LANDSCAPE ACT FUND - (207)
Program Manager - Lighting & Traffic Signal Supervisor

MISSION STATEMENT

Provide high quality, cost-effective lighting services for all public streets, City parks, City parking facilities and grounds for City-owned facilities. Maintain and adjust traffic signals to optimize safety, cost-effectiveness and traffic flow.

ONGOING RESPONSIBILITIES

- Operate and maintain over 2000 City-owned streetlights and 45 intersections with traffic signal systems
- Remove unauthorized signing and graffiti from lighting and traffic signal standards
- Install new light standards as requested, which meet established criteria
- Test and inspect all new traffic and existing signal cabinets
- Assist with the preparation of plans, specifications and estimates for signal and lighting projects and provide inspection assistance
- Mark City-owned underground lighting and traffic signal facilities at the request of Underground Service Alert
- Assist in implementation of traffic signal upgrades and modifications
- Maintain Special Event lighting and other specialty electrical requirements
- Coordinate traffic signal modifications with multiple agencies
- Support downtown holiday decorations and events

PERFORMANCE MEASURES

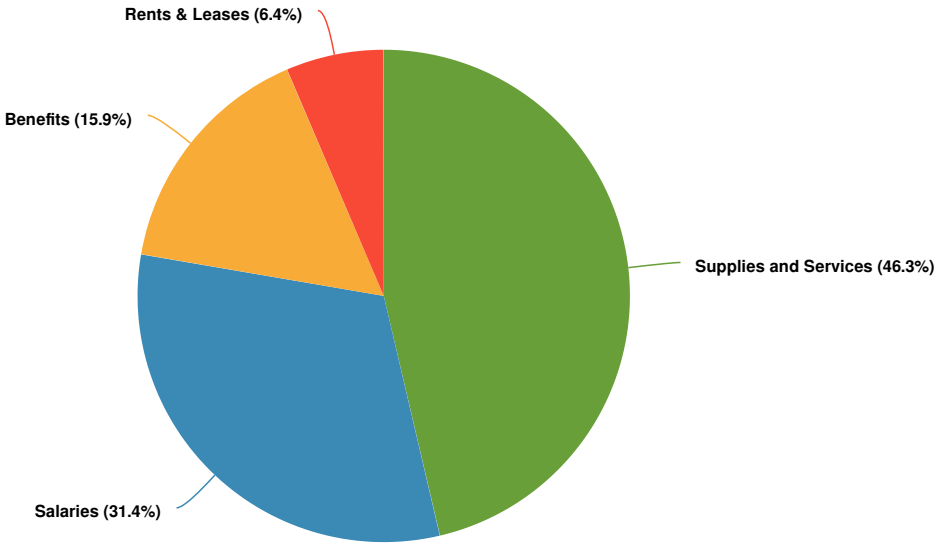
	Measure	FY 21	FY 22	FY 23
1	95% of emergency call-outs responded to within two (2) hours	98%	99%	99%
2	85% of streetlight outages repaired within ten (10) working day.	99%	100%	100%
3	100% of Underground Service Alert utility location requests responded to within seven (7) working days	100%	100%	100%

FY 2023 SIGNIFICANT ACCOMPLISHMENTS

- Supported the LED Streetlight Conversion portion of the ESCO project
- Installed three new solar powered LED flashing stop signs at the following intersection locations: 1) east-bound and west-bound directions on Grant Street @ First Street; and 2) east-bound direction on Westmont Avenue @ Harriet Avenue
- Upgraded all ChargePoint EV charging station communication modems from 3G to 4G
- Installed two new Electronic Radar Speed signs on Hacienda Avenue
- Installed new LED solar-powered Rectangular Rapid flashing beacon crosswalk system at Rincon Avenue and Milton Avenue
- Installed new traffic signal cabinet at Winchester Boulevard and Sunnyoaks Avenue
- Installed new Tesco Battery backup systems at Winchester Boulevard and Campbell Avenue

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$324,005	$241,242	$218,225	$314,946	44.3%
Benefits	$185,036	$221,673	$147,281	$159,203	8.1%
Supplies and Services	$524,107	$465,648	$508,403	$465,040	-8.5%
Rents & Leases	$64,433	$66,833	$64,433	$64,433	0%
Total Expense Objects:	**$1,097,581**	**$995,397**	**$938,342**	**$1,003,622**	**7%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Lighting & Traffic Signal Supervisor	1.00	1.00	1.00	1.00	-
Lighting & Traffic Signal Technician	1.00	1.00	1.00	1.00	-
Lighting & Traffic Signal Assistant	1.00	1.00	1.00	1.00	-
TOTAL	3.00	3.00	3.00	3.00	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Lighting District Fund						
Salaries						
PERSONNEL - REGULAR	207.770.7001	$276,329	$210,549	$210,225	$306,946	46%
PERSONNEL - OVERTIME	207.770.7003	$6,923	$6,413	$8,000	$8,000	0%
VACATION PAY	207.770.7006	$30,955	$17,666	$0	$0	0%
SICK LEAVE PAY	207.770.7007	$9,798	$6,615	$0	$0	0%
Total Salaries:		**$324,005**	**$241,242**	**$218,225**	**$314,946**	**44.3%**
Benefits						
UNIFORM ALLOWANCE	207.770.7105	$3,120	$1,049	$1,997	$1,998	0.1%
PERS RETIREMENT	207.770.7106	$57,955	$79,933	$75,597	$83,684	10.7%
DENTAL INSURANCE	207.770.7107	$6,983	$4,655	$5,362	$5,365	0.1%
GROUP HEALTH INSURANCE	207.770.7108	$74,568	$37,065	$34,997	$36,011	2.9%
GROUP LIFE INSURANCE	207.770.7109	$605	$403	$464	$464	0.1%
WORKERS COMP INSURANCE	207.770.7110	$25,984	$23,438	$19,746	$22,033	11.6%
GROUP DISABILITY INS	207.770.7112	$2,369	$1,580	$1,820	$1,821	0.1%
MEDICARE	207.770.7113	$5,258	$4,771	$3,964	$4,488	13.2%
CELL PHONE ALLOWANCE	207.770.7115	$723	$434	$539	$539	0.1%
OTHER BENEFITS PAY	207.770.7118	$4,101	$1,230	$0	$0	0%
SICK LEAVE PAYOFF	207.770.7120	$0	$52,136	$0	$0	0%
COMP/VAC PAYOFF	207.770.7121	$0	$12,520	$0	$0	0%
DEFERRED COMP CONTRIB	207.770.7122	$1,562	$1,142	$1,298	$1,302	0.3%
VEBA HEALTH DEF COMP	207.770.7124	$1,810	$1,318	$1,498	$1,498	0.1%
Total Benefits:		**$185,036**	**$221,673**	**$147,281**	**$159,203**	**8.1%**
Supplies and Services						
UTILITIES-ELECT/GAS	207.770.7420	$321,335	$292,735	$180,000	$180,000	0%
Parks & Other Lighting	*207.770.7420*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Street Lighting	*207.770.7420*	*$0*	*$0*	*$125,000*	*$125,000*	*0%*
Traffic Signals	*207.770.7420*	*$0*	*$0*	*$50,000*	*$50,000*	*0%*
COMMUNICATIONS-PHONES	207.770.7421	$3,843	$4,456	$6,000	$6,000	0%
Controllers, Modem, Phone Lines, Etc.	*207.770.7421*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
CLOTHING & PERSONAL EXP	207.770.7423	$0	$360	$900	$900	0%
Repair of Damage Clothing, Staff Rain Gear; Safety Gear & Vests	*207.770.7423*	*$0*	*$0*	*$900*	*$900*	*0%*
SMALL TOOLS	207.770.7425	$760	$907	$1,000	$1,000	0%
Miscellaneous New Tools	*207.770.7425*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
SPECIAL DEPARTMENTAL	207.770.7427	$679	$3,312	$11,613	$5,300	-54.4%
Downtown Tree Lighting and Banners	*207.770.7427*	*$0*	*$0*	*$11,313*	*$5,000*	*-55.8%*
Trailer & Storage Unit Alarms	*207.770.7427*	*$0*	*$0*	*$300*	*$300*	*0%*
MAINT & OPER OF EQUIP	207.770.7429	$180,106	$145,779	$217,050	$180,000	-17.1%
LED Street Lighting Replacement	*207.770.7429*	*$0*	*$0*	*$87,050*	*$10,000*	*-88.5%*
Cost Share Agreement with Santa Clara County for San Tomas Expressway Shared Signals	*207.770.7429*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
EV Charging Stations	*207.770.7429*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Cost Share Agreement with the City of San Jose for Operations of Shared Signals	*207.770.7429*	*$0*	*$0*	*$16,000*	*$16,000*	*0%*
Stolen Wire Replacement	*207.770.7429*	*$0*	*$0*	*$2,000*	*$2,000*	*0%*
Street Light & Traffic Signal Upgrades, Preventative Maintenance, Scheduled & Emergency Repairs; Video Detection Modifications, Knock-downs, Miscellaneous Repairs of Damaged Equipment ($5,000 Offset with Insurance Reimbursements)	*207.770.7429*	*$0*	*$0*	*$90,000*	*$130,000*	*44.4%*
Street Lighting Pole Replacement	*207.770.7429*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	207.770.7434	$5,765	$5,790	$7,500	$7,500	0%
Underground Service Alert	*207.770.7434*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Dues - International Municipal Signal Association (IMSA) : Traffic Signal Association	*207.770.7434*	*$0*	*$0*	*$300*	*$300*	*0%*
Dues - California Street Lighting Association	*207.770.7434*	*$0*	*$0*	*$1,800*	*$1,800*	*0%*
Books - National Electrical Manufactures Association (NEMA) Manual; Elect. Code Updates	*207.770.7434*	*$0*	*$0*	*$400*	*$400*	*0%*
OTHER CHARGES	207.770.7438	$11,618	$12,307	$84,340	$84,340	0%
Property Tax Administration Fees	*207.770.7438*	*$0*	*$0*	*$8,000*	*$8,000*	*0%*
Debt Service CEC Loan	*207.770.7438*	*$0*	*$0*	*$76,340*	*$76,340*	*0%*
Total Supplies and Services:		**$524,107**	**$465,648**	**$508,403**	**$465,040**	**-8.5%**
Rents & Leases						
USER CHGS-MOTOR POOL	207.770.7550	$35,628	$35,628	$35,628	$35,628	0%
USER CHGS - IT POOL	207.770.7551	$28,805	$31,205	$28,805	$28,805	0%
Total Rents & Leases:		**$64,433**	**$66,833**	**$64,433**	**$64,433**	**0%**
Total Lighting District Fund:		**$1,097,581**	**$995,397**	**$938,342**	**$1,003,622**	**7%**
Total Special Revenue:		**$1,097,581**	**$995,397**	**$938,342**	**$1,003,622**	**7%**
Total Governmental Funds:		**$1,097,581**	**$995,397**	**$938,342**	**$1,003,622**	**7%**
Total All Funds:		**$1,097,581**	**$995,397**	**$938,342**	**$1,003,622**	**7%**

775 - Park Maintenance

LIGHTING AND LANDSCAPE ACT FUND - (207)
Program Manager - Park Maintenance Supervisor

MISSION STATEMENT

Preserve the City's investment through quality, cost-effective maintenance of all parks, street trees, public facility grounds, and the creek trail in an aesthetic, usable and safe condition.

ONGOING RESPONSIBILITIES

- Effectively manage the procurement and use of staff, contractors, consultants, materials and equipment
- Administer landscape maintenance and parking lot sweeping contracts
- Monitor public parks and grounds for maintenance for overall condition and repair needs
- Provide horticultural advice for the general public and other City departments
- Serve as the City's Pest Control Advisor
- Support special events
- Assist Engineering with the preparation of plans, specifications and estimates for park-related improvement projects and provide inspection assistance
- Coordinate maintenance activities with the Recreation & Community Services Department
- Coordinate the Neighborhood Street Tree Planting Program
- Assist with the Edith Morley Park Community Garden
- Continue to observe Arbor Day and maintain Tree City USA status
- Manage the tree maintenance program for all City-owned trees, including parks and streets
- Manage the Landscape Services contracts for the maintenance of the landscaped median islands and the Community Facilities districts throughout the City

PERFORMANCE MEASURES

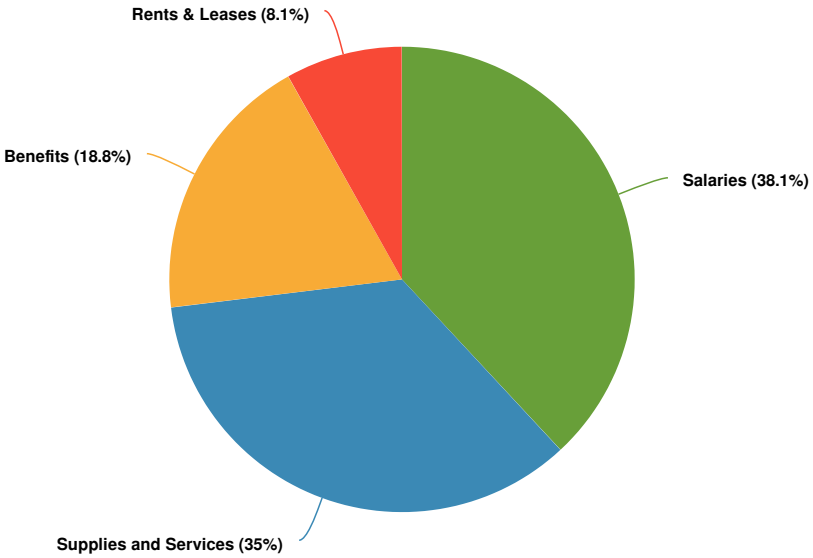
	Measure	FY 21	FY 22	FY 23
1	95% of emergency tree work is mitigated within one day	95%	95%	95%
2	90% of landscaped medians, parks and civic grounds maintained at a rating of 3 (4 point scale/bi-annual survey)	75%	83%	85%

FY 2023 SIGNIFICANT ACCOMPLISHMENTS

- Adjusted irrigation programs to comply with City’s updated water conservation goals
- Installed additional playground equipment at Hyde Park
- Introduced a pilot program to implement best management practices for heavily mulched tree trunk areas at John D Morgan Park
- Completed tree trimming for two City maintenance zones
- Installed 2000 linear feet of new split rail fencing at Edith Morley Park
- Planned and completed drought-resistant landscaping conversions on three (out of five) areas included in the Campbell Community Center Corridor Turf Renovation Project

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$886,732	$892,716	$1,066,180	$1,081,652	1.5%
Benefits	$549,073	$641,500	$614,757	$534,021	-13.1%
Supplies and Services	$946,344	$1,154,002	$1,094,565	$994,400	-9.2%
Rents & Leases	$230,741	$228,340	$230,741	$230,741	0%
Total Expense Objects:	**$2,612,889**	**$2,916,558**	**$3,006,243**	**$2,840,814**	**-5.5%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Park Maint Supervisor	-	1.00	1.00	1.00	-
Park Maint Lead Worker	3.00	2.92	3.00	3.00	-
Maint Worker I/II	6.00	5.25	6.00	6.00	-
Sr Park Maint Worker/Arborist	1.00	-	-	-	-
Arborist*			1.00	1.00	-
	10.00	9.17	11.00	11.00	-

**FTE is budgeted for FY 2024, but proposed to be held vacant and unfunded for the fiscal year.*

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Temporary Labor (Parks)	2.00	1.00	1.30	1.30	-
Temporary Labor (Trees)	1.00	0.50	0.60	0.60	-
	3.00	1.50	1.90	1.90	-

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
Special Revenue						
Lighting District Fund						
Salaries						
PERSONNEL - REGULAR	207.775.7001	$719,246	$644,757	$946,180	$956,652	1.1%
PERSONNEL - TEMPORARY	207.775.7002	$58,267	$102,271	$95,000	$100,000	5.3%
Temporary Labor (Parks) 1.30 FTEs	*207.775.7002*	*$0*	*$0*	*$65,000*	*$65,000*	*0%*
Temporary Labor (Trees) 0.60 FTEs	*207.775.7002*	*$0*	*$0*	*$30,000*	*$35,000*	*16.7%*
PERSONNEL - OVERTIME	207.775.7003	$23,123	$39,580	$25,000	$25,000	0%
POST	207.775.7005	$4,555	$2,075	$0	$0	0%
VACATION PAY	207.775.7006	$41,441	$33,187	$0	$0	0%
SICK LEAVE PAY	207.775.7007	$40,099	$70,846	$0	$0	0%
Total Salaries:		**$886,732**	**$892,716**	**$1,066,180**	**$1,081,652**	**1.5%**
Benefits						
MEAL ALLOWANCE	207.775.7104	$0	$99	$0	$0	0%
UNIFORM ALLOWANCE	207.775.7105	$10,160	$4,872	$8,000	$7,200	-10%
PERS RETIREMENT	207.775.7106	$151,191	$250,723	$286,616	$261,200	-8.9%
DENTAL INSURANCE	207.775.7107	$21,722	$18,338	$23,633	$21,485	-9.1%
GROUP HEALTH INSURANCE	207.775.7108	$231,288	$155,529	$178,068	$134,945	-24.2%
GROUP LIFE INSURANCE	207.775.7109	$1,881	$1,588	$2,046	$1,860	-9.1%
WORKERS COMP INSURANCE	207.775.7110	$74,648	$76,209	$75,041	$68,827	-8.3%
GROUP DISABILITY INS	207.775.7112	$7,371	$6,222	$8,262	$7,533	-8.8%
MEDICARE	207.775.7113	$15,367	$15,564	$15,062	$14,042	-6.8%
AUTO ALLOWANCE	207.775.7114	$0	$0	$1,920	$1,920	0%
CELL PHONE ALLOWANCE	207.775.7115	$719	$899	$720	$720	0%
OTHER BENEFITS PAY	207.775.7118	$3,583	$2,272	$1,950	$1,950	0%
SICK LEAVE PAYOFF	207.775.7120	$0	$18,399	$0	$0	0%
COMP/VAC PAYOFF	207.775.7121	$14,090	$79,926	$0	$0	0%
DEFERRED COMP CONTRIB	207.775.7122	$4,906	$4,407	$5,200	$4,693	-9.7%
VEBA HEALTH DEF COMP	207.775.7124	$5,685	$5,086	$8,240	$7,646	-7.2%
PARS RETIREMENT	207.775.7126	$767	$1,367	$0	$0	0%
Total Benefits:		**$543,379**	**$641,500**	**$614,757**	**$534,021**	**-13.1%**
Supplies and Services						
UTILITIES-ELECT/GAS	207.775.7420	$496,098	$528,901	$460,000	$460,000	0%
San Jose Water, Pacific Gas & Electric, West Valley Sanitation District	*207.775.7420*	*$0*	*$0*	*$460,000*	*$460,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
COMMUNICATIONS-PHONES	207.775.7421	$4,062	$4,150	$3,500	$3,500	0%
Irrigation Controller Phone Charges	*207.775.7421*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
CLOTHING & PERSONAL EXP	207.775.7423	$1,854	$8,898	$3,000	$8,000	166.7%
Damage to Personal Clothing; Rain Gear & Glove Replacement: Temporary Labor Uniforms (Parks - $2,000 / Trees - $1,000)	*207.775.7423*	*$0*	*$0*	*$3,000*	*$8,000*	*166.7%*
OFFICE EXPENSE	207.775.7424	$0	$0	$0	$200	N/A
SMALL TOOLS	207.775.7425	$10,671	$22,938	$18,000	$18,000	0%
Equipment Rental	*207.775.7425*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Small Power Equipment	*207.775.7425*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Shovels, Rakes, Small Hand Tools (Pliers, Screwdrivers, Etc.)	*207.775.7425*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
SPECIAL DEPARTMENTAL	207.775.7427	$4,477	$8,810	$26,960	$15,000	-44.4%
Special Projects / Volunteer Support	*207.775.7427*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Play Equipment Replacement	*207.775.7427*	*$0*	*$0*	*$21,960*	*$10,000*	*-54.5%*
MAINT-BLDGS/STRUC/GROUNDS	207.775.7428	$199,591	$218,010	$256,800	$212,000	-17.4%
Phase 3 of 3 : Trash Can Replacement	*207.775.7428*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Irrigation Controller Replacement	*207.775.7428*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Master Value Replacement	*207.775.7428*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Pest Control	*207.775.7428*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
Fibar & Mulch	*207.775.7428*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Backflow Maintenance & Replacements	*207.775.7428*	*$0*	*$0*	*$12,000*	*$12,000*	*0%*
Chemicals, Fertilizer, Seed, Ground Cover, Sod, Shrubs, Trees	*207.775.7428*	*$0*	*$0*	*$80,000*	*$80,000*	*0%*
Maintenance of Park Furniture, Playground Equipment, Irrigation, Fences, Pumps, Electrical, Plumbing, Etc.	*207.775.7428*	*$0*	*$0*	*$104,800*	*$60,000*	*-42.7%*
MAINT & OPER OF EQUIP	207.775.7429	$3,128	$4,791	$4,000	$5,000	25%
Alarms	*207.775.7429*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
Landscaping Equipment Maintenance & Repairs	*207.775.7429*	*$0*	*$0*	*$1,000*	*$2,000*	*100%*
PROF & SPECIAL SERVICES	207.775.7430	$5,409	$0	$5,000	$2,000	-60%
Arborist Consulting and Other Park Consulting Services	*207.775.7430*	*$0*	*$0*	*$2,500*	*$2,000*	*-20%*
Misc. Adjustment	*207.775.7430*	*$0*	*$0*	*$2,500*	*$0*	*-100%*
OTHER CONTRACTUAL SERVICE	207.775.7432	$219,411	$355,825	$315,605	$266,000	-15.7%
Landscape Maintenance - Contractual	*207.775.7432*	*$0*	*$0*	*$86,000*	*$86,000*	*0%*
Emergency Tree Work	*207.775.7432*	*$0*	*$0*	*$85,105*	*$20,000*	*-76.5%*
Park Maintenance - Contractual	*207.775.7432*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Downtown Tree Treatments	*207.775.7432*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Scheduled Tree Pruning and Street Tree Maintenance (Including Tree Grates) Partially funded by PLAN JPA Mitigation Grant	*207.775.7432*	*$0*	*$0*	*$114,500*	*$130,000*	*13.5%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Tree Replacement Program	*207.775.7432*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
MEMBERSHIPS/DUES/BOOKS	207.775.7434	$1,629	$1,679	$1,700	$1,700	0%
Books & Subscriptions - Parks ($200), Trees ($500)	*207.775.7434*	*$0*	*$0*	*$700*	*$700*	*0%*
Dues - National Park & Recreation Association, International Arborist Association; Park & Recreation Society: Landscape Supervisors Forum	*207.775.7434*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*
PROF DEVELOPMENT & MTGS	207.775.7435	$14	$0	$0	$3,000	N/A
Total Supplies and Services:		**$946,344**	**$1,154,002**	**$1,094,565**	**$994,400**	**-9.2%**
Rents & Leases						
USER CHGS-MOTOR POOL	207.775.7550	$201,936	$201,936	$201,936	$201,936	0%
USER CHGS - IT POOL	207.775.7551	$28,805	$26,404	$28,805	$28,805	0%
Total Rents & Leases:		**$230,741**	**$228,340**	**$230,741**	**$230,741**	**0%**
Total Lighting District Fund:		**$2,607,195**	**$2,916,558**	**$3,006,243**	**$2,840,814**	**-5.5%**
Environmental Svcs Fund						
Benefits						
PERS RETIREMENT	209.775.7106	$5,694	$0	$0	$0	0%
Total Benefits:		**$5,694**	**$0**	**$0**	**$0**	**0%**
Total Environmental Svcs Fund:		**$5,694**	**$0**	**$0**	**$0**	**0%**
Total Special Revenue:		**$2,612,889**	**$2,916,558**	**$3,006,243**	**$2,840,814**	**-5.5%**
Total Governmental Funds:		**$2,612,889**	**$2,916,558**	**$3,006,243**	**$2,840,814**	**-5.5%**
Total All Funds:		**$2,612,889**	**$2,916,558**	**$3,006,243**	**$2,840,814**	**-5.5%**

780 - Building Maintenance

GENERAL FUND - (101)

Program Manager – Building Maintenance Supervisor

MISSION STATEMENT

Effectively and efficiently maintain all City buildings for maximum operation, safety, comfort and a pleasing visual appearance.

ONGOING PROGRAM RESPONSIBILITIES

- Provide effective custodial maintenance and repair services to City buildings
- Plan, manage and oversee all improvements, maintenance and repairs to buildings
- Provide efficient, professional and courteous service to all customers
- Coordinate and supervise tenant improvements at the Community Center
- Improve energy efficiency in City buildings whenever possible
- Propose, plan, manage and administer all Capital Improvement Projects related to building preservation, remodeling, safety and operations
- Carryout specified IIPP training and inspection requirements
- Provide support, expertise and equipment to/for community special events, City activities and departmental programs and operations
- Maintain the Community Center swimming pool to required health and safety codes
- Provide support and expertise to other departments on maintenance and repair issues
- Initiate all Building Maintenance Special Projects

PERFORMANCE MEASURES

	Measure	FY 21	FY 22	FY 23
1	Cost per square foot to maintain City buildings	$4.90	$5.40	$5.50
2	50 % of work orders are completed within three working days	92%	90%	96%

FISCAL YEAR 2023 SIGNIFICANT ACCOMPLISHMENTS

Campbell Community Center:

- Replaced six HVAC units for Buildings C and K (three on each building)
- Replaced automatic door for Building M, Room 50
- Replaced Building Q HVAC controls due to the need to maintain certain rooms as designated heating and cooling centers for the public's use during extreme weather conditions
- Installed new Honeywell HVAC controls and apparatus in Building C to improve climate control efficiency
- Completed CIP Project No. 23-PP for the installation of a new Edwards Fire Alarm Panel System
- Completed CIP Project No. 20-AA for Auxiliary Gym floor and paint upgrades, and installation of new scoreboard and shot clocks
- Completed emergency replacement of pool's boiler due to excessive system failures beyond the point of routine repairs

City Hall:

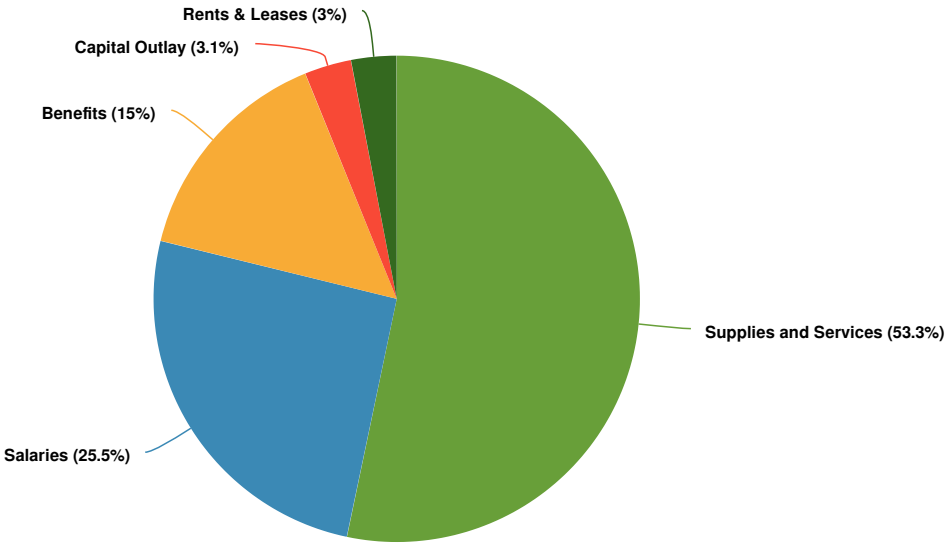
- Repaired and replaced various mechanical components within air handler to improve system functionality and maintain proper climate controls

Corporation Yard:

- Completed emergency repairs of the Administrative building roof due to continuous leaks in the existing roof
- Completed close-out and acceptance of the Energy Conservation Upgrades and Infrastructure (ESCO) Project (CIP Project No. 21-OO)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$302,825	$334,112	$418,773	$476,583	13.8%
Benefits	$148,983	$293,611	$287,730	$280,231	-2.6%
Supplies and Services	$791,529	$978,876	$1,355,425	$994,500	-26.6%
Rents & Leases	$56,280	$56,280	$56,280	$56,280	0%
Capital Outlay	$0	$0	$35,500	$58,300	64.2%
Total Expense Objects:	**$1,299,617**	**$1,662,878**	**$2,153,708**	**$1,865,894**	**-13.4%**

Staffing (Full-Time Equivalents)

Permanent Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Building Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Building Maintenance Lead Worker	1.00	1.00	1.00	1.00	-
Building Maintenance Worker	1.00	1.83	2.00	2.00	-
TOTAL	3.00	3.83	4.00	4.00	-

Temporary Personnel	Full-Time Equivalents (FTE's) FY 2021 Adopted	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY23>24 change
Temporary Building Maintenance Worker	0.50	0.50	-	-	-
Project Manager (One-Time Projects)	0.40	0.20	0.30	-	-0.30
TOTAL	0.90	0.70	0.30	-	-0.30

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Salaries						
PERSONNEL - REGULAR	101.780.7001	$270,195	$320,494	$408,773	$471,583	15.4%
PERSONNEL - TEMPORARY	101.780.7002	$21,632	$0	$7,000	$0	-100%
Proj. Manager (One-Time Projects) 0.00 FTEs	*101.780.7002*	*$0*	*$0*	*$7,000*	*$0*	*-100%*
PERSONNEL - OVERTIME	101.780.7003	$7,791	$5,746	$3,000	$5,000	66.7%
VACATION PAY	101.780.7006	$420	$4,849	$0	$0	0%
SICK LEAVE PAY	101.780.7007	$2,788	$3,023	$0	$0	0%
Total Salaries:		**$302,825**	**$334,112**	**$418,773**	**$476,583**	**13.8%**
Benefits						
UNIFORM ALLOWANCE	101.780.7105	$1,560	$828	$1,800	$1,800	0%
PERS RETIREMENT	101.780.7106	$52,969	$107,351	$124,124	$128,409	3.5%
DENTAL INSURANCE	101.780.7107	$6,266	$6,266	$8,594	$8,594	0%
GROUP HEALTH INSURANCE	101.780.7108	$46,951	$61,101	$97,315	$83,997	-13.7%
GROUP LIFE INSURANCE	101.780.7109	$527	$543	$744	$744	0%
WORKERS COMP INSURANCE	101.780.7110	$23,004	$29,808	$32,308	$34,067	5.4%
GROUP DISABILITY INS	101.780.7112	$2,228	$2,369	$3,159	$3,159	0%
MEDICARE	101.780.7113	$4,559	$5,998	$6,485	$6,879	6.1%
CELL PHONE ALLOWANCE	101.780.7115	$361	$361	$360	$0	-100%
OTHER BENEFITS PAY	101.780.7118	$2,725	$6,328	$1,300	$1,010	-22.3%
SICK LEAVE PAYOFF	101.780.7120	$0	$30,129	$0	$0	0%
COMP/VAC PAYOFF	101.780.7121	$0	$34,127	$0	$0	0%
DEFERRED COMP CONTRIB	101.780.7122	$2,610	$2,580	$3,900	$3,911	0.3%
VEBA HEALTH DEF COMP	101.780.7124	$4,937	$5,822	$7,641	$7,662	0.3%
PARS RETIREMENT	101.780.7126	$286	$0	$0	$0	0%
Total Benefits:		**$148,983**	**$293,611**	**$287,730**	**$280,231**	**-2.6%**
Supplies and Services						
COMMUNICATIONS-PHONES	101.780.7421	$1,640	$1,653	$3,000	$3,000	0%
Alarms & Telephone Lines	*101.780.7421*	*$0*	*$0*	*$3,000*	*$3,000*	*0%*
CLOTHING & PERSONAL EXP	101.780.7423	$306	$1,278	$900	$900	0%
Rain Gear, Part-Time Employee Uniforms	*101.780.7423*	*$0*	*$0*	*$900*	*$900*	*0%*
SMALL TOOLS	101.780.7425	$2,426	$2,075	$2,000	$2,500	25%
Equipment Rentals	*101.780.7425*	*$0*	*$0*	*$2,000*	*$2,500*	*25%*
SPECIAL DEPARTMENTAL	101.780.7427	$58,185	$83,454	$86,700	$86,700	0%
Custodial Supplies & Lights (All Buildings)	*101.780.7427*	*$0*	*$0*	*$85,000*	*$85,000*	*0%*
Signs	*101.780.7427*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Batteries for Drills, Flashlights, Radios, Etc.	*101.780.7427*	*$0*	*$0*	*$700*	*$700*	*0%*
MAINT-BLDGS/STRUC/GROUNDS	101.780.7428	$224,714	$201,309	$247,775	$179,000	-27.8%
General Maintenance: Service Center	*101.780.7428*	*$0*	*$0*	*$24,600*	*$5,000*	*-79.7%*
General Maintenance: Park Buildings - JDM, Campbell, Fischer, & Morley	*101.780.7428*	*$0*	*$0*	*$13,000*	*$13,000*	*0%*
General Maintenance: Downtown Parking Garage	*101.780.7428*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
General Maintenance: Community Center- General	*101.780.7428*	*$0*	*$0*	*$117,000*	*$80,000*	*-31.6%*
General Maintenance: City Hall	*101.780.7428*	*$0*	*$0*	*$30,175*	*$18,000*	*-40.3%*
General Maintenance: Ainsley House, Carriage House, Museum	*101.780.7428*	*$0*	*$0*	*$4,000*	*$4,000*	*0%*
Tenant Improvements	*101.780.7428*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Community Center Painting	*101.780.7428*	*$0*	*$0*	*$30,000*	*$30,000*	*0%*
Special Project: Carpet Repair at City Hall	*101.780.7428*	*$0*	*$0*	*$10,000*	*$10,000*	*0%*
MAINT & OPER OF EQUIP	101.780.7429	$102,255	$259,289	$353,000	$172,200	-51.2%
Unanticipated Equipment, Materials and Supplies	*101.780.7429*	*$0*	*$0*	*$244,800*	*$12,000*	*-95.1%*
Boiler & HVAC Replacment	*101.780.7429*	*$0*	*$0*	*$25,000*	*$56,000*	*124%*
Pool and Pond Supplies and Chemicals	*101.780.7429*	*$0*	*$0*	*$20,000*	*$30,000*	*50%*
SERVICE AGREEMENTS: Panic Alarm Monitoring (City Hall)	*101.780.7429*	*$0*	*$0*	*$700*	*$700*	*0%*
SERVICE AGREEMENTS: Heating, Ventilation, Air Conditioning (HVAC) Units	*101.780.7429*	*$0*	*$0*	*$2,800*	*$2,800*	*0%*
SERVICE AGREEMENTS: Fire Alarm Monitoring (Parking Garage)	*101.780.7429*	*$0*	*$0*	*$700*	*$700*	*0%*
SERVICE AGREEMENTS: Fire Alarm Monitoring (Community Center)	*101.780.7429*	*$0*	*$0*	*$2,100*	*$2,100*	*0%*
SERVICE AGREEMENTS: Fire Alarm Monitoring (City Hall)	*101.780.7429*	*$0*	*$0*	*$700*	*$700*	*0%*
SERVICE AGREEMENTS: Emergency Lighing Systems (Theatre & Parking Garage)	*101.780.7429*	*$0*	*$0*	*$2,100*	*$2,100*	*0%*
SERVICE AGREEMENTS: Burglar Alarm (Community Center	*101.780.7429*	*$0*	*$0*	*$1,600*	*$1,600*	*0%*
SERVICE AGREEMENTS: Annual Check of Fire Alarm System	*101.780.7429*	*$0*	*$0*	*$16,000*	*$16,000*	*0%*
SERVICE AGREEMENTS: Elevator Maintenance (City Hall, Community Center & Parking Garage)	*101.780.7429*	*$0*	*$0*	*$12,000*	*$15,000*	*25%*
SERVICE AGREEMENTS: Emergency Generators (City Hall, EOC, Service Center, Community Center & Portable) (New Generator @ CCC for IT)	*101.780.7429*	*$0*	*$0*	*$12,000*	*$20,000*	*66.7%*
ROUTINE SERVICE & REPAIRS: Microphone & General P.A. System Repairs (Council Chambers & Portable Units)	*101.780.7429*	*$0*	*$0*	*$1,000*	*$1,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
ROUTINE SERVICE & REPAIRS: Fire Extinguisher Re-Charge Program (All City Buildings)	*101.780.7429*	*$0*	*$0*	*$4,500*	*$4,500*	*0%*
ROUTINE SERVICE & REPAIRS: Fire Alarm Equipment (Heat Detectors, Wiring, Horns, Etc.)	*101.780.7429*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
PROF & SPECIAL SERVICES	101.780.7430	$0	$0	$100,000	$0	-100%
Facilities Conditions Assessment	*101.780.7430*	*$0*	*$0*	*$100,000*	*$0*	*-100%*
OTHER CONTRACTUAL SERVICE	101.780.7432	$402,005	$429,817	$561,850	$550,000	-2.1%
MEMBERSHIPS/DUES/BOOKS	101.780.7434	$0	$0	$200	$200	0%
Total Supplies and Services:		**$791,529**	**$978,876**	**$1,355,425**	**$994,500**	**-26.6%**
Rents & Leases						
USER CHGS-MOTOR POOL	101.780.7550	$15,953	$15,953	$15,953	$15,953	0%
USER CHGS - IT POOL	101.780.7551	$40,327	$40,327	$40,327	$40,327	0%
Total Rents & Leases:		**$56,280**	**$56,280**	**$56,280**	**$56,280**	**0%**
Capital Outlay						
MACHINERY & EQUIPMENT	101.780.7884	$0	$0	$35,500	$58,300	64.2%
Refinish Hardwood Floor in N76	*101.780.7884*	*$0*	*$0*	*$0*	*$13,300*	*N/A*
Additional Track Lighting at Historical Museum	*101.780.7884*	*$0*	*$0*	*$0*	*$5,500*	*N/A*
Install Water Fill Station in Theatre Lobby	*101.780.7884*	*$0*	*$0*	*$0*	*$7,500*	*N/A*
Repl Carpet in K59	*101.780.7884*	*$0*	*$0*	*$0*	*$5,000*	*N/A*
Backup Storage NAS w/ 10TB of External Storage	*101.780.7884*	*$0*	*$0*	*$0*	*$2,000*	*N/A*
Replace Carpet in C35 w/ Vinyl Floor	*101.780.7884*	*$0*	*$0*	*$0*	*$20,000*	*N/A*
Replace Carpet in CCC Q82	*101.780.7884*	*$0*	*$0*	*$0*	*$5,000*	*N/A*
Repl HVAC Heritage Theatre B/O	*101.780.7884*	*$0*	*$0*	*$10,000*	*$0*	*-100%*
Fence Encl Musuem A/C Unit	*101.780.7884*	*$0*	*$0*	*$3,500*	*$0*	*-100%*
Repl Carriage House Doors Hardware	*101.780.7884*	*$0*	*$0*	*$7,000*	*$0*	*-100%*
Repl Ainsley Garden Fencing	*101.780.7884*	*$0*	*$0*	*$15,000*	*$0*	*-100%*
Total Capital Outlay:		**$0**	**$0**	**$35,500**	**$58,300**	**64.2%**
Total All Funds:		**$1,299,617**	**$1,662,878**	**$2,153,708**	**$1,865,894**	**-13.4%**

WVSWMA JPA

**The City of Campbell acts as a fiduciary agent for the West Valley Solid Waste Management Authority (WVSWMA) JPA; collecting special assessment revenue and disbursing it out to participating agencies along with paying other expenses of the JPA.*

WVSWMA JPA FUND - (798)
WVSWMA Program (401)

MISSION STATEMENT

Provide support to the West Valley Solid Waste Management Authority (WVSWMA) JPA

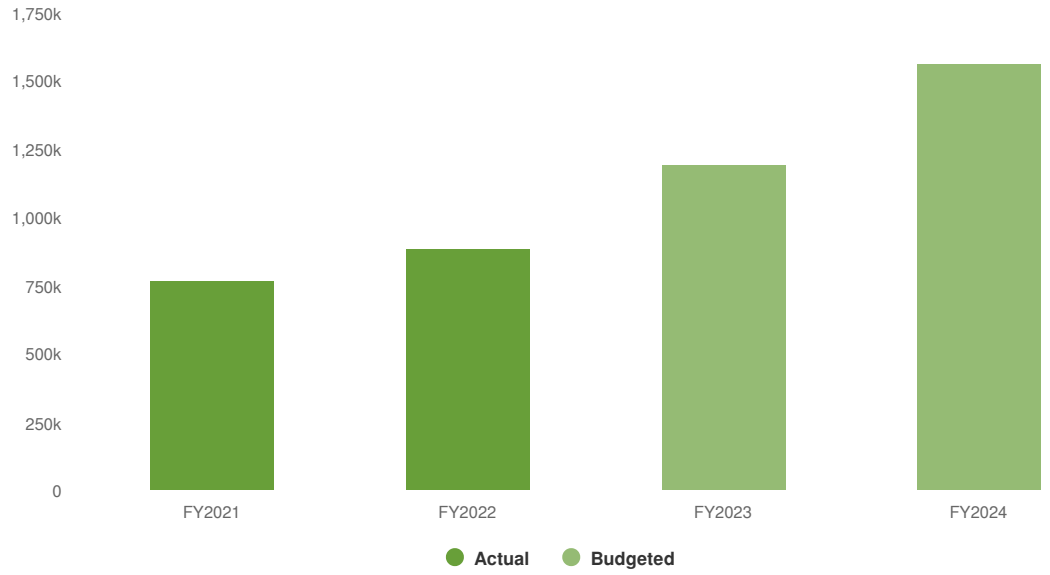
ONGOING RESPONSIBILITIES

- Provide support to the West Valley Solid Waste Management Authority (WVSWMA) JPA

Expenditures Summary

$1,564,717 **$372,722**
(31.27% vs. prior year)

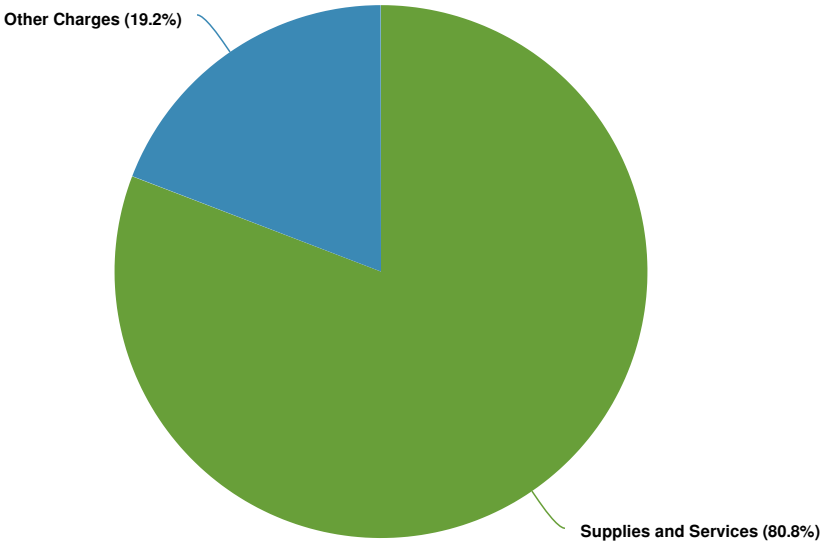
WVSWMA JPA Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Supplies and Services	$317,732	$438,449	$742,895	$1,264,717	70.2%
Other Charges	$450,000	$450,000	$450,000	$300,000	-33.3%
Total Expense Objects:	**$767,732**	**$888,449**	**$1,192,895**	**$1,564,717**	**31.2%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

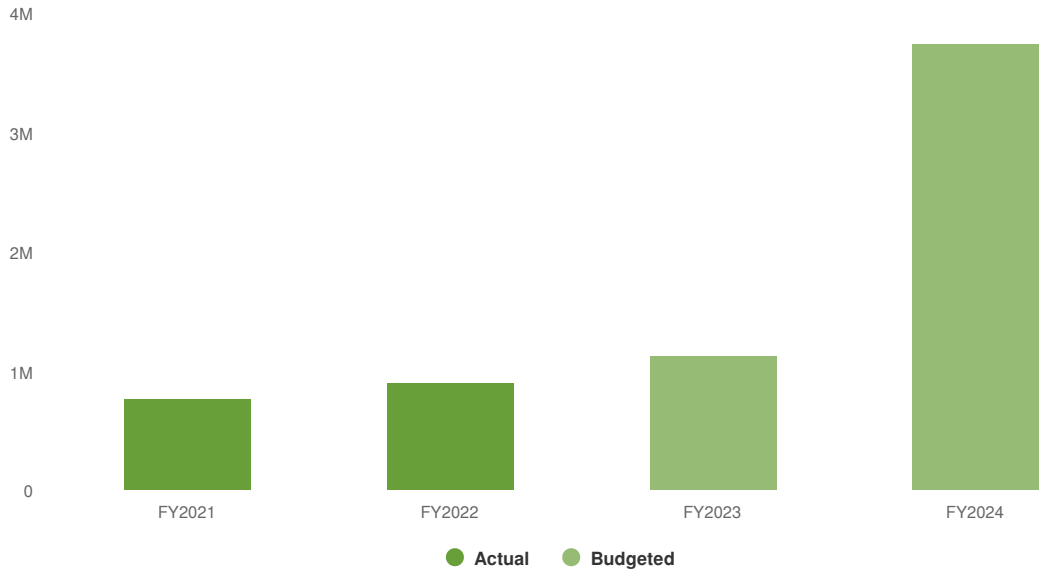
Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Fiduciary Funds						
Agency Funds						
West Valley JPA Fund						
Supplies and Services						
OFFICE EXPENSE	798.401.7424	$0	$0	$40,000	$127,397	218.5%
SB1383 Member Agency Organics Proc.	*798.401.7424*	*$0*	*$0*	*$40,000*	*$127,397*	*218.5%*
SPECIAL DEPARTMENTAL	798.401.7427	$28,920	$28,611	$60,588	$62,371	2.9%
Legal Services - Franchise Fee Justification Study	*798.401.7427*	*$0*	*$0*	*$0*	*$11,444*	*N/A*
Legal Services - Non-Exclusive C&D Program	*798.401.7427*	*$0*	*$0*	*$0*	*$5,722*	*N/A*
Legal Services - General	*798.401.7427*	*$0*	*$0*	*$26,928*	*$36,622*	*36%*
Legal Services - Collections Agreement	*798.401.7427*	*$0*	*$0*	*$33,660*	*$8,583*	*-74.5%*
PROF & SPECIAL SERVICES	798.401.7430	$254,665	$316,665	$522,286	$639,205	22.4%
Executive Director	*798.401.7430*	*$0*	*$0*	*$465,036*	*$631,705*	*35.8%*
Other	*798.401.7430*	*$0*	*$0*	*$5,000*	*$5,000*	*0%*
Grant Administration	*798.401.7430*	*$0*	*$0*	*$2,250*	*$2,500*	*11.1%*
Refuse Vehicle Impact Analysis	*798.401.7430*	*$0*	*$0*	*$50,000*	*$0*	*-100%*
OTHER CONTRACTUAL SERVICE	798.401.7432	$3,000	$0	$4,737	$4,774	0.8%
Website Administration	*798.401.7432*	*$0*	*$0*	*$1,237*	*$1,274*	*3%*
Audit Services	*798.401.7432*	*$0*	*$0*	*$3,500*	*$3,500*	*0%*
INSURANCE & SURETY BONDS	798.401.7433	$3,882	$4,129	$2,871	$2,957	3%
PROF DEVELOPMENT & MTGS	798.401.7435	$0	$0	$2,000	$2,000	0%
OTHER CHARGES	798.401.7438	$27,265	$57,483	$72,544	$60,984	-15.9%
Accounting & Bookkeeping	*798.401.7438*	*$0*	*$0*	*$10,744*	*$10,139*	*-5.6%*
Record Keeping and Reporting	*798.401.7438*	*$0*	*$0*	*$61,800*	*$50,845*	*-17.7%*
MISCELLANEOUS EXPENSE	798.401.7443	$0	$31,561	$37,869	$365,029	863.9%
SB 1383 Edible Food Recovery County-Wide Program	*798.401.7443*	*$0*	*$0*	*$0*	*$30,029*	*N/A*
Misc. Education and Outreach	*798.401.7443*	*$0*	*$0*	*$0*	*$335,000*	*N/A*
SB1383 Outreach	*798.401.7443*	*$0*	*$0*	*$37,869*	*$0*	*-100%*
Total Supplies and Services:		**$317,732**	**$438,449**	**$742,895**	**$1,264,717**	**70.2%**
Other Charges						
JPA SOLID WASTE DIST	798.401.7675	$450,000	$450,000	$450,000	$300,000	-33.3%
Total Other Charges:		**$450,000**	**$450,000**	**$450,000**	**$300,000**	**-33.3%**
Total West Valley JPA Fund:		**$767,732**	**$888,449**	**$1,192,895**	**$1,564,717**	**31.2%**
Total Agency Funds:		**$767,732**	**$888,449**	**$1,192,895**	**$1,564,717**	**31.2%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Fiduciary Funds:		**$767,732**	**$888,449**	**$1,192,895**	**$1,564,717**	**31.2%**
Total All Funds:		**$767,732**	**$888,449**	**$1,192,895**	**$1,564,717**	**31.2%**

Revenues Summary

$3,754,286 $2,620,764
(231.21% vs. prior year)

WVSWMA JPA Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

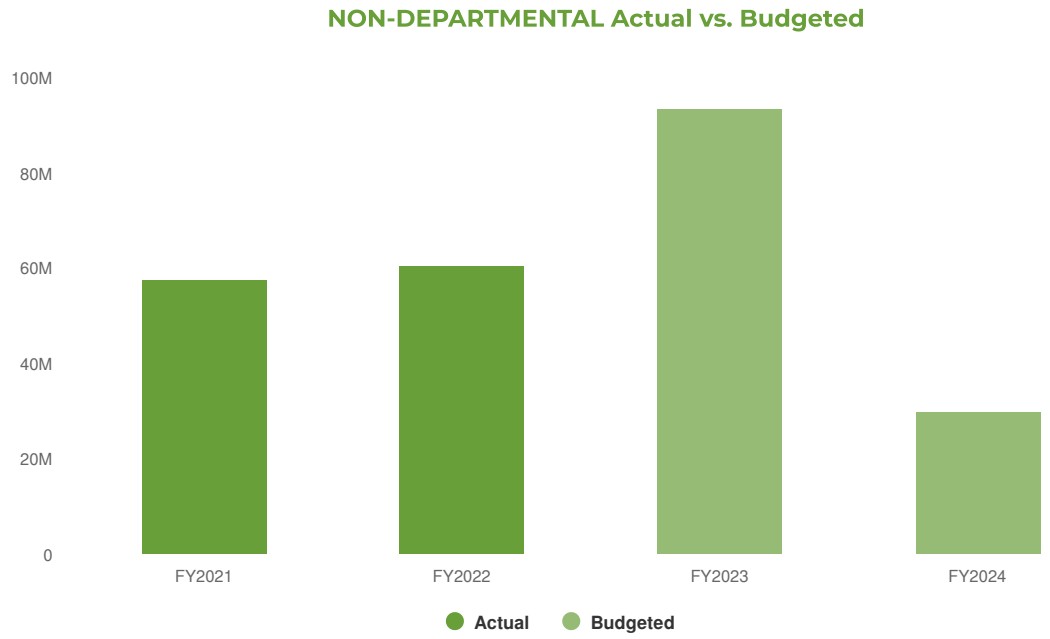
Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Fiduciary Funds						
Agency Funds						
West Valley JPA Fund						
Investments and Other Interest Income						
INVESTMENT EARNINGS	798.401.4410	$937	$1,068	$0	$0	0%
UNREALIZED GAINS/LOSSES	798.401.4431	-$1,778	-$4,976	$0	$0	0%
Total Investments and Other Interest Income:		**-$841**	**-$3,908**	**$0**	**$0**	**0%**
Intergovernmental Revenue						
OTHER GRANTS	798.401.4523	$0	$0	$158,045	$0	-100%
Total Intergovernmental Revenue:		**$0**	**$0**	**$158,045**	**$0**	**-100%**
Miscellaneous Revenues						
OTHER REVENUE	798.401.4965	$21,376	$96,624	$0	$0	0%
WEST VALLEY JPA	798.401.4970	$297,268	$362,599	$191,787	$886,449	362.2%
JPA SOLID WASTE	798.401.4975	$450,000	$450,000	$783,690	$2,867,837	265.9%
Total Miscellaneous Revenues:		**$768,644**	**$909,223**	**$975,477**	**$3,754,286**	**284.9%**
Total West Valley JPA Fund:		**$767,803**	**$905,314**	**$1,133,522**	**$3,754,286**	**231.2%**
Total Agency Funds:		**$767,803**	**$905,314**	**$1,133,522**	**$3,754,286**	**231.2%**
Total Fiduciary Funds:		**$767,803**	**$905,314**	**$1,133,522**	**$3,754,286**	**231.2%**
Total All Funds:		**$767,803**	**$905,314**	**$1,133,522**	**$3,754,286**	**231.2%**

NON-DEPARTMENTAL

The Non-Departmental (Other) category captures the City's vacancy savings factor, leave cashout payments, general liability insurance payments, utility payments, misc. debt service payments, operating and capital transfers in and out between funds, and capital project activity.

Expenditures Summary

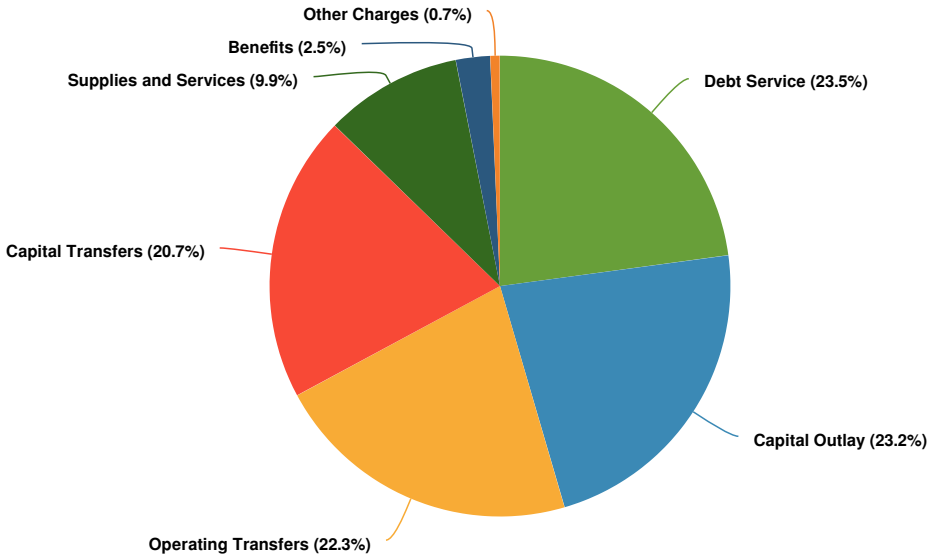
$29,927,047 **-$63,623,649**
(-68.01% vs. prior year)



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Expenditures by Expense Type

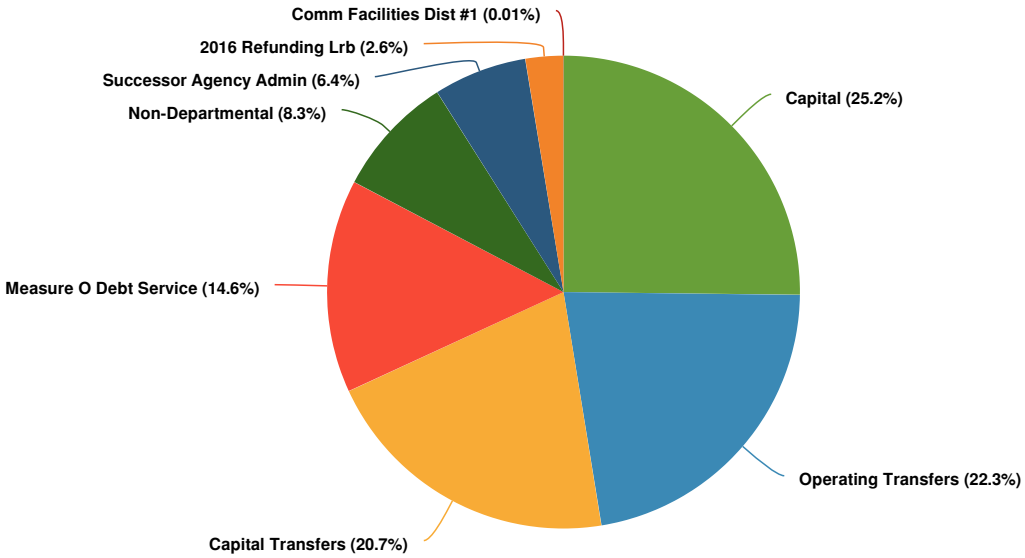
Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$0	$0	-$824,800	-$824,800	0%
Benefits	$570,410	$551,268	$1,502,099	$739,000	-50.8%
Supplies and Services	$2,800,902	$3,657,832	$3,798,853	$2,969,443	-21.8%
Other Charges	$115,548	$83,833	$245,878	$205,200	-16.5%
Debt Service	$2,909,315	$3,719,677	$7,202,038	$7,032,434	-2.4%
Capital Outlay	$9,925,955	$8,246,028	$64,164,177	$6,956,528	-89.2%
Operating Transfers	$30,312,387	$35,329,468	$6,439,459	$6,659,997	3.4%
Capital Transfers	$10,773,712	$8,841,186	$11,971,142	$6,189,245	-48.3%
Total Expense Objects:	**$57,408,229**	**$60,429,293**	**$94,498,846**	**$29,927,047**	**-68.3%**

Expenditures by Function

Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expenditures					
Finance					
Non-Departmental	$1,612,210	$1,967,744	$2,302,692	$2,488,333	8.1%
Total Finance:	**$1,612,210**	**$1,967,744**	**$2,302,692**	**$2,488,333**	**8.1%**
Finance - Other					
Measure O Debt Service	$1,762,597	$2,598,974	$4,552,246	$4,366,750	-4.1%
2016 Refunding Lrb	$760,800	$765,250	$760,100	$769,200	1.2%
Comm Facilities Dist #1	$3,539	$3,651	$3,700	$3,700	0%
Successor Agency Admin	$1,100,827	$1,075,445	$1,914,448	$1,911,794	-0.1%
Expense Abatement	$402	-$492	$0	$0	0%
Operating Transfers	$30,312,387	$35,329,468	$6,439,459	$6,659,997	3.4%
Capital Transfers	$10,773,712	$8,841,186	$11,971,142	$6,189,245	-48.3%
Total Finance - Other:	**$44,714,264**	**$48,613,482**	**$25,641,094**	**$19,900,686**	**-22.4%**
Capital	$11,081,755	$9,848,066	$66,555,059	$7,538,028	-88.7%
Total Capital:	**$11,081,755**	**$9,848,066**	**$66,555,059**	**$7,538,028**	**-88.7%**
Total Expenditures:	**$57,408,229**	**$60,429,293**	**$94,498,846**	**$29,927,047**	**-68.3%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.540.7001	$0	$0	-$824,800	-$824,800	0%
Vacancy Factor 2%	*101.540.7001*	*$0*	*$0*	*-$824,800*	*-$824,800*	*0%*
Total Salaries:		**$0**	**$0**	**-$824,800**	**-$824,800**	**0%**
Benefits						
PERS RETIREMENT	101.540.7106	$0	$36,850	$0	$0	0%
COMP/VAC PAYOFF	101.540.7121	$0	$0	$350,000	$350,000	0%
Leave Payouts (Back to Normal Levels)	*101.540.7121*	*$0*	*$0*	*$350,000*	*$350,000*	*0%*
Total Benefits:		**$0**	**$36,850**	**$350,000**	**$350,000**	**0%**
Supplies and Services						
UTILITIES-ELECT/GAS	101.540.7420	$282,751	$278,759	$326,218	$363,218	11.3%
PG&E, 2nd Street garage, Water, WVS	*101.540.7420*	*$0*	*$0*	*$326,218*	*$363,218*	*11.3%*
COMMUNICATIONS-PHONES	101.540.7421	$54,907	$52,591	$59,000	$59,000	0%
Civic Center Communications	*101.540.7421*	*$0*	*$0*	*$59,000*	*$59,000*	*0%*
OFFICE EXPENSE	101.540.7424	$909	$2,405	$4,500	$4,500	0%
PROF & SPECIAL SERVICES	101.540.7430	$29,710	$37,101	$259,000	$169,000	-34.7%
Sales Tax Audit & Consulting Services	*101.540.7430*	*$0*	*$0*	*$220,000*	*$130,000*	*-40.9%*
Quarterly Sales Tax Audit Services	*101.540.7430*	*$0*	*$0*	*$9,000*	*$9,000*	*0%*
Property Tax Audit & Consulting Services	*101.540.7430*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Pension Costing Module	*101.540.7430*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
OTHER CONTRACTUAL SERVICE	101.540.7432	$3,080	$3,080	$3,100	$3,500	12.9%
2002 COP Administration Fee	*101.540.7432*	*$0*	*$0*	*$3,100*	*$3,500*	*12.9%*
INSURANCE & SURETY BONDS	101.540.7433	$695,409	$990,012	$1,100,330	$1,385,419	25.9%
PROF DEVELOPMENT & MTGS	101.540.7435	$0	$0	$1,000	$0	-100%
OTHER CHARGES	101.540.7438	$87,830	$104,218	$476,924	$472,754	-0.9%
Armored Car Services	*101.540.7438*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Credit Card Transaction Fee (CH)	*101.540.7438*	*$0*	*$0*	*$66,000*	*$66,000*	*0%*
CEC ESCO Loan Payment	*101.540.7438*	*$0*	*$0*	*$75,924*	*$112,264*	*47.9%*
PGE ESCO Loan Payment	*101.540.7438*	*$0*	*$0*	*$328,000*	*$287,490*	*-12.4%*
FEES PAID TO STATE	101.540.7440	$530	$0	$1,000	$0	-100%
INSURANCE CLAIMS EXPENSE	101.540.7442	$111,494	$178,854	$100,000	$100,000	0%
General Liability (SIR)	*101.540.7442*	*$0*	*$0*	*$100,000*	*$100,000*	*0%*
COBRA INSURANCE	101.905.7445	$402	-$492	$0	$0	0%
OTHER INTEREST EXPENSE	101.540.7448	$0	$0	$500	$500	0%
Est. Interest on Refundable Deposits	*101.540.7448*	*$0*	*$0*	*$500*	*$500*	*0%*
ANNEXATION PMT - SAN JOSE	101.540.7458	$230,042	$200,042	$200,042	$200,042	0%
Annexation Payment - San Jose : Annexation Payment of SJ	*101.540.7458*	*$0*	*$0*	*$200,042*	*$200,042*	*0%*
Total Supplies and Services:		**$1,497,064**	**$1,846,569**	**$2,531,614**	**$2,757,933**	**8.9%**
Other Charges						
RETIREE HEALTH PREFUNDING	101.540.7626	$115,548	$83,833	$245,878	$205,200	-16.5%
Total Other Charges:		**$115,548**	**$83,833**	**$245,878**	**$205,200**	**-16.5%**
Operating Transfers						
OPERATING TRANSFERS OUT	101.980.9899	$4,251,537	$3,696,743	$3,943,321	$3,224,000	-18.2%
207.775 (Parks Main) Operational Support	*101.980.9899*	*$0*	*$0*	*$874,341*	*$993,000*	*13.6%*
209.715 (Env Srvs) Operational Support	*101.980.9899*	*$0*	*$0*	*$505,000*	*$187,000*	*-63%*
370.548 (2016 Lease Revenue Bond) Debt	*101.980.9899*	*$0*	*$0*	*$765,800*	*$766,600*	*0.1%*
641.750 (Veh & Equip Maint) Op Support	*101.980.9899*	*$0*	*$0*	*$388,400*	*$0*	*-100%*
647.547 (IT) Administrative Support	*101.980.9899*	*$0*	*$0*	*$262,780*	*$571,900*	*117.6%*
204.980 (Gas Tax) - Balance Fund	*101.980.9899*	*$0*	*$0*	*$1,147,000*	*$705,500*	*-38.5%*
Total Operating Transfers:		**$4,251,537**	**$3,696,743**	**$3,943,321**	**$3,224,000**	**-18.2%**
Capital Transfers						
CAPITAL TRANSFERS OUT	101.990.9999	$1,005,991	$566,354	$2,815,050	$2,442,245	-13.2%
CIPR (Projects Needing Additional GF Support)	*101.990.9999*	*$0*	*$0*	*$0*	*$1,592,245*	*N/A*
CIPR Set Aside (New)	*101.990.9999*	*$0*	*$0*	*$275,000*	*$550,000*	*100%*
CIPR (Carryovers)	*101.990.9999*	*$0*	*$0*	*$2,240,050*	*$0*	*-100%*
Construction Tax (Carryovers)	*101.990.9999*	*$0*	*$0*	*$300,000*	*$300,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Capital Transfers:		**$1,005,991**	**$566,354**	**$2,815,050**	**$2,442,245**	**-13.2%**
Total General Fund:		**$6,870,140**	**$6,230,349**	**$9,061,063**	**$8,154,578**	**-10%**
Special Revenue						
Vehicle Impact Fees						
Capital Transfers						
CAPITAL TRANSFERS OUT	202.990.9999	$232,697	$889,905	$2,963,113	$837,000	-71.8%
Total Capital Transfers:		**$232,697**	**$889,905**	**$2,963,113**	**$837,000**	**-71.8%**
Total Vehicle Impact Fees:		**$232,697**	**$889,905**	**$2,963,113**	**$837,000**	**-71.8%**
Gas Tax Fund						
Capital Transfers						
CAPITAL TRANSFERS OUT	204.990.9999	$1,814,280	$1,052,071	$1,307,516	$1,000,000	-23.5%
Total Capital Transfers:		**$1,814,280**	**$1,052,071**	**$1,307,516**	**$1,000,000**	**-23.5%**
Total Gas Tax Fund:		**$1,814,280**	**$1,052,071**	**$1,307,516**	**$1,000,000**	**-23.5%**
Asset Forfeiture Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	205.980.9899	$4,500	$0	$0	$0	0%
Total Operating Transfers:		**$4,500**	**$0**	**$0**	**$0**	**0%**
Total Asset Forfeiture Fund:		**$4,500**	**$0**	**$0**	**$0**	**0%**
Lighting District Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	207.980.9899	$242,840	$111,300	$111,300	$0	-100%
101.540 (Non-Dept) Overhead	*207.980.9899*	*$0*	*$0*	*$10,000*	*$0*	*-100%*
101.701 (PW Admin) Ops Support	*207.980.9899*	*$0*	*$0*	*$10,000*	*$0*	*-100%*
101.740 (Land Dev) Ops Support	*207.980.9899*	*$0*	*$0*	*$35,000*	*$0*	*-100%*
101.745 (Maint Admin) Ops Support	*207.980.9899*	*$0*	*$0*	*$10,000*	*$0*	*-100%*
204.760 (Streets Maint) Ops Support	*207.980.9899*	*$0*	*$0*	*$46,300*	*$0*	*-100%*
Total Operating Transfers:		**$242,840**	**$111,300**	**$111,300**	**$0**	**-100%**
Capital Transfers						
CAPITAL TRANSFERS OUT	207.990.9999	$0	$0	$12,000	$0	-100%
Total Capital Transfers:		**$0**	**$0**	**$12,000**	**$0**	**-100%**
Total Lighting District Fund:		**$242,840**	**$111,300**	**$123,300**	**$0**	**-100%**
Environmental Svcs Fund						
Operating Transfers						

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
OPERATING TRANSFERS OUT	209.980.9899	$1,643,620	$1,191,771	$1,191,771	$0	-100%
101.510 (CM Admin) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$12,500*	*$0*	*-100%*
101.510 (CM Admin) - Supp (Stm Wtr)	*209.980.9899*	*$0*	*$0*	*$5,000*	*$0*	*-100%*
101.535 (Fin) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$26,000*	*$0*	*-100%*
101.535 (Fin) - Supp (Stm Wtr)	*209.980.9899*	*$0*	*$0*	*$5,000*	*$0*	*-100%*
101.730 (Eng) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$60,000*	*$0*	*-100%*
101.730 (Eng) - Supp (Stm Wtr)	*209.980.9899*	*$0*	*$0*	*$15,000*	*$0*	*-100%*
101.740 (Land Dev) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$281,771*	*$0*	*-100%*
101.745 (Mnt Admin) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$57,500*	*$0*	*-100%*
01.780 (Bld Maint) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$15,000*	*$0*	*-100%*
204.760 (Str Maint) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$624,000*	*$0*	*-100%*
204.760 (Str Maint) - Supp (Stm Wtr)	*209.980.9899*	*$0*	*$0*	*$30,000*	*$0*	*-100%*
207.775 (Prks Maint) - Supp (Solid Wste)	*209.980.9899*	*$0*	*$0*	*$60,000*	*$0*	*-100%*
Total Operating Transfers:		**$1,643,620**	**$1,191,771**	**$1,191,771**	**$0**	**-100%**
Capital Transfers						
CAPITAL TRANSFERS OUT	209.990.9999	$0	$674	$83,746	$0	-100%
Total Capital Transfers:		**$0**	**$674**	**$83,746**	**$0**	**-100%**
Total Environmental Svcs Fund:		**$1,643,620**	**$1,192,445**	**$1,275,517**	**$0**	**-100%**
Other State Grants Fund						
Capital Transfers						
CAPITAL TRANSFERS OUT	212.990.9999	$7,105,512	$4,216,702	$1,288,245	$1,452,000	12.7%
Total Capital Transfers:		**$7,105,512**	**$4,216,702**	**$1,288,245**	**$1,452,000**	**12.7%**
Total Other State Grants Fund:		**$7,105,512**	**$4,216,702**	**$1,288,245**	**$1,452,000**	**12.7%**
TDA Grant Fund						
Capital Transfers						
CAPITAL TRANSFERS OUT	216.990.9999	$66,875	$17,000	$96,718	$30,000	-69%
Total Capital Transfers:		**$66,875**	**$17,000**	**$96,718**	**$30,000**	**-69%**
Total TDA Grant Fund:		**$66,875**	**$17,000**	**$96,718**	**$30,000**	**-69%**
Other Federal Grants Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	218.980.9899	$12,064	$74,875	$0	$0	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Operating Transfers:		**$12,064**	**$74,875**	**$0**	**$0**	**0%**
Capital Transfers						
CAPITAL TRANSFERS OUT	218.990.9999	$0	$349,290	$1,548,432	$0	-100%
Total Capital Transfers:		**$0**	**$349,290**	**$1,548,432**	**$0**	**-100%**
Total Other Federal Grants Fund:		**$12,064**	**$424,165**	**$1,548,432**	**$0**	**-100%**
Arpa Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	221.980.9899	$2,214,670	$0	$938,467	$3,277,097	249.2%
Temporary Payroll Staffing Support	*221.980.9899*	*$0*	*$0*	*$97,000*	*$0*	*-100%*
HRIS Implementation Support	*221.980.9899*	*$0*	*$0*	*$68,000*	*$0*	*-100%*
Parklet Design Support	*221.980.9899*	*$0*	*$0*	*$48,000*	*$0*	*-100%*
Replacement Storage Area Network	*221.980.9899*	*$0*	*$0*	*$0*	*$132,000*	*N/A*
Housing Manager	*221.980.9899*	*$0*	*$0*	*$0*	*$210,585*	*N/A*
101.980 Balance GF Ops	*221.980.9899*	*$0*	*$0*	*$725,467*	*$2,934,512*	*304.5%*
Total Operating Transfers:		**$2,214,670**	**$0**	**$938,467**	**$3,277,097**	**249.2%**
Capital Transfers						
CAPITAL TRANSFERS OUT	221.990.9999	$0	$0	$125,000	$0	-100%
Total Capital Transfers:		**$0**	**$0**	**$125,000**	**$0**	**-100%**
Total Arpa Fund:		**$2,214,670**	**$0**	**$1,063,467**	**$3,277,097**	**208.2%**
Comm Facilities Dist #1						
Supplies and Services						
PROF & SPECIAL SERVICES	236.549.7430	$3,539	$3,651	$3,700	$3,700	0%
Total Supplies and Services:		**$3,539**	**$3,651**	**$3,700**	**$3,700**	**0%**
Operating Transfers						
OPERATING TRANSFERS OUT	236.980.9899	$143,000	$143,000	$143,000	$143,000	0%
101.605 (Field Services) Ops Supp	*236.980.9899*	*$0*	*$0*	*$71,500*	*$71,500*	*0%*
101.610 (Fire Services) Ops Supp	*236.980.9899*	*$0*	*$0*	*$71,500*	*$71,500*	*0%*
Total Operating Transfers:		**$143,000**	**$143,000**	**$143,000**	**$143,000**	**0%**
Total Comm Facilities Dist #1:		**$146,539**	**$146,651**	**$146,700**	**$146,700**	**0%**
Comm Facilities Dist #2						
Operating Transfers						
OPERATING TRANSFERS OUT	237.980.9899	$12,000	$12,000	$12,000	$12,000	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
101.740 (Land Dev) Ops Supp	*237.980.9899*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
207.775 (Parks Maint) Ops Supp	*237.980.9899*	*$0*	*$0*	*$6,000*	*$6,000*	*0%*
Total Operating Transfers:		**$12,000**	**$12,000**	**$12,000**	**$12,000**	**0%**
Total Comm Facilities Dist #2:		**$12,000**	**$12,000**	**$12,000**	**$12,000**	**0%**
Parkland Dedication Fund						
Capital Transfers						
CAPITAL TRANSFERS OUT	295.990.9999	$548,357	$1,749,192	$1,731,322	$428,000	-75.3%
To Fund 435 CIP Support	*295.990.9999*	*$0*	*$0*	*$1,731,322*	*$428,000*	*-75.3%*
Total Capital Transfers:		**$548,357**	**$1,749,192**	**$1,731,322**	**$428,000**	**-75.3%**
Total Parkland Dedication Fund:		**$548,357**	**$1,749,192**	**$1,731,322**	**$428,000**	**-75.3%**
Parks And Museum Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	794.980.9899	$154,770	$179	$0	$0	0%
Total Operating Transfers:		**$154,770**	**$179**	**$0**	**$0**	**0%**
Total Parks And Museum Fund:		**$154,770**	**$179**	**$0**	**$0**	**0%**
Total Special Revenue:		**$14,198,723**	**$9,811,609**	**$11,556,329**	**$7,182,797**	**-37.8%**
Capital Project Fund						
Benefits						
PROJECT SALARY & BENEFITS	435.0310.7130	$0	$0	$3,100	$0	-100%
PROJECT SALARY & BENEFITS	435.15HH.7130	$0	$15,534	$0	$0	0%
PROJECT SALARY & BENEFITS	435.15NN.7130	$31,440	$0	$0	$0	0%
PROJECT SALARY & BENEFITS	435.17DD.7130	$21,802	$46,686	$15,372	$0	-100%
PROJECT SALARY & BENEFITS	435.17SS.7130	$0	$0	$5,000	$0	-100%
PROJECT SALARY & BENEFITS	435.18CC.7130	$384	$0	$0	$0	0%
PROJECT SALARY & BENEFITS	435.18PP.7130	$33,361	$18,788	$61,665	$0	-100%
PROJECT SALARY & BENEFITS	435.18XX.7130	$221,931	$0	$0	$0	0%
PROJECT SALARY & BENEFITS	435.19BB.7130	$0	$0	$8,951	$0	-100%
PROJECT SALARY & BENEFITS	435.19DD.7130	$2,398	$0	$0	$0	0%
PROJECT SALARY & BENEFITS	435.19FF.7130	$3,626	$0	$0	$0	0%
PROJECT SALARY & BENEFITS	435.19KK.7130	$0	$0	$15,000	$0	-100%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROJECT SALARY & BENEFITS	435.19MM.7130	$0	$125	$4,875	$0	-100%
PROJECT SALARY & BENEFITS	435.20GG.7130	$58,774	$69,282	$51,502	$0	-100%
PROJECT SALARY & BENEFITS	435.20JJ.7130	$236	$0	$0	$0	0%
PROJECT SALARY & BENEFITS	435.21BB.7130	$161,835	$90,140	$24,334	$0	-100%
PROJECT SALARY & BENEFITS	435.21KK.7130	$4,110	$118	$5,772	$0	-100%
PROJECT SALARY & BENEFIT	435.21PP.7130	$0	$8,702	$0	$0	0%
PROJECT SALARY & BENEFITS	435.21QQ.7130	$9	$0	$3,489	$0	-100%
PROJECT SALARY & BENEFITS	435.21SS.7130	$230	$22,503	$0	$0	0%
PROJECT SALARY & BENEFIT	435.22BB.7130	$0	$200,483	$123,517	$389,000	214.9%
PROJECT SALARY & BENEFIT	435.22DD.7130	$0	$0	$5,000	$0	-100%
PROJECT SALARY & BENEFIT	435.22HH.7130	$0	$0	$7,000	$0	-100%
PROJECT SALARY & BENEFIT	435.22NN.7130	$0	$0	$250,000	$0	-100%
PROJECT SALARY & BENEFIT	435.22OO.7130	$0	$2,743	$116,522	$0	-100%
PROJECT SALARY & BENEFIT	435.23BB.7130	$0	$0	$389,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23DD.7130	$0	$0	$10,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23FF.7130	$0	$0	$5,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23HH.7130	$0	$0	$7,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23JJ.7130	$0	$0	$5,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23KK.7130	$0	$0	$5,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23NN.7130	$0	$0	$20,000	$0	-100%
PROJECT SALARY & BENEFIT	435.23QQ.7130	$0	$0	$10,000	$0	-100%
Total Benefits:		**$540,136**	**$475,103**	**$1,152,099**	**$389,000**	**-66.2%**
Supplies and Services						
OFFICE EXPENSE	435.18PP.7424	$0	$33	$0	$0	0%
SPECIAL DEPARTMENTAL	435.17DD.7427	$0	$11	$0	$0	0%
PROF & SPECIAL SERVICES	435.0310.7430	$4,824	$0	$7,225	$0	-100%
PROF & SPECIAL SERVICES	435.15NN.7430	$22,450	$0	$0	$0	0%
PROF & SPECIAL SERVICES	435.16BB.7430	$0	$0	$0	$57,500	N/A
PROF & SPECIAL SERVICES	435.17DD.7430	$102,509	$30,066	$44,657	$0	-100%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
PROF & SPECIAL SERVICES	435.17KK.7430	$0	$0	$0	$85,000	N/A
PROF & SPECIAL SERVICES	435.17SS.7430	$0	$0	$10,000	$0	-100%
PROF & SPECIAL SERVICES	435.18BB.7430	$1,972	$0	$0	$0	0%
PROF & SPECIAL SERVICES	435.18PP.7430	$297,621	$55,082	$3,189	$0	-100%
PROF & SPECIAL SERVICES	435.18TT.7430	$0	$0	$50,000	$0	-100%
PROF & SPECIAL SERVICES	435.18XX.7430	$73,401	$0	$0	$0	0%
PROF & SPECIAL SERVICES	435.20AA.7430	$0	$0	$30,000	$0	-100%
PROF & SPECIAL SERVICES	435.20GG.7430	$13,383	$18,103	$232,327	$0	-100%
PROF & SPECIAL SERVICES	435.21BB.7430	$17,887	$42,691	$11,351	$0	-100%
PROF & SPECIAL SERVICES	435.21KK.7430	$10,150	$0	$4,850	$0	-100%
PROF & SPECIAL SERVICES	435.21QQ.7430	$0	$720	$0	$0	0%
PROF & SPECIAL SERVICES	435.21SS.7430	$36,053	$22,603	$38,073	$0	-100%
PROF & SPECIAL SERVICES	435.22BB.7430	$0	$61,803	$94,612	$50,000	-47.2%
PROF & SPECIAL SERVICES	435.22JJ.7430	$0	$0	$55,000	$0	-100%
PROF & SPECIAL SERVICES	435.22NN.7430	$0	$0	$400,000	$0	-100%
PROF & SPECIAL SERVICES	435.23BB.7430	$0	$0	$50,000	$0	-100%
PROF & SPECIAL SERVICES	435.23DD.7430	$0	$0	$10,000	$0	-100%
PROF & SPECIAL SERVICES	435.23LL.7430	$0	$0	$50,000	$0	-100%
PROF & SPECIAL SERVICES	435.23NN.7430	$0	$0	$100,000	$0	-100%
PROF & SPECIAL SERVICES	435.23OO.7430	$0	$0	$47,500	$0	-100%
Total Supplies and Services:		**$580,250**	**$231,112**	**$1,238,783**	**$192,500**	**-84.5%**
Capital Outlay						
IMP OTHER THAN BUILDING	435.0310.7883	$0	$0	$41,735	$0	-100%
IMP OTHER THAN BUILDING	435.0706.7883	$0	$0	$0	$507,000	N/A
IMP OTHER THAN BUILDING	435.15DD.7883	$0	$0	$0	$150,000	N/A
IMP OTHER THAN BUILDING	435.15MM.7883	$0	$0	$0	$475,000	N/A
IMP OTHER THAN BUILDING	435.16BB.7883	$0	$0	$0	$2,500	N/A
IMP OTHER THAN BUILDING	435.16GG.7883	$0	$0	$0	$320,000	N/A
IMP OTHER THAN BUILDING	435.17DD.7883	$1,025	$1,377,476	$1,123,828	$0	-100%
IMP OTHER THAN BUILDING	435.17FF.7883	$0	$0	$10,649	$0	-100%
IMP OTHER THAN BUILDING	435.17PP.7883	$8,314	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.17SS.7883	$23,801	$24,711	$280,018	$0	-100%
IMP OTHER THAN BUILDING	435.17TT.7883	$2,541	$1,427	$0	$0	0%
IMP OTHER THAN BUILDING	435.18HH.7883	$3,265	$2,723	$64,530	$45,000	-30.3%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
IMP OTHER THAN BUILDING	435.18PP.7883	$432,482	$909,191	$168,058	$0	-100%
IMP OTHER THAN BUILDING	435.18WW.7883	$10,339	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.18XX.7883	$4,717,754	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.19BB.7883	$0	$98,258	$0	$0	0%
IMP OTHER THAN BUILDING	435.19DD.7883	$38,551	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.19FF.7883	$14,578	$1,650	$0	$0	0%
IMP OTHER THAN BUILDING	435.19HH.7883	$0	$674	$0	$0	0%
IMP OTHER THAN BUILDING	435.19KK.7883	$47,789	$6,979	$60,000	$0	-100%
IMP OTHER THAN BUILDING	435.19LL.7883	$80,056	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.19MM.7883	$37,146	$6,200	$39,654	$0	-100%
IMP OTHER THAN BUILDING	435.20CC.7883	$6,750	$18,250	$0	$0	0%
IMP OTHER THAN BUILDING	435.20DD.7883	$0	$0	$60,000	$0	-100%
IMP OTHER THAN BUILDING	435.20GG.7883	$2,537	-$292	$1,000,292	$0	-100%
IMP OTHER THAN BUILDING	435.20JJ.7883	$165,479	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.20PP.7883	$0	$0	$0	$108,000	N/A
IMP OTHER THAN BUILDING	435.21AA.7883	$51,407	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.21BB.7883	$501,612	$2,119,465	$0	$0	0%
IMP OTHER THAN BUILDING	435.21GG.7883	$0	$0	$150,000	$0	-100%
IMP OTHER THAN BUILDING	435.21KK.7883	$25,937	$30,603	$68,461	$0	-100%
IMP OTHER THAN BUILDING	435.21NN.7883	$53,467	$0	$0	$0	0%
IMP OTHER THAN BUILDING	435.21OO.7883	$3,661,217	$516,541	$0	$0	0%
IMP OTHER THAN BUILDING	435.21PP.7883	$0	$347,722	$0	$0	0%
IMP OTHER THAN BUILDING	435.21QQ.7883	$2,458	$9,683	$11,099	$0	-100%
IMP OTHER THAN BUILDING	435.21SS.7883	$0	$50	$1,338,790	$0	-100%
IMP OTHER THAN BUILDING	435.22AA.7883	$0	$0	$79,000	$0	-100%
IMP OTHER THAN BUILDING	435.22BB.7883	$0	$1,845,413	$645,276	$2,550,000	295.2%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
IMP OTHER THAN BUILDING	435.22DD.7883	$0	$0	$20,000	$40,000	100%
IMP OTHER THAN BUILDING	435.22FF.7883	$0	$3,695	$46,305	$0	-100%
IMP OTHER THAN BUILDING	435.22GG.7883	$0	$175,000	$0	$0	0%
IMP OTHER THAN BUILDING	435.22HH.7883	$0	$0	$43,000	$0	-100%
IMP OTHER THAN BUILDING	435.22KK.7883	$0	$47,796	$0	$0	0%
IMP OTHER THAN BUILDING	435.23AA.7883	$0	$0	$200,000	$90,000	-55%
IMP OTHER THAN BUILDING	435.23BB.7883	$0	$0	$3,407,218	$0	-100%
IMP OTHER THAN BUILDING	435.23DD.7883	$0	$0	$220,000	$0	-100%
IMP OTHER THAN BUILDING	435.23EE.7883	$0	$0	$50,000	$0	-100%
IMP OTHER THAN BUILDING	435.23FF.7883	$0	$0	$45,000	$50,000	11.1%
IMP OTHER THAN BUILDING	435.23GG.7883	$0	$0	$175,000	$175,000	0%
IMP OTHER THAN BUILDING	435.23HH.7883	$0	$0	$43,000	$50,000	16.3%
IMP OTHER THAN BUILDING	435.23JJ.7883	$0	$0	$50,000	$55,000	10%
IMP OTHER THAN BUILDING	435.23KK.7883	$0	$0	$45,000	$50,000	11.1%
IMP OTHER THAN BUILDING	435.23LL.7883	$0	$0	$200,000	$0	-100%
IMP OTHER THAN BUILDING	435.23OO.7883	$0	$0	$2,500	$50,000	1,900%
IMP OTHER THAN BUILDING	435.23PP.7883	$0	$0	$75,000	$0	-100%
IMP OTHER THAN BUILDING	435.23QQ.7883	$0	$0	$74,375	$0	-100%
MACHINERY & EQUIPMENT	435.0310.7884	$0	$8,449	$686	$0	-100%
MACHINERY & EQUIPMENT	435.15DD.7884	$0	$0	$0	$220,000	N/A
MACHINERY & EQUIPMENT	435.17FF.7884	$0	$0	$18,169	$500,000	2,652%
MACHINERY & EQUIPMENT	435.17NN.7884	$0	$0	$0	$400,000	N/A
MACHINERY & EQUIPMENT	435.17VV.7884	$37,449	$34,651	$59,176	$0	-100%
MACHINERY & EQUIPMENT	435.19KK.7884	$0	$0	$15,819	$0	-100%
MACHINERY & EQUIPMENT	435.20AA.7884	$0	$0	$24,000	$0	-100%
MACHINERY & EQUIPMENT	435.20KK.7884	$0	$550,000	$0	$0	0%
MACHINERY & EQUIPMENT	435.22CC.7884	$0	$514	$124,586	$62,550	-49.8%
MACHINERY & EQUIPMENT	435.22EE.7884	$0	$92,531	$177,045	$177,045	0%
MACHINERY & EQUIPMENT	435.22PP.7884	$0	$0	$125,000	$0	-100%
MACHINERY & EQUIPMENT	435.23MM.7884	$0	$0	$42,650	$37,650	-11.7%
MACHINERY & EQUIPMENT	435.23UU.7884	$0	$0	$150,000	$0	-100%
Total Capital Outlay:		**$9,925,955**	**$8,229,359**	**$10,574,916**	**$6,114,745**	**-42.2%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Operating Transfers						
OPERATING TRANSFERS OUT	435.980.9899	$787,083	$0	$0	$0	0%
Total Operating Transfers:		**$787,083**	**$0**	**$0**	**$0**	**0%**
Total Capital Project Fund:		**$11,833,423**	**$8,935,574**	**$12,965,798**	**$6,696,245**	**-48.4%**
Measure 0 Capital Fund						
Benefits						
PROJECT SALARY & BENEFITS	448.21MM.7130	$30,274	$39,315	$0	$0	0%
Total Benefits:		**$30,274**	**$39,315**	**$0**	**$0**	**0%**
Supplies and Services						
PROF & SPECIAL SERVICES	448.21MM.7430	$5,140	$856,508	$0	$0	0%
Total Supplies and Services:		**$5,140**	**$856,508**	**$0**	**$0**	**0%**
Capital Outlay						
IMP OTHER THAN BUILDING	448.21MM.7883	$0	$16,669	$3,302,896	$341,783	-89.7%
IMP OTHER THAN BUILDING	448.23RR.7883	$0	$0	$25,802,331	$0	-100%
IMP OTHER THAN BUILDING	448.23SS.7883	$0	$0	$24,484,034	$500,000	-98%
Total Capital Outlay:		**$0**	**$16,669**	**$53,589,261**	**$841,783**	**-98.4%**
Total Measure 0 Capital Fund:		**$35,414**	**$912,493**	**$53,589,261**	**$841,783**	**-98.4%**
Measure 0 Bond Fund						
Supplies and Services						
OTHER CHARGES	348.535.7438	$0	$0	$1,500	$1,500	0%
Total Supplies and Services:		**$0**	**$0**	**$1,500**	**$1,500**	**0%**
Debt Service						
BOND ISSUANCE COSTS	348.535.7774	$203,185	$210,424	$0	$0	0%
PRINCIPAL PAYMENT	348.535.7775	$1,140,000	$1,660,000	$3,000,000	$2,490,000	-17%
Series 2020 Bonds	*348.535.7775*	*$0*	*$0*	*$1,000,000*	*$780,000*	*-22%*
Series 2022 Bonds	*348.535.7775*	*$0*	*$0*	*$2,000,000*	*$1,710,000*	*-14.5%*
INTEREST EXPENSE	348.535.7776	$352,936	$636,000	$1,550,746	$1,875,250	20.9%
Series 2020 Bonds	*348.535.7776*	*$0*	*$0*	*$596,100*	*$565,500*	*-5.1%*
Series 2022 Bonds	*348.535.7776*	*$0*	*$0*	*$954,646*	*$1,309,750*	*37.2%*
DISCOUNT EXPENSE	348.535.7778	$66,477	$92,550	$0	$0	0%
Total Debt Service:		**$1,762,597**	**$2,598,974**	**$4,550,746**	**$4,365,250**	**-4.1%**
Operating Transfers						
OPERATING TRANSFERS OUT	348.980.9899	$20,000,000	$30,000,000	$0	$0	0%

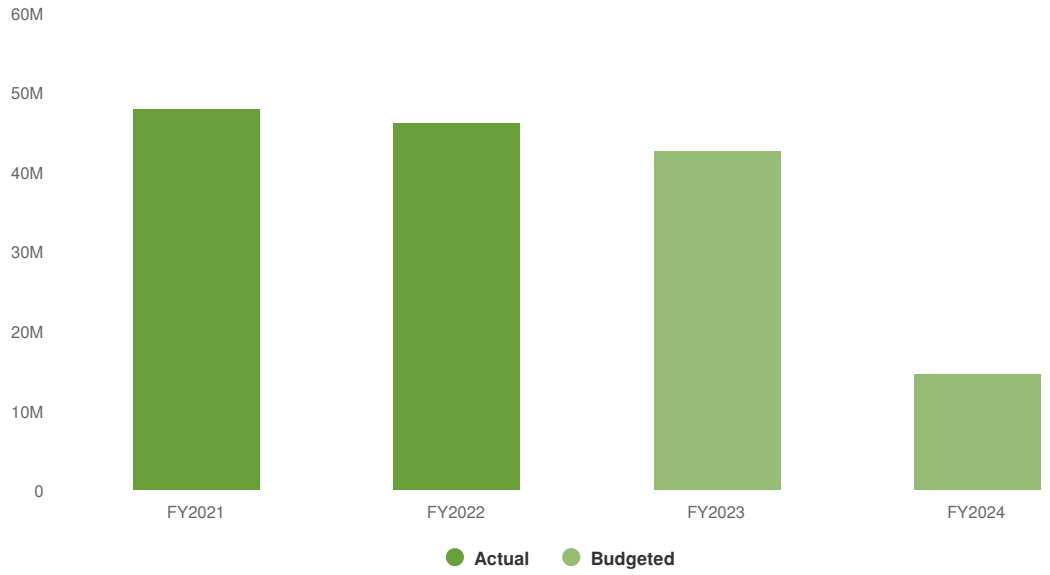
Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Operating Transfers:		**$20,000,000**	**$30,000,000**	**$0**	**$0**	**0%**
Total Measure 0 Bond Fund:		**$21,762,597**	**$32,598,974**	**$4,552,246**	**$4,366,750**	**-4.1%**
2016 Refunding Lease Rev						
Supplies and Services						
PROF & SPECIAL SERVICES	370.548.7430	$0	$2,500	$0	$0	0%
Total Supplies and Services:		**$0**	**$2,500**	**$0**	**$0**	**0%**
Debt Service						
PRINCIPAL PAYMENT	370.548.7775	$550,000	$570,000	$585,000	$630,000	7.7%
INTEREST EXPENSE	370.548.7776	$209,550	$192,750	$172,500	$136,600	-20.8%
PAYING AGENT FEES	370.548.7777	$1,250	$0	$2,600	$2,600	0%
Total Debt Service:		**$760,800**	**$762,750**	**$760,100**	**$769,200**	**1.2%**
Total 2016 Refunding Lease Rev:		**$760,800**	**$765,250**	**$760,100**	**$769,200**	**1.2%**
Total Governmental Funds:		**$55,461,098**	**$59,254,248**	**$92,484,798**	**$28,011,353**	**-69.7%**
Proprietary Funds						
Internal Service Funds						
Motor Vehicle Pool Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	641.980.9899	$50,000	$50,000	$50,000	$3,900	-92.2%
101.535 (Finance) Ops Supp	*641.980.9899*	*$0*	*$0*	*$15,000*	*$1,900*	*-87.3%*
101.745 (Maint Admin) Ops Supp	*641.980.9899*	*$0*	*$0*	*$35,000*	*$2,000*	*-94.3%*
Total Operating Transfers:		**$50,000**	**$50,000**	**$50,000**	**$3,900**	**-92.2%**
Total Motor Vehicle Pool Fund:		**$50,000**	**$50,000**	**$50,000**	**$3,900**	**-92.2%**
MIS Pool Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	647.980.9899	$146,570	$49,600	$49,600	$0	-100%
101.510 (CM Admin) - Ops Supp	*647.980.9899*	*$0*	*$0*	*$15,000*	*$0*	*-100%*
101.535 (Finance) - Ops Supp	*647.980.9899*	*$0*	*$0*	*$34,600*	*$0*	*-100%*
Total Operating Transfers:		**$146,570**	**$49,600**	**$49,600**	**$0**	**-100%**
Total MIS Pool Fund:		**$146,570**	**$49,600**	**$49,600**	**$0**	**-100%**
Workers Compensation Fund						
Operating Transfers						
OPERATING TRANSFERS OUT	690.980.9899	$649,734	$0	$0	$0	0%
Total Operating Transfers:		**$649,734**	**$0**	**$0**	**$0**	**0%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Workers Compensation Fund:		**$649,734**	**$0**	**$0**	**$0**	**0%**
Total Internal Service Funds:		**$846,304**	**$99,600**	**$99,600**	**$3,900**	**-96.1%**
Total Proprietary Funds:		**$846,304**	**$99,600**	**$99,600**	**$3,900**	**-96.1%**
Fiduciary Funds						
Private Purpose Trust						
Successor Agency To RDA						
Supplies and Services						
PROF & SPECIAL SERVICES	333.815.7430	$3,000	$4,450	$0	$0	0%
DEPRECIATION	333.815.7444	$697,519	$697,519	$0	$0	0%
SA ADMIN EXPENSE	333.815.7490	$14,390	$15,522	$23,256	$13,810	-40.6%
Total Supplies and Services:		**$714,909**	**$717,491**	**$23,256**	**$13,810**	**-40.6%**
Debt Service						
PRINCIPAL PAYMENT	333.815.7775	$0	$0	$1,555,000	$1,595,000	2.6%
INTEREST EXPENSE	333.815.7776	$384,467	$357,953	$334,192	$300,984	-9.9%
PAYING AGENT FEES	333.815.7777	$1,450	$0	$2,000	$2,000	0%
Total Debt Service:		**$385,917**	**$357,953**	**$1,891,192**	**$1,897,984**	**0.4%**
Total Successor Agency To RDA:		**$1,100,827**	**$1,075,445**	**$1,914,448**	**$1,911,794**	**-0.1%**
Total Private Purpose Trust:		**$1,100,827**	**$1,075,445**	**$1,914,448**	**$1,911,794**	**-0.1%**
Total Fiduciary Funds:		**$1,100,827**	**$1,075,445**	**$1,914,448**	**$1,911,794**	**-0.1%**
Total All Funds:		**$57,408,229**	**$60,429,293**	**$94,498,846**	**$29,927,047**	**-68.3%**

Revenues Summary

$14,802,851 **-$27,923,826**
(-65.35% vs. prior year)

NON-DEPARTMENTAL Actual vs. Budgeted



**Note - % Change compares FY 2024 Budget to FY 2023 Budget and not FY 2023 Estimated as most of this document does.*

Revenue by Fund

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Leases & Rentals						
RENTS/LEASES (REAL & PER)	101.540.4810	$1,200	$0	$2,400	$2,000	-16.7%
Total Leases & Rentals:		**$1,200**	**$0**	**$2,400**	**$2,000**	**-16.7%**
Miscellaneous Revenues						
OTHER REVENUE	101.540.4965	$3,155	$43,546	$5,400	$6,000	11.1%
Total Miscellaneous Revenues:		**$3,155**	**$43,546**	**$5,400**	**$6,000**	**11.1%**
Revenues						
TRANSACTION PROCESS FEE	101.540.4910	$80,151	$77,059	$84,600	$87,000	2.8%
Total Revenues:		**$80,151**	**$77,059**	**$84,600**	**$87,000**	**2.8%**
OFS - Operating Transfers						
OPERATING TRANSFERS IN	101.980.6899	$5,364,551	$866,425	$1,729,838	$3,087,412	78.5%
Total OFS - Operating Transfers:		**$5,364,551**	**$866,425**	**$1,729,838**	**$3,087,412**	**78.5%**
Total General Fund:		**$5,449,057**	**$987,030**	**$1,822,238**	**$3,182,412**	**74.6%**
Special Revenue						
Gas Tax Fund						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	204.980.6899	$1,289,914	$700,300	$1,847,300	$705,500	-61.8%
Total OFS - Operating Transfers:		**$1,289,914**	**$700,300**	**$1,847,300**	**$705,500**	**-61.8%**
Total Gas Tax Fund:		**$1,289,914**	**$700,300**	**$1,847,300**	**$705,500**	**-61.8%**
Lighting District Fund						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	207.980.6899	$1,559,098	$1,569,341	$940,341	$999,000	6.2%
Total OFS - Operating Transfers:		**$1,559,098**	**$1,569,341**	**$940,341**	**$999,000**	**6.2%**
Total Lighting District Fund:		**$1,559,098**	**$1,569,341**	**$940,341**	**$999,000**	**6.2%**
Environmental Svcs Fund						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	209.980.6899	$1,029,000	$437,000	$505,000	$187,000	-63%
Total OFS - Operating Transfers:		**$1,029,000**	**$437,000**	**$505,000**	**$187,000**	**-63%**
Total Environmental Svcs Fund:		**$1,029,000**	**$437,000**	**$505,000**	**$187,000**	**-63%**
Supplemental Law Enforce.						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	210.980.6899	$0	$29,000	$0	$0	0%
Total OFS - Operating Transfers:		**$0**	**$29,000**	**$0**	**$0**	**0%**

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Supplemental Law Enforce.:		**$0**	**$29,000**	**$0**	**$0**	**0%**
Arpa Fund						
Investments and Other Interest Income						
INVESTMENT EARNINGS	221.540.4410	$0	$15,346	$0	$0	0%
UNREALIZED GAINS/LOSSES	221.540.4431	$0	-$63,571	$0	$0	0%
Total Investments and Other Interest Income:		**$0**	**-$48,225**	**$0**	**$0**	**0%**
Intergovernmental Revenue						
FEDERAL AID	221.540.4538	$4,998,887	$0	$0	$0	0%
Total Intergovernmental Revenue:		**$4,998,887**	**$0**	**$0**	**$0**	**0%**
Total Arpa Fund:		**$4,998,887**	**-$48,225**	**$0**	**$0**	**0%**
Comm Facilities Dist #1						
Investments and Other Interest Income						
OTHER INTEREST	236.549.4450	$198	$99	$550	$550	0%
Total Investments and Other Interest Income:		**$198**	**$99**	**$550**	**$550**	**0%**
Special Assessments						
SPEC ASSESS COMM SVCS	236.549.5004	$145,394	$145,320	$146,350	$146,350	0%
Total Special Assessments:		**$145,394**	**$145,320**	**$146,350**	**$146,350**	**0%**
Total Comm Facilities Dist #1:		**$145,592**	**$145,419**	**$146,900**	**$146,900**	**0%**
Total Special Revenue:		**$9,022,491**	**$2,832,835**	**$3,439,541**	**$2,038,400**	**-40.7%**
Capital Project Fund						
OFS - Operating Transfers						
CAPITAL TRANSFERS IN	435.990.6999	$10,773,712	$8,841,186	$11,971,142	$6,189,245	-48.3%
Total OFS - Operating Transfers:		**$10,773,712**	**$8,841,186**	**$11,971,142**	**$6,189,245**	**-48.3%**
Total Capital Project Fund:		**$10,773,712**	**$8,841,186**	**$11,971,142**	**$6,189,245**	**-48.3%**
Measure 0 Capital Fund						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	448.980.6899	$20,000,000	$30,000,000	$0	$0	0%
Total OFS - Operating Transfers:		**$20,000,000**	**$30,000,000**	**$0**	**$0**	**0%**
Total Measure 0 Capital Fund:		**$20,000,000**	**$30,000,000**	**$0**	**$0**	**0%**
2016 Refunding Lease Rev						
Investments and Other Interest Income						
INVESTMENT EARNINGS	370.548.4410	$89	$6	$500	$500	0%
UNREALIZED GAINS/LOSSES	370.548.4431	-$23	-$85	$0	$0	0%

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Total Investments and Other Interest Income:		**$66**	**-$79**	**$500**	**$500**	**0%**
OFS - Operating Transfers						
OPERATING TRANSFERS IN	370.980.6899	$768,825	$763,750	$765,800	$766,600	0.1%
Total OFS - Operating Transfers:		**$768,825**	**$763,750**	**$765,800**	**$766,600**	**0.1%**
Total 2016 Refunding Lease Rev:		**$768,891**	**$763,671**	**$766,300**	**$767,100**	**0.1%**
Total Governmental Funds:		**$46,014,150**	**$43,424,723**	**$17,999,221**	**$12,177,157**	**-32.3%**
Proprietary Funds						
Internal Service Funds						
Motor Vehicle Pool Fund						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	641.980.6899	$97,000	$781,000	$388,400	$0	-100%
Total OFS - Operating Transfers:		**$97,000**	**$781,000**	**$388,400**	**$0**	**-100%**
Total Motor Vehicle Pool Fund:		**$97,000**	**$781,000**	**$388,400**	**$0**	**-100%**
MIS Pool Fund						
OFS - Operating Transfers						
OPERATING TRANSFERS IN	647.980.6899	$204,000	$182,652	$262,780	$703,900	167.9%
Total OFS - Operating Transfers:		**$204,000**	**$182,652**	**$262,780**	**$703,900**	**167.9%**
Total MIS Pool Fund:		**$204,000**	**$182,652**	**$262,780**	**$703,900**	**167.9%**
Total Internal Service Funds:		**$301,000**	**$963,652**	**$651,180**	**$703,900**	**8.1%**
Total Proprietary Funds:		**$301,000**	**$963,652**	**$651,180**	**$703,900**	**8.1%**
Fiduciary Funds						
Private Purpose Trust						
Successor Agency To RDA						
Investments and Other Interest Income						
INVESTMENT EARNINGS	333.815.4410	$198	$2,180	$0	$10,000	N/A
UNREALIZED GAINS/LOSSES	333.815.4431	-$5,245	-$6,416	$10,000	$0	-100%
Total Investments and Other Interest Income:		**-$5,046**	**-$4,236**	**$10,000**	**$10,000**	**0%**
Intergovernmental Revenue						
RDA TRUST ADMIN	333.815.4590	$21,956	$22,889	$23,256	$13,810	-40.6%
R P T T F	333.815.4591	$1,574,422	$1,886,704	$1,891,192	$1,897,984	0.4%
Total Intergovernmental Revenue:		**$1,596,378**	**$1,909,593**	**$1,914,448**	**$1,911,794**	**-0.1%**
Total Successor Agency To RDA:		**$1,591,332**	**$1,905,357**	**$1,924,448**	**$1,921,794**	**-0.1%**
Total Private Purpose Trust:		**$1,591,332**	**$1,905,357**	**$1,924,448**	**$1,921,794**	**-0.1%**
Agency Funds						

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Debt Service Fund-Lid #30						
Investments and Other Interest Income						
INVESTMENT EARNINGS	367.541.4410	$101	$129	$0	$0	0%
UNREALIZED GAINS/LOSSES	367.541.4431	-$189	-$607	$0	$0	0%
Total Investments and Other Interest Income:		**-$88**	**-$478**	**$0**	**$0**	**0%**
Total Debt Service Fund-Lid #30:		**-$88**	**-$478**	**$0**	**$0**	**0%**
Total Agency Funds:		**-$88**	**-$478**	**$0**	**$0**	**0%**
Total Fiduciary Funds:		**$1,591,244**	**$1,904,879**	**$1,924,448**	**$1,921,794**	**-0.1%**
Total All Funds:		**$47,906,394**	**$46,293,254**	**$20,574,849**	**$14,802,851**	**-28.1%**

540, 548, 549 - Non-Departmental (Finance)

GENERAL FUND - (101), DEBT SERVICE FUNDS (370), SPECIAL TAX LEVY FUND (236)
Program Manager - Finance Director

MISSION STATEMENT

- **101.540 - Effectively manage the City's general liability and property risk programs and provide for City-wide services not specifically provided for within individual departments.**
- **370.548 - Effectively administer the City's long-term debt obligations.**
- **236.549 - Administer the special tax revenues generated from the Cambrian 36 and San Jose neighborhood (post-annexation) and account for related expenditures.**

ONGOING RESPONSIBILITIES

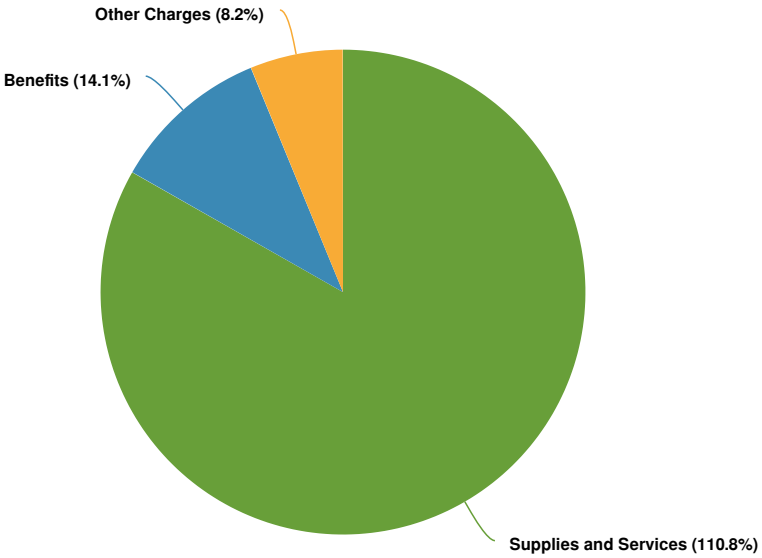
- 101.540
  - Administer General Liability and Property insurance programs
  - Serve as member on the City's Safety Committee
  - Maintain a framework from which policy decisions are made regarding user's fees and charges
  - Assist Safety Committee chairperson in updating Safety and Risk Management Policies and Procedures
- 370.548
  - Account for all transactions related to debt issuances and refinancings
  - Invest all idle funds in accordance with the City's Investment Policy and ensure safety, provide liquidity, and obtain a market yield in that specific order
  - Pay principal and interest on maturities of debt in a timely manner
  - Coordinate accounting of bond proceeds subject to arbitrage requirements
  - Restructure outstanding debt when economically feasible
  - Monitor service levels and performance reporting standards for this program
  - Monitor and submit Continuing Disclosure Information by required deadlines
- 236.549
  - Monitor the special tax revenues generated from the district
  - Ensure expenditures are related to costs of maintaining the district
  - Administer necessary reporting requirements related to the district including annual reporting

PERFORMANCE MEASURES (101.540)

	Measure	FY 21	FY 22	FY 23
1	Number of liability claims filed.	21	11	26
2	Total annual liability and property claims expense.	$111,494	$ 160,727	$ 101,552
3	Liability and property claims premium no more than 3% of total annual payroll.	2%	3%	4.42%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
Expense Objects					
Salaries	$0	$0	-$824,800	-$824,800	0%
Benefits	$0	$36,850	$350,000	$350,000	0%
Supplies and Services	$1,496,662	$1,847,062	$2,531,614	$2,757,933	8.9%
Other Charges	$115,548	$83,833	$245,878	$205,200	-16.5%
Total Expense Objects:	**$1,612,210**	**$1,967,744**	**$2,302,692**	**$2,488,333**	**8.1%**

Expenditures by Fund

This table shows expenditures by account code and type. Line-item detail for accounts (where applicable) is shown below the main account in italics and indented for FY 2023 Projected and FY 2024 Budgeted. Line-item detail will not appear for Actuals in FY 2021 or FY 2022.

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
All Funds						
Governmental Funds						
General Fund						
Salaries						
PERSONNEL - REGULAR	101.540.7001	$0	$0	-$824,800	-$824,800	0%
Vacancy Factor 2%	*101.540.7001*	*$0*	*$0*	*-$824,800*	*-$824,800*	*0%*
Total Salaries:		**$0**	**$0**	**-$824,800**	**-$824,800**	**0%**
Benefits						
PERS RETIREMENT	101.540.7106	$0	$36,850	$0	$0	0%
COMP/VAC PAYOFF	101.540.7121	$0	$0	$350,000	$350,000	0%
Leave Payouts (Back to Normal Levels)	*101.540.7121*	*$0*	*$0*	*$350,000*	*$350,000*	*0%*
Total Benefits:		**$0**	**$36,850**	**$350,000**	**$350,000**	**0%**
Supplies and Services						
UTILITIES-ELECT/GAS	101.540.7420	$282,751	$278,759	$326,218	$363,218	11.3%
PG&E, 2nd Street garage, Water, WVS	*101.540.7420*	*$0*	*$0*	*$326,218*	*$363,218*	*11.3%*
COMMUNICATIONS-PHONES	101.540.7421	$54,907	$52,591	$59,000	$59,000	0%
Civic Center Communications	*101.540.7421*	*$0*	*$0*	*$59,000*	*$59,000*	*0%*
OFFICE EXPENSE	101.540.7424	$909	$2,405	$4,500	$4,500	0%
PROF & SPECIAL SERVICES	101.540.7430	$29,710	$37,101	$259,000	$169,000	-34.7%
Sales Tax Audit & Consulting Services	*101.540.7430*	*$0*	*$0*	*$220,000*	*$130,000*	*-40.9%*
Quarterly Sales Tax Audit Services	*101.540.7430*	*$0*	*$0*	*$9,000*	*$9,000*	*0%*
Property Tax Audit & Consulting Services	*101.540.7430*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
Pension Costing Module	*101.540.7430*	*$0*	*$0*	*$15,000*	*$15,000*	*0%*
OTHER CONTRACTUAL SERVICE	101.540.7432	$3,080	$3,080	$3,100	$3,500	12.9%
2002 COP Administration Fee	*101.540.7432*	*$0*	*$0*	*$3,100*	*$3,500*	*12.9%*
INSURANCE & SURETY BONDS	101.540.7433	$695,409	$990,012	$1,100,330	$1,385,419	25.9%
PROF DEVELOPMENT & MTGS	101.540.7435	$0	$0	$1,000	$0	-100%
OTHER CHARGES	101.540.7438	$87,830	$104,218	$476,924	$472,754	-0.9%
Armored Car Services	*101.540.7438*	*$0*	*$0*	*$7,000*	*$7,000*	*0%*
Credit Card Transaction Fee (CH)	*101.540.7438*	*$0*	*$0*	*$66,000*	*$66,000*	*0%*
CEC ESCO Loan Payment	*101.540.7438*	*$0*	*$0*	*$75,924*	*$112,264*	*47.9%*
PGE ESCO Loan Payment	*101.540.7438*	*$0*	*$0*	*$328,000*	*$287,490*	*-12.4%*
FEES PAID TO STATE	101.540.7440	$530	$0	$1,000	$0	-100%
INSURANCE CLAIMS EXPENSE	101.540.7442	$111,494	$178,854	$100,000	$100,000	0%
General Liability (SIR)	*101.540.7442*	*$0*	*$0*	*$100,000*	*$100,000*	*0%*

Name	Account ID	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Budgeted	%Chg
OTHER INTEREST EXPENSE	101.540.7448	$0	$0	$500	$500	0%
Est. Interest on Refundable Deposits	*101.540.7448*	*$0*	*$0*	*$500*	*$500*	*0%*
ANNEXATION PMT - SAN JOSE	101.540.7458	$230,042	$200,042	$200,042	$200,042	0%
Annexation Payment - San Jose : Annexation Payment of SJ	*101.540.7458*	*$0*	*$0*	*$200,042*	*$200,042*	*0%*
Total Supplies and Services:		**$1,496,662**	**$1,847,062**	**$2,531,614**	**$2,757,933**	**8.9%**
Other Charges						
RETIREE HEALTH PREFUNDING	101.540.7626	$115,548	$83,833	$245,878	$205,200	-16.5%
Total Other Charges:		**$115,548**	**$83,833**	**$245,878**	**$205,200**	**-16.5%**
Total General Fund:		**$1,612,210**	**$1,967,744**	**$2,302,692**	**$2,488,333**	**8.1%**
Total Governmental Funds:		**$1,612,210**	**$1,967,744**	**$2,302,692**	**$2,488,333**	**8.1%**
Total All Funds:		**$1,612,210**	**$1,967,744**	**$2,302,692**	**$2,488,333**	**8.1%**

CAPITAL IMPROVEMENT PLAN

Capital Improvement Plan

This section of the budget contains the City's Adopted Five-Year Capital Improvement Plan (CIP). It also provides specific capital project details (including projected operating budget impacts) and a listing of carry forward projects.

In conjunction with the annual budget process, the City prepares a CIP that identifies anticipated project expenditures greater than $25,000 over a multi-year timeframe. The CIP provides the City with a strategic planning document that guides near- and medium-term expenditures for preservation of City infrastructure; major investments in existing or new facilities; and other asset maintenance and investment expenditures, including technology and communications systems. Projects shown in the first year receive budgetary appropriations as part of the FY 2024 budget approval process.

Summary

As shown below, the Adopted 2024-2028 CIP contains 80 projects of which 19 are new, an additional 36 have appropriations within the five-year plan, and 25 projects are carried over from prior years with no additional appropriations needed.

New Capital Projects	Total Budget	Funding Period	Source of Funds
Accessibility Ramps - FY28	$ 50,000	FY2028	Construction Tax
ADA Transition Plan - FY28	50,000	FY2028	CIPR
Annual Street Maintenance - FY28	2,989,000	FY2028	CIPR/SB1/Grants/VIF
Bike/Ped & Traffic Safety Impr - FY28	65,000	FY2028	Construction Tax/Grants
CCC - Building A HVAC Controls	85,000	FY2024	CIPR
CCC - Building A Sewer Line Replacement	135,000	FY2024 - FY2026	CIPR
CCC - Building M Roof Replacement	400,000	FY2024	CIPR
City Facilities Roof Replacement	2,302,700	FY2024 - FY2028	CIPR
City Hall - HVAC Chiller Replacement	150,000	FY2024	CIPR
City Hall Public Counters and Accessibility Improvements	220,000	FY2024	CIPR
Community Center Skate Park Renovation	220,000	FY2026	Park Fees
East Campbell Ave Plan Line	200,000	FY2028	CIPR
Los Gatos Creek County Park - Dog Park Reno	320,000	FY2024	Park Fees
Measure B Bike/Ped Educ & Enco - FY24 thru FY25	80,000	FY2024 - FY2025	Grants
Measure B Bike/Ped Educ & Enco - FY26 thru FY27	80,000	FY2026 - FY2027	Grants
Measure B Bike/Ped Educ & Enco - FY28	40,000	FY2028	Grants
Sidewalk, Curb & Gutter Impr - FY28	75,000	FY2028	Construction Tax
Traffic Calming Improvements - FY24	50,000	FY2024	Construction Tax
Virginia Park Landscape Improvements	110,000	FY2026	Park Fees
Sub-Total	**$ 7,621,700**		

Change to Appropriations	Total Budget	Funding Period	Source of Funds
Annual Street Maintenance - FY23 thru FY26 (increased by $2.989M)	$ 12,813,218	FY2023 - FY2026	Carryover - CIPR/SB1/Grants/VIF
Annual Street Maintenance - FY27 (increased by $200,000)	2,989,000	FY2027	CIPR/SB1/Grants/VIF
Sidewalk, Curb & Gutter Impr - FY24 (increased by $100,000)	175,000	FY2024	Construction Tax
Sub-Total	**$ 15,977,218**		

Change to Funding Period	Total Budget	Funding Period	Source of Funds
Campbell Avenue and Page Street Traffic Sig (moved from FY2024 to FY2025)	$ 332,000	FY2025	Developer Fees
Parking Guidance System (moved from FY2024 to FY2025)	230,000	FY2025	Developer Fees
Sub-Total	**$ 562,000**		

Existing Projects	Total Budget	Funding Period	Source of Funds
Accessibility Ramps - FY23	$ 50,000		Carryover - Construction Tax
Accessibility Ramps - FY24	50,000	FY2024	Construction Tax
Accessibility Ramps - FY25	50,000	FY2025	Construction Tax
Accessibility Ramps - FY26	50,000	FY2026	Construction Tax
Accessibility Ramps - FY27	50,000	FY2027	Construction Tax
ADA Transition Plan - FY22	50,000		Carryover - CIPR
ADA Transition Plan - FY23	50,000		Carryover - CIPR
ADA Transition Plan - FY24	50,000	FY2024	CIPR
ADA Transition Plan - FY25	50,000	FY2025	CIPR
ADA Transition Plan - FY26	50,000	FY2026	CIPR
ADA Transition Plan - FY27	50,000	FY2027	CIPR
Ainsley House Roof & Foundation Assess	120,000		Carryover - CIPR
Armored Rescue Vehicle	312,236	FY2024 - FY2026	Carryover - CIPR
Bike/Ped & Traffic Safety Impr - FY21	16,091		Carryover - Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY22	25,000		Carryover - Construction Tax
Bike/Ped & Traffic Safety Impr - FY23	55,000		Carryover - Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY24	55,000	FY2024	Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY25	55,000	FY2025	Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY26	55,000	FY2026	Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY27	65,000	FY2027	Construction Tax/Grants
Bridge Conditions Assessment	60,000	FY2024	VIF
Camden Avenue Resurfacing	1,376,862		Carryover - VIF
Campbell PDA Enhancements	650,000		Carryover - VIF/Grants
Campbell Water Tower Light Replacement	100,000	FY2024	Carryover - CIPR
CCC - Heritage Theatre Boiler	90,000	FY2024	CIPR
Citywide ITS Enhancement Phase 2	500,000	FY2024	CIPR/Grants
Civic Center Impr - Library Renovation	24,984,034	FY2024	Carryover - Grants/Bond Proceeds
Civic Center Impr - Police FF&E	1,500,000	FY2024	Carryover - Grants

Existing Projects (cont.)	Total Budget	Funding Period	Source of Funds
Civic Center Impr - Police Operations Bldg	25,802,331		Carryover - Grants/Bond Proceeds
Civic Center Impr - Shared Costs	3,908,706	FY2024 - FY2025	Carryover - Grants/Bond Proceeds
Comm Center Transformer Replacement	200,000		Carryover - CIPR
Community Center Bathroom Upgrades	64,530		Carryover - CIPR
Council Chambers Cablecast Equip Upgrade	52,746		Carryover - CIPR
General Hazardous Materials Survey - CCC	150,000		Carryover - CIPR
Hamilton Ave Hwy 17 Southbound Offramp	3,007,000	FY2024 - FY2025	CIPR/Developer Fees
Harriet Avenue Sidewalks	1,282,619		Carryover - CIPR/Env Srvs/Grants
JDM Improvements - Rincon - Design	50,000	FY2025	Park Fees
JDM Park Parking Lots	240,000		Carryover - Park Fees
JDM Restrooms Improvement - Budd	839,000	FY2024 - FY2025	Park Fees
Measure B Bike/Ped Educ & Enco - FY18 thru FY21	116,257		Carryover - Grants
Measure B Bike/Ped Educ & Enco - FY22 thru FY23	80,155		Carryover - Grants
Misc Storm Drain Improvements - FY23	50,000		Carryover - Environmental Services
Misc Storm Drain Improvements - FY25	50,000	FY2025	Enviornmental Services
Misc Storm Drain Improvements - FY27	50,000	FY2027	Enviornmental Services
Officer Safety Plan	1,596,121	FY2024 - FY2031	Carryover - CIPR
Police Mobile Data Computer Replacement	193,250	FY2024 - FY2027	Carryover - CIPR
Pruneyard Creek Trail Extension	250,000		Carryover - Developer Fees
Service Center Portable Bldg Replacement	345,018		Carryover - Land Sale
Service Pistol Replacement	150,000		Carryover - CIPR
Sidewalk, Curb & Gutter Impr - FY25	75,000	FY2025	Construction Tax
Sidewalk, Curb & Gutter Impr - FY26	75,000	FY2026	Construction Tax
Sidewalk, Curb & Gutter Impr - FY27	75,000	FY2027	Construction Tax
Silicon Valley Radio Communications System	59,176		Carryover - CIPR
SR 17/San Tomas/Camden/White Oaks Impr	1,007,500	FY2027	Grants
Traffic Calming Improvements - FY19	44,529		Carryover - Construction Tax
Traffic Calming Improvements - FY23	50,000		Carryover - Construction Tax
Sub-Total	**$ 70,433,161**		

Total 5-Year Capital Projects	**$ 94,594,079**

Project Funding Sources

Revenue for project expenditures comes from a number of funding sources, both restricted and discretionary. The Adopted Five-Year CIP totals $94.6 million. Nearly 60% of the Adopted 2024-2028 CIP budget is for the Measure O – Civic Center Improvements project. This project is a nearly $60 million, five-year project which is funded from proceeds of general obligation bond sales, as authorized by voters in 2018, as well as various State and local grants. Its current remaining balance is $56.2 million. Measure O funds are restricted funds whose expenditures are to be reviewed by an Oversight Committee appointed by the City Council.

The remaining $38.4 million in the 2024-2028 Adopted CIP budget comprises the following sources: Grant / Private funds which are restricted for specific uses, such as a County VTA grant for the widening of the Hamilton Avenue Highway 17 Southbound Offramp, totaling $13.8 million (15%); Vehicle Impact Fees are contributing a total of $6.7 million (7%) towards annual street maintenance; Gas Tax (SB1) funds are providing an additional $5.9 million (6%) towards annual street maintenance work; Parkland Dedication fees to pay for improvement projects at various parks or recreational facilities are funding a total of $1.8 million (2%); Capital Improvement Plan Reserves (CIPR) are contributing $8.9 million (9%); and Construction Tax and Environmental Service Funds are providing $1.3 million of the total $94.6 million in the Adopted Five-year CIP.

The CIPR, which is part of the General Fund, is the City's most flexible funding source and has historically been used for a wide range of project expenditures. By established City Policy, the CIPR receives a portion of available General Fund surplus at fiscal year-end. The availability of funds for the CIPR is dependent on actual expenditures and revenues in a given year. In years when revenues are strong or expenditures are lower than anticipated, CIPR increases. In years when revenues are lean and reserves are needed to balance the City's budget, the CIPR does not increase and adopted projects are required to be deferred or placed on the City's Unfunded Projects list.

The City projects an increase to CIPR of $550,000, $750,000, $1,000,000, $1,250,000 and $1,500,000 from FY 2024 through FY 2028.

Planning Commission Review

The Planning Commission held a Public Hearing to consider the Proposed CIP on May 9, 2023. During that meeting, the Commission found the five-year CIP is consistent with the City's General Plan and found the adopted projects in the CIP are to be either categorically exempt under the California Environmental Quality Act (CEQA), or have been considered under previous project approvals.

Assumptions and Operating Budget Impacts

The 2024-2028 CIP is prepared in accordance with certain assumptions about funding constraints, operating budget implications, City priorities, and work plans as summarized below:

- Project and equipment costs, where applicable, are based on department estimates. Cost estimates are based on current market and contract experience on similar projects, where available, or order of magnitude cost estimates for larger projects in the early phases of design. Projects managed by Public Works include "soft costs" such as staff costs for project management, design, inspection and administration, and consultant services as necessary.
- Ongoing operating costs for annual maintenance and technical support, as well as any new revenues, are projected for each capital project and, as appropriate, are reflected in the operating budget. For the current capital plan, due to the nature of the projects included in the plan, most of the projects are not expected to have a significant operating budget impact. Existing work plans, ongoing programs and service level requirements were taken into consideration in project scheduling.

Project Selection Criteria

Criteria used in evaluating project requests include:

- The project's relationship to the City's strategic goals and objectives
- The project's impact on the operating budget (if any)
- The nature of the project in terms of preservation of City assets versus new construction or acquisition
- Available financing
- Consequences of not completing the project (e.g., public safety)

Exhibits:

1. Financial Summary
2. FY 2024 Funded Projects (One-year plan)

3. Five-Year Funded Projects (Multi-year plan)
4. List of Carryovers
5. Funding Schedule
6. Unfunded List

Appendix:

1. Capital Project Descriptions

CIP Summaries - Sorted By Category

The following tables sort each capital project by category. Of the adopted $94.6 million, $1.1 million will be invested towards the Community Center, $2.1 million towards Parks & Open Space, $60 million towards Public Facility Buildings, $2.7 million towards Equipment and $28.7 million towards Streets & Signals.

Project #	Community Center Project Title	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining	TOTAL
24AA	(NEW) CCC - Building A HVAC Controls	$ -	$ 85,000	$ -	$ -	$ -	$ -	$ -	$ 85,000
24RR	(NEW) CCC - Building A Sewer Line Replacement	-	45,000	45,000	45,000	-	-	-	135,000
24SS	(NEW) CCC - Building M Roof Replacement	-	400,000	-	-	-	-	-	400,000
24OO	CCC - Heritage Theatre Boiler	-	90,000	-	-	-	-	-	90,000
23AA	Comm Center Transformer Replacement	200,000	-	-	-	-	-	-	200,000
18HH	Community Center Bathroom Upgrades	64,530	-	-	-	-	-	-	64,530
21GG	General Hazardous Materials Survey - CCC	150,000	-	-	-	-	-	-	150,000
	Sub-total	**$ 414,530**	**$ 620,000**	**$ 45,000**	**$ 45,000**	**$ -**	**$ -**	**$ -**	**$ 1,124,530**

Project #	Parks & Open Space Project Title	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining	TOTAL
26CC	(NEW) Community Center Skate Park Renovation	$ -	$ -	$ -	$ 220,000	$ -	$ -	$ -	$ 220,000
24WW	(NEW) Los Gatos Creek County Park - Dog Park Reno	-	320,000	-	-	-	-	-	320,000
26DD	(NEW) Virginia Park Landscape Improvements	-	-	-	110,000	-	-	-	110,000
25AA	JDM Improvements - Rincon - Design	-	-	50,000	-	-	-	-	50,000
23DD	JDM Park Parking Lots	240,000	-	-	-	-	-	-	240,000
24DD	JDM Restrooms Improvement - Budd	-	108,000	731,000	-	-	-	-	839,000
23LL	Pruneyard Creek Trail Extension	250,000	-	-	-	-	-	-	250,000
	Sub-total	**$ 490,000**	**$ 428,000**	**$ 781,000**	**$ 330,000**	**$ -**	**$ -**	**$ -**	**$ 2,029,000**

Project #	Public Facility (Buildings) Project Title	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining	TOTAL
28FF	(NEW) Accessibility Ramps - FY28	$ -	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
28HH	(NEW) ADA Transition Plan - FY28	-	-	-	-	-	50,000	-	50,000
24TT	(NEW) City Facilities Roof Replacement	-	475,000	475,000	463,000	332,700	557,000	-	2,302,700
24UU	(NEW) City Hall - HVAC Chiller Replacement	-	150,000	-	-	-	-	-	150,000
24VV	(NEW) City Hall Public Counters and Accessibility Impr	-	220,000	-	-	-	-	-	220,000
23FF	Accessibility Ramps - FY23	50,000	-	-	-	-	-	-	50,000
24FF	Accessibility Ramps - FY24	-	50,000	-	-	-	-	-	50,000
25FF	Accessibility Ramps - FY25	-	-	50,000	-	-	-	-	50,000
26FF	Accessibility Ramps - FY26	-	-	-	50,000	-	-	-	50,000
27FF	Accessibility Ramps - FY27	-	-	-	-	50,000	-	-	50,000
22HH	ADA Transition Plan - FY22	50,000	-	-	-	-	-	-	50,000
23HH	ADA Transition Plan - FY23	50,000	-	-	-	-	-	-	50,000
24HH	ADA Transition Plan - FY24	-	50,000	-	-	-	-	-	50,000
25HH	ADA Transition Plan - FY25	-	-	50,000	-	-	-	-	50,000
26HH	ADA Transition Plan - FY26	-	-	-	50,000	-	-	-	50,000
27HH	ADA Transition Plan - FY27	-	-	-	-	50,000	-	-	50,000
23NN	Ainsley House Roof & Foundation Assess	120,000	-	-	-	-	-	-	120,000
23SS	Civic Center Impr - Library Renovation	24,484,034	500,000	-	-	-	-	-	24,984,034
22JJ	Civic Center Impr - Police FF&E	55,000	1,445,000	-	-	-	-	-	1,500,000
23RR	Civic Center Impr - Police Operations Bldg	25,802,331	-	-	-	-	-	-	25,802,331
21MM	Civic Center Impr - Shared Costs	3,302,896	341,783	264,027	-	-	-	-	3,908,706
0310	Council Chambers Cablecast Equip Upgrade	52,746	-	-	-	-	-	-	52,746
17SS	Service Center Portable Bldg Replacement	345,018	-	-	-	-	-	-	345,018
	Sub-total	**$ 54,312,025**	**$ 3,231,783**	**$ 839,027**	**$ 563,000**	**$ 432,700**	**$ 657,000**	**$ -**	**$ 60,035,535**

Project #	Public Facility (Equipment) Project Title	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining	TOTAL
22CC	Armored Rescue Vehicle	$ 124,586	$ 62,550	$ 62,550	$ 62,550	$ -	$ -	$ -	$ 312,236
24MM	Bridge Conditions Assessment	-	60,000	-	-	-	-	-	60,000
23OO	Campbell Water Tower Light Replacement	50,000	50,000	-	-	-	-	-	100,000
22EE	Officer Safety Plan	177,045	177,045	177,045	177,045	177,372	177,967	532,602	1,596,121
23CC	Parking Guidance System	-	-	230,000	-	-	-	-	230,000
23MM	Police Mobile Data Computer Replacement	42,650	37,650	37,650	37,650	37,650	-	-	193,250
23UU	Service Pistol Replacement	150,000	-	-	-	-	-	-	150,000
17VV	Silicon Valley Radio Communications System	59,176	-	-	-	-	-	-	59,176
	Sub-total	**$ 603,457**	**$ 387,245**	**$ 507,245**	**$ 277,245**	**$ 215,022**	**$ 177,967**	**$ 532,602**	**$ 2,700,783**

CIP Summaries - By Category (cont.)

Project #	Streets & Signals Project Title	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining	TOTAL
28BB	(NEW) Annual Street Maintenance - FY28	$ -	$ -	$ -	$ -	$ -	$ 2,989,000	$ -	$ 2,989,000
28JJ	(NEW) Bike/Ped & Traffic Safety Impr - FY28	-	-	-	-	-	65,000	-	65,000
28AA	(NEW) East Campbell Ave Plan Line	-	-	-	-	-	200,000	-	200,000
24QQ	(NEW) Measure B Bike/Ped Educ & Enco - FY24 thru FY25	-	40,000	40,000	-	-	-	-	80,000
26QQ	(NEW) Measure B Bike/Ped Educ & Enco - FY26 thru FY27	-	-	-	40,000	40,000	-	-	80,000
28QQ	(NEW) Measure B Bike/Ped Educ & Enco - FY28	-	-	-	-	-	40,000	-	40,000
28GG	(NEW) Sidewalk, Curb & Gutter Impr - FY28	-	-	-	-	-	75,000	-	75,000
24KK	(NEW) Traffic Calming Improvements - FY24	-	50,000	-	-	-	-	-	50,000
23BB	Annual Street Maintenance - FY23 thru FY26	3,846,218	2,989,000	2,989,000	2,989,000	-	-	-	12,813,218
27BB	Annual Street Maintenance - FY27	-	-	-	-	2,989,000	-	-	2,989,000
21QQ	Bike/Ped & Traffic Safety Impr - FY21	16,091	-	-	-	-	-	-	16,091
22DD	Bike/Ped & Traffic Safety Impr - FY22	25,000	-	-	-	-	-	-	25,000
23JJ	Bike/Ped & Traffic Safety Impr - FY23	55,000	-	-	-	-	-	-	55,000
24JJ	Bike/Ped & Traffic Safety Impr - FY24	-	55,000	-	-	-	-	-	55,000
25JJ	Bike/Ped & Traffic Safety Impr - FY25	-	-	55,000	-	-	-	-	55,000
26JJ	Bike/Ped & Traffic Safety Impr - FY26	-	-	-	55,000	-	-	-	55,000
27JJ	Bike/Ped & Traffic Safety Impr - FY27	-	-	-	-	65,000	-	-	65,000
21SS	Camden Avenue Resurfacing	1,376,862	-	-	-	-	-	-	1,376,862
20DD	Campbell Avenue and Page Street Traffic Sig	60,000	-	272,000	-	-	-	-	332,000
22NN	Campbell PDA Enhancements	650,000	-	-	-	-	-	-	650,000
24NN	Citywide ITS Enhancement Phase 2	-	500,000	-	-	-	-	-	500,000
24CC	Hamilton Ave Hwy 17 Southbound Offramp	-	507,000	100,000	2,400,000	-	-	-	3,007,000
20GG	Harriet Avenue Sidewalks	1,282,619	-	-	-	-	-	-	1,282,619
22OO	Measure B Bike/Ped Educ & Enco - FY18 thru FY21	116,257	-	-	-	-	-	-	116,257
23QQ	Measure B Bike/Ped Educ & Enco - FY22 thru FY23	80,155	-	-	-	-	-	-	80,155
23EE	Misc Storm Drain Improvements - FY23	50,000	-	-	-	-	-	-	50,000
25EE	Misc Storm Drain Improvements - FY25	-	-	50,000	-	-	-	-	50,000
27EE	Misc Storm Drain Improvements - FY27	-	-	-	-	50,000	-	-	50,000
24GG	Sidewalk, Curb & Gutter Impr - FY24	-	175,000	-	-	-	-	-	175,000
25GG	Sidewalk, Curb & Gutter Impr - FY25	-	-	75,000	-	-	-	-	75,000
26GG	Sidewalk, Curb & Gutter Impr - FY26	-	-	-	75,000	-	-	-	75,000
27GG	Sidewalk, Curb & Gutter Impr - FY27	-	-	-	-	75,000	-	-	75,000
26AA	SR 17/San Tomas/Camden/White Oaks Impr	-	-	-	-	1,007,500	-	-	1,007,500
19MM	Traffic Calming Improvements - FY19	44,529	-	-	-	-	-	-	44,529
23KK	Traffic Calming Improvements - FY23	50,000	-	-	-	-	-	-	50,000
	Sub-total	**$ 7,652,731**	**$ 4,316,000**	**$ 3,581,000**	**$ 5,559,000**	**$ 4,226,500**	**$ 3,369,000**	**$ -**	**$ 28,704,231**
	GRAND TOTAL	**$ 63,472,743**	**$ 8,983,028**	**$ 5,753,272**	**$ 6,774,245**	**$ 4,874,222**	**$ 4,203,967**	**$ 532,602**	**$ 94,594,079**

FY 2024 Funded Projects

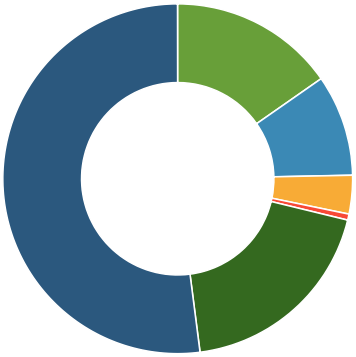
Projects that require new or additional appropriations for FY2024 are as follows. These appropriations were formally adopted by City Council on June 20, 2023. Projects with carryover appropriations that were previously approved do not require re-approval, but may be modified by Council if desired.

Total Capital Requested

$8,983,028

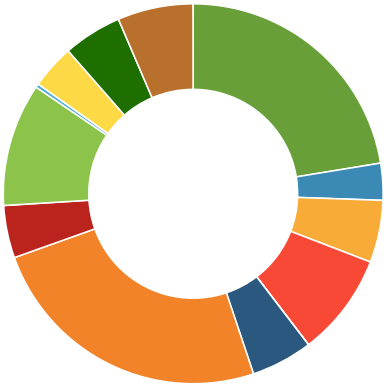
26 Capital Improvement Projects

Total Funding Requested by Department



Building Maintenance (15%)	$1,375,000.00
City Manager (9%)	$841,783.00
Engineering (4%)	$320,000.00
Mis Services (1%)	$50,000.00
Public Safety (19%)	$1,722,245.00
Public Works (52%)	$4,674,000.00
TOTAL	**$8,983,028.00**

Total Funding Requested by Source



CIPR (22%)	$2,142,245.00
Construction Tax (3%)	$300,000.00
Developer Fees (5%)	$507,000.00
Measure B (9%)	$837,000.00
Other (0%)	$.0000
Other Local Grant (5%)	$500,000.00
Other State Grant (25%)	$2,359,225.00
Park Fees (4%)	$428,000.00
SB1 (10%)	$1,000,000.00
TDA (0%)	$30,000.00
VIF (Building) (4%)	$360,000.00
VIF (Garbage) (5%)	$477,000.00
VRF (6%)	$615,000.00
TOTAL	**$9,555,470.00**

Public Works Requests

Itemized Requests for 2024

2016 Meas B Bike/Pedestrian Educ & Encourage - FY24 & FY25 **$40,000**

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after...

Annual Accessibility Ramps - FY24 **$50,000**

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Annual ADA Transition Plan Improvements - FY24 **$50,000**

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes...

Annual Bike/Pedestrian and Traffic Safety Improvements - FY24 **$55,000**

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other...

Annual Sidewalk, Curb, & Gutter Improvements - FY24 **$175,000**

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds...

Annual Street Maintenance - FY23 **$2,989,000**

This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY23 through FY26 will provide pavement treatment on Hamilton Ave. In addition to the Capital Improvement Program Reserve...

Bridge Conditions Assessment Report **$60,000**

The project will provide a conditions assessment of local bridges under the maintenance jurisdiction of the City including pedestrian bridges. The report will be used to guide future programming of necessary bridge improvements.

Campbell Community Center - Heritage Theater Boiler Replacement **$90,000**

Replacement of the existing Heritage Theater boiler unit. The existing boiler has out lived the useful and efficient life expectancy to provide optimum heating operations. It has shown signs of operational malfunctions and...

Citywide ITS Enhancements Phase 2 **$500,000**

Purchase and install or replace ITS equipment including traffic signal controller cabinets; battery backup systems for traffic signals at railroad crossings and school crossings; video detection systems, emergency vehicle preemption equipment, and...

Hamilton Ave Highway 17 Southbound Offramp **$507,000**

To improve operations, the widening of SR17 southbound/Hamilton Avenue off-ramp is planned for three left turn lanes, one through lane and one right turn lane. The project is included on the Valley Transportation Authority (VTA) Valley...

John D. Morgan Park - Budd - Restroom Improvements **$108,000**

This project will replace the current restroom building (built in 2004) located on the Budd Avenue side of the John D. Morgan Park with increased capacity and accessible accommodations.

Traffic Calming Improvements FY24 **$50,000**

This project will allow staff to address traffic calming issues in various neighborhoods throughout the City - consistent with the Traffic Calming Policy: engaging the community and constructing improvements to reduce speeds and volume on streets...

Total: $4,674,000

Building Maintenance Requests

Itemized Requests for 2024

Campbell Community Center - Building A HVAC Controls **$85,000**

Campbell Community Center - Building A HVAC controls - the existing controls have lived beyond useful life. We have spent a substantial amount of money on repair work that no longer helps. We will be installing the new Honeywell controls system...

Campbell Community Center - Building A Sewer Line Replacement **$45,000**

Campbell Community Center – Building A Sewer Line Replacement – the existing cast iron sewer line system beneath the building is beginning to decay and causing repeated backups and clogging the lines. We have found areas of broken, or...

Campbell Community Center - Building M Roof Replacement **$400,000**

Campbell Community Center - Building M re-roof - The roof has significant leaks in most of the areas of the building. Originally, it was scheduled to be "face-lifted" but after all this time and the recent rain events revealed the roof...

City Facilities Roof Replacement **$475,000**

Remove and replace existing roof materials that are in decline due to age and passing their respective life expectancy.

City Hall - HVAC Chiller Replacement **$150,000**

City Hall - HVAC Chiller Unit replacement - the existing chiller has reached its useful life. An item we have spent a substantial amount of money on repair work that no longer helps. We are also requesting this project be funded due to the...

City Hall Public Counters and Accessibility Improvements **$220,000**

Design and replace new accessible public counters at various areas in City Hall, including the following areas: City Manager's Office, Council Chambers, Finance, Community Development, and Public Works. All new counters will be ADA...

Total: $1,375,000

Public Safety Requests

Itemized Requests for 2024

Armored Rescue Vehicle **$62,550**

The Campbell Police Department acquired a V150 armored rescue vehicle from the Department of Defense 1033 program in 1998. At the request of the Department of Defense the vehicle was returned on August 22, 2019 having reached the end of its...

Civic Center Improvements - Police Facility Furniture, Fixtures and Equipment (FF&E) Design **$1,445,000**

Staff will work with the Furniture, Fixtures and Equipment (FF&E) design consultant to acquire ergonomically appropriate office FF&E that meets the needs of Police Department staff.

Officer Safety Plan **$177,045**

The Police Department has been an early adopter of technology such as body worn cameras, in car video systems, and Tasers, resulting in increased transparency and community trust, successful case filing and evidence collection, and improved...

Police Mobile Data Computer Replacement **$37,650**

The Police Department utilizes Mobile Data Computers to run our computer-automated dispatch, the Axon Fleet In-Car camera systems, Tri-Tech report writing, and other web-based services. Officers receive critical information regarding the calls...

Total: $1,722,245

Mis Services Requests

Itemized Requests for 2024

Campbell Water Tower Light Replacement **$50,000**

The Campbell Water tower lighting system consists of two separate and distinct components; the light control system and the lights themselves. The lighting control system was replaced in 2020. The upgrade allowed more acceptable levels of...

Total: $50,000

City Manager Requests

Itemized Requests for 2024

Civic Center Improvements - Library Renovation **$500,000**

The Campbell Library is operated by the Santa Clara County Library District (SCCLD). The hours of operations are seven days a week, accommodating over 1,000 visitors daily. Constructed in the early 1970's, the Library is subject to building...

Civic Center Improvements - Shared Costs **$341,783**

This project will address the objectives and needs of the Measure O Program as approved by the Campbell voters in November 2018 and as approved by the City Council. The Shared Cost project will project resources for the overall project...

Total: $841,783

Engineering Requests

Itemized Requests for 2024

Dog Park Renovation - Los Gatos Creek County Park	**$320,000**

In collaboration with Santa Clara County Parks, renovate existing dog park located in County facility. Project will replace existing surfacing and fencing as appropriate. Also evaluate shade structure, seating areas, and drinking...

Total: $320,000

Five-Year FY 2024-2028 Funded Projects

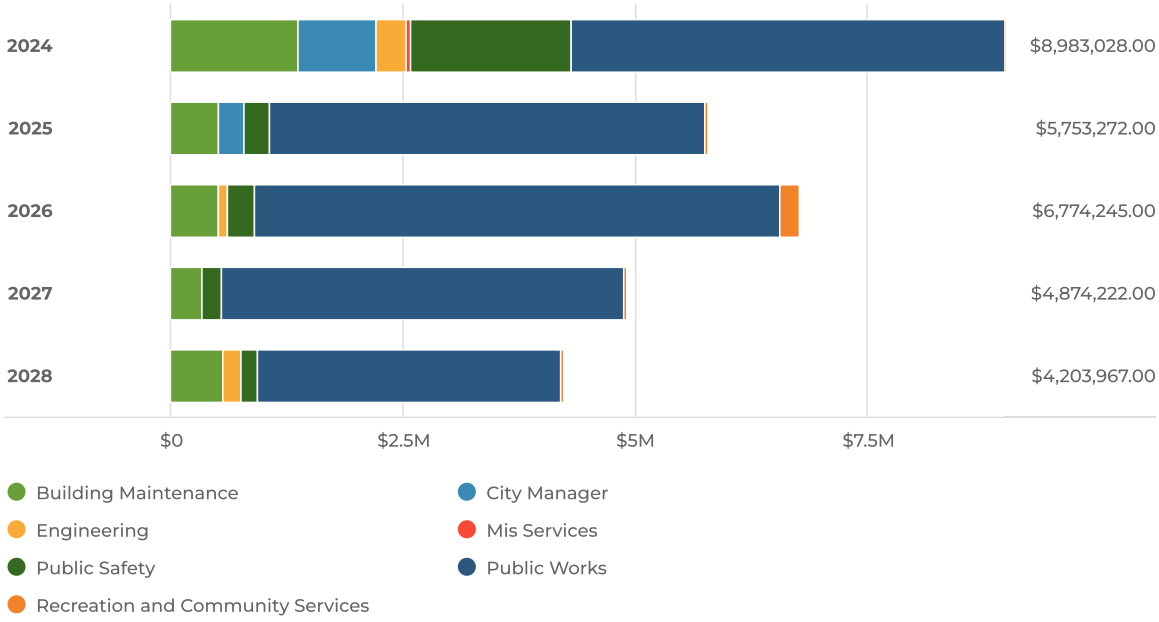
The Adopted 2024-2028 CIP amounts to a total of $94.6 million. Excluding carryovers, total capital requested is $30,588,734 for the five-year period. As seen in the one-year plan, $9.0 million is requested for FY2024 and is mostly attributed to the Civic Center Improvements Project as well as the City's Annual Street Maintenance Project.

Total Capital Requested

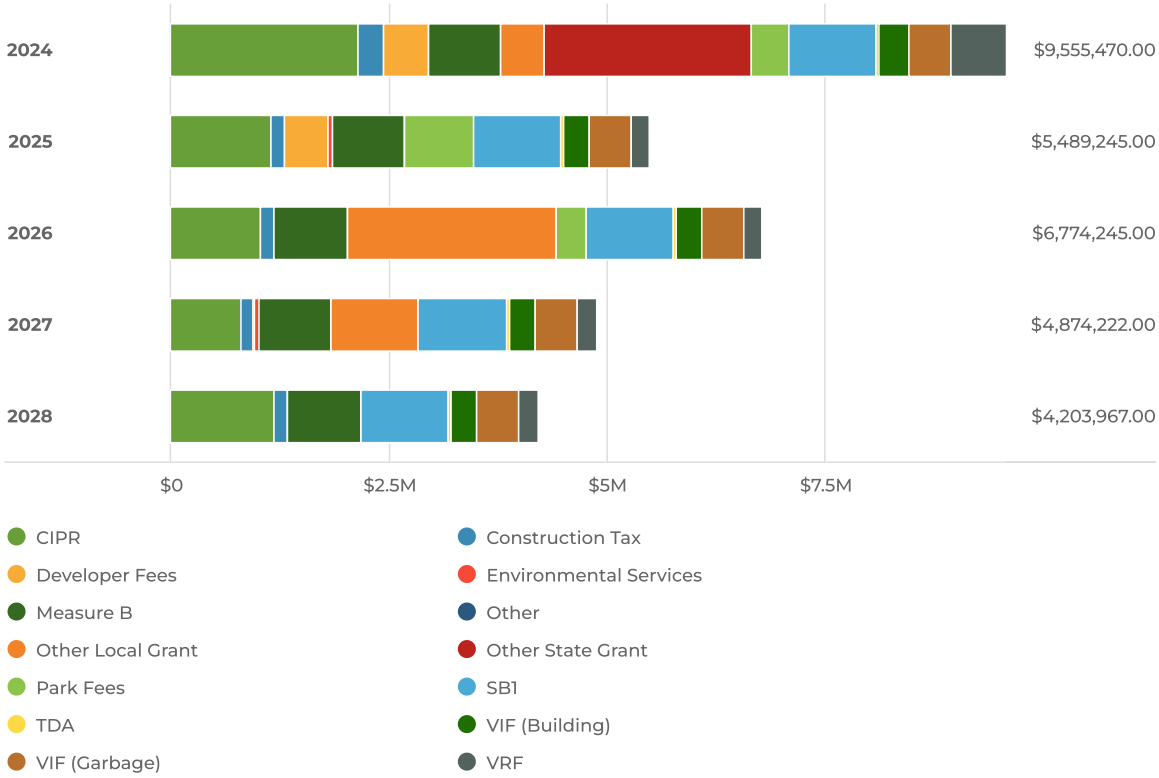
$30,588,734

80 Capital Improvement Projects

Total Funding Requested by Department



Total Funding Requested by Source



Public Works Requests

Itemized Requests for 2024-2028

2016 Meas B Bike/Pedestrian Educ & Encourage - FY24 & FY25 **$80,000**

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after...

2016 Meas B Bike/Pedestrian Educ & Encourage - FY26 & FY27 **$80,000**

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after...

2016 Meas B Bike/Pedestrian Educ & Encourage - FY28 **$40,000**

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after...

Annual Accessibility Ramps - FY24 **$50,000**

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Annual Accessibility Ramps - FY25 **$50,000**

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Annual Accessibility Ramps - FY26 **$50,000**

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Annual Accessibility Ramps - FY27 **$50,000**

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Annual Accessibility Ramps - FY28 **$50,000**

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Annual ADA Transition Plan Improvements - FY24 **$50,000**

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes...

Annual ADA Transition Plan Improvements - FY25 **$50,000**

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes...

Annual ADA Transition Plan Improvements - FY26 **$50,000**

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes...

Annual ADA Transition Plan Improvements - FY27 **$50,000**

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes...

Annual ADA Transition Plan Improvements - FY28 **$50,000**

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes...

Annual Bike/Pedestrian and Traffic Safety Improvements - FY24 **$55,000**

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other...

Annual Bike/Pedestrian and Traffic Safety Improvements - FY25 **$55,000**

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other...

Annual Bike/Pedestrian and Traffic Safety Improvements - FY26 **$55,000**

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other...

Annual Bike/Pedestrian and Traffic Safety Improvements - FY27 **$65,000**

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other...

Annual Bike/Pedestrian and Traffic Safety Improvements - FY28 **$65,000**

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other...

Annual Sidewalk, Curb, & Gutter Improvements - FY24 **$175,000**

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds...

Annual Sidewalk, Curb, & Gutter Improvements - FY25 **$75,000**

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds...

Annual Sidewalk, Curb, & Gutter Improvements - FY26 **$75,000**

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds...

Annual Sidewalk, Curb, & Gutter Improvements - FY27 **$75,000**

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds...

Annual Sidewalk, Curb, & Gutter Improvements - FY28 **$75,000**

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds...

Annual Street Maintenance - FY23 **$8,967,000**

This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY23 through FY26 will provide pavement treatment on Hamilton Ave. In addition to the Capital Improvement Program Reserve...

Annual Street Maintenance - FY27 **$2,989,000**

This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY27 will provide pavement treatment on collector and local streets. In addition to the Capital Improvement Program...

Annual Street Maintenance - FY28 **$2,989,000**

This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY27 will provide pavement treatment on collector and local streets. In addition to the Capital Improvement Program...

Bridge Conditions Assessment Report **$60,000**

The project will provide a conditions assessment of local bridges under the maintenance jurisdiction of the City including pedestrian bridges. The report will be used to guide future programming of necessary bridge improvements.

Campbell Avenue and Page Street Traffic Signal **$272,000**

This project will signalize the intersection of East Campbell Avenue and Page Street. The project schedule is contingent on the Cresleigh Homes Development Project completing their frontage improvements along East Campbell Avenue. It is funded by...

Campbell Community Center - Heritage Theater Boiler Replacement **$90,000**

Replacement of the existing Heritage Theater boiler unit. The existing boiler has out lived the useful and efficient life expectancy to provide optimum heating operations. It has shown signs of operational malfunctions and...

Citywide ITS Enhancements Phase 2 **$500,000**

Purchase and install or replace ITS equipment including traffic signal controller cabinets; battery backup systems for traffic signals at railroad crossings and school crossings; video detection systems, emergency vehicle preemption equipment, and...

Hamilton Ave Highway 17 Southbound Offramp **$3,007,000**

To improve operations, the widening of SR17 southbound/Hamilton Avenue off-ramp is planned for three left turn lanes, one through lane and one right turn lane. The project is included on the Valley Transportation Authority (VTA) Valley...

John D. Morgan Park - Budd - Restroom Improvements **$839,000**

This project will replace the current restroom building (built in 2004) located on the Budd Avenue side of the John D. Morgan Park with increased capacity and accessible accommodations.

John D. Morgan Park Improvements - Rincon - Design **$50,000**

This project will fund the design phase to identify enhancements and amenities located on the north end of John D. Morgan Park, near Rincon Avenue. The design and renovation of the playgrounds will increase play value to include a new play...

Miscellaneous Storm Drainage Improvements - FY25 **$50,000**

This biennial maintenance project provides minor drainage improvements to streets to increase safety and decrease pavement deterioration. Environmental Services Funds support this project.

Miscellaneous Storm Drainage Improvements - FY27 **$50,000**

This biennial maintenance project provides minor drainage improvements to streets to increase safety and decrease pavement deterioration. Environmental Services Funds support this project.

Parking Guidance System for Parking Garages **$230,000**

The City's Downtown parking garages have no parking guidance system. This project would guide drivers to available parking spaces in real-time by communicating parking occupancy in each stall. With the use of sensors, directional wayfinding...

SR 17 / San Tomas / Camden / White Oaks Improvement **$1,007,500**

To improve traffic operations and safety, implement the following: northbound SR17 off-ramp improvements to include signal at White Oaks with interconnect at San Tomas/Camden/White Oaks signal and lane reconfigurations. The project is included on...

Traffic Calming Improvements FY24 **$50,000**

This project will allow staff to address traffic calming issues in various neighborhoods throughout the City - consistent with the Traffic Calming Policy: engaging the community and constructing improvements to reduce speeds and volume on streets...

Total: $22,620,500

Recreation and Community Services Requests

Itemized Requests for 2024-2028

Community Center Skate Park Renovation **$220,000**

Design and implement improvements to the Campbell Community Center Skate Park. Remove existing skate park elements. Prepare new design of skate park with new elements. Procure and install elements.

Total: $220,000

Building Maintenance Requests

Itemized Requests for 2024-2028

Campbell Community Center - Building A HVAC Controls **$85,000**

Campbell Community Center - Building A HVAC controls - the existing controls have lived beyond useful life. We have spent a substantial amount of money on repair work that no longer helps. We will be installing the new Honeywell controls system...

Campbell Community Center - Building A Sewer Line Replacement **$135,000**

Campbell Community Center – Building A Sewer Line Replacement – the existing cast iron sewer line system beneath the building is beginning to decay and causing repeated backups and clogging the lines. We have found areas of broken, or...

Campbell Community Center - Building M Roof Replacement **$400,000**

Campbell Community Center - Building M re-roof - The roof has significant leaks in most of the areas of the building. Originally, it was scheduled to be "face-lifted" but after all this time and the recent rain events revealed the roof...

City Facilities Roof Replacement **$2,302,700**

Remove and replace existing roof materials that are in decline due to age and passing their respective life expectancy.

City Hall - HVAC Chiller Replacement **$150,000**

City Hall - HVAC Chiller Unit replacement - the existing chiller has reached its useful life. An item we have spent a substantial amount of money on repair work that no longer helps. We are also requesting this project be funded due to the...

City Hall Public Counters and Accessibility Improvements **$220,000**

Design and replace new accessible public counters at various areas in City Hall, including the following areas: City Manager's Office, Council Chambers, Finance, Community Development, and Public Works. All new counters will be ADA...

Total: $3,292,700

Public Safety Requests

Itemized Requests for 2024-2028

Armored Rescue Vehicle **$187,650**

The Campbell Police Department acquired a V150 armored rescue vehicle from the Department of Defense 1033 program in 1998. At the request of the Department of Defense the vehicle was returned on August 22, 2019 having reached the end of its...

Civic Center Improvements - Police Facility Furniture, Fixtures and Equipment (FF&E) Design **$1,445,000**

Staff will work with the Furniture, Fixtures and Equipment (FF&E) design consultant to acquire ergonomically appropriate office FF&E that meets the needs of Police Department staff.

Officer Safety Plan **$886,474**

The Police Department has been an early adopter of technology such as body worn cameras, in car video systems, and Tasers, resulting in increased transparency and community trust, successful case filing and evidence collection, and improved...

Police Mobile Data Computer Replacement **$150,600**

The Police Department utilizes Mobile Data Computers to run our computer-automated dispatch, the Axon Fleet In-Car camera systems, Tri-Tech report writing, and other web-based services. Officers receive critical information regarding the calls...

Total: $2,669,724

Mis Services Requests

Itemized Requests for 2024-2028

Campbell Water Tower Light Replacement **$50,000**

The Campbell Water tower lighting system consists of two separate and distinct components; the light control system and the lights themselves. The lighting control system was replaced in 2020. The upgrade allowed more acceptable levels of...

Total: $50,000

City Manager Requests

Itemized Requests for 2024-2028

Civic Center Improvements - Library Renovation **$500,000**

The Campbell Library is operated by the Santa Clara County Library District (SCCLD). The hours of operations are seven days a week, accommodating over 1,000 visitors daily. Constructed in the early 1970's, the Library is subject to building...

Civic Center Improvements - Shared Costs **$605,810**

This project will address the objectives and needs of the Measure O Program as approved by the Campbell voters in November 2018 and as approved by the City Council. The Shared Cost project will project resources for the overall project...

Total: $1,105,810

Engineering Requests

Itemized Requests for 2024-2028

Dog Park Renovation - Los Gatos Creek County Park **$320,000**

In collaboration with Santa Clara County Parks, renovate existing dog park located in County facility. Project will replace existing surfacing and fencing as appropriate. Also evaluate shade structure, seating areas, and drinking...

East Campbell Avenue Plan Line **$200,000**

This project will generate a Plan Line along East Campbell Avenue from Railway Avenue to Bascom Avenue. Based on the East Campbell Avenue Master Plan, the Plan Line will determine the street geometrics to include the type and width of lane lines...

Virginia Park Landscape Improvements **$110,000**

Renovate seating and landscaped areas throughout the park.

Total: $630,000

List of Carryovers

Project #	Project Title	Total Carryovers
23FF	Accessibility Ramps - FY23	50,000
22HH	ADA Transition Plan - FY22	50,000
23HH	ADA Transition Plan - FY23	50,000
23NN	Ainsley House Roof & Foundation Assess	120,000
23BB	Annual Street Maintenance - FY23 thru FY26	3,846,218
22CC	Armored Rescue Vehicle	124,586
21QQ	Bike/Ped & Traffic Safety Impr - FY21	16,091
22DD	Bike/Ped & Traffic Safety Impr - FY22	25,000
23JJ	Bike/Ped & Traffic Safety Impr - FY23	55,000
21SS	Camden Avenue Resurfacing	1,376,862
20DD	Campbell Avenue and Page Street Traffic Sig	60,000
22NN	Campbell PDA Enhancements	650,000
23OO	Campbell Water Tower Light Replacement	50,000
23SS	Civic Center Impr - Library Renovation	24,484,034
22JJ	Civic Center Impr - Police FF&E	55,000
23RR	Civic Center Impr - Police Operations Bldg	25,802,331
21MM	Civic Center Impr - Shared Costs	3,302,896
23AA	Comm Center Transformer Replacement	200,000
18HH	Community Center Bathroom Upgrades	64,530
0310	Council Chambers Cablecast Equip Upgrade	52,746
21GG	General Hazardous Materials Survey - CCC	150,000
20GG	Harriet Avenue Sidewalks	1,282,619
23DD	JDM Park Parking Lots	240,000
22OO	Measure B Bike/Ped Educ & Enco - FY18 thru FY21	116,257
23QQ	Measure B Bike/Ped Educ & Enco - FY22 thru FY23	80,155
23EE	Misc Storm Drain Improvements - FY23	50,000
22EE	Officer Safety Plan	177,045
23MM	Police Mobile Data Computer Replacement	42,650
23LL	Pruneyard Creek Trail Extension	250,000
17SS	Service Center Portable Bldg Replacement	345,018
23UU	Service Pistol Replacement	150,000
17VV	Silicon Valley Radio Communications System	59,176
19MM	Traffic Calming Improvements - FY19	44,529
23KK	Traffic Calming Improvements - FY23	50,000
	GRAND TOTAL	**$ 63,472,743**

CIP Funding Schedule - FY 2024 Through FY 2028

The following tables sort each project by funding source and details the timing of funding within the Five-Year CIP.

Available CIPR - Fund 101

Beginning Fund Balance	$ 1,144,790	$ 102,628	$ 175,383	$ (221,862)	$ (257,107)	$ 195,171	

Revenues	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
CIPR Funding Policy ($1.5M/yr Target)	$ 5,325,000	$ 275,000	$ 550,000	$ 750,000	$ 1,000,000	$ 1,250,000	$ 1,500,000
Transfer from Committed CIPR	80,083	80,083	-	-	-	-	-
Transfer from ARPA	1,665,000	-	1,665,000	-	-	-	-
Sub-Total Revenues	$ 7,070,083	$ 355,083	$ 2,215,000	$ 750,000	$ 1,000,000	$ 1,250,000	$ 1,500,000

Expenditures	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Transferred to Committed CIPR	$ (1,397,245)	$ (1,397,245)	$ -	$ -	$ -	$ -	$ -
Sub-Total Expenditures	$ (1,397,245)	$ (1,397,245)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
22CC	Armored Rescue Vehicle	P	$ 187,650	$ -	$ (62,550)	$ (62,550)	$ (62,550)	$ -	$ -	$ -
22EE	Officer Safety Plan	P	1,419,076	-	(177,045)	(177,045)	(177,045)	(177,372)	(177,967)	(532,602)
23BB	Annual Street Maintenance - FY23 thru FY26	P	600,000	-	(200,000)	(200,000)	(200,000)	-	-	-
23MM	Police Mobile Data Computer Replacement	P	150,600	-	(37,650)	(37,650)	(37,650)	(37,650)	-	-
23OO	Campbell Water Tower Light Replacement	P	50,000	-	(50,000)	-	-	-	-	-
24CC	Hamilton Ave Hwy 17 Southbound Offramp	P	100,000	-	-	(100,000)	-	-	-	-
24HH	ADA Transition Plan - FY24	P	50,000	-	(50,000)	-	-	-	-	-
24NN	Citywide ITS Enhancement Phase 2	P	100,000	-	(100,000)	-	-	-	-	-
24OO	CCC - Heritage Theatre Boiler	P	90,000	-	(90,000)	-	-	-	-	-
24AA	CCC - Building A HVAC Controls	N	85,000	-	(85,000)	-	-	-	-	-
24RR	CCC - Building A Sewer Line Replacement	N	135,000	-	(45,000)	(45,000)	(45,000)	-	-	-
24SS	CCC - Building M Roof Replacement	N	400,000	-	(400,000)	-	-	-	-	-
24TT	City Facilities Roof Replacement	N	2,302,700	-	(475,000)	(475,000)	(463,000)	(332,700)	(557,000)	-
24UU	City Hall - HVAC Chiller Replacement	N	150,000	-	(150,000)	-	-	-	-	-
24VV	City Hall Public Counters and Accessibility Impr	N	220,000	-	(220,000)	-	-	-	-	-
25HH	ADA Transition Plan - FY25	P	50,000	-	-	(50,000)	-	-	-	-
26HH	ADA Transition Plan - FY26	P	50,000	-	-	-	(50,000)	-	-	-
27BB	Annual Street Maintenance - FY27	P	200,000	-	-	-	-	(200,000)	-	-
27HH	ADA Transition Plan - FY27	P	50,000	-	-	-	-	(50,000)	-	-
28BB	Annual Street Maintenance - FY28	N	200,000	-	-	-	-	-	(200,000)	-
28HH	ADA Transition Plan - FY28	N	50,000	-	-	-	-	-	(50,000)	-
28AA	East Campbell Ave Plan Line	N	200,000	-	-	-	-	-	(200,000)	-
	Sub-Total Expenditures		$ 6,840,026	$ -	$ (2,142,245)	$ (1,147,245)	$ (1,035,245)	$ (797,722)	$ (1,184,967)	$ (532,602)

Surplus/Deficit	$ (1,042,162)	$ 72,755	$ (397,245)	$ (35,245)	$ 452,278	$ 315,033	
Ending Fund Balance	$ 102,628	$ 175,383	$ (221,862)	$ (257,107)	$ 195,171	$ 510,204	

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Committed CIPR - Fund 101

Beginning Fund Balance	$ 897,782	$ -	$ -	$ -	$ -	$ -	

Revenues	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Transferred from Available CIPR	$ 1,397,245	$ 1,397,245	$ -	$ -	$ -	$ -	$ -
Sub-Total Revenues	$ 1,397,245	$ 1,397,245	$ -	$ -	$ -	$ -	$ -

Expenditures	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Projected Completed Projects	$ (174,770)	$ (174,770)	$ -	$ -	$ -	$ -	$ -
Transfer to to Available CIPR	(80,083)	(80,083)	-	-	-	-	-
Sub-Total Expenditures	$ (254,853)	$ (254,853)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
17VV	Silicon Valley Radio Communications System	C	$ 59,176	$ (59,176)	$ -	$ -	$ -	$ -	$ -	$ -
18HH	Community Center Bathroom Upgrades	C	64,530	(64,530)	-	-	-	-	-	-
20GG	Harriet Avenue Sidewalks	C	179,187	(179,187)	-	-	-	-	-	-
21GG	General Hazardous Materials Survey - CCC	C	150,000	(150,000)	-	-	-	-	-	-
22CC	Armored Rescue Vehicle	P	124,586	(124,586)	-	-	-	-	-	-
22EE	Officer Safety Plan	P	177,045	(177,045)	-	-	-	-	-	-
22HH	ADA Transition Plan - FY22	C	50,000	(50,000)	-	-	-	-	-	-
23AA	Comm Center Transformer Replacement	C	200,000	(200,000)	-	-	-	-	-	-
23BB	Annual Street Maintenance - FY23 thru FY26	P	623,000	(623,000)	-	-	-	-	-	-
23HH	ADA Transition Plan - FY23	C	50,000	(50,000)	-	-	-	-	-	-
23MM	Police Mobile Data Computer Replacement	P	42,650	(42,650)	-	-	-	-	-	-
23NN	Ainsley House Roof & Foundation Assess	C	120,000	(120,000)	-	-	-	-	-	-
23OO	Campbell Water Tower Light Replacement	P	50,000	(50,000)	-	-	-	-	-	-
23UU	Service Pistol Replacement	C	150,000	(150,000)	-	-	-	-	-	-
	Sub-Total Expenditures		$ 2,040,174	$ (2,040,174)	$ -	$ -	$ -	$ -	$ -	$ -
	Surplus/Deficit			$ (897,782)	$ -	$ -	$ -	$ -	$ -	
	Ending Fund Balance			$ -	$ -	$ -	$ -	$ -	$ -	

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Construction Tax - Fund 101

Beginning Fund Balance	$ 517,242	$ 199,480	$ 52,276	$ 59,657	$ 71,758	$ 88,723	

Revenues	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Construction Tax	$ 959,563	$ 148,346	$ 152,796	$ 157,380	$ 162,102	$ 166,965	$ 171,974
Sub-Total Revenues	$ 959,563	$ 148,346	$ 152,796	$ 157,380	$ 162,102	$ 166,965	$ 171,974

Expenditures	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Projected Completed Projects	$ (256,990)	$ (256,990)	$ -	$ -	$ -	$ -	$ -
Sub-Total Expenditures	$ (256,990)	$ (256,990)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
19MM	Traffic Calming Improvements - FY19	C	$ 44,529	$ (44,529)	$ -	$ -	$ -	$ -	$ -	$ -
21QQ	Bike/Ped & Traffic Safety Impr - FY21	C	14,589	(14,589)	-	-	-	-	-	-
22DD	Bike/Ped & Traffic Safety Impr - FY22	C	25,000	(25,000)	-	-	-	-	-	-
23FF	Accessibility Ramps - FY23	C	50,000	(50,000)	-	-	-	-	-	-
23JJ	Bike/Ped & Traffic Safety Impr - FY23	C	25,000	(25,000)	-	-	-	-	-	-
23KK	Traffic Calming Improvements - FY23	C	50,000	(50,000)	-	-	-	-	-	-
24FF	Accessibility Ramps - FY24	P	50,000	-	(50,000)	-	-	-	-	-
24GG	Sidewalk, Curb & Gutter Impr - FY24	A	175,000	-	(175,000)	-	-	-	-	-
24JJ	Bike/Ped & Traffic Safety Impr - FY24	P	25,000	-	(25,000)	-	-	-	-	-
24KK	Traffic Calming Improvements - FY24	N	50,000	-	(50,000)	-	-	-	-	-
25FF	Accessibility Ramps - FY25	P	50,000	-	-	(50,000)	-	-	-	-
25GG	Sidewalk, Curb & Gutter Impr - FY25	P	75,000	-	-	(75,000)	-	-	-	-
25JJ	Bike/Ped & Traffic Safety Impr - FY25	P	25,000	-	-	(25,000)	-	-	-	-
26FF	Accessibility Ramps - FY26	P	50,000	-	-	-	(50,000)	-	-	-
26GG	Sidewalk, Curb & Gutter Impr - FY26	P	75,000	-	-	-	(75,000)	-	-	-
26JJ	Bike/Ped & Traffic Safety Impr - FY26	P	25,000	-	-	-	(25,000)	-	-	-
27FF	Accessibility Ramps - FY27	P	50,000	-	-	-	-	(50,000)	-	-
27GG	Sidewalk, Curb & Gutter Impr - FY27	P	75,000	-	-	-	-	(75,000)	-	-
27JJ	Bike/Ped & Traffic Safety Impr - FY27	P	25,000	-	-	-	-	(25,000)	-	-
28FF	Accessibility Ramps - FY28	N	50,000	-	-	-	-	-	(50,000)	-
28GG	Sidewalk, Curb & Gutter Impr - FY28	N	75,000	-	-	-	-	-	(75,000)	-
28JJ	Bike/Ped & Traffic Safety Impr - FY28	N	25,000	-	-	-	-	-	(25,000)	-
	Sub-Total Expenditures		$ 1,109,118	$ (209,118)	$ (300,000)	$ (150,000)	$ (150,000)	$ (150,000)	$ (150,000)	$ -
	Surplus/Deficit			$ (317,762)	$ (147,204)	$ 7,380	$ 12,102	$ 16,965	$ 21,974	
	Ending Fund Balance			$ 199,480	$ 52,276	$ 59,657	$ 71,758	$ 88,723	$ 110,697	

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Vehicle Impact - Fund 202

	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Beginning Fund Balance		$ 2,472,588	$ 286,725	$ 226,975	$ 227,225	$ 227,475	$ 227,725
Revenues							
Vehicle Impact Fees	$ 1,800,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000
Solid Waste Vehicle Impact Fees	2,862,000	477,000	477,000	477,000	477,000	477,000	477,000
Investment Income	1,500	250	250	250	250	250	250
Sub-Total Revenues	$ 4,663,500	$ 777,250	$ 777,250	$ 777,250	$ 777,250	$ 777,250	$ 777,250
Expenditures							
Projected Completed Projects	$ (194,033)	$ (194,033)	$ -	$ -	$ -	$ -	$ -
Sub-Total Expenditures	$ (194,033)	$ (194,033)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
21SS	Camden Avenue Resurfacing	C	$ 1,376,862	$ (1,376,862)	$ -	$ -	$ -	$ -	$ -	$ -
22NN	Campbell PDA Enhancements	C	100,000	(100,000)	-	-	-	-	-	-
23BB	Annual Street Maintenance - FY23 thru FY26	P	3,623,218	(1,292,218)	(777,000)	(777,000)	(777,000)	-	-	-
24MM	Bridge Conditions Assessment	P	60,000	-	(60,000)	-	-	-	-	-
27BB	Annual Street Maintenance - FY27	P	777,000	-	-	-	-	(777,000)	-	-
28BB	Annual Street Maintenance - FY28	N	777,000	-	-	-	-	-	(777,000)	-
	Sub-Total Expenditures		$ 6,714,080	$ (2,769,080)	$ (837,000)	$ (777,000)	$ (777,000)	$ (777,000)	$ (777,000)	$ -
	Surplus/Deficit			$ (2,185,863)	$ (59,750)	$ 250	$ 250	$ 250	$ 250	
	Ending Fund Balance			$ 286,725	$ 226,975	$ 227,225	$ 227,475	$ 227,725	$ 227,975	

Legend:

N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Gas Tax (SB1 funds only) - Fund 204

	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Beginning Fund Balance		$ 388,516	$ 38,580	$ 38,580	$ 38,580	$ 38,580	$ 38,580
Revenues							
State SB1 Proceeds	$ 5,957,580	$ 957,580	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000
Sub-Total Revenues	$ 5,957,580	$ 957,580	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000
Expenditures							
Projected Completed Projects	$ (388,516)	$ (388,516)	$ -	$ -	$ -	$ -	$ -
Sub-Total Expenditures	$ (388,516)	$ (388,516)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
23BB	Annual Street Maintenance - FY23 thru FY26	A	$ 3,919,000	$ (919,000)	$ (1,000,000)	$ (1,000,000)	$ (1,000,000)	$ -	$ -	$ -
27BB	Annual Street Maintenance - FY27	A	1,000,000	-	-	-	-	(1,000,000)	-	-
28BB	Annual Street Maintenance - FY28	N	1,000,000	-	-	-	-	-	(1,000,000)	-
	Sub-Total Expenditures		$ 5,919,000	$ (919,000)	$ (1,000,000)	$ (1,000,000)	$ (1,000,000)	$ (1,000,000)	$ (1,000,000)	$ -
	Surplus/Deficit			$ (349,936)	$ -	$ -	$ -	$ -	$ -	
	Ending Fund Balance			$ 38,580	$ 38,580	$ 38,580	$ 38,580	$ 38,580	$ 38,580	

Legend:

N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Environmental Services - Storm Drain Fund Balance - Fund 209

	Beginning Fund Balance		$ 183,746	$ 100,000	$ 100,000	$ 50,000	$ 50,000	$ -		

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
20GG	Harriet Avenue Sidewalks	C	$ 33,746	$ (33,746)	$ -	$ -	$ -	$ -	$ -	$ -
23EE	Misc Storm Drain Improvements - FY23	C	50,000	(50,000)	-	-	-	-	-	-
25EE	Misc Storm Drain Improvements - FY25	P	50,000	-	-	(50,000)	-	-	-	-
27EE	Misc Storm Drain Improvements - FY27	P	50,000	-	-	-	-	(50,000)	-	-
	Sub-Total Expenditures		$ 183,746	$ (83,746)	$ -	$ (50,000)	$ -	$ (50,000)	$ -	$ -
	Surplus/Deficit			$ (83,746)	$ -	$ (50,000)	$ -	$ (50,000)	$ -	
	Ending Fund Balance			$ 100,000	$ 100,000	$ 50,000	$ 50,000	$ -	$ -	

Legend:

N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Grants/Private - Fund 212, 216, 218, 221, 435

Beginning Fund Balance	$ 2,395,555	$ -	$ -	$ -	$ -	$ -	$ -

Revenues	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Local Grants (SCC VLF, SCC AIPG, MTC)	$ 1,690,000	$ 215,000	$ 615,000	$ 215,000	$ 215,000	$ 215,000	$ 215,000
Measure B (LSF)	4,782,000	797,000	797,000	797,000	797,000	797,000	797,000
Measure B (VTA)	3,680,155	80,155	40,000	40,000	2,440,000	1,040,000	40,000
TDA Grants (Fund 216)	200,000	30,000	30,000	30,000	30,000	40,000	40,000
Cresleigh Homes	272,000	-	-	272,000	-	-	-
Private Contr/Grant (Developer Fees)	994,500	250,000	507,000	230,000	-	7,500	-
Sub-Total Revenues	$ 11,618,655	$ 1,372,155	$ 1,989,000	$ 1,584,000	$ 3,482,000	$ 2,099,500	$ 1,092,000

Expenditures	Total	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Projected Completed Projects	$ (200,346)	$ (200,346)	$ -	$ -	$ -	$ -	$ -
Sub-Total Expenditures	$ (200,346)	$ (200,346)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
0310	Council Chambers Cablecast Equip Upgrade	C	$ 52,746	$ (52,746)	$ -	$ -	$ -	$ -	$ -	$ -
17SS	Service Center Portable Bldg Replacement	C	345,018	(345,018)	-	-	-	-	-	-
20DD	Campbell Avenue and Page Street Traffic Sig	P	332,000	(60,000)	-	(272,000)	-	-	-	-
20GG	Harriet Avenue Sidewalks	C	1,069,686	(1,069,686)	-	-	-	-	-	-
21QQ	Bike/Ped & Traffic Safety Impr - FY21	C	1,502	(1,502)	-	-	-	-	-	-
22NN	Campbell PDA Enhancements	C	550,000	(550,000)	-	-	-	-	-	-
22OO	Measure B Bike/Ped Educ & Enco - FY18 thru FY2	C	116,257	(116,257)	-	-	-	-	-	-
23BB	Annual Street Maintenance - FY23 thru FY26	P	4,048,000	(1,012,000)	(1,012,000)	(1,012,000)	(1,012,000)	-	-	-
23CC	Parking Guidance System	P	230,000	-	-	(230,000)	-	-	-	-
23JJ	Bike/Ped & Traffic Safety Impr - FY23	C	30,000	(30,000)	-	-	-	-	-	-
23LL	Pruneyard Creek Trail Extension	C	250,000	(250,000)	-	-	-	-	-	-
23QQ	Measure B Bike/Ped Educ & Enco - FY22 thru FY2	C	80,155	(80,155)	-	-	-	-	-	-
24CC	Hamilton Ave Hwy 17 Southbound Offramp	P	2,907,000	-	(507,000)	-	(2,400,000)	-	-	-
24JJ	Bike/Ped & Traffic Safety Impr - FY24	P	30,000	-	(30,000)	-	-	-	-	-
24NN	Citywide ITS Enhancement Phase 2	P	400,000	-	(400,000)	-	-	-	-	-
24QQ	Measure B Bike/Ped Educ & Enco - FY24 thru FY2	N	80,000	-	(40,000)	(40,000)	-	-	-	-
25JJ	Bike/Ped & Traffic Safety Impr - FY25	P	30,000	-	-	(30,000)	-	-	-	-
26AA	SR 17/San Tomas/Camden/White Oaks Impr	P	1,007,500	-	-	-	-	(1,007,500)	-	-
26JJ	Bike/Ped & Traffic Safety Impr - FY26	P	30,000	-	-	-	(30,000)	-	-	-
26QQ	Measure B Bike/Ped Educ & Enco - FY26 thru FY2	N	80,000	-	-	-	(40,000)	(40,000)	-	-
27BB	Annual Street Maintenance - FY27	P	1,012,000	-	-	-	-	(1,012,000)	-	-
27JJ	Bike/Ped & Traffic Safety Impr - FY27	P	40,000	-	-	-	-	(40,000)	-	-
28BB	Annual Street Maintenance - FY28	N	1,012,000	-	-	-	-	-	(1,012,000)	-
28QQ	Measure B Bike/Ped Educ & Enco - FY28	N	40,000	-	-	-	-	-	(40,000)	-
28JJ	Bike/Ped & Traffic Safety Impr - FY28	N	40,000	-	-	-	-	-	(40,000)	-
	Sub-Total Expenditures		$ 13,813,864	$ (3,567,364)	$ (1,989,000)	$ (1,584,000)	$ (3,482,000)	$ (2,099,500)	$ (1,092,000)	$ -
	Surplus/Deficit			$ (2,395,555)	$ -	$ -	$ -	$ -	$ -	
	Ending Fund Balance			$ -	$ -	$ -	$ -	$ -	$ -	

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Parkland Dedication - Fund 295

Beginning Fund Balance		$ 3,304,721	$ 1,983,384	$ 1,967,284	$ 1,598,088	$ 1,677,677	$ 2,087,743
Revenues	**Total**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
Parkland Dedication Fees	$ 2,400,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000
Investment Income	65,870	9,985	11,900	11,804	9,589	10,066	12,526
Sub-Total Revenues	$ 2,465,870	$ 409,985	$ 411,900	$ 411,804	$ 409,589	$ 410,066	$ 412,526
Expenditures	**Total**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
Projected Completed Projects	$ (1,491,322)	$ (1,491,322)	$ -	$ -	$ -	$ -	$ -
Sub-Total Expenditures	$ (1,491,322)	$ (1,491,322)	$ -	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
23DD	JDM Park Parking Lots	C	$ 240,000	$ (240,000)	$ -	$ -	$ -	$ -	$ -	$ -
24DD	JDM Restrooms Improvement - Budd	P	839,000	-	(108,000)	(731,000)	-	-	-	-
24WW	Los Gatos Creek County Park - Dog Park Reno	N	320,000	-	(320,000)	-	-	-	-	-
25AA	JDM Improvements - Rincon - Design	P	50,000	-	-	(50,000)	-	-	-	-
26CC	Community Center Skate Park Renovation	N	220,000	-	-	-	(220,000)	-	-	-
26DD	Virginia Park Landscape Improvements	N	110,000	-	-	-	(110,000)	-	-	-
	Sub-Total Expenditures		$ 1,779,000	$ (240,000)	$ (428,000)	$ (781,000)	$ (330,000)	$ -	$ -	$ -
	Surplus/Deficit			$ (1,321,337)	$ (16,100)	$ (369,196)	$ 79,589	$ 410,066	$ 412,526	
	Ending Fund Balance			$ 1,983,384	$ 1,967,284	$ 1,598,088	$ 1,677,677	$ 2,087,743	$ 2,500,269	

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Measure O - Fund 448

Beginning Fund Balance		$ 50,462,161	$ (224,903)	$ 547,539	$ 283,512	$ 283,512	$ 283,512
Revenues	**Total**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
State Library Building Forward Grant	$ 4,718,450	$ 2,359,225	$ 2,359,225	$ -	$ -	$ -	$ -
Silicon Valley Clean Energy Grant	697,972	197,972	500,000	-	-	-	-
Investment Income	600,000	400,000	200,000	-	-	-	-
Sub-Total Revenues	$ 6,016,422	$ 2,957,197	$ 3,059,225	$ -	$ -	$ -	$ -

Project #	Project Title	Type	Total	Committed	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining
23SS	Civic Center Impr - Library Renovation	P	$ 24,984,034	$ (24,484,034)	$ (500,000)	$ -	$ -	$ -	$ -	$ -
22JJ	Civic Center Impr - Police FF&E	P	1,500,000	(55,000)	(1,445,000)	-	-	-	-	-
23RR	Civic Center Impr - Police Operations Bldg	P	25,802,331	(25,802,331)	-	-	-	-	-	-
21MM	Civic Center Impr - Shared Costs	P	3,908,706	(3,302,896)	(341,783)	(264,027)	-	-	-	-
	Sub-Total Expenditures		$ 56,195,071	$ (53,644,261)	$ (2,286,783)	$ (264,027)	$ -	$ -	$ -	$ -
	Surplus/Deficit			$ (50,687,064)	$ 772,442	$ (264,027)	$ -	$ -	$ -	
	Ending Fund Balance			$ (224,903)	$ 547,539	$ 283,512	$ 283,512	$ 283,512	$ 283,512	

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

CIP TOTAL	**$ 94,594,079**	**$ (63,472,743)**	**$ (8,983,028)**	**$ (5,753,272)**	**$ (6,774,245)**	**$ (4,874,222)**	**$ (4,203,967)**	**$ (532,602)**

Unfunded Projects - Sorted By Category

Streets and Signals

Project	Newly Added	Total	Priority
ADA Accessibility Ramps		$ 9,000,000	Medium
Camden/White Oaks/Hwy 17 Reconfiguration/Signalization (City Share)		430,000	Medium
Campbell and Page Street Traffic Signal (City portion)		263,000	Medium
Campbell Avenue Plan Line		200,000	Medium
Campbell PDA Enhancements Construction	X	580,000	High
Campisi Way - North Sidewalk Improvements		500,000	High
Campisi Way - South Improvements		300,000	High
Civic Center Drive Improvements - Including the reconfiguration of Harrison/Civic Center Intersection		2,900,000	Medium
Deferred Street Maintenance [Additional Funds]		20,500,000	High
Downtown Alleyway Improvements	X	1,500,000	Low
Median Landscaping - Hamilton Avenue		1,000,000	Medium
	Sub-Total	**$ 37,173,000**	

Community Center

Project	Newly Added	Total	Priority
Pool Design		$ 350,000	Medium
Pool Improvements		5,000,000	Medium
Turf Conversion		100,000	High
	Sub-Total	**$ 5,450,000**	

Parks and Open Space

Project	Newly Added	Total	Priority
Downtown Safety Bollards	X	$ 750,000	High
Future Park Acquisition (4-Acre Site)		12,000,000	Medium
Orchard City Green Safety Improvements		250,000	High
Parks Master Plan	X	200,000	Medium
San Tomas Creek Trail - Construction Phase		5,300,000	Low
	Sub-Total	**$ 18,500,000**	

Public Facility - Building

Project	Newly Added	Total	Priority
Ainsley House Garden Patio		$ 110,000	Medium
City Hall Renovation		20,000,000	Medium
Civic Center Improvements - Gravel Lot and Trash Enclosure		1,000,000	High
Civic Center Improvements - Sidewalk and Perimeter		500,000	High
City Hall Accessibility and Council Chamber Improvements	X	1,280,000	Medium
Museum Warehouse Storage		94,000	Medium
Resurfacing of Public Parking Lots [Downtown, Parks]		150,000	Medium
Service Center Administrative Building Renovation		900,000	Low
	Sub-Total	**$ 24,034,000**	

Public Facility - Equipment

Project	Newly Added	Total	Priority
Public Safety Digital Radio Replacement		$ 250,000	High
	Sub-Total	**$ 250,000**	

TOTAL UNFUNDED PROJECTS

	Total
TOTAL	**$ 85,407,000**

DEBT

DEBT MANAGEMENT

The City has adopted policies to ensure its debt is appropriately managed. Long-term borrowing is restricted to the funding of capital improvements and equipment. Additionally, the term of a respective debt financing is limited to the expected useful life of the capital improvement. The City is in compliance with all the significant covenants and restrictions related to its debt obligations.

Legal Debt Limit and General Obligation Debt
The City's most recently calculated debt limit was $442.8 million with $18.9 million of debt subject to the limit. At that time, the City also had no general obligation debt.

2002 Certificates of Participation
The City has outstanding capital appreciation bonds in the principal amount of $1,245,844, interest bearing 5.8% and maturing between 2029 and 2032. Because both principal and interest are not due until maturity, no debt service is budgeted until beginning in 2029. The total outstanding amounts that will be due upon maturity are $6,460,000.

2016 Refunding Lease Revenue Bonds
In August 2016, the City, through the Campbell Joint Public Finance Authority, issued $8,085,000 in refunding bonds to prepay the remaining portion of the 1997 Certificates of Participation (Civic Center Project) and to prepay a portion of the 2002 Certificates of Participation (Civic Center Project) in addition to bond issuance costs. The bonds, which were issued at a premium, have coupon interest rates ranging from 2% to 4% with an effective interest rate of 1.95% and maturing October 1, 2028. These bonds replace debt that was used for various civic center and community center improvements as well as for deferred street maintenance, improvements to the police station and construction of an animal control facility.

The refunding issue received ratings of "AA+" from Standard and Poor's Global Ratings (S&P). The rating agency noted the City's impressive program of financial risk management and maintenance of prudent reserve levels as partial reasons for their rating. Moreover, they reaffirmed the City's issuer credit rating (ICR) at "AAA" which it has maintained since 2009.

2018 Measure O General Obligation Bonds
On November 6, 2018, City of Campbell voters approved Measure O, authorizing the sale and issuance of bonds in the aggregate amount of up to $50 million to construct and/or renovate City facilities to house Police and Library services. In August 2020, the City issued its first series of tax-exempt bonds for $20,000,000. The bonds, which were issued at a premium, have coupon interest rates ranging from 2% to 4% with an effective interest rate of 2.30% and maturing September 1, 2050. In May 2022, the City issued its second and final series of tax-exempt bonds for $30,000,000. The Series 2022 bonds, which were issued at a premium, have coupon interest rates ranging from 4% to 5% with an effective interest rate of 4.06% and maturing September 1, 2050.

Both issuances received ratings of "AAA" from Standard and Poor's Global Ratings (S&P), noting the City's sustained available reserves and good financial policies and practices, despite the COVID-19 pandemic.

California Energy Commission Loan
On February 18, 2020, City Council authorized staff to enter into an energy services contract agreement with an ESCO (energy services company) to provide turnkey services for energy conservation upgrades and infrastructure improvements. The total cost of the project was $4,177,660. The project was financed through the California Energy Commission and the PG&E On-Bill Financing Program for $1,638,168 and $2,539,492, respectively.

Through the Energy Conservation Assistant Act, the California Energy Commission (CEC) offered a 1% interest Energy Efficiency Loan program. The CEC loan will be paid in full by June 22, 2038.

PG&E On-Bill Financing Program
On February 18, 2020, City Council authorized staff to enter into an energy services contract agreement with an ESCO (energy services company) to provide turnkey services for energy conservation upgrades and infrastructure improvements. The total cost of the project was $4,177,660. The project was financed through the California Energy Commission and the PG&E On-Bill Financing Program for $1,638,168 and $2,539,492, respectively.

The PG&E On-Bill Financing Program is a program that helps governmental agencies pay for energy efficient retrofit projects with no-interest loans that are repaid through monthly PG&E bills. The PG&E loan will be paid in full in May 2031 through 106 equal monthly installments.

Future annual debt service for the City is summarized as follows:

Description	Final Maturity	Amount of Original Issue	Outstanding Principal	Outstanding Interest	Total
2002 Certificates of Participation	2032	$ 11,930,843	$ 1,245,843	$ 5,214,157	$ 6,460,000
2016 Refunding Lease Revenue Bonds	2028	8,085,000	4,605,000	673,700	5,278,700
2018 Measure O General Obligation, Series 2020	2050	20,000,000	17,200,000	9,641,050	26,841,050
2018 Measure O General Obligation, Series 2022	2050	30,000,000	30,000,000	22,125,396	52,125,396
California Energy Commission Loan	2038	1,638,168	1,638,168	158,055	1,796,223
PG&E On-Bill Financing Program	2031	2,539,492	2,539,492	-	2,539,492
		$ 74,193,503	$ 57,228,503	$ 37,812,358	$ 95,040,861

Annual Debt Service to Maturity - 2002 Certificates of Participation

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ -	$ -	$ -
2024	-	-	-
2025	-	-	-
2026	-	-	-
2027	-	-	-
Thereafter	1,245,843	5,214,157	6,460,000
Total	**$ 1,245,843**	**$ 5,214,157**	**$ 6,460,000**

Annual Debt Service to Maturity - 2016 Refunding Lease Revenue Bonds

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ 585,000	$ 172,500	$ 757,500
2024	605,000	148,700	753,700
2025	630,000	124,000	754,000
2026	655,000	98,300	753,300
2027	680,000	71,600	751,600
Thereafter	1,450,000	58,600	1,508,600
Total	**$ 4,605,000**	**$ 673,700**	**$ 5,278,700**

Annual Debt Service to Maturity - 2018 Measure O General Obligation Bonds, Series 2020

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ 1,000,000	$ 596,100	$ 1,596,100
2024	780,000	565,500	1,345,500
2025	345,000	543,000	888,000
2026	360,000	528,900	888,900
2027	375,000	514,200	889,200
Thereafter	14,340,000	6,893,350	21,233,350
Total	**$ 17,200,000**	**$ 9,641,050**	**$ 26,841,050**

Annual Debt Service to Maturity - 2018 Measure O General Obligation Bonds, Series 2022

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ 2,000,000	$ 954,646	$ 2,954,646
2024	1,710,000	1,309,750	3,019,750
2025	1,010,000	1,241,750	2,251,750
2026	495,000	1,204,125	1,699,125
2027	520,000	1,178,750	1,698,750
Thereafter	24,265,000	16,236,375	40,501,375
Total	**$ 30,000,000**	**$ 22,125,396**	**$ 52,125,396**

Annual Debt Service to Maturity - California Energy Commission Loan

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ 78,138	$ 34,126	$ 112,264
2024	96,863	15,401	112,264
2025	97,876	14,388	112,264
2026	98,857	13,407	112,264
2027	99,848	12,416	112,264
Thereafter	1,166,586	68,317	1,234,903
Total	**$ 1,638,168**	**$ 158,055**	**$ 1,796,223**

Annual Debt Service to Maturity - PG&E On-Bill Financing Program

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ 263,532	$ -	$ 263,532
2024	287,490	-	287,490
2025	287,490	-	287,490
2026	287,490	-	287,490
2027	287,490	-	287,490
Thereafter	1,126,000	-	1,126,000
Total	**$ 2,539,492**	**$ -**	**$ 2,539,492**

Successor Agency Debt Management

2016 Tax Allocation Refunding Bonds

Concurrently with the issue of the 2016 Refunding Lease Bonds, the City of Campbell Successor Agency issued Tax Allocation Refunding Bonds, Series 2016 in the aggregate principal amount of $22,705,000. These bonds where private placement bonds that pay interest at a rate from 1.825% to 2.15% payable semiannually on April 1 and October 1 commencing on April 1, 2017. The proceeds from the Tax Allocation Refunding Bonds, Series 2016 were used to prepay the 2002 RDA Tax Allocation Bonds, Series A, to prepay the 2005 RDA Tax Allocation Bonds, Series A, to prepay a portion of the 1997 Refunding Certificates of Participation and the 2002 Refunding Certificates of Participation, and to pay the cost of issuing the bonds.

Future annual debt service for the Successor Agency is summarized as follows:

Annual Debt Service to Maturity - 2016 Tax Allocation Refunding Bonds

Fiscal Year	Total Principal	Total Interest	Total Debt Service
2023	$ 1,555,000	$ 334,192	$ 1,889,192
2024	1,595,000	300,984	1,895,984
2025	1,630,000	266,871	1,896,871
2026	1,660,000	232,066	1,892,066
2027	1,705,000	196,571	1,901,571
Thereafter	7,905,000	417,798	8,322,798
Total	**$ 16,050,000**	**$ 1,748,482**	**$ 17,798,482**

REFERENCE MATERIALS

History of Campbell

Early History of the Region

The Ohlone were the first people to inhabit the Santa Clara Valley. Prior to European contact, the Ohlone developed complex cultures and lived in tribal villages of around 500-1000 people that were completely sustained by the natural resources of the Valley. The Ohlone way of life was changed forever with the arrival of the Spanish Missionaries in the late 1700's. The Spanish colonized coastal territories and valleys of what was then called Alta California. In 1777, Mission Santa Clara de Asis and Pueblo de San Jose de Guadalupe were founded. These Spanish settlements brought changes to the landscape with the introduction of Mediterranean fruits and cattle.

In 1821, Mexico won independence from Spain and control of Alta California. The Mexican government gave large land grants of the former mission lands to wealthy Spanish settlers, who were known as Californios who built vast ranchos. Two large ranchos, Rancho Rinconada de los Gatos and Ranch Quito, made up part of what would become present day Campbell. The Sebastian Peralta on the northern tip of Rancho Rinconada, near what is now John D. Morgan Park was the first adobe built in the area.

Benjamin Campbell

American settlers made their way west, encouraged by the available land and resources in Alta California. One pioneer was William Campbell who brought his family west by wagon train from Missouri in 1846. The Campbell family arrived in the Santa Clara Valley on October 25, 1846. After fighting with the American forces in the Mexican American War at the Battle of Santa Clara, the Campbell family secured 160 acres near present day Santa Clara and started a wheat farm. William Campbell worked to survey the towns of San Jose and Santa Clara. While his son Benjamin Campbell, the founder of present-day City of Campbell, was left in charge of the ranch. The Campbells, as early pioneers in the Valley, helped to develop industry in the region.

In 1849, when the word went out that gold was discovered, many newcomers began migrating to the fertile soil of the Santa Clara Valley. By 1850, California was swiftly ushered into statehood, becoming the 31st state. In 1851, five years after arriving in California, Benjamin Campbell purchased his own 160 acres of former Mission grazing land. He then traveled back to Missouri to marry his sweetheart, Mary Rucker. A few months later, in 1852, Benjamin Campbell led a wagon train of 43 people made up of his in laws and relatives back to Campbell. The Campbells, like many others, soon built a farmhouse and began growing wheat. Their treelined driveway to the Campbell ranch house is now Campbell Avenue.

In the 1878, as fruit orchards replaced wheat fields, the Campbells granted the South Pacific Coast Railroad a right of way through their land to help transport crops to outside markets. The Campbell's home became the first post office. In 1886 Benjamin Campbell sold 1 acre of land to the railroad to build a small depot called "Campbell Station," In 1888, Ben and Mary Campbell started to subdivide their land, which eventually became downtown Campbell.

Orchards

Fruit orchards and small family farms became the way of life. Campbell became known as the "Orchard City," and its population and economy began to develop around the thriving food-growing industry. As early as 1887, many local orchardists began to pool their crops to sell to packers, and grower-owned companies and cooperatives became the industry standard. By 1917, Campbell's two main cooperatives, the Campbell Fruit Growers Union, and the Campbell Farmers Union Packing Company, were absorbed into the statewide California Prune and Apricot Growers Union (which marketed their products under the Sunsweet brand). At one time Sunsweet had the largest drying yard in the world in Campbell.

Canneries

By the 1890s, the town was becoming renowned for its fruit products and some of the finest canneries in California, led by local canning pioneers John Colpitts Ainsley, George H. Hyde, and Perley Payne. While family-run orchards still surrounded the town, canneries and drying yards provided work for hundreds of people, creating an economy that helped the tiny town grow and develop. Employment opportunities attracted new groups of immigrants adding diversity to the town. The growth of Campbell continued as public services, telephones, schools, a library, and a volunteer fire department were established. Many of the new businesses were housed in buildings that still stand today in downtown Campbell.

Incorporation/ Present Day

Like the rest of the nation, Campbell struggled through the great depression and continued to develop into the baby boomer years of the 1950s. In 1952, the City of Campbell voted for incorporation. By the 1960s the canneries and most orchards and drying yards were gone from Campbell. In their place were office parks or subdivisions. Campbell evolved from agriculture to

suburbia. In the 21st century, the people who make their homes in Campbell are reaping the benefits of progress. The energy and talent of generations of immigrants, native Californians, and new residents fuel its growth. Today, another generation is poised to grow Campbell's future.

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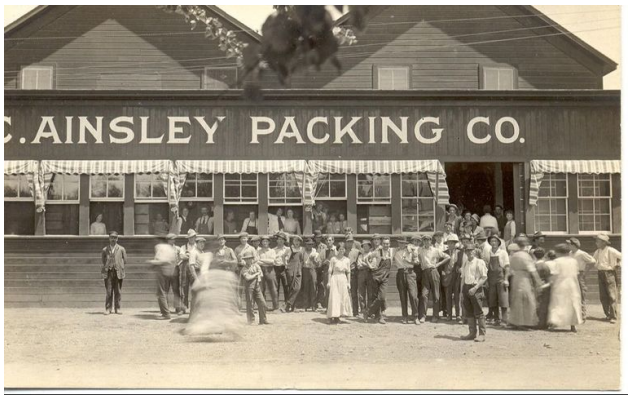
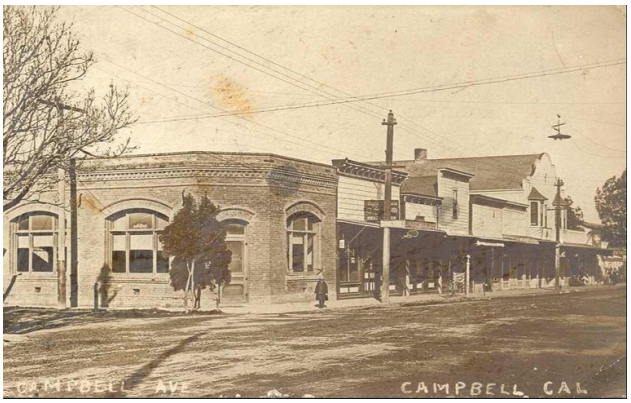
History of Campbell Through the Years





Campbell Community Profile - General

- 50 Miles South of San Francisco
- 6.7 Square Miles
- Council / Manager Form of Government
- Surrounded on Three Sides by San Jose
- Public Safety – Two Fire Stations
- Public Safety – Fire Services Contracted with the County of Santa Cla
- Public Safety – 72 FTE's (48 Sworn)
- As of February 16, 2023 Voter Registration is as follows:
  - 2020 Election – District 1: 4,590 Registered Voters
  - 2020 Election – District 2: 5,488 Registered Voters
  - 2022 Election – District 3: 4,984 Registered Voters
  - 2022 Election – District 4: 5,098 Registered Voters
  - 2022 Election – District 5: 5,339 Registered Voters

Campbell Community Profile - Infrastructure

As reported in our City's Comprehensive Audited Financial Report - Fiscal Year Ending June 30, 2022

Category	2022	2021	2020	2019	2018
Miles of Streets	94	94	96	96	96
Miles of Sewers (Storm/Sanitary) [1]	59/602	59/602	59/602	59/602	50/618
Streetlights	2800	2800	2800	2715	2715
Parks - Number of Acres	87	87	87	87	87

(1) *West Valley Sanitation District*

Demographic Data Source for all information that follows :
American Community Survey and 2010 US Census
DATA SHOWN THROUGH 2020

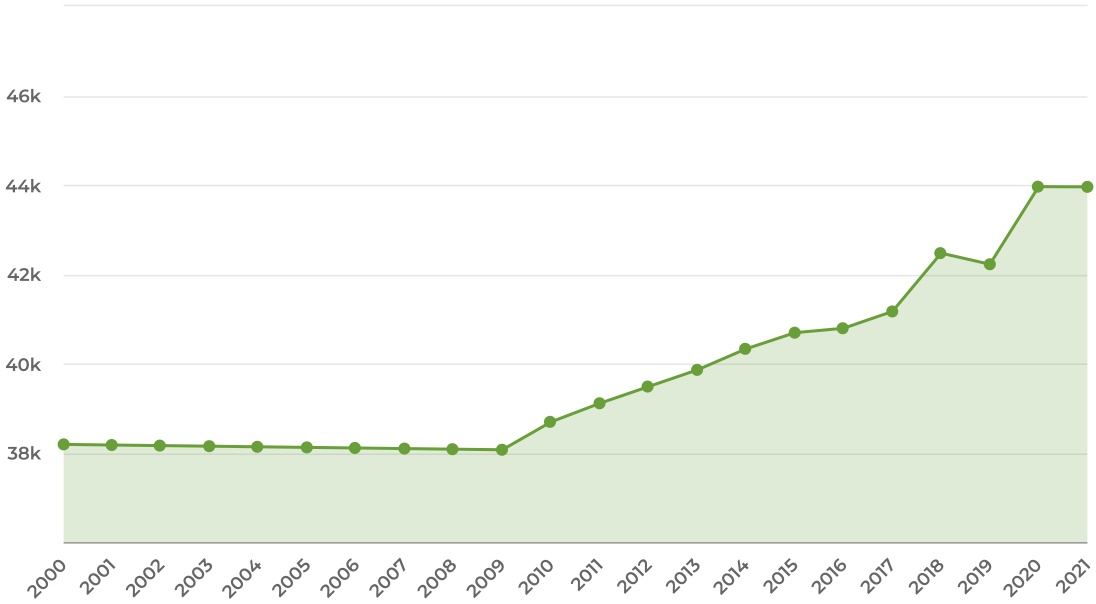
Population Overview

TOTAL POPULATION

43,954

▼ .01%
vs. 2020

GROWTH RANK
228 out of 495
Municipalities in California



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

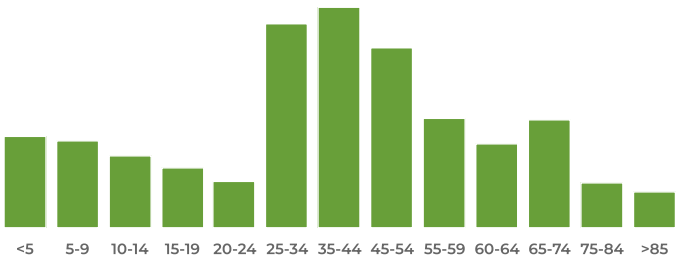
DAYTIME POPULATION

45,087

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

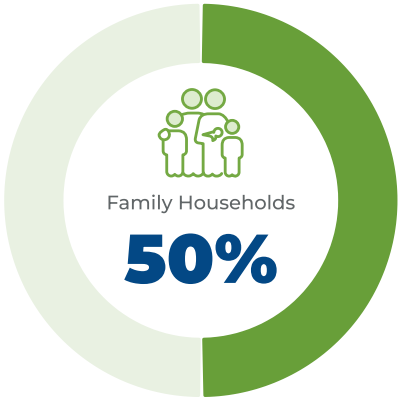
** Data Source: American Community Survey 5-year estimates*

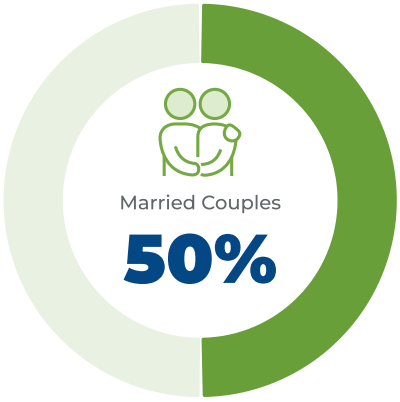
Household Analysis

TOTAL HOUSEHOLDS

17,346

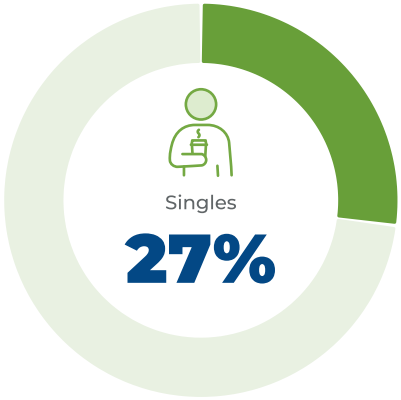
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.





▲ .4%

higher than state average



▲ 13%

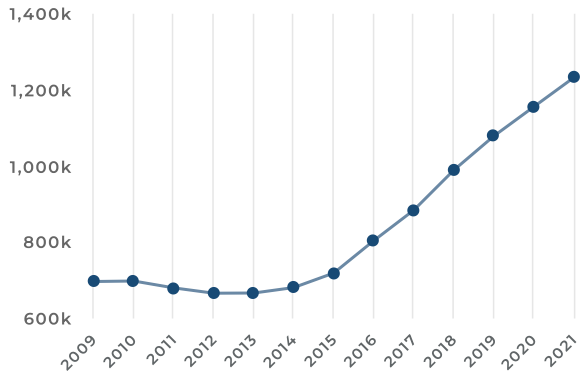
higher than state average

** Data Source: American Community Survey 5-year estimates*

Housing Overview

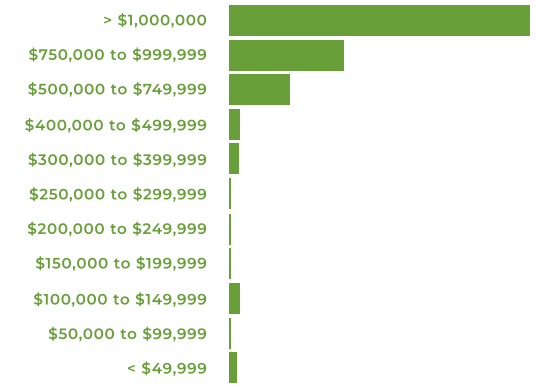
2021 MEDIAN HOME VALUE

$1,232,700



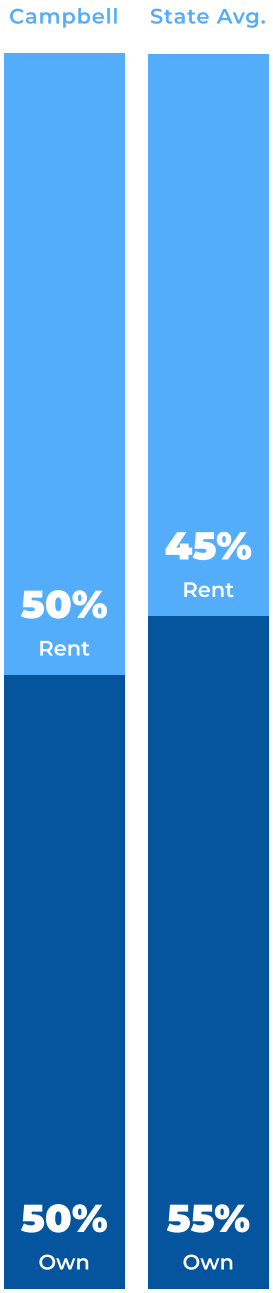
** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS



** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.

HOUSEHOLD INCOME

Above $200,000

31%

Median Income

$130,171

Below $25,000

10%

** Data Source: American Community Survey 5-year estimates*

Principal Employers

100 or More Employees - Listed Alphabetically

BUSINESS NAME	INDUSTRY	NUMBER OF EMPLOYEES
(24)7.AI.INC	TECHNOLOGY	266
8X8 INC	TECHNOLOGY	554
ABBOTT STRINGHAM & LYNCH CPA'S	SERVICES	102
ADORNO CONSTRUCTION INC	CONSTRUCTION	157
ADORNO CONSTRUCTION INC	CONSTRUCTION	150
ANDRO'S ROSTILJ LLC	SERVICES	170
ANDRO'S ROSTILJ LLC	SERVICES	150
BARRACUDA NETWORKS INC	TECHNOLOGY	315
BITGLASS INC	TECHNOLOGY	140
CARE INDEED INC	SERVICES	270
CHARGEPOINT	SERVICES	134
CHARGEPOINT	SERVICES	230
CHILDREN'S RECOVERY CENTER	HOSPITAL	140
FAMILY MATTERS IN-HOME CARE	SERVICES	191
HINES BUILDING MAINTENANCE	SERVICES	145
IMPERATIVE CARE INC	MEDICAL	300
ITALENT CORPORATION	SERVICES	135
JAMES NICHOLSON ENTERPRISES	SERVICES	110
LUNA MEXICAN KITCHEN	RESTAURANT	150
MESSICK COMPANY LLC	WHOLESALE NURSERY	128
MOSS ADAMS LLP	SERVICES	201
QOLSYS, INC.	TECHNOLOGY	300
ROCK BOTTOM RESTAURANT & BREWERY	RESTAURANT	111
SAAMA TECHNOLOGIES	MANUFACTURING	140
SAFEWAY INC #3241	RETAIL / GROCERY / SERVICE STATION	140
SAGE VETERINARY CENTERS LP	VETERINARIAN FACILITY	143
THE HOME DEPOT #0642	RETAIL	287
THE PERMANENTE MEDICAL GRP	MEDICAL	139
TRADER JOE'S #73	RETAIL / GROCERY	114
WEST VALLEY CONSTRUCTION	CONSTRUCTION	450
WHOLE FOODS MARKET	RETAIL / GROCERY	201
ZRG PARTNERS LLC	SERVICES	330

Principal Property Taxpayers

Listed Alphabetically

675 CREEKSIDE OWNER LLC
950 WEST HAMILTON LESSOR
AG-SW HAMILTON PLAZA OWNER LP
ALLERGEN SALES LLC
BAY APARTMENT COMMUNITIES INC
BRIAN AVERY TRUSTEE AND ET AL
CAMPBELL FOOTHILLS VENTURE LLC
CAMPBELL TECHNOLOGY PARK LLC
EQR WOODLEAF APARTMENTS LP
ESSEX THE COMMONS LP
HAMILTON PLAZA INVESTORS LLC
KW FUND VI VASONA MEDICAL TECHNOLOGY
LL CAMPMBELL LP
MARC W BUZOLICH TRUSTEE AND ET AL
NIDO CAMPBELL LLC
PACIFIC OAK SOR II
PARC RESIDENCES LLC
PRUNEYARD OFFICE INVESTORS LLC
PRUNEYARD REGENCY LLC
RAILWAY CAMPBELL LLC
RAINTREE CAMPBELL LLC
REVERE RESIDENCES LLC
SAN JOSE WATER WORKS
SHI-III CAMPBELL LP
US BWG SAN TOMAS PLAZA LESSOR

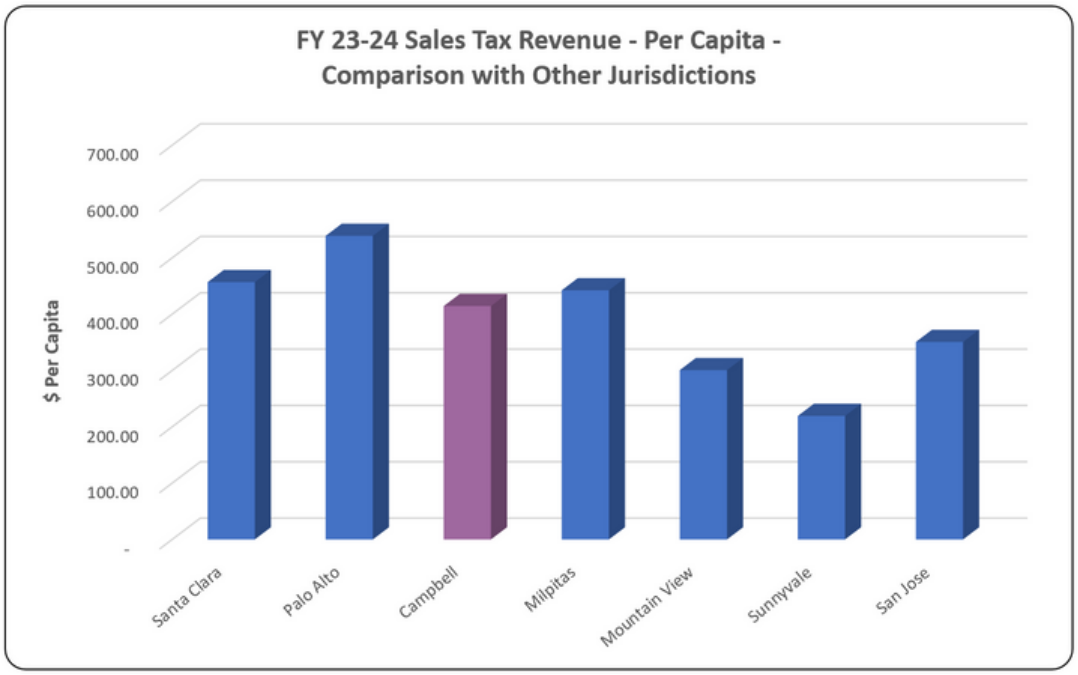
Principal Sales Tax Producers

Listed Alphabetically

ANDRO'S ROSTILJ
ARGONAUT WINDOW & DOOR
CAMPBELL CORNER STORE
CHARGEPOINT
CHEVRON SERVICE STATIONS
DASHER TECHNOLOGIES
ECONOMY LUMBER CO.
GARDENLAND CENTER
HOME DEPOT
IMPERATIVE CARE
JOE ESCOBAR DIAMONDS
KOHL'S DEPARTMENT STORES
LUNA MEXICAN KITCHEN
MARSHALL'S STORES
ROTTEN ROBBIE SERVICE STATIONS
SAFEWAY SERVICE STATIONS
SAFEWAY STORES
SHELL SERVICE STATIONS
SIERRA PACIFIC TURF SUPPLY
SPORTS BASEMENT
SUNNYOAK VALERO
SWIMOUTLET.COM
TRACE3
VELO3D
WHOLE FOODS MARKET

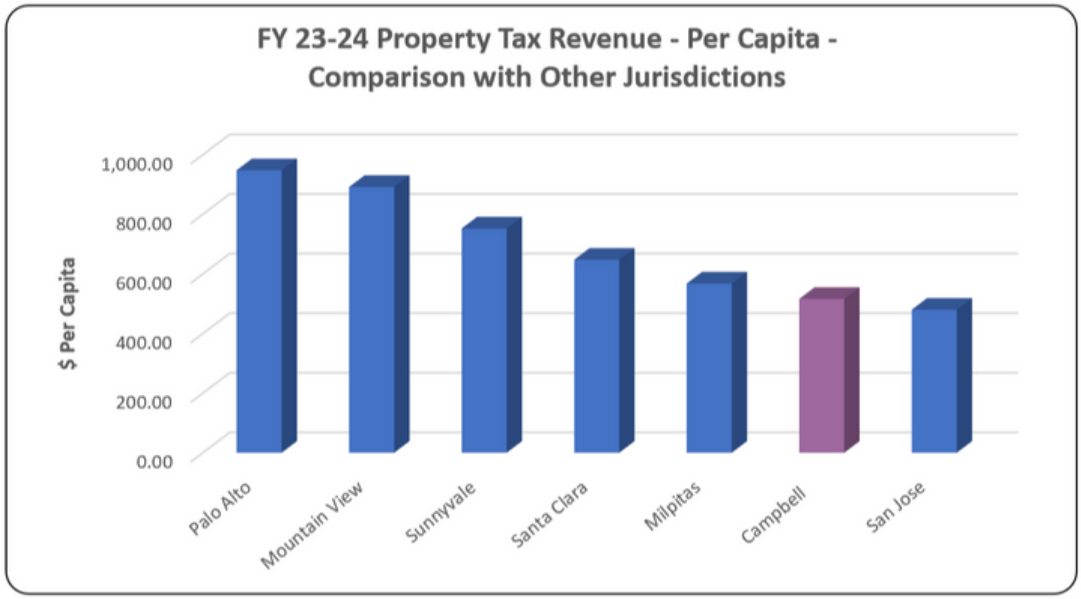
Sales Tax Revenue
Comparison With Other Jurisdictions
FY 19-20 through FY 23-24

City	Actual 2019-20	Actual 2020-21	Actual 2021-22	Budgeted 2022-23	Budgeted 2023-24
Campbell	$13,493,745	$14,478,163	$16,419,362	$15,903,012	$17,699,289
% of General Fund	27%	27%	29%	26%	26%
Per Capita	321.46	345.56	377.10	369.05	414.38
Milpitas	$25,058,325	$25,114,095	$34,364,274	$33,827,435	$35,868,560
% of General Fund	24%	24%	31%	29%	28%
Per Capita	330.60	325.40	426.18	418.34	442.46
Mountain View	$19,452,148	$18,057,796	$23,376,289	$21,960,000	$25,137,000
% of General Fund	14%	13%	14%	13%	14%
Per Capita	240.19	222.11	279.89	261.88	300.68
Palo Alto	$30,563,248	$29,127,330	$32,705,000	$32,580,000	$36,272,000
% of General Fund	16%	16%	15%	15%	15%
Per Capita	447.67	427.43	481.29	481.29	539.06
San Jose	$260,558,394	$284,020,471	$323,143,574	$337,200,000	$336,400,000
% of General Fund	22%	21%	19%	20%	24%
Per Capita	249.67	272.71	326.61	349.89	350.69
Santa Clara	$55,269,669	$56,178,097	$56,901,656	$60,173,000	$60,524,000
% of General Fund	23%	23%	24%	25%	22%
Per Capita	438.97	441.30	437.95	461.23	456.87
Sunnyvale	$27,118,152	$26,089,903	$35,801,316	$34,915,338	$34,286,478
% of General Fund	14%	12%	14%	15%	14%
Per Capita	176.01	169.14	229.37	223.30	219.34



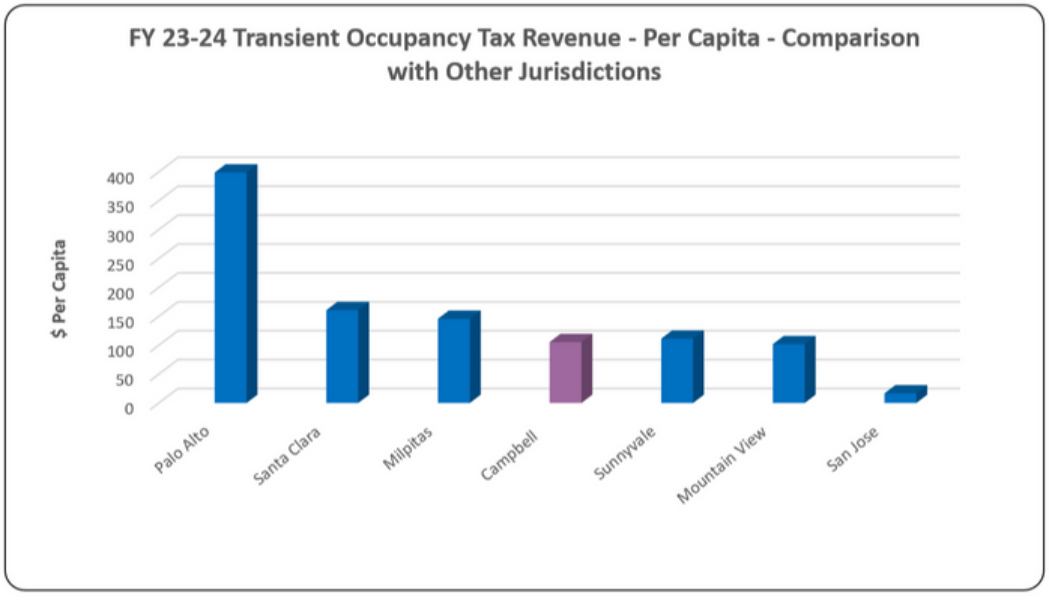
Property Tax Revenue
Comparison With Other Jurisdictions
FY 19-20 through FY 23-24

City	Actual 2019-20	Actual 2020-21	Actual 2021-22	Budgeted 2022-23	Budgeted 2023-24
Campbell	$17,208,898	$17,911,445	$19,510,782	$20,654,400	$22,047,000
% of General Fund	34%	33%	34%	34%	32%
Per Capita	409.96	427.50	448.10	479.31	516.17
Milpitas	$37,799,083	$41,093,301	$42,758,865	$42,636,192	$46,023,853
% of General Fund	36%	42%	38%	36%	36%
Per Capita	498.69	532.43	530.29	527.27	567.73
Mountain View	$54,839,123	$59,783,296	$63,996,035	$69,232,000	$74,558,000
% of General Fund	38%	42%	39%	42%	41%
Per Capita	677.14	735.32	766.24	825.61	891.83
Palo Alto	$51,089,154	$56,571,734	$59,353,000	$59,770,000	$63,785,000
% of General Fund	27%	31%	27%	28%	27%
Per Capita	748.32	830.17	873.44	882.96	947.95
San Jose	$369,506,527	$390,896,950	$414,123,282	$447,000,000	$460,400,000
% of General Fund	31%	29%	24%	26%	33%
Per Capita	354.06	375.33	418.56	463.82	479.96
Santa Clara	$65,498,024	$68,772,921	$74,630,557	$75,261,000	$85,800,000
% of General Fund	27%	29%	32%	32%	32%
Per Capita	520.21	540.24	574.85	576.88	647.66
Sunnyvale	$91,839,180	$101,296,792	$113,499,852	$114,315,019	$117,633,140
% of General Fund	47%	47%	45%	50%	49%
Per Capita	596.07	656.70	727.17	731.08	752.53



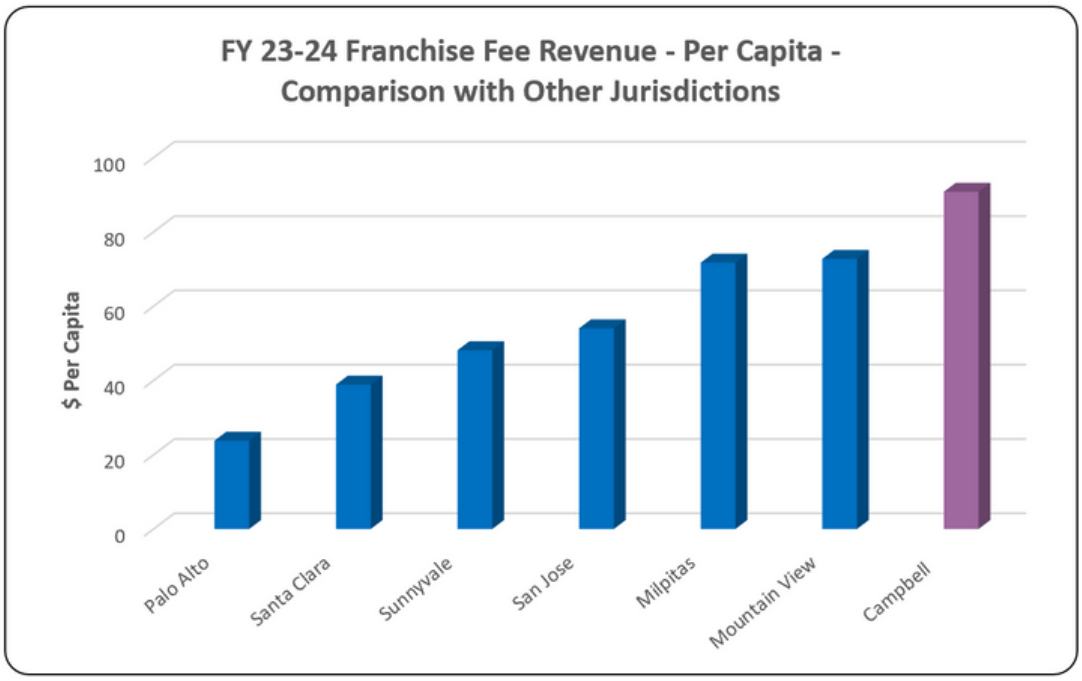
Transient Occupancy Tax Revenue
Comparison With Other Jurisdictions
FY 19-20 through FY 23-24

City	Actual 2019-20	Actual 2020-21	Actual 2021-22	Budgeted 2022-23	Budgeted 2023-24
Campbell	$3,144,208	$1,568,908	$2,657,334	$3,200,000	$4,500,000
% of General Fund	6%	3%	5%	5%	7%
Per Capita	74.90	37.45	61.03061482	74.26	105.35
Milpitas	$11,376,522	$4,213,326	$8,012,004	$8,329,238	$11,811,235
% of General Fund	11%	4%	7%	7%	9%
Per Capita	150.09	54.59	99.36	103.01	145.70
Mountain View	$5,601,695	$1,917,637	$4,437,081	$4,341,000	$8,510,000
% of General Fund	4%	1%	3%	3%	5%
Per Capita	69.17	23.59	53.13	51.77	101.79
Palo Alto	$18,553,491	$5,178,992	$16,946,000	$18,199,000	$26,834,000
% of General Fund	10%	3%	8%	8%	11%
Per Capita	271.76	76.00	249.38	268.85	398.80
San Jose	$14,103,867	$5,409,142	$10,515,117	$15,000,000	$16,000,000
% of General Fund	1%	0%	1%	1%	1%
Per Capita	13.51	5.19	10.63	15.56	16.68
Santa Clara	$15,933,791	$2,949,235	$10,812,400	$12,600,000	$21,275,000
% of General Fund	7%	1%	5%	5%	8%
Per Capita	125.17	22.70	83.22	96.58	160.60
Sunnyvale	$15,929,808	$5,192,090	$10,584,492	$14,125,965	$17,390,205
% of General Fund	8%	2%	4%	6%	7%
Per Capita	103.39	33.66	67.81	90.34	111.25



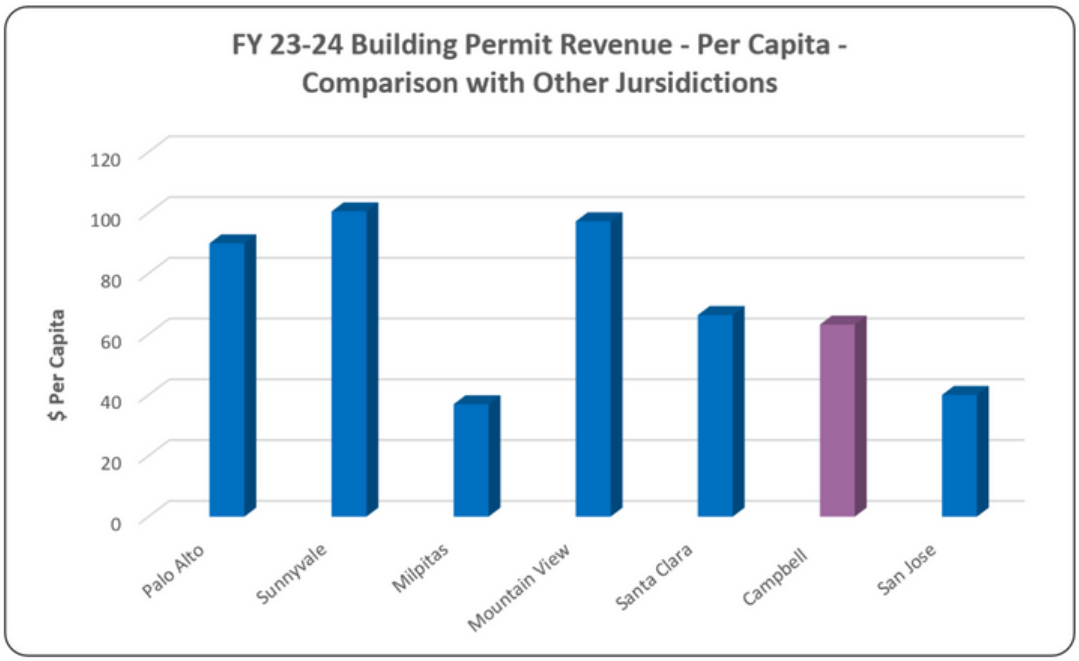
Franchise Fee Revenue
Comparison with Other Jurisdictions
FY 19-20 through FY 23-24

City	Actual 2019-20	Actual 2020-21	Actual 2021-22	Budgeted 2022-23	Budgeted 2023-24
Campbell	$3,527,926	$3,458,300	$3,690,355	$3,859,300	$3,877,700
% of General Fund	7%	6%	6%	6%	6%
Per Capita	84.04	82.54	84.76	89.56	90.79
Milpitas	$5,173,191	$5,035,476	$5,187,786	$5,448,428	$5,811,867
% of General Fund	5%	5%	5%	5%	4%
Per Capita	68.25	65.24	64.34	67.38	71.69
Mountain View	$5,457,701	$5,245,357	$5,491,204	$5,944,400	$6,079,600
% of General Fund	4%	4%	3%	4%	3%
Per Capita	67.39	64.52	65.75	70.89	72.72
Palo Alto	$1,665,836	$1,576,173	$1,584,907	$1,600,000	$1,600,000
% of General Fund	1%	1%	1%	1%	1%
Per Capita	24.40	23.13	23.32	23.64	23.78
San Jose	$44,435,817	$45,628,289	$48,378,348	$44,968,393	$51,825,008
% of General Fund	4%	3%	3%	3%	4%
Per Capita	42.58	43.81	48.90	46.66	54.03
Santa Clara	$4,529,679	$4,332,635	$4,632,522	$4,780,000	$5,150,000
% of General Fund	2%	2%	2%	2%	2%
Per Capita	35.98	34.03	35.66	36.64	38.87
Sunnyvale	$7,179,493	$6,979,663	$7,221,935	$7,331,751	$7,525,097
% of General Fund	4%	3%	3%	3%	3%
Per Capita	46.60	45.25	46.27	46.89	48.14



Building Permit Revenue
Comparison With Other Jurisdictions
FY 19-20 through FY 23-24

City	Actual 2019-20	Actual 2020-21	Actual 2021-22	Budgeted 2022-23	Budgeted 2023-24
Campbell	$1,596,158	$1,995,966	$2,360,113	$2,478,000	$2,700,000
% of General Fund	3%	4%	4%	4%	4%
Per Capita	38.02	47.64	54.20	57.50	63.21
Milpitas	$4,585,232	$5,268,786	$5,203,880	$5,000,000	$3,000,000
% of General Fund	4%	5%	5%	4%	2%
Per Capita	60.49	68.27	64.54	61.83	37.01
Mountain View	$6,149,575	$7,150,337	$6,248,019	$8,075,100	$8,125,100
% of General Fund	4%	5%	4%	5%	4%
Per Capita	75.93	87.95	74.81	96.30	97.19
Palo Alto	$3,931,913	$4,024,352	$4,570,964	$5,056,159	$6,052,306
% of General Fund	2%	2%	2%	2%	3%
Per Capita	57.59	59.06	67.27	74.69	89.95
San Jose	$36,249,608	$34,799,861	$36,305,981	$33,626,338	$38,428,697
% of General Fund	3%	3%	2%	2%	3%
Per Capita	34.73	33.41	36.70	34.89	40.06
Santa Clara	$4,768,771	$9,464,865	$10,818,884	$8,198,000	$8,790,000
% of General Fund	2%	4%	5%	3%	3%
Per Capita	37.88	74.35	83.27	62.84	66.35
Sunnyvale	$14,024,473	$9,831,528	$18,310,162	$16,717,898	$15,700,856
% of General Fund	7%	5%	7%	7%	7%
Per Capita	91.02	63.74	117.31	106.92	100.44



Gann Appropriations Limit

Article XIIIB of the California State Constitution as enacted by Proposition 4, the Gann initiative of 1979, mandates a limit on the amount of proceeds of taxes that state and local governments can receive an appropriate (authorize to spend) each year. The purpose of this law is to limit government spending by putting a cap on the total proceeds of taxes that may be appropriated each year. The original Article XIIIB was further modified by Proposition 111 and SB 88 approved by California voters in June 1990. Proposition 111 allows cities more flexibility in choosing certain inflation and population factors to calculate the limit.

The limit is different for each agency and the limit changes each year. Each year's limit is based on the amount of tax proceeds that were authorized to be spent in fiscal year 1978-79 in each agency, modified for changes in inflation and population in each subsequent year. Proposition 111 has modified those factors to allow cities to choose either the growth in California Per Capita Income or the growth in non-residential assessed valuation due to new construction in the City. Alternatively, the City could select a population growth factor represented by the population growth in Santa Clara County. Each year the City establishes its appropriation limit for the following fiscal year. The City of Campbell's limit for fiscal year 2023-24 of $90.3 million was adopted by City Council on June 20, 2023.

When a city's proceeds of taxes (less statutory exclusions) exceed the legal limit, excess tax revenue must be returned to the State or citizens through a process of refunds, rebates, or other means that may be determined at that time. The fiscal year 2023-24 calculations indicate the City of Campbell will again be significantly below the appropriations or spending limit. The City's appropriations limit of $90.3 million for fiscal year 2023-24 is approximately $3.6 million higher than the fiscal year 2022-23 limit of $86.7 million. For fiscal year 2023-24, the City's proceeds of taxes subject to the appropriations limit are projected to be $46.7 million. This is 52% of the legal appropriations limit. Any future amendments to the adopted appropriations from "proceeds of taxes" will be subject to the limit and will be calculated accordingly. As a result of the City's Gann calculations being so far under the legal limit, restraints on current or future budget deliberations are not contemplated.

FY 2023-2024 APPROPRIATIONS LIMIT

Per Capita Change		1.0444
Population Change		0.9975
Calculation Factor FY 2023-24	1.0444 x 0.9975	1.0418
FY 2023-24 Limit	$86,662,718 x 1.0418	90,285,220
Appropriations Subject to Limit		46,745,718
Appropriations under Limit		43,539,502

Financial Policies

Revenue Policies: The development and maintenance of balanced and reliable revenue streams will be the primary revenue objective of the City. Efforts will be directed to optimize existing revenue sources while periodically reviewing potential new revenue sources. The need to promote a healthy business climate is recognized as one method to maximize existing revenue sources. Revenue estimates will be prepared on an annual basis during the preparation of the budget and major revenue categories will be projected on a five-year basis. Revenues will be estimated conservatively using accepted standards and estimates provided by the State and other governmental agencies. Alternative revenue sources will be periodically evaluated to determine their applicability to meet identified City needs.

Sources of revenue will be evaluated and modified as necessary to assure a diversified and growing revenue base that improves the City's ability to handle fluctuations in individual sources. Revenues from "one-time" or limited duration revenue sources will not be used for ongoing operating expenses. Fees and charges for services will be evaluated and, if necessary, adjusted annually to assure that they generate sufficient revenues to meet service delivery costs. The City will establish user charges at a level generally related to the full cost (operating, direct, indirect, and capital costs) of providing the service, unless Council determines that a subsidy from the General Fund is in the public interest. The City will also consider market rates and charges levied by other municipalities of similar size for like services in establishing rates, fees, and charges. Enterprise and Internal Service Funds will be self-supporting.

Expenditure and Budget Policies: Major expenditure categories will be projected on a five-year basis. The "Proposition 4" expenditure limit will be calculated on an annual basis prior to the adoption of the budget and will be projected for an additional two years. The City will operate on a current funding basis. Expenditures will be budgeted and controlled so as not to exceed current revenues plus the planned use of any accumulated fund balances. The City will take corrective action at mid-year when expenditure and revenue projections are such that an operating deficit is projected at fiscal year-end. Corrective action may include the use of contingency reserves. The City will establish a purchasing policy that specifies the thresholds and scope of purchasing authorizations required.

Annual budgeted operating expenditures shall not exceed annual operating revenues, including budgeted use of reserves. At least one budget study session will be held annually prior to the introduction of the budget to the City Council. The City Manager shall prepare and submit to the City Council annually a proposed operating and capital budget by June 1st of each year, and the budget will be adopted by June 30th of each year. A mid-year budget status report will be presented to the City Council no later than February of each year. Budget adjustments within the adopted budget of less than $10,000, or requiring a transfer from reserves of less than $5,000, may be approved by the City Manager; otherwise, City Council approval is required. The City Manager is authorized to transfer at the fund level budgeted appropriations, including capital projects, provided no change is made to the total amount provided for any one fund.

Budget status reports are prepared monthly and distributed to all departments. Because the budget is based on estimates, from time to time, it is necessary to make adjustments to fine-tune the line-items within it. Various levels of administrative control are utilized to maintain the budget's integrity. Program managers are accountable for the line-item level of control of their individual program budgets. Department heads are accountable for the fund level of control for funds within their departments. Finance oversees the general level of accountability related to budgetary integrity through systems checks and balances and various internal controls.

Reserve Policies: The City's financial policies mandate the levels at which reserves shall be maintained. The ***General Fund Emergency Reserve*** shall be maintained at a level of 10% of General Fund revenues and used only in case of dire need as a result of physical or financial emergencies as determined by the City Council.

The ***General Fund Operating Reserve*** shall be maintained at a level of $1 million. This reserve may be used to meet necessary, but unbudgeted, expenditures during the fiscal year, including mid-year budget adjustments, and/or to cover minor unanticipated revenue shortfalls. Funds drawn from this reserve during the year shall be replenished with the adoption of the ensuing fiscal year budget.

An ***Economic Fluctuations Reserve*** shall be maintained, with a target of two months (16.67%) of General Fund operating expenditures, to provide budget stabilization during an economic downturn that could otherwise result in significant reductions in service levels and/or organizational staffing. This reserve shall not be less than $2 million.

However, if the reserve balance falls below $4 million, or the City's five-year financial projections indicate the reserve will fall below this minimum requirement at any time during this period, City staff shall present to Council, by the following year's budget adoption, a plan to return to the target amount within five years.
A Capital Improvement Program Reserve shall be maintained at a level to cover unbudgeted capital improvement costs, to fund future capital and infrastructure improvements, and to fund anticipated one-time expenditures in the operating budget. This reserve shall be targeted at $5 million, including an annual funding target of $1.5 million specifically for infrastructure needs. Any unappropriated General Fund surplus, not needed to fund other reserves at fiscal year-end, shall be applied to this reserve.

A reserve shall be maintained sufficient to cover 50% of ***outstanding compensated absences***.

Reserves for the replacement of ***Motor Pool and Information Technology Pool*** assets shall be evaluated annually and maintained at sufficient levels to provide for the replacement of approximately 50% of the equipment based on accumulated depreciation and estimated replacement costs. The ***Workers' Compensation Self-Insurance Reserve*** will be maintained at a level deemed adequate to meet projected liabilities as determined by an actuarial evaluation to be conducted at least once every two years.

The ***General Liability Insurance Reserve*** will be maintained at a level deemed adequate to meet projected liabilities. This level may be determined by an actuarial evaluation or derived from estimates provided by the City's third party risk pool provider, subject to a minimum level equal to 100% of the self-insured retention (SIR). Other reserves required by law, contractual obligation or Generally Accepted Accounting Principles (GAAP) shall be provided for. Lastly, the City Manager may, at his/her discretion, establish additional reserves and/or recommend annual reserve fund replenishments, deemed necessary and prudent to ensure the fiscal health of the City, subject to City Council approval.

Capital Improvement Policies: A five-year Capital Improvement Plan shall be approved on an annual basis with first year projects adopted in conjunction with the operating budget. Sufficient financial commitment will be made to preserving the City's investment in its public facilities (buildings, streets, parks, equipment, etc.) to assure preservation of these assets. The ongoing maintenance and operating costs of any proposed capital improvements will be evaluated prior to the approval of any capital improvement project. Equipment replacement and maintenance shall be projected and funded throughout its useful life. The annual capital improvement budget shall only include those projects which funding source is reasonably assured and can be started within the fiscal year indicated.

The capitalization threshold used in determining if a given piece of equipment qualifies for capitalization is $5,000 per item with a useful life of greater than two years. Groups of items with individual values of less than $5,000 each will not be capitalized unless the items are purchased by an internal service fund and are anticipated to be replaced in the aggregate. Adequate insurance will be maintained on all capital assets. A periodic replacement cost evaluation will be performed to ensure that coverage limits are reasonable. The capitalization threshold used in determining if an improvement, building or other asset acquisition for infrastructure qualifies for capitalization is $100,000 with a useful life of greater than two years.

Cash Management Policies: The City's administrative procedure governing investments shall be updated and approved by the City Council annually. Investments will be made in accordance with the separately adopted investment policy. A complete report on the City's investment portfolio shall be presented to the City Council monthly. A cash flow analysis for all funds shall be prepared monthly. The City shall periodically conduct a bid process for the provision of banking services. The City will invest all funds based on the following criteria: 1) safety of invested funds; 2) maintenance of sufficient liquidity to meet cash flow needs; and, 3) attainment of the maximum yield possible consistent with the above priorities.

The City will seek local, state and federal grant funding opportunities to secure funding for both operating and capital projects. Any grants provided to other agencies/organizations by the City will contain sufficient control elements to ensure their consistent use within specified guidelines and requirements. Management is responsible for the detection and prevention of fraud, misappropriations, and other inappropriate conduct. The City will establish a fraud policy that will aid in the detection and prevention of fraud as it applies to cash management as well as any impropriety in the handling of other financial transactions.

Accounting Policies: The City's financial records will be audited annually by a reputable independent certified public accounting firm. An annual financial report shall be prepared each year within six (6) months of the close of the previous fiscal year and reviewed with the City Council Finance Committee and the City Council consistent with the requirements o Statement on Auditing Standards 114 and 115.

Operating budget revenue and expenditure status reports will be prepared monthly and distributed to all department directors so that they may effectively and continuously evaluate their financial performance in a timely manner.

The auditor's annual Written Communication on Internal Control Structure will be reviewed with the City Council Finance Committee by the audit firm for a recommendation to the City Council consistent with the requirements of Statement on Auditing Standards 115. Financial records and reporting will be maintained in accordance with Generally Accepted Accounting Principles (GAAP) and the requirements of the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (G.F.O.A.). Full and continuing disclosure will be provided in annual financial statements and in bond representations. The City shall attempt to keep accounting records in such a manner to receive an unqualified audit opinion and to qualify for a Certificate of Achievement for Excellence in Financial Reporting from G.F.O.A.

The City will solicit an RFP for audit services no less frequently than every five (5) years. Additionally, an audit firm may be retained for a maximum of two (2) consecutive five-year terms. The Council Finance Committee, City Manager, and Finance Director will review the qualifications of prospective firms and make a recommendation to the City Council.

Debt Management Policies: Debt management can be of particular interest to readers of budget documents. A numerical presentation related to the City's debt service obligations consisting of special assessment debt, certificates of participation and tax allocation bonds may be found in the financial summaries section of the budget.

The City will restrict long-term borrowing to the funding of capital improvement projects and equipment. The term of debt shall not exceed the expected useful life of the capital improvement project or equipment. General obligation debt will not exceed 3.75% of the City's assessed value in accordance with State law. Where possible, the City will use special assessment, revenue, or other self-funding debt instead of general obligation bonds.
The City will maintain good communications with bond rating agencies about its financial condition. The City will use refunding techniques where appropriate to allow for the restructuring of its current outstanding debt to remove or change restrictive covenants, and/or to reduce annual debt service in an amount sufficient to justify the costs of refunding/re-issuance. The City may use short-term debt to cover temporary or emergency cash flow shortages. All such short-term borrowing will be subject to Council approval.

The City may issue inter-fund loans in lieu of outside debt instruments to meet short-term cash flow needs. Loans will be permitted only if excess funds are available. The prevailing interest rate on such loans will be established by the Finance Director. All terms of such loan including, but not limited to, the principal amount, interest rate and duration will be subject to Council approval and must be documented by Memorandum.

Basis of Budgeting

The City adopts a budget annually for all funds. The basis of budgeting is the same as the basis of accounting in which governmental funds are budgeted and presented using the modified-accrual basis of accounting and proprietary and fidicuciary funds are budgeted and presented using the accrual basis of accounting. This budget is effective July 1 for the ensuing fiscal year. From the effective date of the budget, which is adopted by the City Council and controlled by each department head, the amounts stated therein as Adopted expenditures become appropriations to the various City departments. The City Council may amend the budget by resolution during the fiscal year. The City's financial policies authorize the City Manager to administratively approve budget adjustments within the adopted budget up to $10,000 or requiring transfers from reserves up to $5,000 per transaction. Requests for increases in appropriations over these amounts or any adjustments to capital projects require approval by the City Council. Changes in appropriations during the year must be submitted by the City Manager to the City Council for review and approval, and must be accompanied by appropriate fiscal impact analysis. The City Manager is authorized to transfer at the fund level budgeted appropriations, including capital projects, provided no change is made to the total amount provided for any one fund. During the fiscal year, supplemental adjustments to appropriations may be adopted by City Council and will be included in future budget versus actual financial statements.

Annual budgets are adopted on a basis consistent with generally accepted accounting principles. Under encumbrance accounting, purchase orders, contracts and other commitments of the expenditures are recorded in order to reserve that portion of the applicable appropriation. Encumbrance accounting is employed as an extension of the formal budgetary process.

Budget Process

The City of Campbell adopts an annual budget. There is one document containing both summary and detailed information on revenues and expenditure appropriations for the Fiscal Year beginning July 1, and ending June 30. In addition to the operating budget, the City Council adopts a five-year Capital Improvement Plan (CIP) from which new projects for the first year become an integral part of the proposed operating/capital budget. Typically, this process begins in late September with the distribution of CIP request forms and instructions and ends in mid-April or early May with Council's formal adoption of the five-year CIP. Although a CIP document is prepared separate from the budget document, the CIP information is incorporated into the budget document resulting in an operating/capital budget.

The formal operating budget preparation process begins annually in December with development of financial forecasts by Finance and preparation of budget materials and instructions to assist preparers. If desired, a budget kick-off meeting is scheduled for the purpose of outlining the budget calendar, as well as the process, procedures, forms, and systems to be used in the development of the budget. More importantly, this ensures that the budget is prepared in accordance with fiscal policies/guidelines and objectives established by the City Council. The time frames provided in the budget timeline below reflect early involvement of City staff and the City Council in review and discussion of policy direction, goals and objectives concurrent with development of financial projections and service level requirements. With this approach, the necessary components that guide the process are incorporated into the proposed budget prior to formal submission to the City Council. Readers may be interested to know that all unencumbered operating budget appropriations lapse at year-end. This means that this budget only contains new appropriations for the Fiscal Year.

Budget Amendments

Because the budget is an estimate, from time to time it is necessary to make adjustments to fine-tune the line-items within it. Various levels of administrative control are utilized to maintain the budget's integrity. Program Managers are accountable for the line-item level of control of their individual program budgets for operating revenues and expenditures as well as capital projects. Department Heads are accountable for the fund level of control for funds within their departments. Finance oversees the general level of accountability related to budgetary integrity through systems checks and balances and various internal controls. Budget adjustments can consist of two basic types; administrative adjustments or those requiring additional appropriations. The City's financial policies authorize the City Manager to administratively approve budget adjustments within the adopted budget up to $10,000 or requiring transfers from reserves up to $5,000 per transaction. Requests for increases in appropriations over these amounts or any adjustments to capital projects require approval by the City Council. Changes in appropriations during the year must be submitted by the City Manager to the City Council for review and approval, and must be accompanied by appropriate fiscal impact analysis. The City Manager is authorized to transfer at the fund level budgeted appropriations, including capital projects, provided no change is made to the total amount provided for any one fund.

A General Fund mid-year report is presented to the City Council in February of each year. Budget amendments resulting from that review are authorized by resolution of the City Council. The City strives to publish a budget that will qualify for the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) and the Excellence in Operating Budgeting Award from the California Society of Municipal Finance Officers (CSMFO).

The City Council has established formal Financial and Administrative Policies. These policies require a review of the General Fund (the City's largest fund) at the mid-point of the fiscal year. All appropriation adjustments are approved at that time by resolution of the City Council and implemented by the Finance Department. Excerpts from the Financial Policies Summary are incorporated within the Summary budget document.

FY 2024 Budget Development Calendar

2022

DECEMBER

S	M	T	W	T	F	S
28	28	29	30	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

2023

JANUARY

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

2023

FEBRUARY

S	M	T	W	T	F	S
29	30	31	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	1	2	3	4

2023

MARCH

S	M	T	W	T	F	S
26	27	28	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	1

2023

APRIL

S	M	T	W	T	F	S
26	27	28	29	30	31	1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	1	2	3	4	5	6

2023

MAY

S	M	T	W	T	F	S
30	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	1	2	3

2023

JUNE

S	M	T	W	T	F	S
28	29	30	31	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	1	2

KEY:

- CITY HOLIDAY OR CLOSURE
- EXECUTIVE TEAM COLLABORATION
- INTERNAL REVIEW PROCESS
- BUDGET DEADLINES FOR FINANCE
- BUDGET DEADLINES FOR DEPARTMENTS
- STUDY SESSION or COUNCIL MTG
- COMMISSION OR COMMITTEE MTG

DECEMBER 2022	
Dec 6	Exec. Team - Draft Budget Calendar Distributed/Discussed
Dec 12	*ClearGov* IT, PW Bldg., PW Veh. Request Forms Provided
Dec 12	YTD November Expenditures & Revenues Provided
Dec 13	Exec. Team - FY 23 MidYear & FY 24 Budget Approach
Dec 23 - Jan 2	Holiday Closure

JANUARY 2023	
Jan 6	*ClearGov* IT, PW Bldg., PW Veh. Requests Due to Finance
Jan 9 - Jan 13	Operational Review of IT, PW Bldg, & PW Vehicle Requests
Jan 12	YTD December Expenditures & Revenues Provided
Jan 16	Martin Luther King Jr. Day
Jan 20	Mid-Year Exp. And Rev. Adjusts. Due to Finance
Jan 24	Exec. Team - MidYear Requests, FY 24 Priorities/Workplans
Jan 24	Exec. Team - Review of IT, PW Bldg, & PW Vehicle Requests
Jan 30	Finance Provides Budget Kickoff & Training
Jan 30	Finance Provides Preliminary FY 24 Projections
Jan 30	*Excel* Personnel Funding Shift Forms Provided
Jan 30	*ClearGov* Operating Budget Opened for Request Entry
Jan 30	*ClearGov* New Personnel Opened for Request Entry
Jan 30	*ClearGov* CIP Opened for Request Entry
Jan 30	*Excel* State Budget Request Forms Provided

FEBRUARY 2023	
Feb 16	***Study Session*** - Priority Setting, Work Plans, Succession Plan
Feb 20	Presidents' Day
Feb 21	Mid-Year Fiscal Review
Feb 28	*ClearGov* Operating Budget Requests Due to Finance
Feb 28	*ClearGov* New Personnel Requests Due to HR & Finance
Feb 28	*Excel* Personnel Funding Shift Requests Due to Finance
Feb 28	*ClearGov* CIP Requests Due to Finance
Feb 28	*Excel* State Budget Request Forms Due to Finance

MARCH 2023	
Mar 1 - Mar 31	Internal Review of All Operating Budget Requests
Mar 1 - Mar 31	Internal Review of CIP Requests
Mar 1 - Mar 31	Internal Review of Personnel Budget Requests
Mar 3	Finance Provides Updated FY 24 Projections
Mar 7	Exec. Team Discussion - Initial FY 2024 Requests Review
Mar 21	Exec. Team Discussion - Finalize FY 2024 Requests

APRIL 2023	
Apr 3	Budget Narratives Due to Finance
Apr 5	Parks and Recreation Commission - Input on Parks CIP
Apr 6	CIC - Social Services Subgrant Proposals
Apr 25	***Study Session*** - Operating Budget & CIP

MAY 2023	
May 2	Exec. Team Discussion - Finalize FY24 Prop. Budget/CIP
May 2	***Public Hearing*** - Introduction of Bus. License Ordinance
May 9	Planning Comm. - CIP General Plan Conformance
May 16	Adoption of Master Fee Schedule & Bus. Lic. Ordinance
May 26	Posting of Proposed Operating Budget & CIP to Web
May 29	Memorial Day

JUNE 2023	
Jun 6	Introduction of Budget, CIP, & Gann
Jun 14	Posting of Operating Budget & CIP for Adoption to Web
Jun 20	***Public Hearing*** - Adoption of Budget, CIP, & Gann

Fund Structure

The basic accounting and reporting entity for the City is a fund. A fund is "an independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created." Funds are established for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Funds used in government are classified into three broad categories: governmental, proprietary and fiduciary. Governmental funds include activities usually associated with a typical state or local government's operations (public safety, general government activities, etc.). Proprietary funds are used to account for activities often found in the private sector (utilities, stadiums and golf courses are prime examples). Trust and Agency funds are utilized in situations where the government is acting in a fiduciary capacity as a trustee or agent. All funds included within the City's audited financial statements are appropriated and included within the budget document.

Fund #	Fund Title	Fund Type	Major Fund?
101	General Fund	Governmental - General	Yes
202	Vehicle Impact	Governmental - Special Revenue	
204	Gas Tax	Governmental - Special Revenue	
205	Asset Forfeiture	Governmental - Special Revenue	
207	Lighting & Landscape District	Governmental - Special Revenue	
208	Housing & Community Development	Governmental - Special Revenue	
209	Environmental Services	Governmental - Special Revenue	
210	Supplemental Law Enforcement	Governmental - Special Revenue	
212	State & Other Grants (State & Local)	Governmental - Special Revenue	Yes
216	TDA Grant	Governmental - Special Revenue	
218	Federal Grants	Governmental - Special Revenue	
221	ARPA Fund	Governmental - Special Revenue	Yes
233	Housing Assistance	Governmental - Special Revenue	Yes
234	Community Restitution Fund	Governmental - Special Revenue	
236	Community Facilities District #1	Governmental - Special Revenue	
237	Community Facilities District #2	Governmental - Special Revenue	
295	Parkland Dedication	Governmental - Special Revenue	
333	Successor Agency	Trust and Agency	
348	Debt Service - Measure O	Debt Service	
367	Debt Service - LID #30	Debt Service	
370	Debt Service - 2016 Refunding Lease Revenue Bond	Debt Service	
435	Capital Projects Fund	Capital	Yes
448	Measure O CIP Fund	Capital	Yes
641	Motor Vehicle Pool	Proprietary - Internal Service	
647	Information Technology Pool	Proprietary - Internal Service	
690	Workers' Compensation	Proprietary - Internal Service	
794	Parks and Museum	Governmental - Special Revenue	
795	Recreation - Private Grants	Governmental - Special Revenue	
797	Adult Center	Governmental - Special Revenue	
798	West Valley Solid Waste JPA	Trust and Agency	
799	SCC Specialized Enforcement Team	Trust and Agency	

Program / Department / Fund Matrix

Program Name	#	Department Name	Fund Name	#
City Council	501	Legislative Bodies	General Fund	101
City Manager	510	City Manager - Administration	General Fund	101
City Clerk	511	Legislative Bodies	General Fund	101
Human Resources	515	City Manager - Administration	General Fund	101
Workers' Compensation Insurance	516	City Manager - Administration	Workers Comp. Trust	690
Information Technologies	547	City Manager - Administration	IT Pool	647
Measure O CIP	518	City Manager - Administration	Measure O CIP	448
COVID-19 Response (Payroll)	538	City Manager - Administration	General Fund	101
COVID-19 Response (Non-Payroll)	539	City Manager - Administration	General Fund	101
Community Svcs. Administration	524	Recreation & Comm. Services	General Fund	101
Senior Nutrition Program	525	Recreation & Comm. Services	General Fund	101
Adult Services	526	Recreation & Comm. Services	General Fund	101
Campbell Community Center	527	Recreation & Comm. Services	General Fund	101
Museum Services	528	Recreation & Comm. Services	General Fund	101
Heritage Theatre	529	Recreation & Comm. Services	General Fund	101
Sports, Aquatics & Fitness	531	Recreation & Comm. Services	General Fund	101
Preschool, Day Camp & Enrichment Classes	532	Recreation & Comm. Services	General Fund	101
Accounting	535	Finance Department	General Fund	101
Non-Departmental	540	Finance Department	General Fund	101
2016 Refunding Lease Revenue Bond	548	Debt Service	Debt Service	370
Community Facilities District #1	549	Finance Department	Community Facilities District #1	236
Comm. Dev. - Administration	550	Community Development	General Fund	101
Current Planning	551	Community Development	General Fund	101
Policy Development	552	Community Development	General Fund	101
CDBG Housing	553	Community Development	Housing & Comm. Dev.	208
Building	554	Community Development	General Fund	101
Economic Development	556	Community Development	General Fund	101
Housing Assistance	557	Community Development	Low-Moderate Income Housing	233
Code Enforcement (Split Program)	559	Community Development	General Fund	101
Code Enforcement (Split Program)	559	Community Development	Community Restitution	234
Legal Services	560	City Manager - Administration	General Fund	101
Police - Administration	601	Public Safety	General Fund	101
Communications	602	Public Safety	General Fund	101
Records	603	Public Safety	General Fund	101
Special Enforcement Services	604	Public Safety	General Fund	101
Field Services	605	Public Safety	General Fund	101
Supplemental Law Enforcement Services	606	Public Safety	Supp. Law Enforcement Svcs.	210
Federal Asset Forfeiture	607	Public Safety	Asset Forfeiture Fund	205
Fire Protection Services	610	Public Safety	General Fund	101
Public Works (PW) - Administration	701	Public Works Department	General Fund	101
Environmental Programs	715	Public Works Department	Solid Waste Mgmt.	209
Transportation Engineering	720	Public Works Department	General Fund	101
Engineering	730	Public Works Department	General Fund	101
Land Dev. / Envir. Programs	740	Public Works Department	General Fund	101
Community Facilities District #2	741	Public Works Department	Community Facilities District #2	237
PW Maintenance Administration	745	Public Works Department	General Fund	101
Vehicle & Equip. Maint. Services	750	Public Works Department	Motor Vehicle Pool	641
Street Maintenance	760	Public Works Department	Gas Tax	204
Signals & Lighting Maint.	770	Public Works Department	Lighting & Lndscp. Dist.	207
Park Maintenance	775	Public Works Department	Lighting & Lndscp. Dist.	207
Building Maintenance	780	Public Works Department	General Fund	101
West Valley Solid Waste Mgmt. Authority	401	West Valley Solid Waste JPA	West Valley Solid Waste JPA	798
Successor Agency	815	Successor Agency	Successor Agency	333
Capital Projects	990	Capital Project	Capital Projects	435
Transfers-Out	980	Other Financing Sources	Multiple	Multiple

GFOA Budget Award

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Campbell
California

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morrill

Executive Director

CSMFO Budget Award

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award
Fiscal Year 2022-2023

Presented to the

City of Campbell

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

February 10, 2023

Scott Catlett
2022 CSMFO President

James Russell-Field, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

APPENDIX

BUILDING MAINTENANCE REQUESTS

This requests information is generated from , Adopted Version.

Campbell Community Center - Building A HVAC Controls

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/03/2023
Est. Completion Date	06/28/2024
Department	Building Maintenance
Type	Capital Improvement
Project Number	24-AA

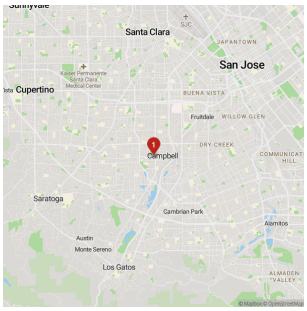
Description

Campbell Community Center - Building A HVAC controls - the existing controls have lived beyond useful life. We have spent a substantial amount of money on repair work that no longer helps. We will be installing the new Honeywell controls system that we are now implementing throughout our HVAC systems. The new Honeywell controls will also allow the City to realize energy savings, since the new controls will allow optimal heating and cooling throughout the building. Requesting $85,000.00 to cover new Honeywell controls and any field equipment repairs necessary for the system to operate.

Details

Program (Budget Unit)	780
Useful Life	25 years
Projected Carryover	N/A
Priority	Critical (Can't do without it)
Type of Project	Replacement
Funding Type	New

Location



Supplemental Attachments

CCC - Bldg A Controls Proposal(/resource/cleargov-prod/projects/documents/6fecd01b76f6e722c923.pdf)

Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

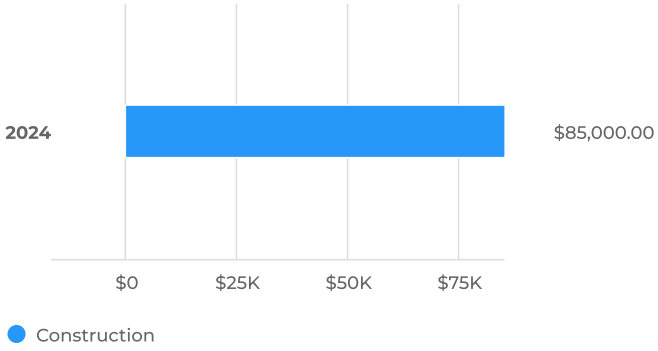
Possible Alternative Solutions

1. An alternative is not available. The existing controls would require a complete replacement and Building Maintenance is moving away from the existing system to the new Honeywell system of controls. If the controls are not replaced, the Recreation Department could also lose leasing revenue if the tenant were to vacate the lease due to the ongoing issues of HVAC control failures to regulate heating and cooling. The existing controls are constantly monitored and just do not operate properly.

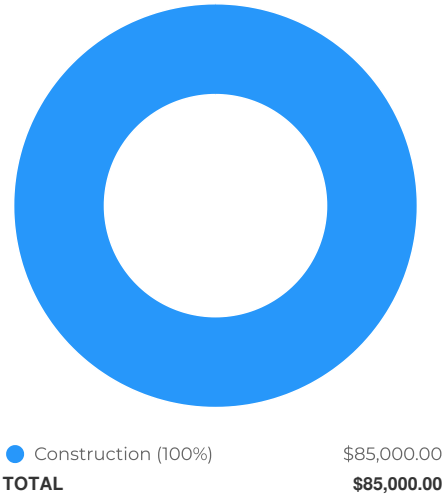
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$85,000	$85K	$85K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



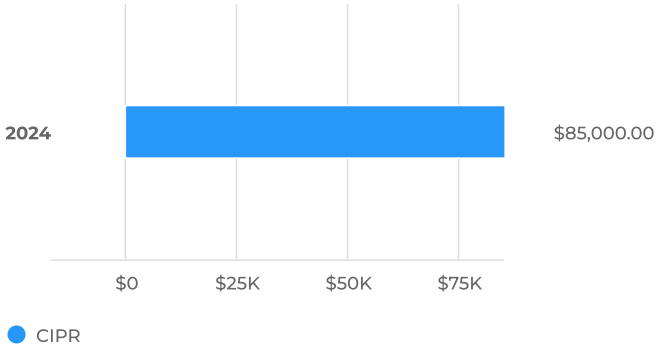
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction	$85,000	$85,000
Total	**$85,000**	**$85,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$85,000	$85K	$85K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

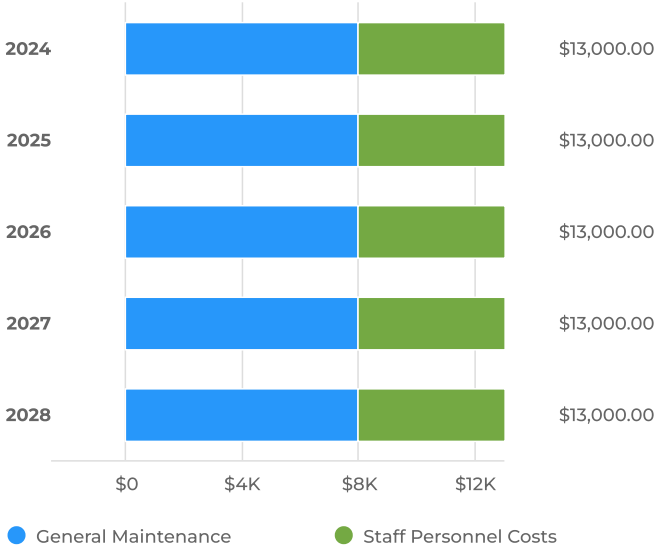
Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$85,000	$85,000
Total	**$85,000**	**$85,000**

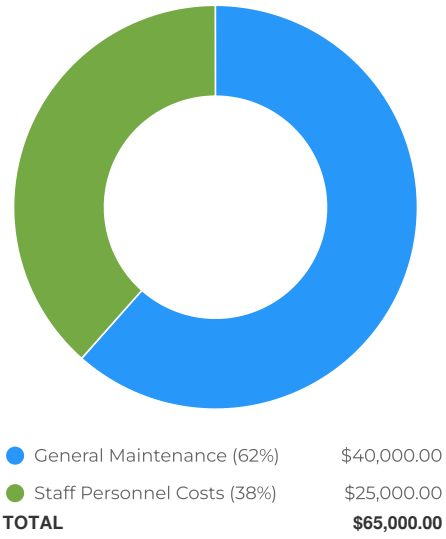
Operational Costs

FY2024 Budget	Total Budget (all years)	Project Total
$13,000	$65K	$65K

Operational Costs by Year (Adopted)



Operational Costs for Budgeted Years (Adopted)



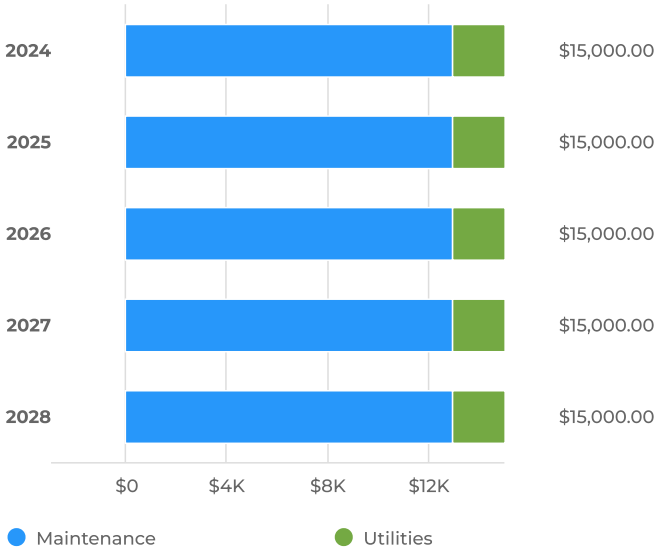
Operational Costs Breakdown

Operational Costs	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Staff Personnel Costs	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000
General Maintenance	$8,000	$8,000	$8,000	$8,000	$8,000	$40,000
Total	**$13,000**	**$13,000**	**$13,000**	**$13,000**	**$13,000**	**$65,000**

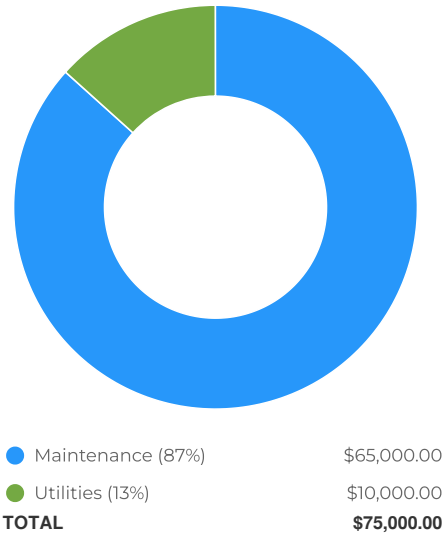
Cost Savings

FY2024 Budget	Total Budget (all years)	Project Total
$15,000	$75K	$75K

Cost Savings by Year (Adopted)



Cost Savings for Budgeted Years (Adopted)



Cost Savings Breakdown

Cost Savings	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Maintenance	$13,000	$13,000	$13,000	$13,000	$13,000	$65,000
Utilities	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000
Total	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$75,000**

This requests information is generated from , Adopted Version.

Campbell Community Center - Building A Sewer Line Replacement

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/10/2023
Est. Completion Date	06/30/2026
Department	Building Maintenance
Type	Capital Improvement
Project Number	24-RR

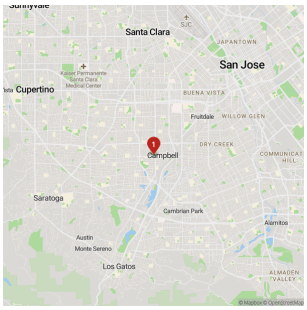
Description

Campbell Community Center – Building A Sewer Line Replacement – the existing cast iron sewer line system beneath the building is beginning to decay and causing repeated backups and clogging the lines. We have found areas of broken, or burst, pipes caused by excess pressure within the old cast iron pipework as a result of usage and/or non-flushable items sticking within the pipework and not freely flowing through. We have spent a substantial amount of money on repair work that no longer helps. The goal is to replace the existing with new pipe work over a three-year period. Requesting - $45,000.00 per year to aid in the replacement of the existing pipelines.

Details

Program (Budget Unit)	780
Useful Life	75 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

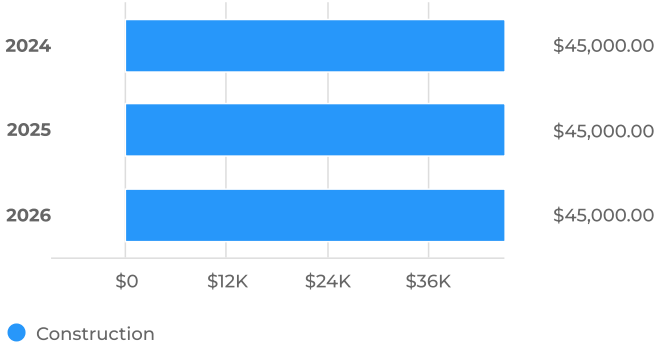
Possible Alternative Solutions

1. Continue to repair the existing sewer lines as sections break down, causing emergency call outs and repair work that will be and is very expensive.

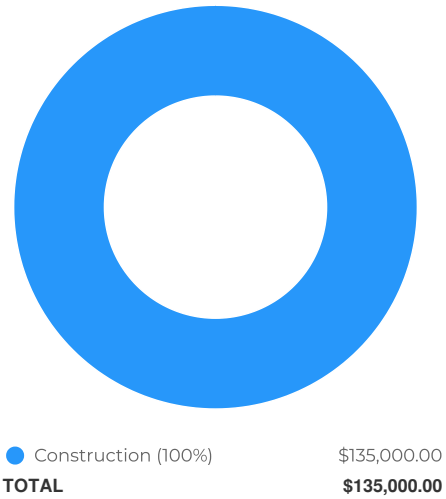
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$45,000	$135K	$135K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



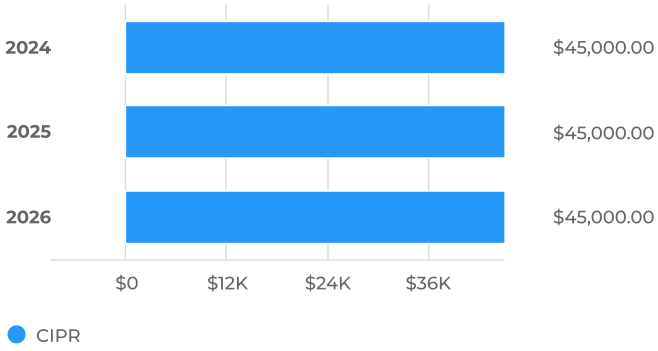
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Construction	$45,000	$45,000	$45,000	$135,000
Total	**$45,000**	**$45,000**	**$45,000**	**$135,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$45,000	$135K	$135K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

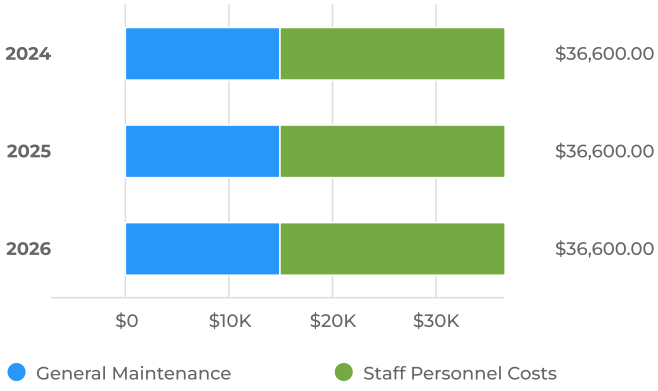
Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
CIPR	$45,000	$45,000	$45,000	$135,000
Total	**$45,000**	**$45,000**	**$45,000**	**$135,000**

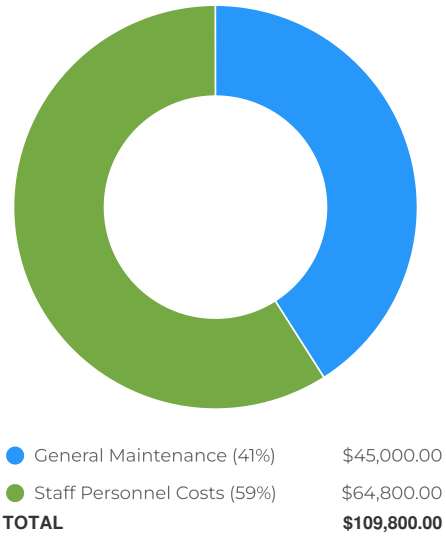
Operational Costs

FY2024 Budget	Total Budget (all years)	Project Total
$36,600	$109.8K	$109.8K

Operational Costs by Year (Adopted)



Operational Costs for Budgeted Years (Adopted)



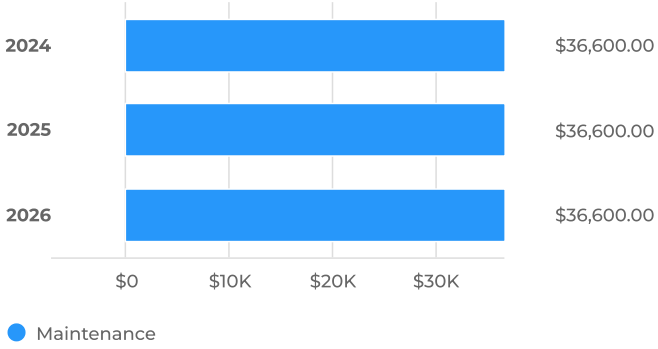
Operational Costs Breakdown

Operational Costs	FY2024	FY2025	FY2026	Total
Staff Personnel Costs	$21,600	$21,600	$21,600	$64,800
General Maintenance	$15,000	$15,000	$15,000	$45,000
Total	**$36,600**	**$36,600**	**$36,600**	**$109,800**

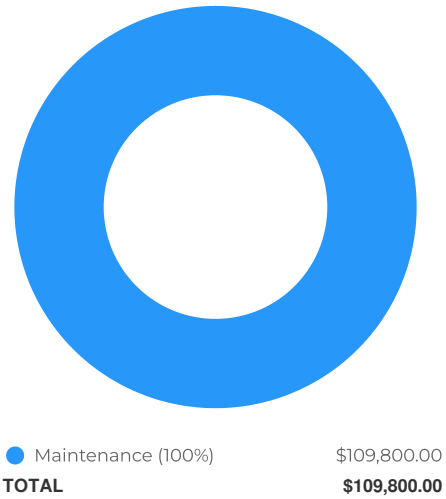
Cost Savings

FY2024 Budget	Total Budget (all years)	Project Total
$36,600	$109.8K	$109.8K

Cost Savings by Year (Adopted)



Cost Savings for Budgeted Years (Adopted)



Cost Savings Breakdown

Cost Savings	FY2024	FY2025	FY2026	Total
Maintenance	$36,600	$36,600	$36,600	$109,800
Total	**$36,600**	**$36,600**	**$36,600**	**$109,800**

This requests information is generated from , Adopted Version.

Campbell Community Center - Building M Roof Replacement

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/03/2023
Est. Completion Date	06/28/2024
Department	Building Maintenance
Type	Capital Improvement
Project Number	24-SS

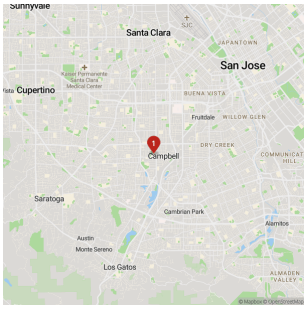
Description

Campbell Community Center - Building M re-roof - The roof has significant leaks in most of the areas of the building. Originally, it was scheduled to be "face-lifted" but after all this time and the recent rain events revealed the roof needs full replacement. We suspect there will also be some substantial dry-rot areas that are not visible. We also have a large area of woodwork that needs to be replaced around a sky-light system that is attached to the main roof area. Requesting - $400,000.00 to cover all of the work needed for the repairs.

Details

Program (Budget Unit)	780
Useful Life	40 years
Projected Carryover	N/A
Priority	Critical (Can't do without it)
Type of Project	Replacement
Funding Type	New

Location



Supplemental Attachments

Garland CCC Roof Report(/resource/cleargov-prod/projects/documents/f9bc06e02fc0eaf74ab1.pdf)

Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

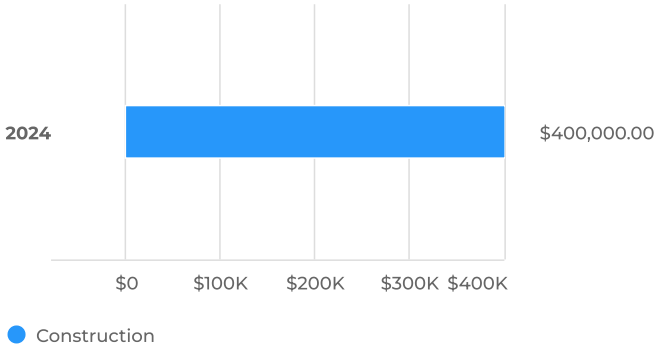
Possible Alternative Solutions

1. Continue to patch areas that are prone to leaks during rainy weather. However, the comprehensive reports written show that piecemeal patching of areas may no longer work as the existing roofing materials have outlived their respective life expectancy.

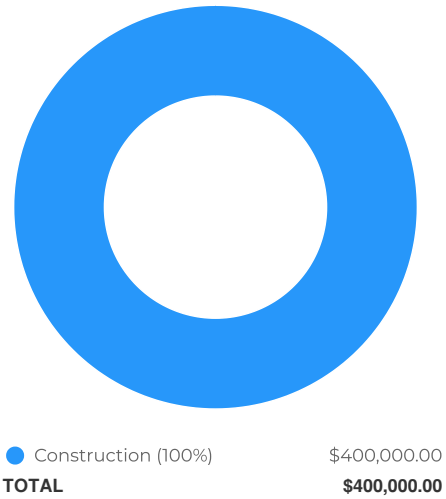
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$400,000	$400K	$400K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



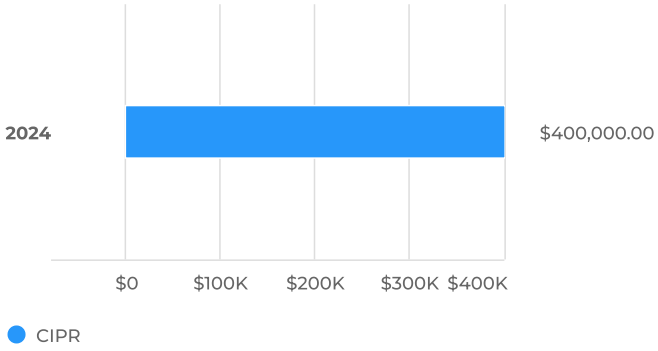
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction	$400,000	$400,000
Total	**$400,000**	**$400,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$400,000	$400K	$400K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

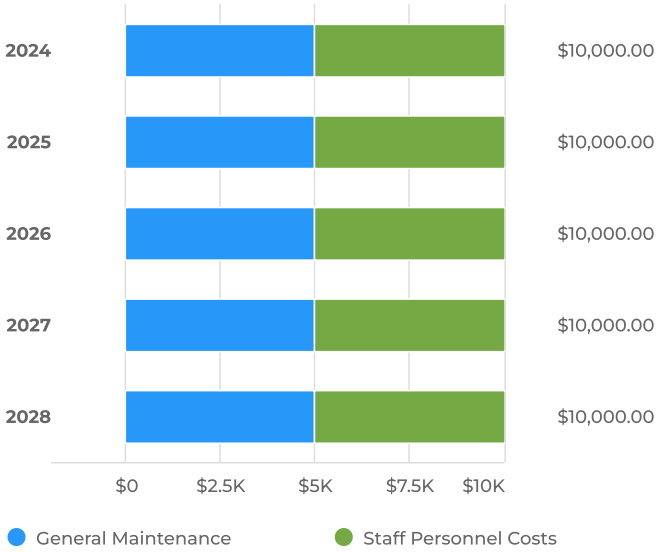
Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$400,000	$400,000
Total	**$400,000**	**$400,000**

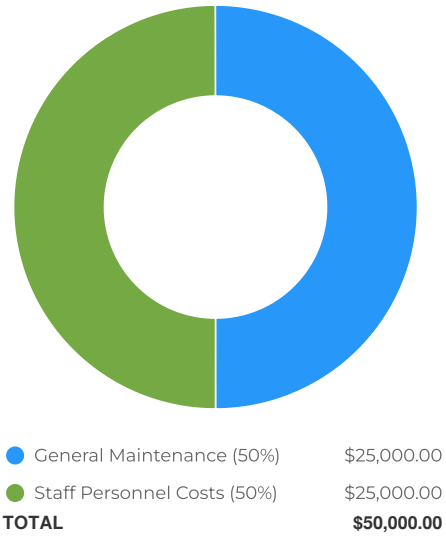
Operational Costs

FY2024 Budget	Total Budget (all years)	Project Total
$10,000	$50K	$50K

Operational Costs by Year (Adopted)



Operational Costs for Budgeted Years (Adopted)



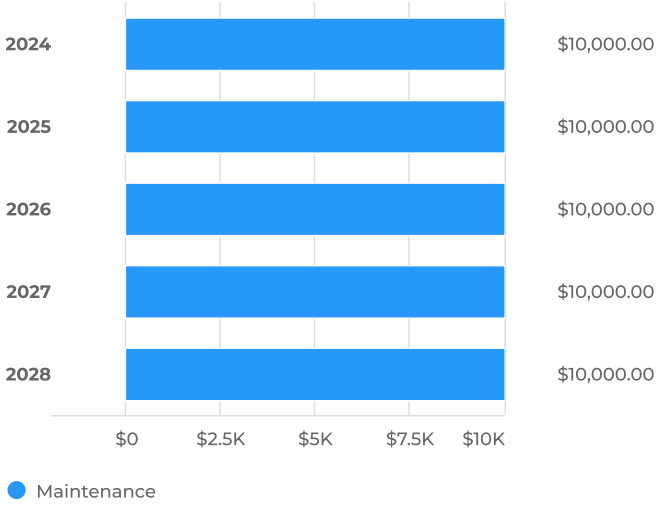
Operational Costs Breakdown

Operational Costs	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Staff Personnel Costs	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000
General Maintenance	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000
Total	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**

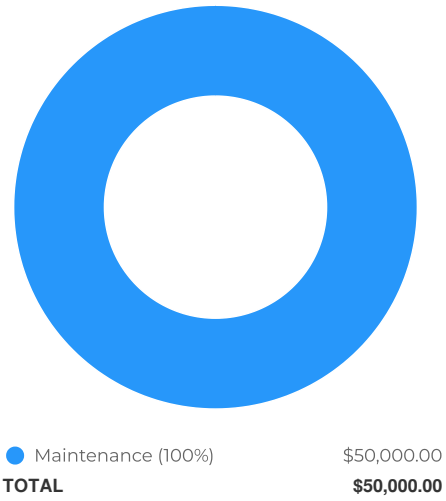
Cost Savings

FY2024 Budget	Total Budget (all years)	Project Total
$10,000	$50K	$50K

Cost Savings by Year (Adopted)



Cost Savings for Budgeted Years (Adopted)



Cost Savings Breakdown

Cost Savings	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Maintenance	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000
Total	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**

This requests information is generated from , Adopted Version.

City Facilities Roof Replacement

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	08/01/2022
Est. Completion Date	08/31/2027
Department	Building Maintenance
Type	Capital Improvement
Project Number	24-TT

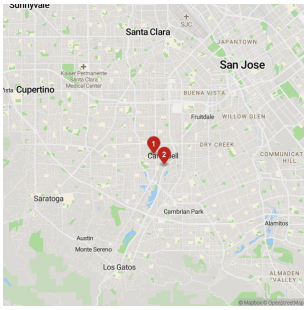
Description

Remove and replace existing roof materials that are in decline due to age and passing their respective life expectancy.

Details

Program (Budget Unit)	780
Useful Life	30 years
Projected Carryover	N/A
Priority	Critical (Can't do without it)
Type of Project	Replacement
Funding Type	New

Location



Supplemental Attachments

Campbell Community Center Roof Report(/resource/cleargov-prod/projects/documents/76923220c4167b582e19.pdf)

Campbell Corp Yard Roof Report(/resource/cleargov-prod/projects/documents/4ccbed48587418a7d31d.pdf)

Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

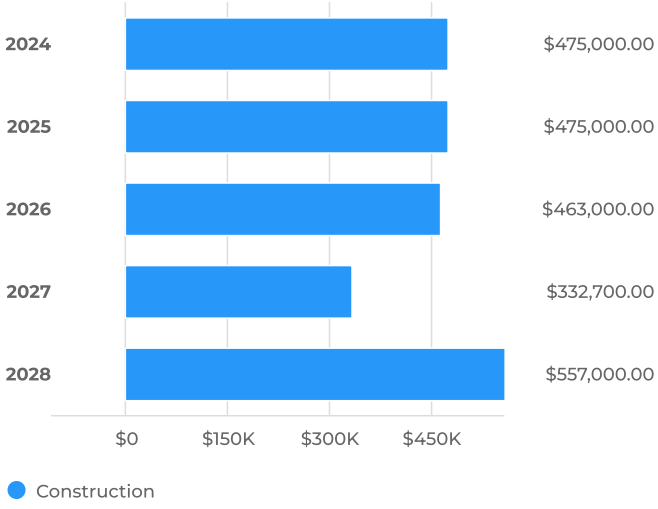
Possible Alternative Solutions

1. Continue to patch areas that are prone to leaks during rainy weather. However, the comprehensive reports written show that piecemeal patching of areas may no longer work as the existing roofing materials have outlived their respective life expectancy.1

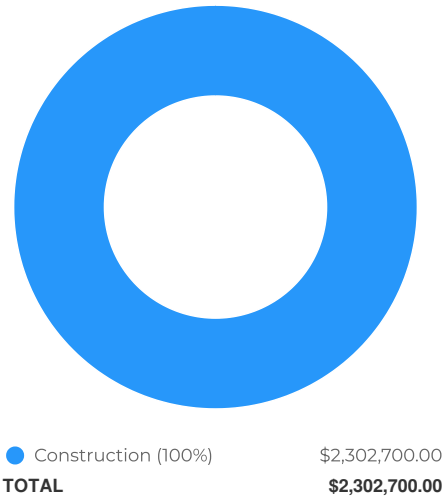
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$475,000	$2.303M	$2.303M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



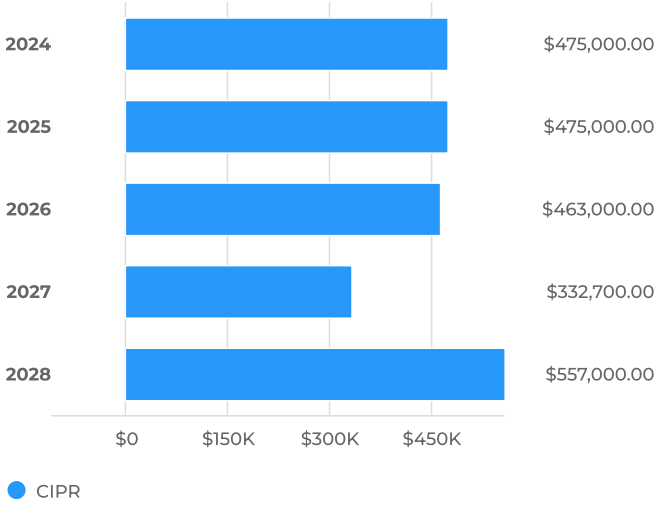
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction	$475,000	$475,000	$463,000	$332,700	$557,000	$2,302,700
Total	**$475,000**	**$475,000**	**$463,000**	**$332,700**	**$557,000**	**$2,302,700**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$475,000	$2.303M	$2.303M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

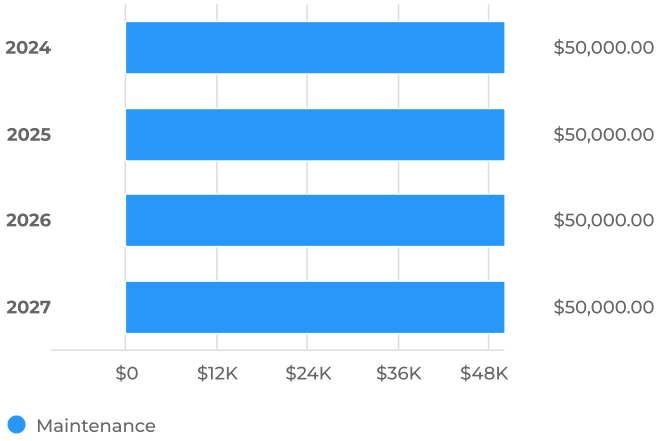
Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
CIPR	$475,000	$475,000	$463,000	$332,700	$557,000	$2,302,700
Total	**$475,000**	**$475,000**	**$463,000**	**$332,700**	**$557,000**	**$2,302,700**

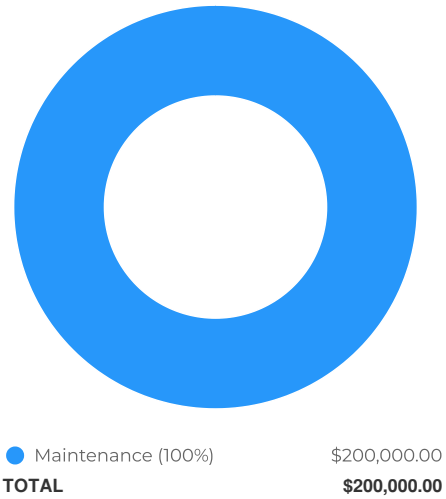
Cost Savings

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Cost Savings by Year (Adopted)



Cost Savings for Budgeted Years (Adopted)



Cost Savings Breakdown

Cost Savings	FY2024	FY2025	FY2026	FY2027	Total
Maintenance	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

This requests information is generated from , Adopted Version.

City Hall - HVAC Chiller Replacement

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/03/2023
Est. Completion Date	06/28/2024
Department	Building Maintenance
Type	Capital Improvement
Project Number	24-UU

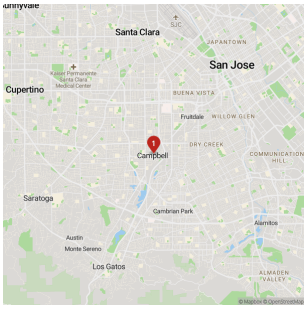
Description

City Hall - HVAC Chiller Unit replacement - the existing chiller has reached its useful life. An item we have spent a substantial amount of money on repair work that no longer helps. We are also requesting this project be funded due to the availability of the new equipment, which has a minimum 20 to 22 week lead time once a purchase order is issued and the cost of equipment continually changes due to the current economic environment and inflation. Installing a new chiller will also improve energy savings, since the new unit will operate more efficiently. Requesting - $150,000.00 to cover all costs of the installation and some pipework rerouting.

Details

Program (Budget Unit)	780
Useful Life	30 years
Projected Carryover	N/A
Priority	Critical (Can't do without it)
Type of Project	Replacement
Funding Type	New

Location



Supplemental Attachments

City Hall Chiller Replacement Proposal(/resource/cleargov-prod/projects/documents/22ed086df0a844283232.pdf)

Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

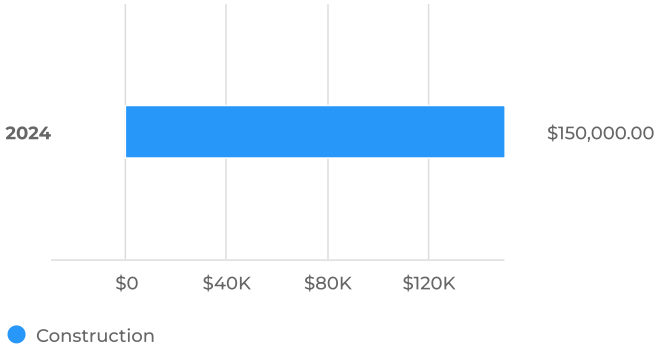
Possible Alternative Solutions

1. Continue to repair the existing unit until it catastrophically fails or until parts are no longer available.

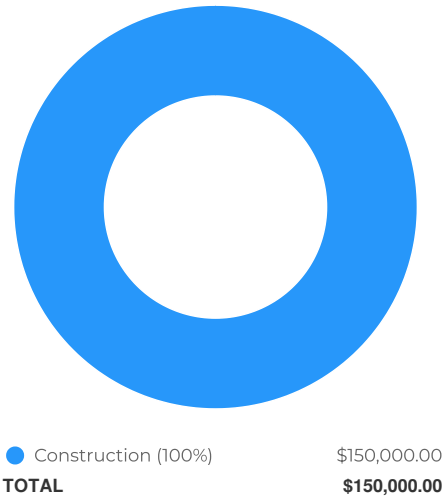
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$150K	$150K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



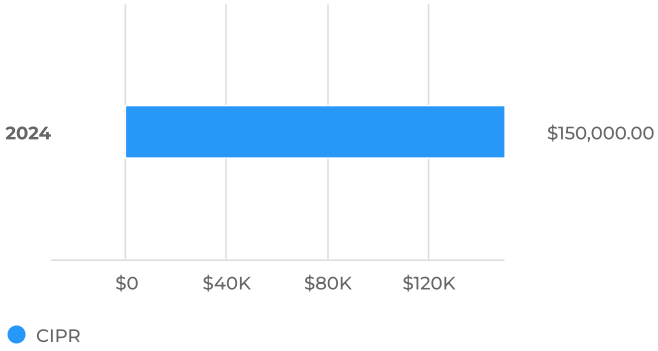
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction	$150,000	$150,000
Total	**$150,000**	**$150,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$150K	$150K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

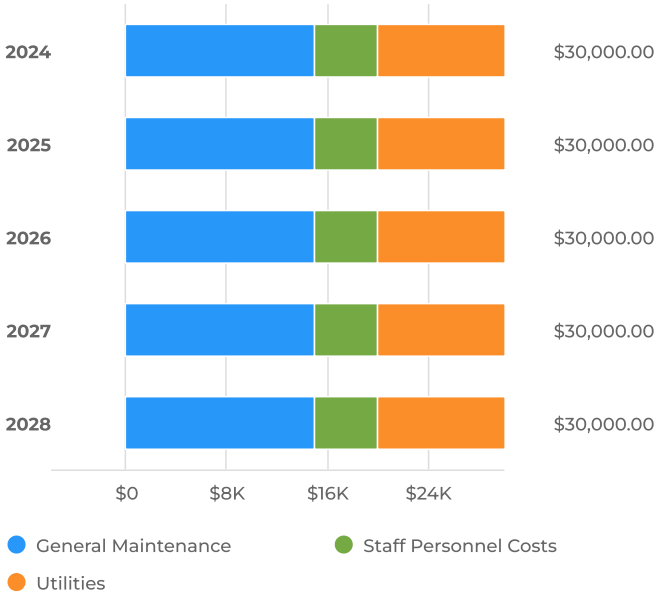
Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$150,000	$150,000
Total	**$150,000**	**$150,000**

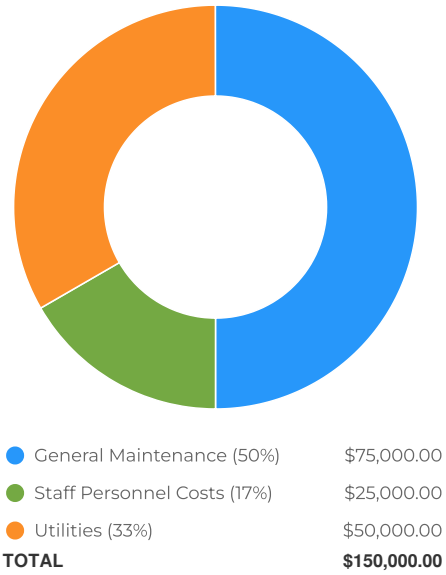
Operational Costs

FY2024 Budget	Total Budget (all years)	Project Total
$30,000	$150K	$150K

Operational Costs by Year (Adopted)



Operational Costs for Budgeted Years (Adopted)



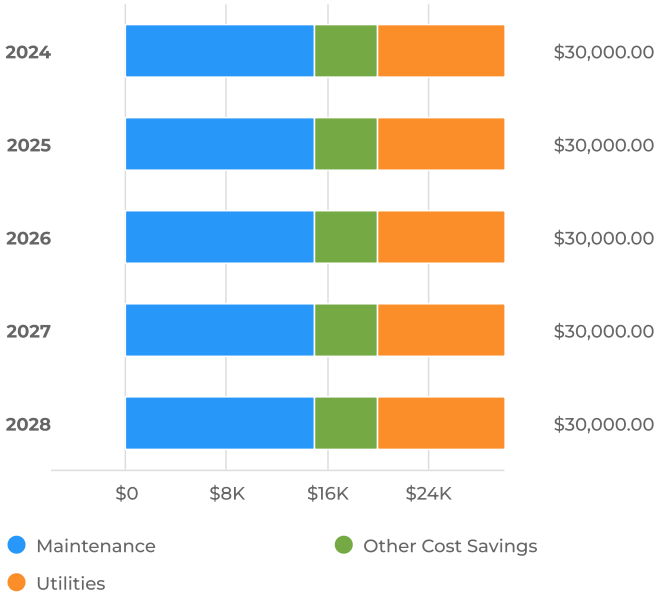
Operational Costs Breakdown

Operational Costs	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Staff Personnel Costs	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000
General Maintenance	$15,000	$15,000	$15,000	$15,000	$15,000	$75,000
Utilities	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000
Total	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$150,000**

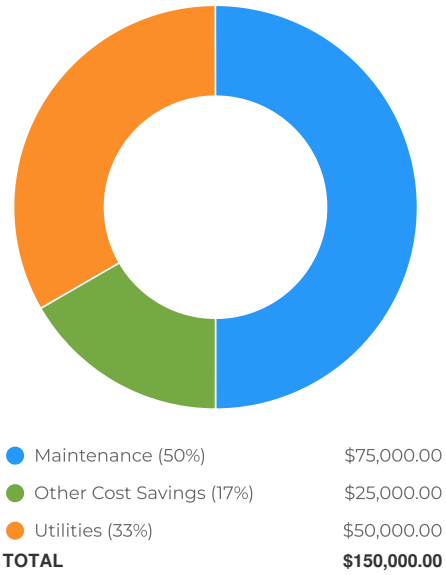
Cost Savings

FY2024 Budget	Total Budget (all years)	Project Total
$30,000	$150K	$150K

Cost Savings by Year (Adopted)



Cost Savings for Budgeted Years (Adopted)



Cost Savings Breakdown

Cost Savings	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Maintenance	$15,000	$15,000	$15,000	$15,000	$15,000	$75,000
Utilities	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000
Other Cost Savings	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000
Total	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$150,000**

This requests information is generated from , Adopted Version.

City Hall Public Counters and Accessibility Improvements

Overview

Request Owner	Todd Capurso, Public Works Director
Est. Start Date	09/01/2023
Est. Completion Date	06/30/2024
Department	Building Maintenance
Type	Capital Improvement
Project Number	24-VV

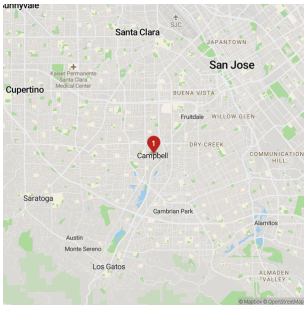
Description

Design and replace new accessible public counters at various areas in City Hall, including the following areas: City Manager's Office, Council Chambers, Finance, Community Development, and Public Works. All new counters will be ADA compliant and will provide increased security for non-public areas. Council Chamber improvements will include accessibility for public participation and evaluate alternative seating configurations.

Details

Program (Budget Unit)	780
Useful Life	15 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

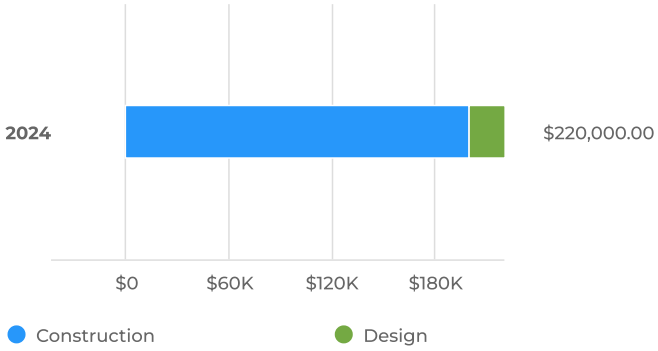
Possible Alternative Solutions

1. Fund elements individually as funding allows.

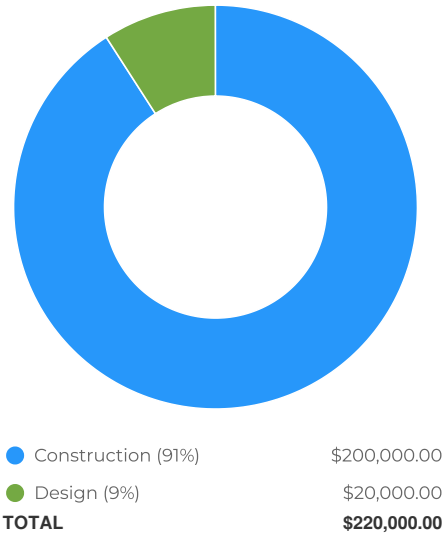
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$220,000	$220K	$220K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



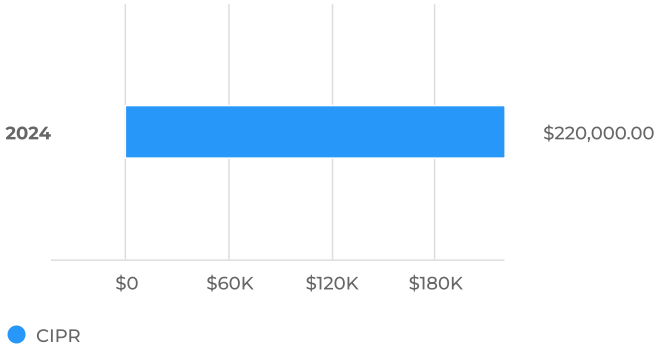
Capital Cost Breakdown

Capital Cost	FY2024	Total
Design	$20,000	$20,000
Construction	$200,000	$200,000
Total	**$220,000**	**$220,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$220,000	$220K	$220K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$220,000	$220,000
Total	**$220,000**	**$220,000**

CITY MANAGER REQUESTS

This requests information is generated from , Adopted Version.

Civic Center Improvements - Library Renovation

Overview

Request Owner	Abdulla Ahmed, Senior Public Works Project Manager
Est. Start Date	07/01/2020
Est. Completion Date	12/31/2024
Department	City Manager
Type	Capital Improvement
Project Number	23-SS

Description

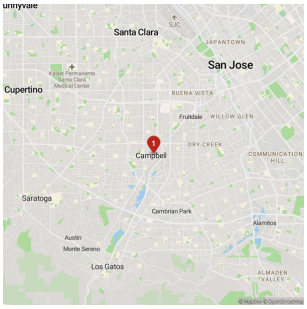
The Campbell Library is operated by the Santa Clara County Library District (SCCLD). The hours of operations are seven days a week, accommodating over 1,000 visitors daily. Constructed in the early 1970's, the Library is subject to building system failures and is due for a major renovation to address outdated building components, deficiencies, energy efficiency, and spatial needs for SCCLD to effectively operate current and future library programs. During the November 2018 general elections, Campbell voters passed Measure O, authorizing the City to issue up to $50 million in general obligation (GO) bonds to finance the design and construction of City facilities to house the Police and Library. This project will address the objectives and needs of the Measure O Program as approved by the Campbell voters and as approved by the City Council. Alongside Measure O bond proceeds, this project has received funding from the Santa Clara County Library District, California State Library Building Forward Grant, and the Silicon Valley Clean Energy Community Decarbonization Demonstration Grant.

Details

Program (Budget Unit)	518
Useful Life	30 years
Projected Carryover	$24,419,035
Priority	High (Can function without it, but not very well)
Type of Project	New Construction
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell Library



Relationship to Strategic Goals and Objectives

Supports Strategic Objectives 1.5 an attractive community with an enhanced image; 1.6 Interconnected neighborhoods and community resources; 5.4 Information and referral services that locate programs and services not directly provided by the City; and 8.3 Participation of residents and businesses in City government activities.

Possible Alternative Solutions

1. There are no viable alternatives to this project. Measure O was a 2018 ballot measure approved by voters authorizing the sale of general obligation bonds for the purpose of constructing or renovating facilities that serve the Police Department and Library. Funds cannot be used for other purposes outside that scope.

Other Funding Sources (If Applicable)

This project will have received the following funding by the end of fiscal year ended June 30, 2023:

- $20,000,000 from Measure O Bond Proceeds (Series A)
- $30,000,000 from Measure O Bond Proceeds (Series B)
- $510,000 from Santa Clara County Library District
- $2,359,225 from California State Library Building Forward Grant
    - Total award of $4,718,450. Second payment will be received in Spring 2024.

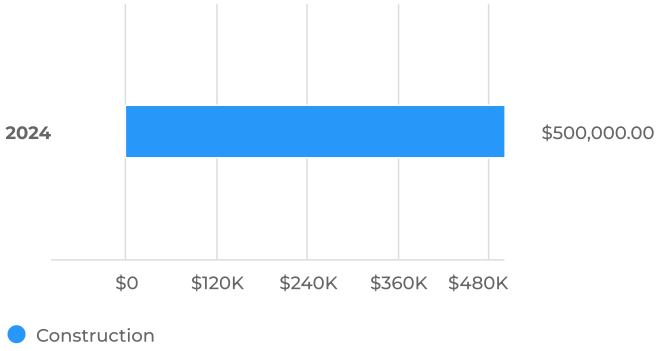
In FY2024, the project will receive the following funds:

- $2,359,225 from California State Library Building Forward Grant
- $500,000 from Silicon Valley Clean Energy

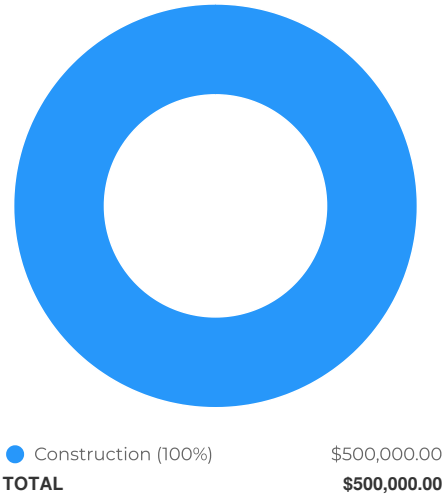
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$500,000	$500K	$500K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)

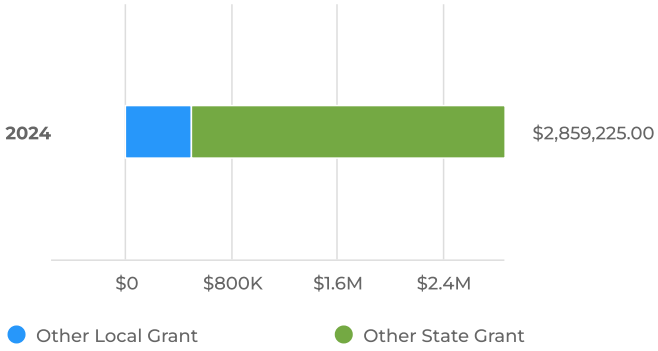


Capital Cost Breakdown		
Capital Cost	**FY2024**	**Total**
Construction	$500,000	$500,000
Total	**$500,000**	**$500,000**

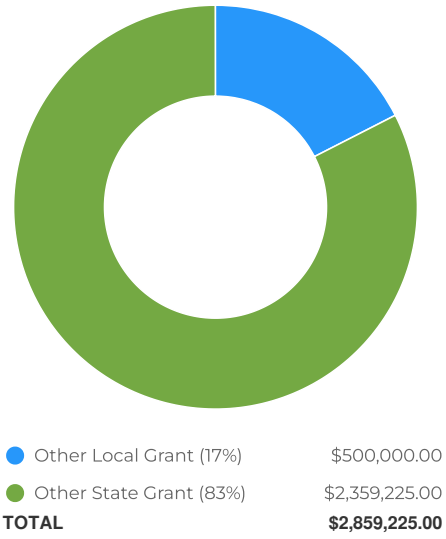
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$2,859,225	$2.859M	$2.859M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Other Local Grant (17%)	$500,000.00
Other State Grant (83%)	$2,359,225.00
TOTAL	**$2,859,225.00**

Funding Sources Breakdown

Funding Sources	FY2024	Total
Other State Grant	$2,359,225	$2,359,225
Other Local Grant	$500,000	$500,000
Total	**$2,859,225**	**$2,859,225**

This requests information is generated from , Adopted Version.

Civic Center Improvements - Police Operations Building

Overview

Request Owner	Abdulla Ahmed, Senior Public Works Project Manager
Est. Start Date	07/01/2020
Est. Completion Date	12/31/2025
Department	City Manager
Type	Capital Improvement
Project Number	23-RR

Description

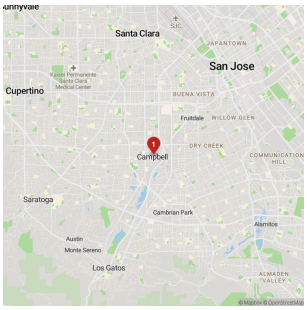
During the November 2018 general elections, Campbell voters passed Measure O, authorizing the City to issue up to $50 million in general obligation (GO) bonds to finance the design and construction of City facilities for the Police Department and Library. The Police Operations Building project consists of constructing a new, two-story, 24,500 square-foot police operations building, removing the existing Police Department annex structure (portable building) and improving the existing Police Building (6,910 square-foot). The project will address the objectives and needs of the Measure O Program as approved by the Campbell voters and approved by the City Council. Alongside the Measure O bond proceeds, this project has received funding from the State Office of Emergency Services and the Silicon Valley Clean Energy JPA.

Details

Program (Budget Unit)	518
Useful Life	30 years
Projected Carryover	$25,783,286
Priority	High (Can function without it, but not very well)
Type of Project	New Construction
Funding Type	Carryover

Location

Address: Campbell Police Department



Relationship to Strategic Goals and Objectives

Supports Strategic Objectives 2.3 Effective City services at appropriate service levels, using resources in the most cost-efficient manner; 3.1 Safe residential neighborhoods; 4.1 An improved feeling of safety within the community; 4.3 An effective working relationship with other governmental and social agencies that enables the City to attack the causes of crime; 4.5 An effective emergency preparedness program; 5.3 Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment; and 8.3 Participation of residents and businesses in City government activities.

Possible Alternative Solutions

1. There are no viable alternatives to this project. Measure O was a 2018 ballot measure approved by voters authorizing the sale of general obligation bonds for the purpose of constructing or renovating facilities that serve the Police Department and Library. Funds cannot be used for other purposes outside that scope.

Other Funding Sources (If Applicable)

This project will have received the following funding by the end of fiscal year ended June 30, 2023:

- $20,000,000 from Measure O Bond Proceeds (Series A)
- $30,000,000 from Measure O Bond Proceeds (Series B)
- $3,900,000 from CalOES State Grant

In FY2024, the project will receive the following funds:

- $197,972 from Silicon Valley Clean Energy Grant

This requests information is generated from , Adopted Version.

Civic Center Improvements - Shared Costs

Overview

Request Owner	Abdulla Ahmed, Senior Public Works Project Manager
Est. Start Date	07/01/2020
Est. Completion Date	06/30/2025
Department	City Manager
Type	Capital Improvement
Project Number	21-MM

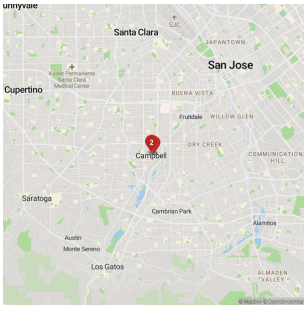
Description

This project will address the objectives and needs of the Measure O Program as approved by the Campbell voters in November 2018 and as approved by the City Council. The Shared Cost project will project resources for the overall project management and construction management of the Measure O program. The Shared Cost project currently includes $1.3 million of unallocated funds, which may be allocated to other Measure O projects or fund other related site work at the Civic Center.

Details

Program (Budget Unit)	518
Useful Life	30 years
Projected Carryover	$3,073,032
Priority	High (Can function without it, but not very well)
Type of Project	New Construction
Funding Type	Previously Approved - No Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

Supports Strategic Objectives 3.1 - Safe residential neighborhoods and 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles. This project will address Strategic Plan Objectives 1.8 - A vibrant downtown that serves as the focal point of the community; 2.3. Effective City services at appropriate service levels, using resources in the most cost-efficient manner; 4.5. An effective emergency preparedness program; and 5.3. Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. There are no viable alternatives to this project. Measure O was a 2018 ballot measure approved by voters authorizing the sale of general obligation bonds for the purpose of constructing or renovating facilities that serve the Police Department and Library. Funds cannot be used for other purposes outside that scope.

Other Funding Sources (If Applicable)

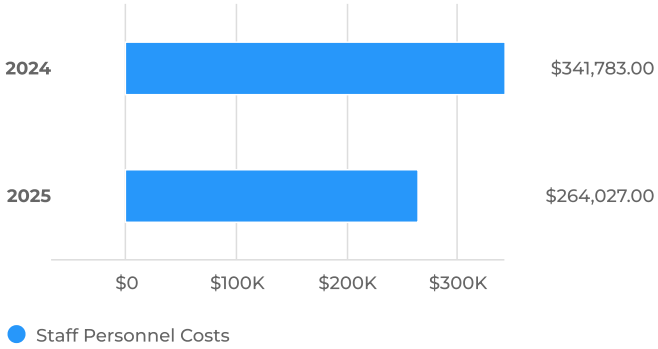
This project will have received the following funding by the end of fiscal year ended June 30, 2022:

- $20,000,000 from Measure O Bond Proceeds (Series A)
- $30,000,000 from Measure O Bond Proceeds (Series B)
- $3,900,000 from CalOES State Grant

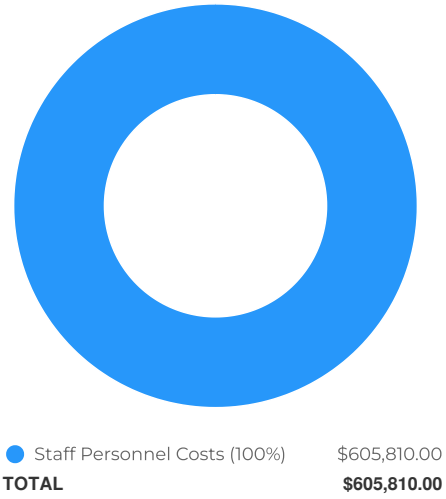
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$341,783	$605.81K	$605.81K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



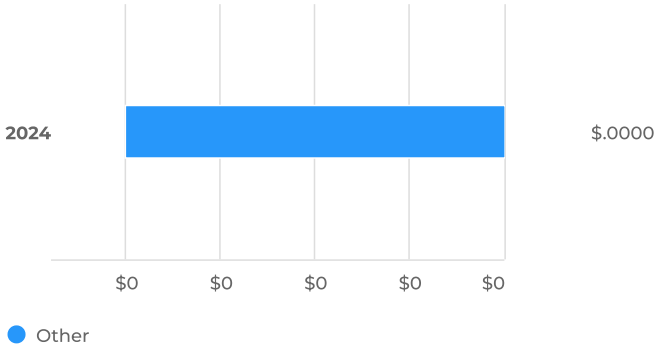
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Staff Personnel Costs	$341,783	$264,027	$605,810
Total	**$341,783**	**$264,027**	**$605,810**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$0	$0	$0

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
Other	$0	$0
Total	**$0**	**$0**

ENGINEERING REQUESTS

This requests information is generated from , Adopted Version.

Dog Park Renovation - Los Gatos Creek County Park

Overview

Request Owner	Todd Capurso, Public Works Director
Est. Start Date	08/01/2023
Est. Completion Date	06/30/2024
Department	Engineering
Type	Capital Improvement
Project Number	24-WW

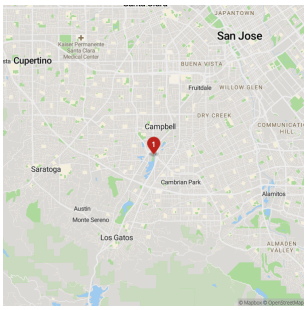
Description

In collaboration with Santa Clara County Parks, renovate existing dog park located in County facility. Project will replace existing surfacing and fencing as appropriate. Also evaluate shade structure, seating areas, and drinking fountains for replacement.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.2 - Enhanced recreational opportunities for Campbell residents; and 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

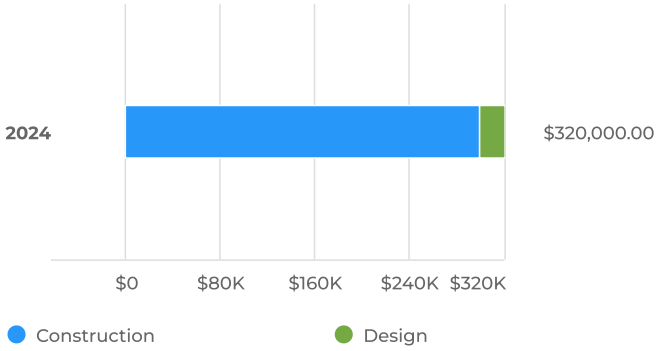
Possible Alternative Solutions

1. Do not move forward with improvements - repair individual elements as needed.

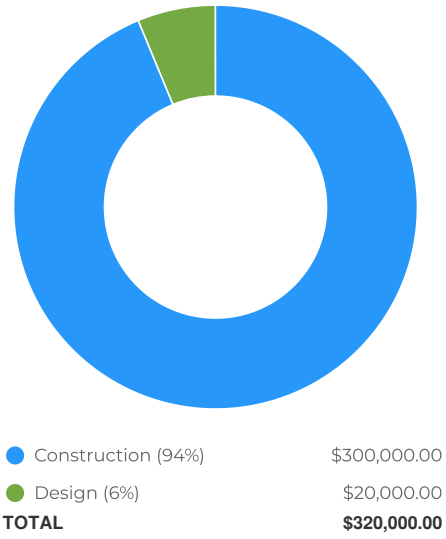
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$320,000	$320K	$320K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



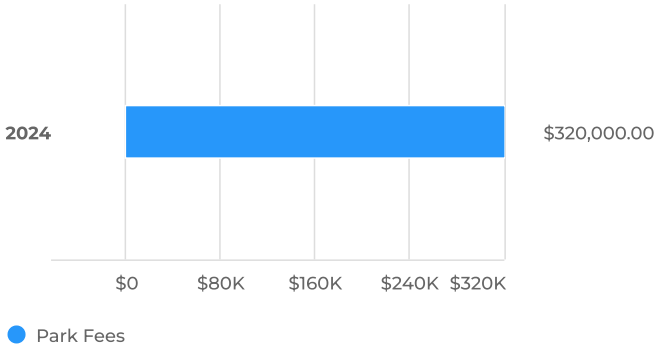
Capital Cost Breakdown

Capital Cost	FY2024	Total
Design	$20,000	$20,000
Construction	$300,000	$300,000
Total	**$320,000**	**$320,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$320,000	$320K	$320K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
Park Fees	$320,000	$320,000
Total	**$320,000**	**$320,000**

This requests information is generated from , Adopted Version.

East Campbell Avenue Plan Line

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Engineering
Type	Capital Improvement
Project Number	28-AA

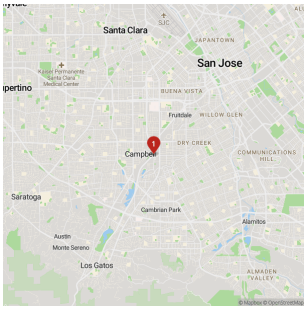
Description

This project will generate a Plan Line along East Campbell Avenue from Railway Avenue to Bascom Avenue. Based on the East Campbell Avenue Master Plan, the Plan Line will determine the street geometrics to include the type and width of lane lines within the street right-of-way and will serve to facilitate future developments along East Campbell Avenue with guidance on public improvement needs.

Details

Program (Budget Unit)	730
Useful Life	25 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Street that are safe, clean, and well-maintained.

Possible Alternative Solutions

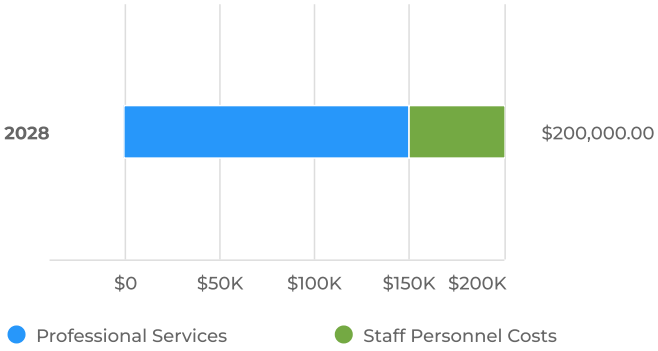
1. Do not proceed with the project and implement the East Campbell Avenue Master Plan as is which needs evaluation for an update to meet current Complete Streets elements.

Capital Cost

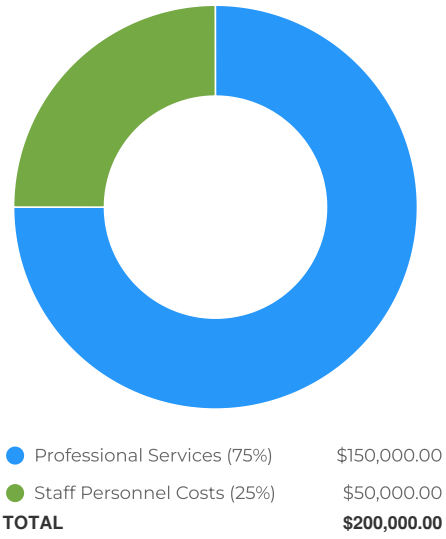
Total Budget (all years)
$200K

Project Total
$200K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Professional Services (75%)	$150,000.00
Staff Personnel Costs (25%)	$50,000.00
TOTAL	**$200,000.00**

Capital Cost Breakdown

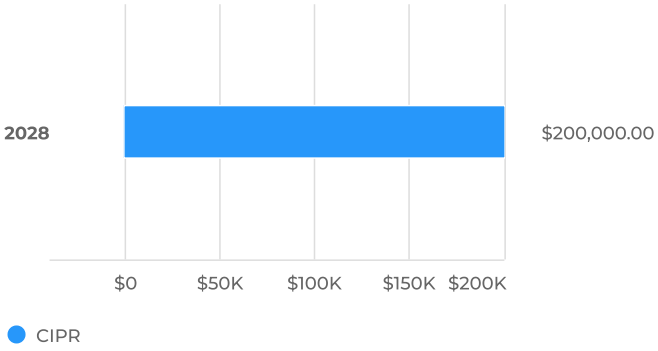
Capital Cost	FY2028	Total
Staff Personnel Costs	$50,000	$50,000
Professional Services	$150,000	$150,000
Total	**$200,000**	**$200,000**

Funding Sources

Total Budget (all years)
$200K

Project Total
$200K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2028	Total
CIPR	$200,000	$200,000
Total	**$200,000**	**$200,000**

This requests information is generated from , Adopted Version.

Virginia Park Landscape Improvements

Overview

Request Owner	Todd Capurso, Public Works Director
Est. Start Date	09/01/2025
Est. Completion Date	06/30/2026
Department	Engineering
Type	Capital Improvement
Project Number	26-DD

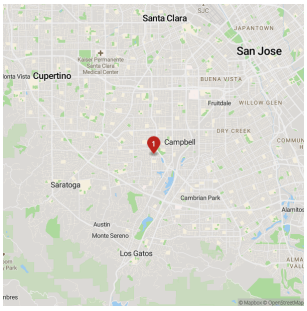
Description

Renovate seating and landscaped areas throughout the park.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

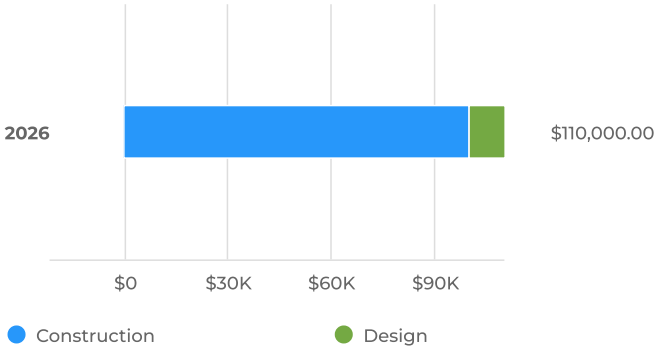
1. Defer improvements to a future date. Research grant opportunities to augment or replace funding.

Capital Cost

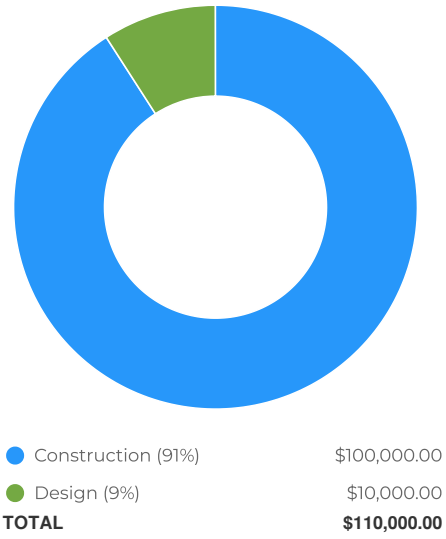
Total Budget (all years)
$110K

Project Total
$110K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

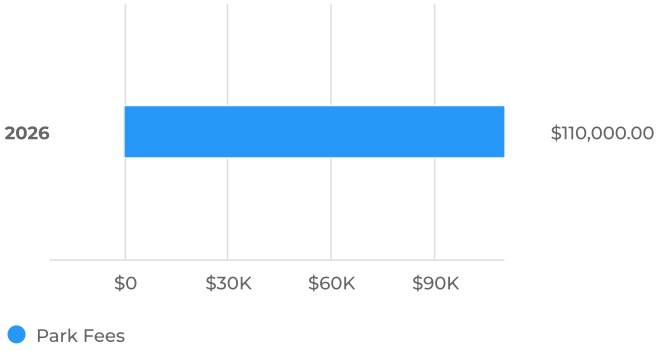
Capital Cost	FY2026	Total
Design	$10,000	$10,000
Construction	$100,000	$100,000
Total	**$110,000**	**$110,000**

Funding Sources

Total Budget (all years)
$110K

Project Total
$110K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2026	Total
Park Fees	$110,000	$110,000
Total	**$110,000**	**$110,000**

MIS SERVICES REQUESTS

This requests information is generated from , Adopted Version.

Campbell Water Tower Light Replacement

Overview

Request Owner	Cecil Lawson, IT Manager
Est. Start Date	08/01/2022
Est. Completion Date	10/30/2023
Department	Mis Services
Type	Capital Equipment
Project Number	23-OO

Description

The Campbell Water tower lighting system consists of two separate and distinct components; the light control system and the lights themselves. The lighting control system was replaced in 2020. The upgrade allowed more acceptable levels of control of the light arrays and wireless remote access capabilities. After the project was completed, many noticed the existing lights had dimmed over time. LED light bulbs naturally lose intensity (luminous flux) called degradation. The average lifespan of LEDs is 50,000 hours, about six years. LED lights don't burn out; they degrade in intensity - usually by 30-40%.

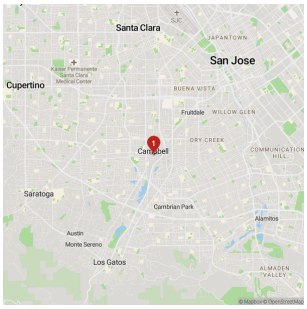
The goal of this project is to replace the existing LEDs with longer lasting versions and to double the amount of lighting on the top portion of the tower.

Images

Details

Program (Budget Unit)	547
Useful Life	15 years
Projected Carryover	$50,000
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Previously Approved - No Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 1.5 - An attractive community with an enhanced image and Objective 1.8 - A vibrant downtown that serves as the focal point of the community.

Possible Alternative Solutions

1. Do not replace current lights and continue operating as is.

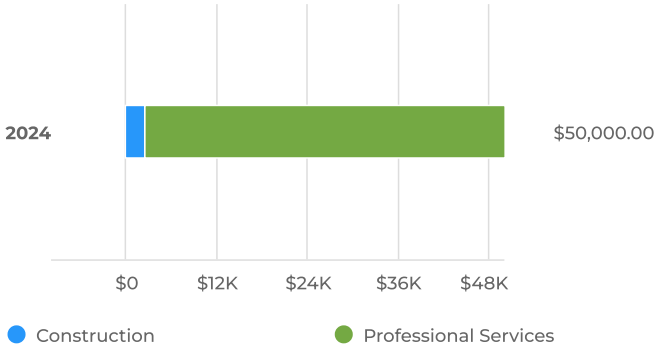
Other Capital Costs (If Applicable)

There may be a need to increase the total available wattage at the water tower.

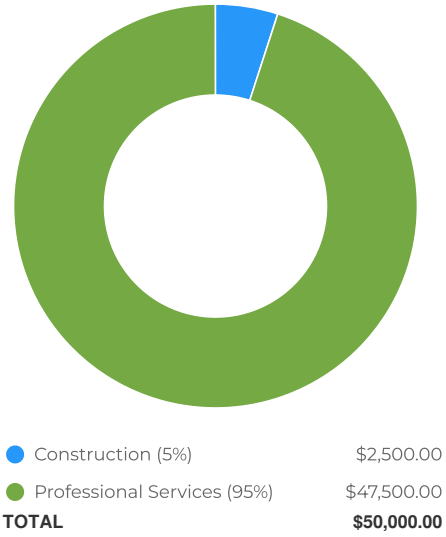
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)

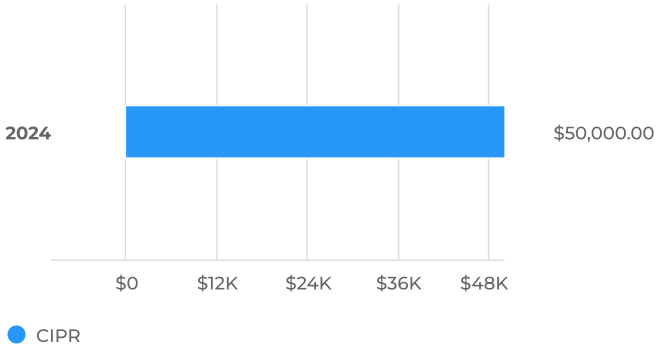


Capital Cost Breakdown		
Capital Cost	**FY2024**	**Total**
Professional Services	$47,500	$47,500
Construction	$2,500	$2,500
Total	**$50,000**	**$50,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Council Chambers Cablecast Equipment Upgrade

Overview

Request Owner	Cecil Lawson, IT Manager
Est. Start Date	01/01/2022
Est. Completion Date	06/30/2024
Department	Mis Services
Type	Capital Equipment
Project Number	0310

Description

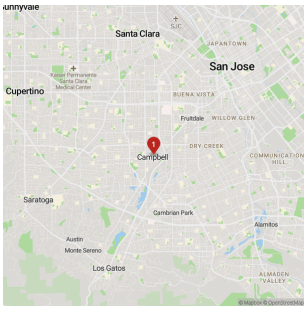
The PEG funds are continuously being used to replace and update equipment used to manage the City Council public meeting space. This includes a microphone, speaker, broadcasting, amplifier, and internet broadcast equipment. The equipment is located in three rooms, one behind City Council Chambers, City Council Chambers, and the available Audio and Visual room downstairs.

Details

Program (Budget Unit)	547
Useful Life	10 years
Projected Carryover	$48,336
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Carryover

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 8.2 - Clear and effective communication between the City organization and the Campbell Community and 8.3 - Participation of residents and businesses in City government activities.

Possible Alternative Solutions

1. Remove the need to broadcast public meetings.

PUBLIC SAFETY REQUESTS

This requests information is generated from , Adopted Version.

Armored Rescue Vehicle

Overview

Request Owner	Norite Vong, Finance Manager
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2026
Department	Public Safety
Type	Capital Equipment
Project Number	22-CC

Description

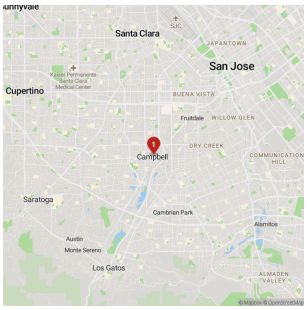
The Campbell Police Department acquired a V150 armored rescue vehicle from the Department of Defense 1033 program in 1998. At the request of the Department of Defense the vehicle was returned on August 22, 2019 having reached the end of its service life. As a result, the Campbell Police Department has had to rely on other agencies in the County to provide armored rescue vehicles and personnel for the following needs and or potential needs: Ability to immediately support patrol incidents allowing officers to safely deploy to an area without exposing themselves to potential harm. Safety transport EMS personnel and conduct rescues during critical incidents involving the threat of gun fire to include active shooter scenarios. Provided more options and ability to deploy less lethal alternatives to safely resolve incidents. Safe environment to conduct field negotiations over a PA in proximity to the suspect. Support SWAT operations including but not limited to search warrant and arrest warrant service, barricaded subject(s) and hostage situations. Ability to breach doors and windows, deploy cameras and robots without exposing personnel to harm during SWAT operations. Not having an armored rescue vehicle does not allow officer to regularly train with the specialized vehicle requiring outside agencies to provide trained personnel to assist. The armored rescue vehicle would fill this need and is the same armored rescue vehicle used by other agencies in our County. This would also allow us to conduct joint training with other agencies and support each other's operations with the same equipment each agency is trained on and familiar with. Once an order is placed, the average build and delivery time is 9 months.

Details

Program (Budget Unit)	605
Useful Life	25 years
Projected Carryover	$41,399
Priority	High (Can function without it, but not very well)
Type of Project	New Purchase
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell Police Department



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 4.1 - An improved feeling of safety within the community and 4.5 - An effective emergency preparedness program.

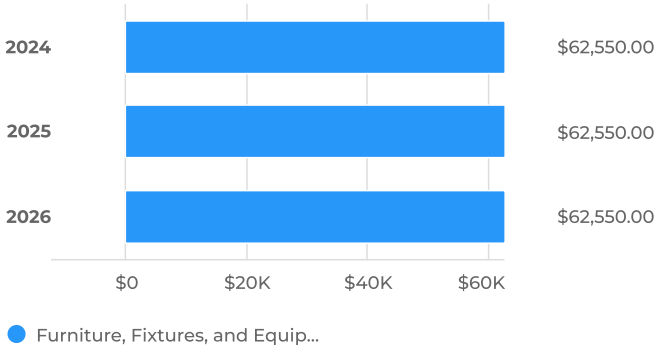
Possible Alternative Solutions

1. Continue to rely on outside agencies to provide personnel and vehicle when available.

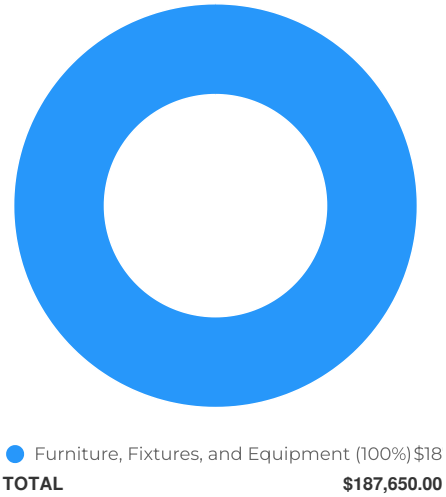
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$62,550	$187.65K	$187.65K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



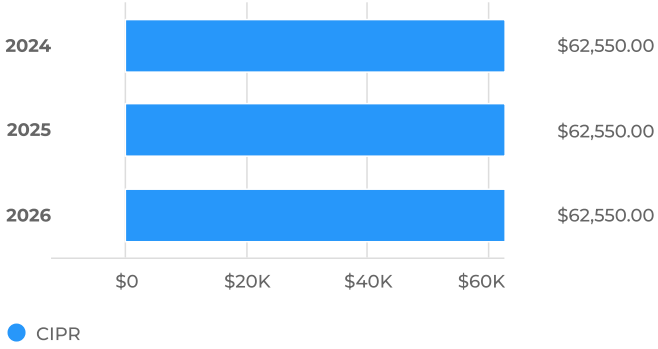
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Furniture, Fixtures, and Equipment	$62,550	$62,550	$62,550	$187,650
Total	**$62,550**	**$62,550**	**$62,550**	**$187,650**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$62,550	$187.65K	$187.65K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
CIPR	$62,550	$62,550	$62,550	$187,650
Total	**$62,550**	**$62,550**	**$62,550**	**$187,650**

This requests information is generated from , Adopted Version.

Civic Center Improvements - Police Facility Furniture, Fixtures and Equipment (FF&E) Design

Overview

Request Owner	Abdulla Ahmed, Senior Public Works Project Manager
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2025
Department	Public Safety
Type	Capital Equipment
Project Number	22-JJ

Description

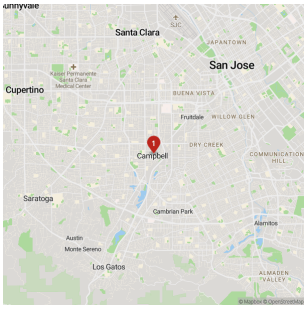
Staff will work with the Furniture, Fixtures and Equipment (FF&E) design consultant to acquire ergonomically appropriate office FF&E that meets the needs of Police Department staff.

Details

Program (Budget Unit)	605
Useful Life	20 years
Projected Carryover	$55,000
Priority	Critical (Can't do without it)
Type of Project	New Purchase
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell Police Department



Relationship to Strategic Goals and Objectives

2.3 Effective City services at appropriate service levels, using resources in the most cost-efficient manner.

4.5 An effective emergency preparedness program.

Possible Alternative Solutions

1. No recommended alternatives.

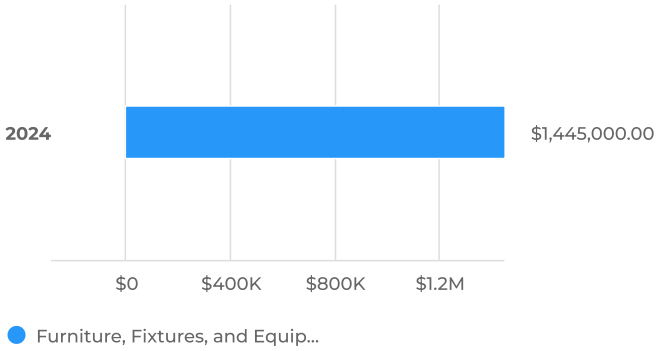
Other Funding Sources (If Applicable)

Funding is from the $3.9M State CalOES grant received in FY2022. The remaining $2.4M is part of project 23RR - Civic Center Improvements for Police Operations Buildings.

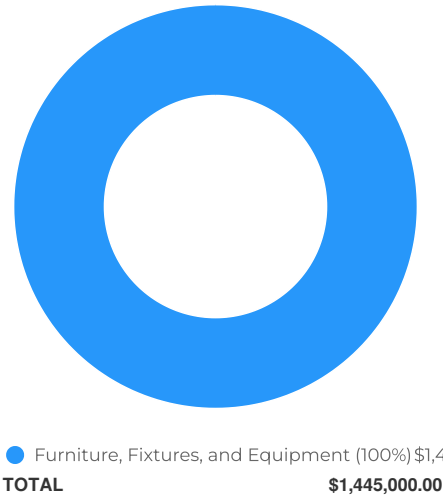
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$1,445,000	$1.445M	$1.445M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



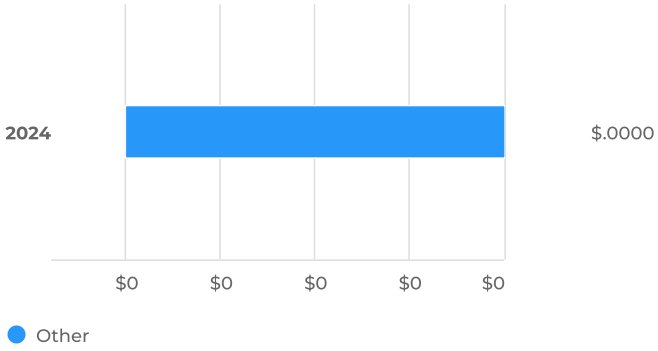
Capital Cost Breakdown

Capital Cost	FY2024	Total
Furniture, Fixtures, and Equipment	$1,445,000	$1,445,000
Total	**$1,445,000**	**$1,445,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$0	$0	$0

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
Other	$0	$0
Total	**$0**	**$0**

This requests information is generated from , Adopted Version.

Officer Safety Plan

Overview

Request Owner	Norite Vong, Finance Manager
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2031
Department	Public Safety
Type	Capital Equipment
Project Number	22-EE

Description

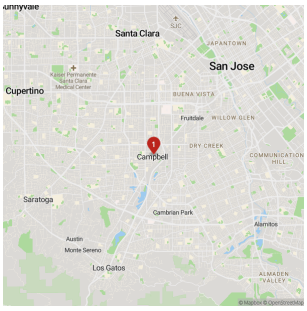
The Police Department has been an early adopter of technology such as body worn cameras, in car video systems, and Tasers, resulting in increased transparency and community trust, successful case filing and evidence collection, and improved officer safety at the same time decreasing incidents of injury related to use of force. This ten year Officer Safety Plan contract will combine our current Axon contracts, including body worn camera and evidence.com (set to expire in fiscal 22) Interview room recording systems, and Axon Fleet (In car cameras) with a Taser replacement plan and also provide for additional evidence management improvements leading to decreased staff time. The department currently budgets $90,500.00 per year for Axon systems, which does not include a Taser replacement contract. Safety additions will include the ability to locate officers by camera position, view their camera live from dispatch or a supervisors office, and holster sensors that will activate the camera system any time an officers gun is drawn. The program also comes with a full training suite, including VR technology that puts officers through scenarios from both the officers point of view and the individuals with a intent of developing empathy and currently focused on dealing with persons in mental health crises. This contract also provides for predictable year to year expenses related to these services over the ten year period and combines contracts at a better rate than if we attempted to negotiate all of these services we currently use a la carte. Year to year the quoted cost for these services has increased, locking in a long term contract will lead to significant long term savings. This also provides access to Axon's records management system, which would eventually place all of our systems in one ecosystem creating even greater efficiencies. All equipment replacement due to failure or breakage is covered under this contract. Our current Tasers are out of warranty and will reach the end the useable life of five years in March, 2021. Axon reports twice the number of failures after the five year mark and will not provide their 10 million dollar coverage for product failure after five years.

Details

Program (Budget Unit)	605
Useful Life	10 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell Police Department



Supplemental Attachments

Officer Safety Plan Contract(/resource/cleargov-prod/projects/documents/5b146e687c424df26f9f.pdf)

Relationship to Strategic Goals and Objectives

2.3 Effective City services at appropriate service levels, using resources in the most cost-effective manner.

4.1 An improved feeling of safety within the community.

Possible Alternative Solutions

1. Continue to maintain Tasers out of warranty and renegotiate Body Worn Camera/Evidence.com contract in 2022.

Other Funding Sources (If Applicable)

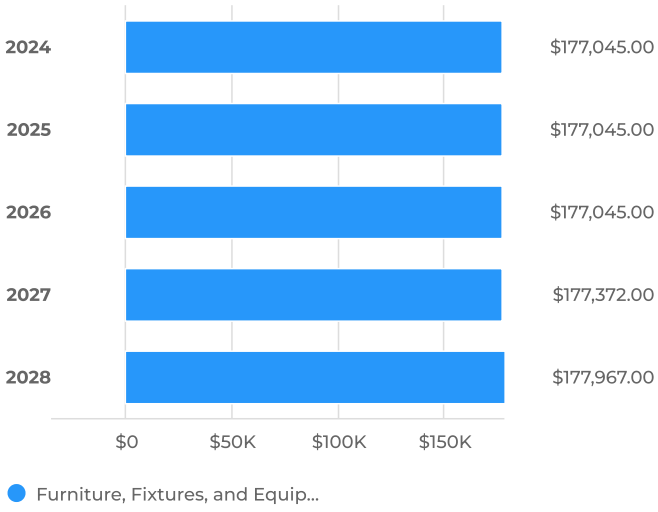
The Axon contract runs through FY2031, which includes $532,602 in costs beyond the current Five-Year CIP:

- FY2029 - $177,178
- FY2030 - $177,541
- FY2031 - $177,883

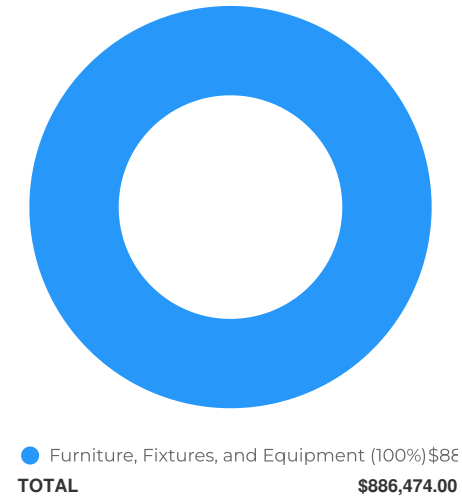
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$177,045	$886.474K	$886.474K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



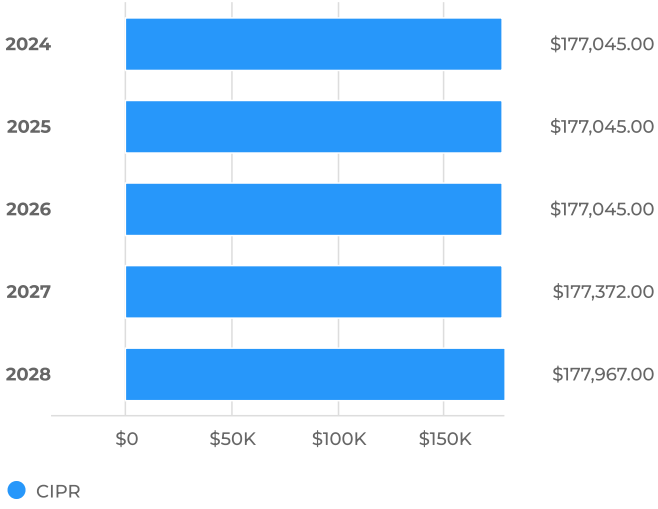
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Furniture, Fixtures, and Equipment	$177,045	$177,045	$177,045	$177,372	$177,967	$886,474
Total	**$177,045**	**$177,045**	**$177,045**	**$177,372**	**$177,967**	**$886,474**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$177,045	$886.474K	$886.474K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
CIPR	$177,045	$177,045	$177,045	$177,372	$177,967	$886,474
Total	**$177,045**	**$177,045**	**$177,045**	**$177,372**	**$177,967**	**$886,474**

This requests information is generated from , Adopted Version.

Police Mobile Data Computer Replacement

Overview

Request Owner	Norite Vong, Finance Manager
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2027
Department	Public Safety
Type	Capital Equipment
Project Number	23-MM

Description

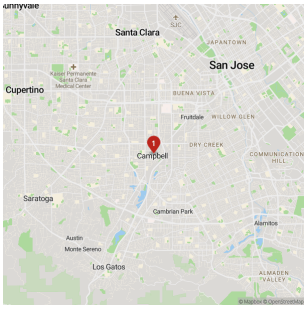
The Police Department utilizes Mobile Data Computers to run our computer-automated dispatch, the Axon Fleet In-Car camera systems, Tri-Tech report writing, and other web-based services. Officers receive critical information regarding the calls they are responding to, are provided with GPS mapping for faster response times, and have access to critical information regarding persons and vehicles that they come into contact with in the field. Similar to police radios, these computers serve as an additional connection to other officers in the field and dispatch and allow the officer to request emergency assistance. The current fixed Mobile Data Computers were purchased in 2017. Based upon the useful life of this technology, the police department anticipates needing to replace this equipment during the 22/23 fiscal year. The Police Department will be replacing the current systems with a laptop option that will provide for more versatility and productivity. These systems will allow for digital signatures and move the Police Department towards the ultimate goal of completely paperless transactions. This purchase would include docking stations for offices and report writing areas, eliminating the need for desktop computers in most of the Police Department work areas. The laptop would serve as the officers' primary work computer. Officers will have the ability to move seamlessly from their patrol cars to their report writing stations, court, the hospital, or anywhere else they need to access critical information and complete work. Detectives will be able to access RMS/ CAD, other web-based databases, respond directly to crime scenes from home and submit search warrants from the field. The addition of laptop MDCs with digital signature capabilities across the workforce will enhance efficiencies in streamlining workflows.

Details

Program (Budget Unit)	605
Useful Life	5 years
Projected Carryover	N/A
Priority	Critical (Can't do without it)
Type of Project	Replacement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell Police Department



Relationship to Strategic Goals and Objectives

2.3 Effective City services at appropriate service levels, using resources in the most cost-effective manner.

4.1 An improved feeling of safety within the community.

4.5 An Effective Emergency Preparedness Program.

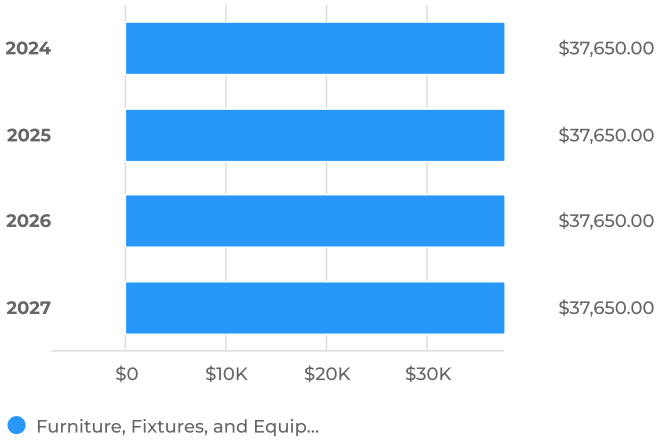
Possible Alternative Solutions

1. Continue using existing computers replacing them and other components as they fail. This is not recommended as it could cause officer safety and response issues if a sufficient number of units are not serviceable.

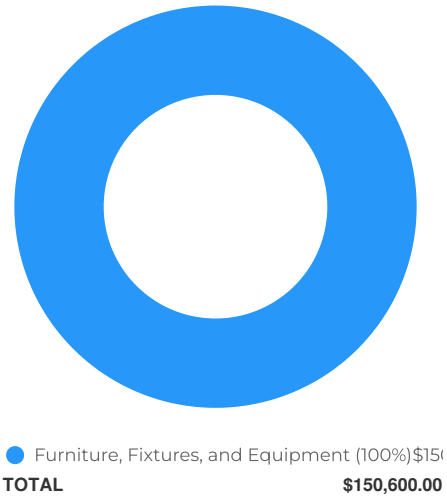
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$37,650	$150.6K	$150.6K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



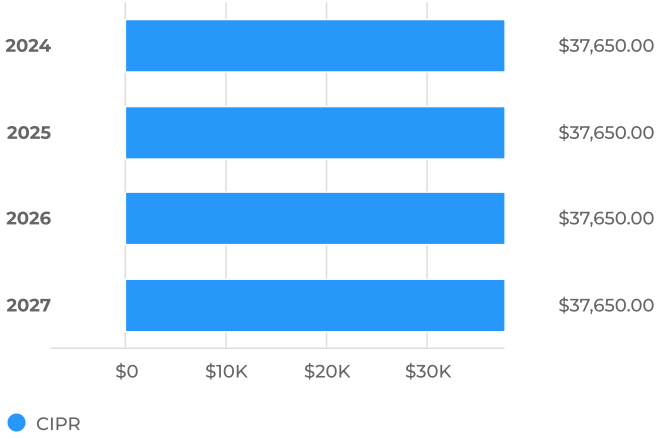
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Furniture, Fixtures, and Equipment	$37,650	$37,650	$37,650	$37,650	$150,600
Total	**$37,650**	**$37,650**	**$37,650**	**$37,650**	**$150,600**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$37,650	$150.6K	$150.6K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
CIPR	$37,650	$37,650	$37,650	$37,650	$150,600
Total	**$37,650**	**$37,650**	**$37,650**	**$37,650**	**$150,600**

This requests information is generated from , Adopted Version.

Service Pistol Replacement

Overview

Request Owner	Norite Vong, Finance Manager
Est. Start Date	07/01/2022
Est. Completion Date	12/31/2023
Department	Public Safety
Type	Capital Equipment
Project Number	23-UU

Description

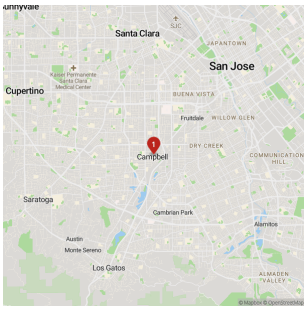
With the high amount of use at range training and exposure to the elements, the expected dependable / useful life of Police Department handguns is approximately ten (10) years. Our current cache of handguns was purchased in 2013. While we have had some typical parts breakage, we have been fortunate with the dependability of our current weapons. The Department expects that within the next three years these weapons will deteriorate to a point where it will be more prudent to purchase new weapons and discontinue repairs of the current supply. Though these weapons are rarely used in a service capacity, there is no acceptable margin for error or malfunction in an emergency use situation. With the current price of handguns available for Law Enforcement Use, we estimate the cost of replacement in FY 2023, at $150,000. This cost would include holsters and other safety equipment necessary for issuance. The average delivery time for a bulk purchase of handguns and related equipment is approximately six months to one year.

Details

Program (Budget Unit)	605
Useful Life	10 years
Projected Carryover	$150,000
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Carryover

Location

Address: Campbell Police Department



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 4.5 - An effective emergency preparedness program.

Possible Alternative Solutions

1. Continue use of current weapons and repair or replace individually as they become obsolete.

This requests information is generated from , Adopted Version.

Silicon Valley Radio Communications System (SVRCS)

Overview

Request Owner	Norite Vong, Finance Manager
Est. Start Date	07/01/2016
Est. Completion Date	07/31/2023
Department	Public Safety
Type	Capital Equipment
Project Number	17-VV

Description

The Silicon Valley Regional Communications System (SVRCS) is a proposed county-wide, digital radio communications system in the 700MHz band that will allow public safety and government agencies in Santa Clara County and state-wide to improve voice interoperability. While much of the SVRCS is grant-funded, agencies are required to fund the replacement of their consoles and subscriber units. Subscriber units are mobile and portable radios. The total cost for replacement of the subscriber units will be approximately $600,000.

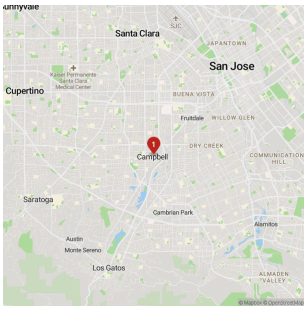
Additionally, the scope of this project is being expanded to incorporate the anticipated replacement of the three existing Orbacom radio consoles with consoles that will work with the new digital, trunked radio system. The cost to replace the three existing radio consoles is estimated at a total of $300,000.

Details

Program (Budget Unit)	602
Useful Life	8 years
Projected Carryover	$48,450
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Carryover

Location

Address: Campbell Police Department



Relationship to Strategic Goals and Objectives

Strategic Plan Element 4.1 - An improved feeling of safety within the community.

Possible Alternative Solutions

1. Project may be able to be deferred depending upon dependability of existing equipment and the ability of the Silicon Valley Regional Interoperability Authority to meet project milestones.

PUBLIC WORKS REQUESTS

This requests information is generated from , Adopted Version.

2016 Meas B Bike/Pedestrian Educ & Encourage - FY18 through FY21

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	22-OO

Description

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after traffic counts, online questionnaires, and educational videos. The annual allocation of 2016 Bike/Ped Education and Encouragement (EE) funds serve as the source of project funding. This project represents the FY18 through FY21 allocations totaling $119,264.96.

Images

Kids on Bike

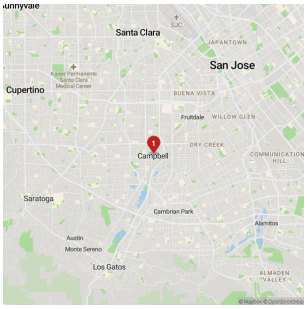
Walk to School

Details

Program (Budget Unit)	720
Useful Life	10 years
Projected Carryover	$113,595
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Do not use annual allocation.

This requests information is generated from , Adopted Version.

2016 Meas B Bike/Pedestrian Educ & Encourage - FY22 & FY23

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	23-QQ

Description

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after traffic counts, online questionnaires, and educational videos. The annual allocation of 2016 Bike/Ped Education and Encouragement (EE) funds serve as the source of project funding. This project represents the FY22 and FY23 allocations totaling $84,375.46 based on VTA's most recent allocations..

Images

Kids on Bike

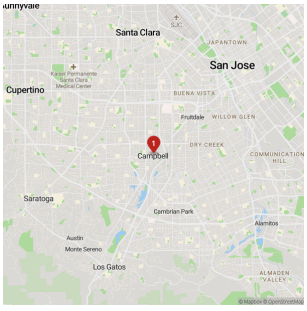
Walk to School

Details

Program (Budget Unit)	720
Useful Life	10 years
Projected Carryover	$84,375
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Do not use annual allocation.

This requests information is generated from , Adopted Version.

2016 Meas B Bike/Pedestrian Educ & Encourage - FY24 & FY25

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	24-QQ

Description

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after traffic counts, online questionnaires, and educational videos. The annual allocation of 2016 Bike/Ped Education and Encouragement (EE) funds serve as the source of project funding. This project represents the FY24 and FY25 allocations estimated to be $40,000 per year, or a total of $80,000.

Images

Walk to School

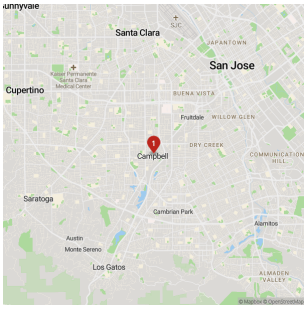
Kids on Bikes

Details

Program (Budget Unit)	720
Useful Life	10 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	New

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

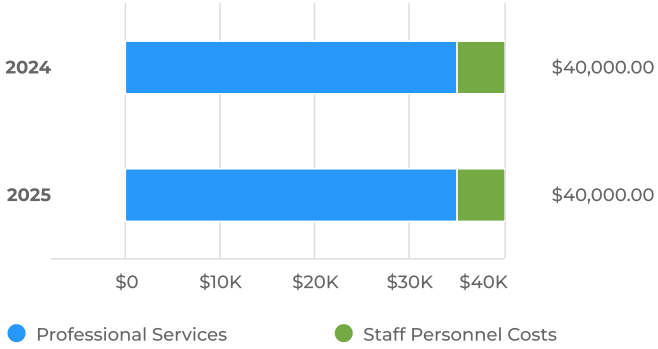
Possible Alternative Solutions

1. Do not use annual allocation.

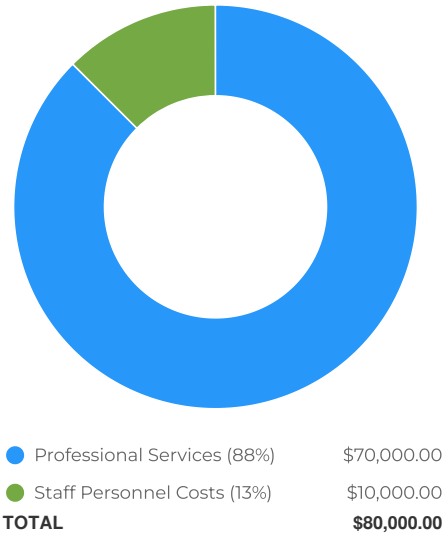
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$80K	$80K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Professional Services (88%)	$70,000.00
Staff Personnel Costs (13%)	$10,000.00
TOTAL	**$80,000.00**

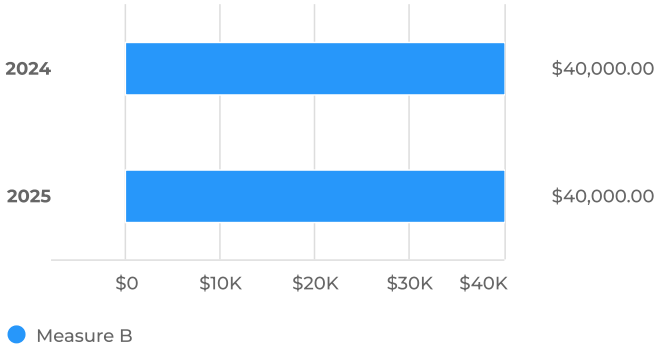
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Staff Personnel Costs	$5,000	$5,000	$10,000
Professional Services	$35,000	$35,000	$70,000
Total	**$40,000**	**$40,000**	**$80,000**

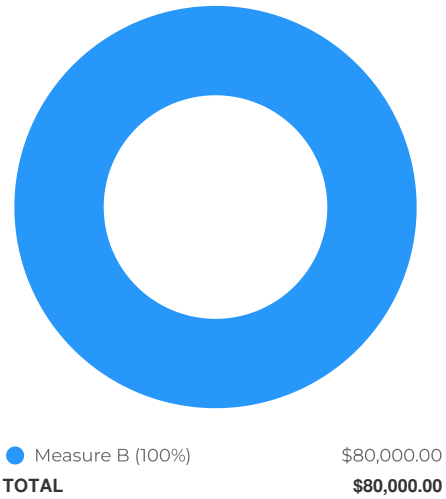
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$80K	$80K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
Measure B	$40,000	$40,000	$80,000
Total	**$40,000**	**$40,000**	**$80,000**

Projected Timeline

Jul 1, 2023

Planning

Oct 1, 2023

Bids Received

Jan 1, 2024

Bid Award

Apr 1, 2024

Professional Services

This requests information is generated from , Adopted Version.

2016 Meas B Bike/Pedestrian Educ & Encourage - FY26 & FY27

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2025
Est. Completion Date	06/30/2029
Department	Public Works
Type	Capital Improvement
Project Number	26-QQ

Description

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after traffic counts, online questionnaires, and educational videos. The annual allocation of 2016 Bike/Ped Education and Encouragement (EE) funds serve as the source of project funding. This project represents the FY24 and FY25 allocations estimated to be $40,000 per year, or a total of $80,000.

Images

Kids on Bikes

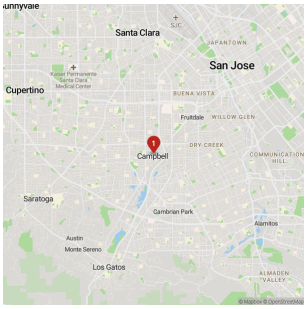
Walk to School

Details

Program (Budget Unit)	720
Useful Life	10 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	New

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

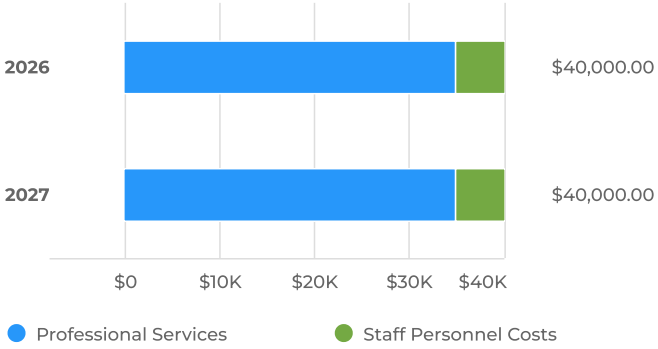
1. Do not use annual allocation.

Capital Cost

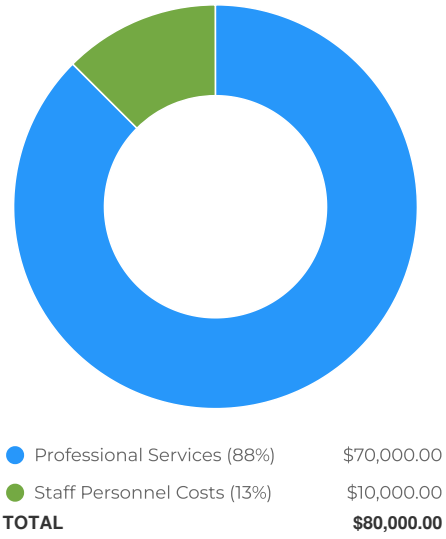
Total Budget (all years)
$80K

Project Total
$80K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Professional Services (88%)	$70,000.00
Staff Personnel Costs (13%)	$10,000.00
TOTAL	**$80,000.00**

Capital Cost Breakdown

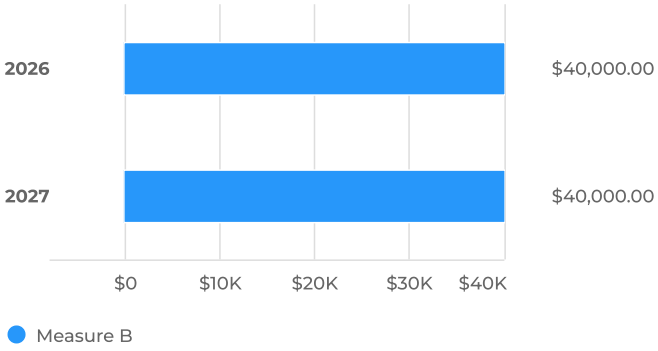
Capital Cost	FY2026	FY2027	Total
Staff Personnel Costs	$5,000	$5,000	$10,000
Professional Services	$35,000	$35,000	$70,000
Total	**$40,000**	**$40,000**	**$80,000**

Funding Sources

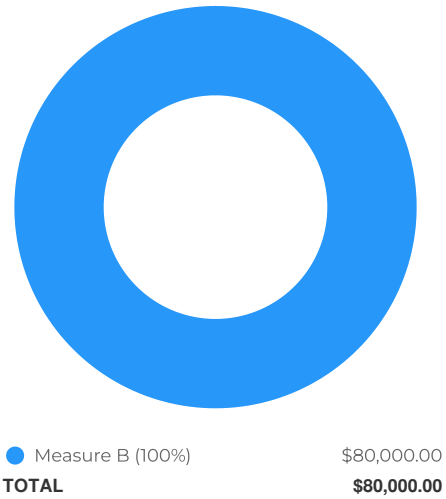
Total Budget (all years)
$80K

Project Total
$80K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2026	FY2027	Total
Measure B	$40,000	$40,000	$80,000
Total	**$40,000**	**$40,000**	**$80,000**

Projected Timeline

Jul 1, 2025
Planning

Oct 1, 2025
Bids Received

Jan 1, 2026
Bid Award

Apr 1, 2026

Professional Services

This requests information is generated from , Adopted Version.

2016 Meas B Bike/Pedestrian Educ & Encourage - FY28

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2027
Est. Completion Date	06/30/2030
Department	Public Works
Type	Capital Improvement
Project Number	28-QQ

Description

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after traffic counts, online questionnaires, and educational videos. The annual allocation of 2016 Bike/Ped Education and Encouragement (EE) funds serve as the source of project funding. This project represents the FY28 allocations estimated to be $40,000 per year.

Images

Walk to School

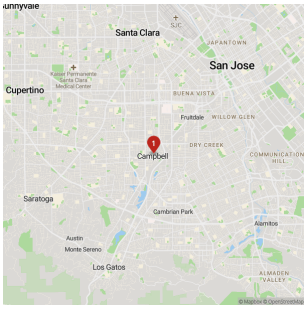
Kids on Bikes

Details

Program (Budget Unit)	720
Useful Life	10 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	New

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

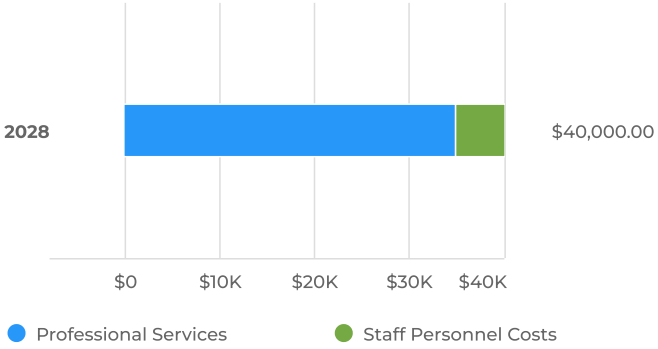
1. Do not use annual allocation.

Capital Cost

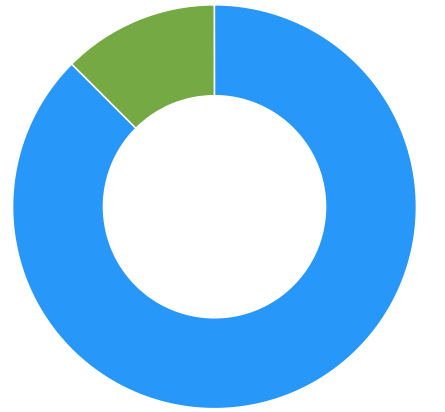
Total Budget (all years)
$40K

Project Total
$40K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Professional Services (88%)	$35,000.00
Staff Personnel Costs (13%)	$5,000.00
TOTAL	**$40,000.00**

Capital Cost Breakdown

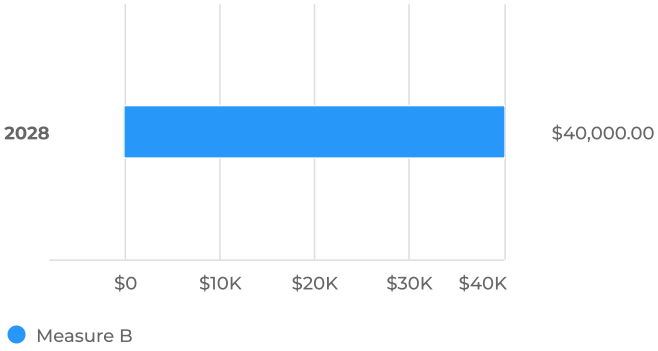
Capital Cost	FY2028	Total
Staff Personnel Costs	$5,000	$5,000
Professional Services	$35,000	$35,000
Total	**$40,000**	**$40,000**

Funding Sources

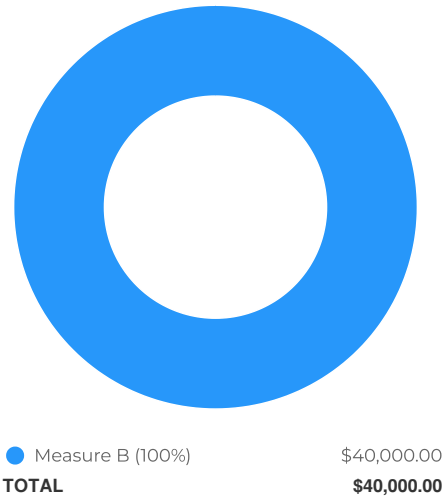
Total Budget (all years)
$40K

Project Total
$40K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Measure B (100%)	$40,000.00
TOTAL	**$40,000.00**

Funding Sources Breakdown

Funding Sources	FY2028	Total
Measure B	$40,000	$40,000
Total	**$40,000**	**$40,000**

Projected Timeline

Jul 1, 2027
Planning

Oct 1, 2027
Bids Received

Jan 1, 2028
Bid Award

Apr 1, 2028

Professional Services

This requests information is generated from , Adopted Version.

Ainsley House Roof and Foundation Assessment

Overview

Request Owner	Todd Capurso, Public Works Director
Est. Start Date	08/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	23-NN

Description

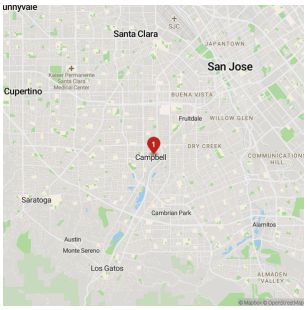
This project will assess current drainage issues associated with the roof of the Ainsley House. It will include an inspection of the roof and foundation from ICC-certified inspectors. The inspection will provide a framework to determine future work and repairs needed for the Ainsley House roof and foundation. The budgetary requests for this project are estimates at this point to conduct the inspections and define the scope of repairs. Staff will not know full scope of the construction phase of the project until the inspection is completed.

Details

Program (Budget Unit)	780
Useful Life	50+ years
Projected Carryover	$120,000
Priority	Critical (Can't do without it)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Ainsley House



Relationship to Strategic Goals and Objectives

General Plan OSP 2-2; Maintain and renovate existing open space, park and recreation facilities to improve their usefulness, safety, and appearance.

Possible Alternative Solutions

1. Fund in a further out year. Repair cost may be higher.

This requests information is generated from , Adopted Version.

Annual Accessibility Ramps - FY23

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2022
Est. Completion Date	12/31/2023
Department	Public Works
Type	Capital Improvement
Project Number	23-FF

Description

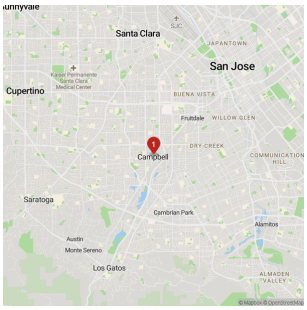
This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$50,000
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

Possible Alternative Solutions

1. Reduce or increase the number of ramps for installation each year.

This requests information is generated from , Adopted Version.

Annual Accessibility Ramps - FY24

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	24-FF

Description

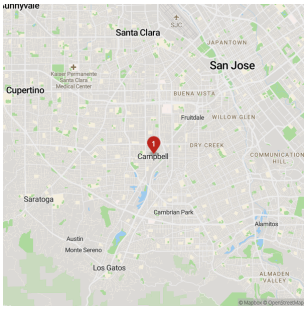
This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

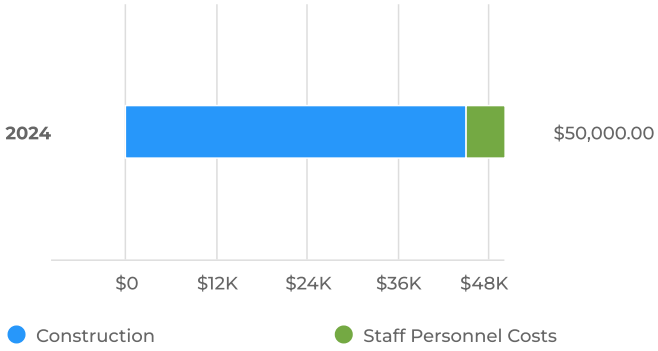
Possible Alternative Solutions

1. Reduce or increase the number of ramps for installation each year.

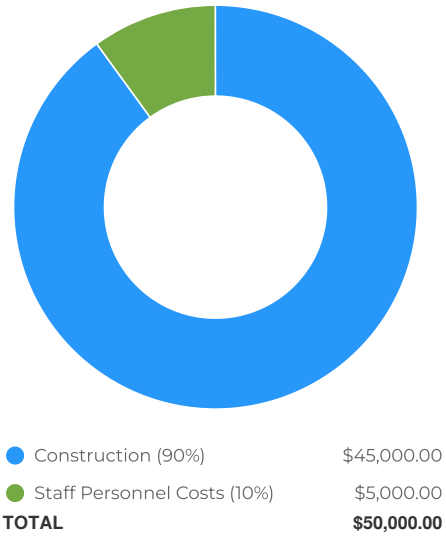
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (90%)	$45,000.00
Staff Personnel Costs (10%)	$5,000.00
TOTAL	**$50,000.00**

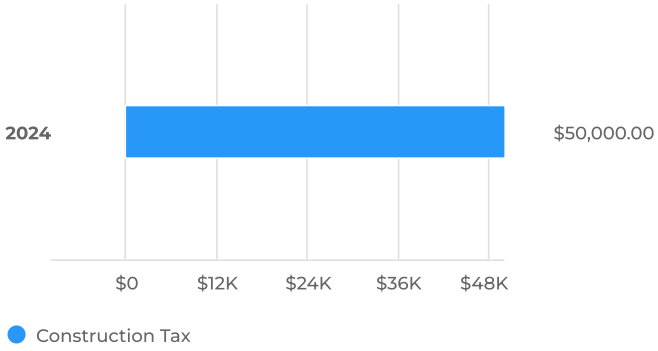
Capital Cost Breakdown

Capital Cost	FY2024	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$45,000	$45,000
Total	**$50,000**	**$50,000**

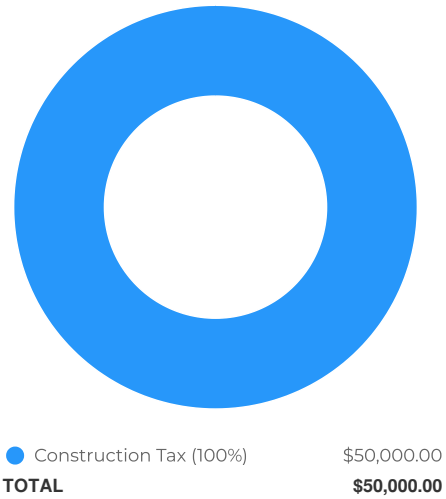
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	Total
Construction Tax	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual Accessibility Ramps - FY25

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	25-FF

Description

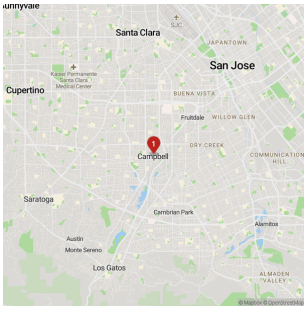
This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

Possible Alternative Solutions

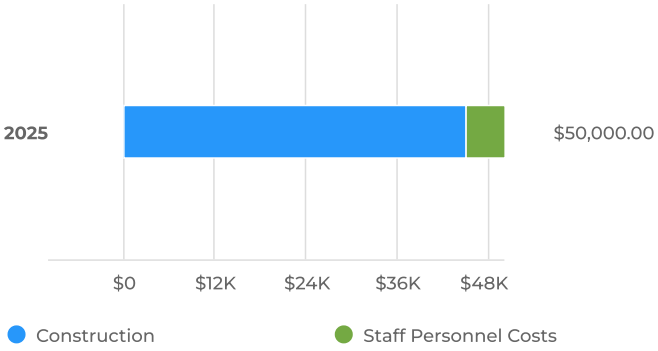
1. Reduce or increase the number of ramps for installation each year.

Capital Cost

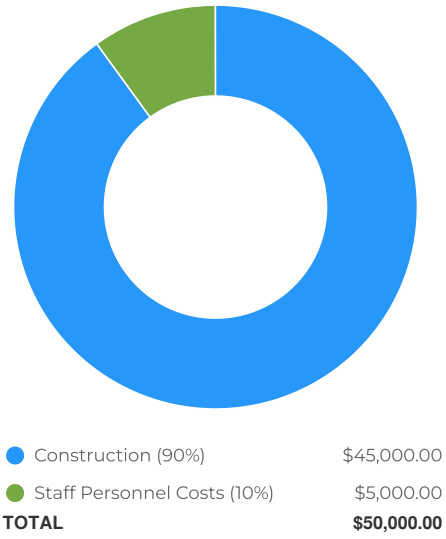
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

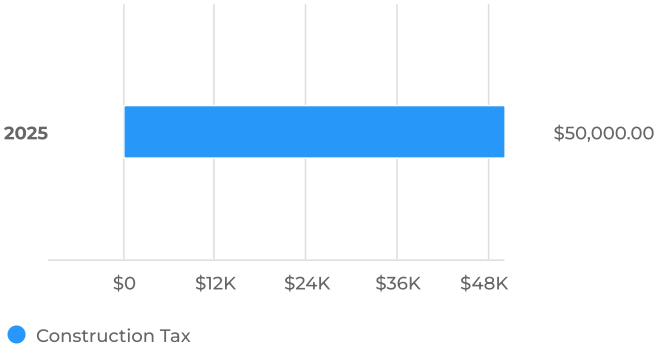
Capital Cost	FY2025	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$45,000	$45,000
Total	**$50,000**	**$50,000**

Funding Sources

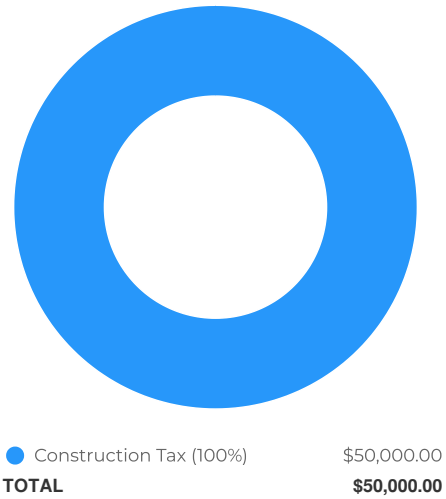
Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Construction Tax (100%)	$50,000.00
TOTAL	**$50,000.00**

Funding Sources Breakdown

Funding Sources	FY2025	Total
Construction Tax	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual Accessibility Ramps - FY26

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2025
Est. Completion Date	06/30/2026
Department	Public Works
Type	Capital Improvement
Project Number	26-FF

Description

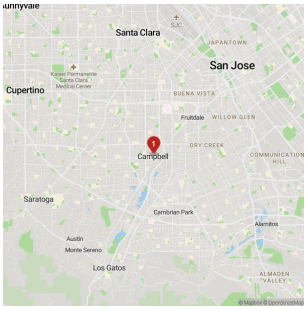
This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

Possible Alternative Solutions

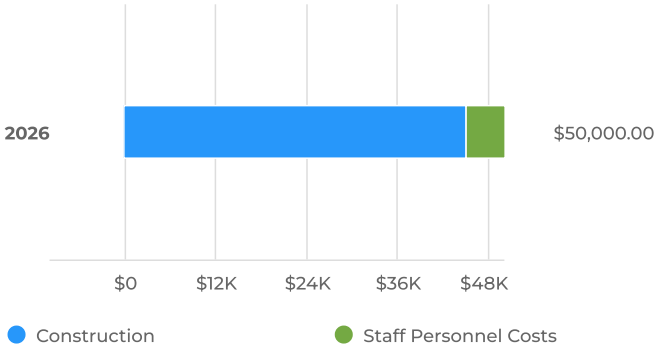
1. Reduce or increase the number of ramps for installation each year.

Capital Cost

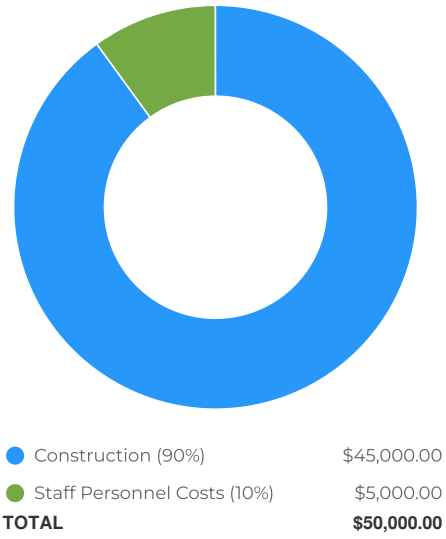
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

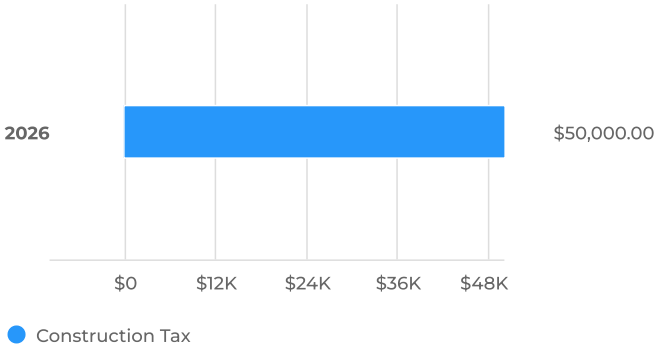
Capital Cost	FY2026	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$45,000	$45,000
Total	**$50,000**	**$50,000**

Funding Sources

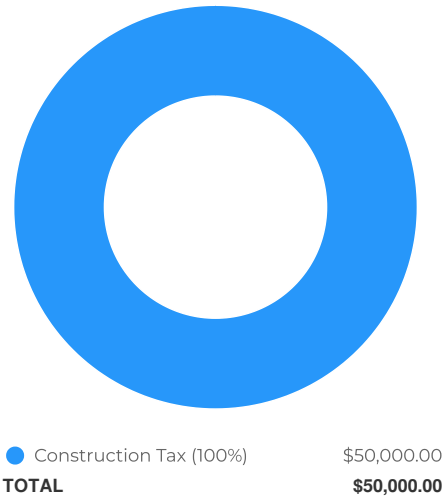
Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Construction Tax (100%)	$50,000.00
TOTAL	**$50,000.00**

Funding Sources Breakdown

Funding Sources	FY2026	Total
Construction Tax	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual Accessibility Ramps - FY27

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2026
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	27-FF

Description

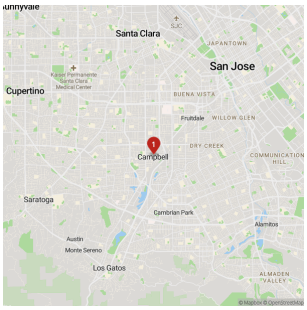
This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

Possible Alternative Solutions

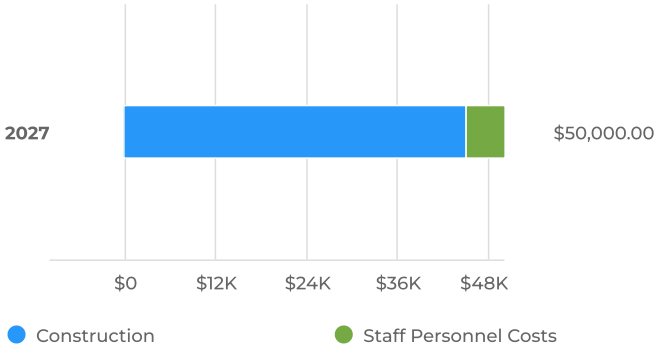
1. Reduce or increase the number of ramps for installation each year.

Capital Cost

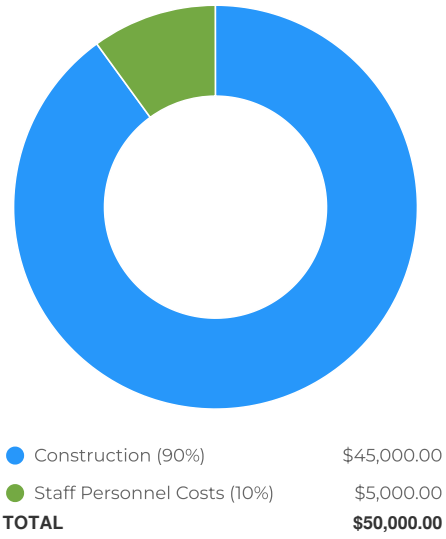
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

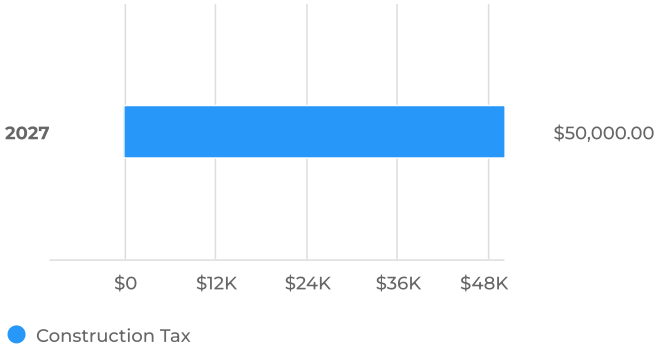
Capital Cost	FY2027	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$45,000	$45,000
Total	**$50,000**	**$50,000**

Funding Sources

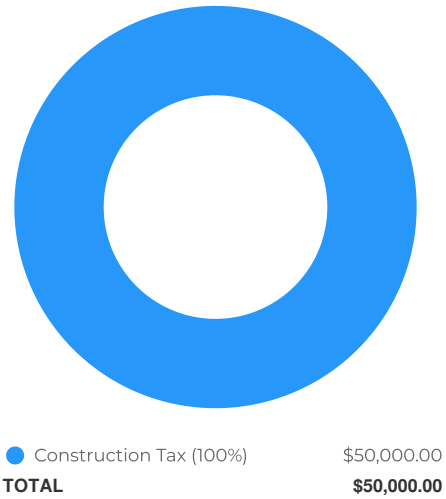
Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Construction Tax (100%)	$50,000.00
TOTAL	**$50,000.00**

Funding Sources Breakdown

Funding Sources	FY2027	Total
Construction Tax	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual Accessibility Ramps - FY28

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2027
Est. Completion Date	06/30/2028
Department	Public Works
Type	Capital Improvement
Project Number	28-FF

Description

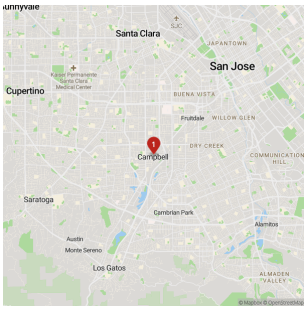
This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

Possible Alternative Solutions

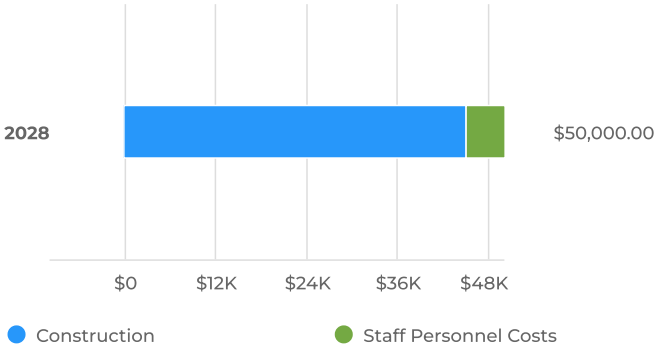
1. Reduce or increase the number of ramps for installation each year.

Capital Cost

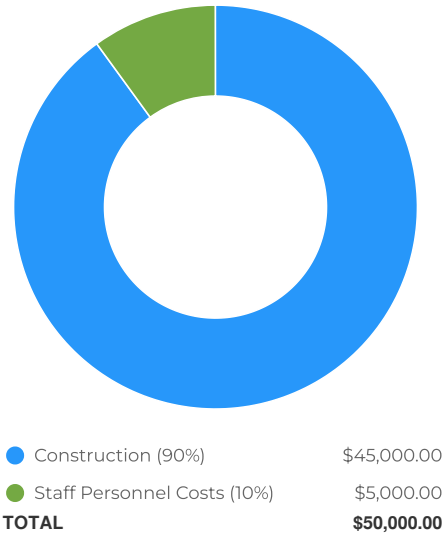
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

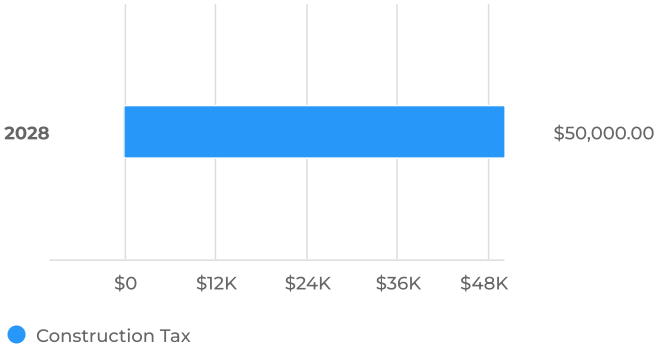
Capital Cost	FY2028	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$45,000	$45,000
Total	**$50,000**	**$50,000**

Funding Sources

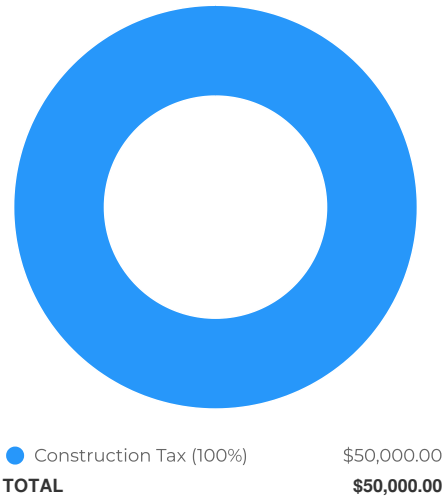
Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Construction Tax (100%)	$50,000.00
TOTAL	**$50,000.00**

Funding Sources Breakdown

Funding Sources	FY2028	Total
Construction Tax	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY22

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	22-HH

Description

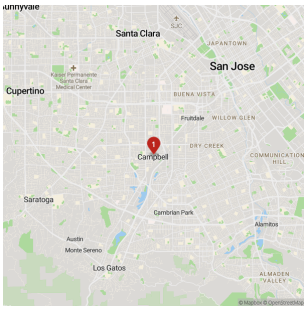
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$50,000
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Phase improvements and revise funding levels.

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY23

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	23-HH

Description

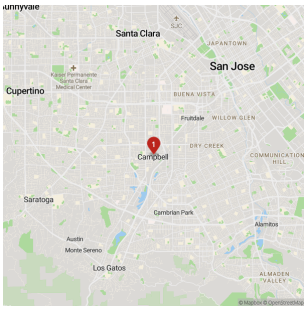
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$50,000
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Phase improvements and revise funding levels.

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY24

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	24-HH

Description

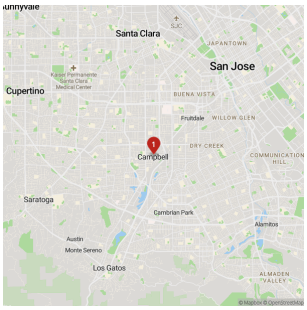
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

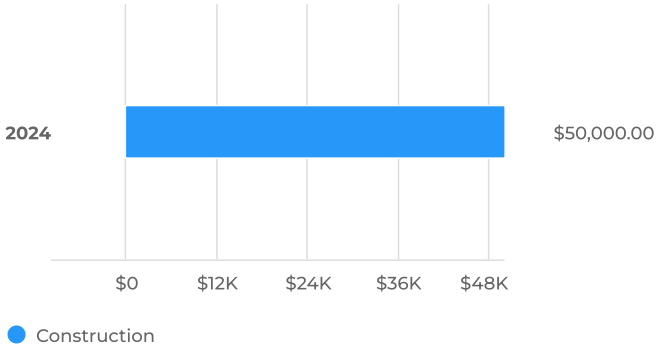
Possible Alternative Solutions

1. Phase improvements and revise funding levels.

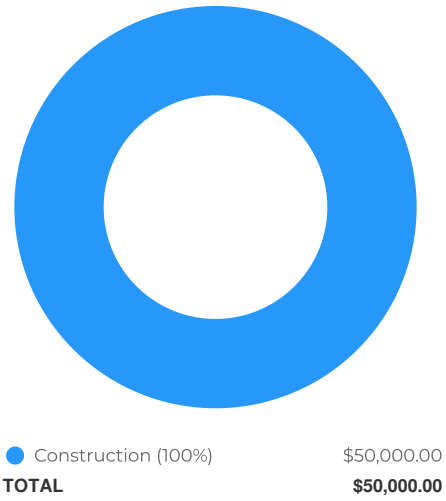
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



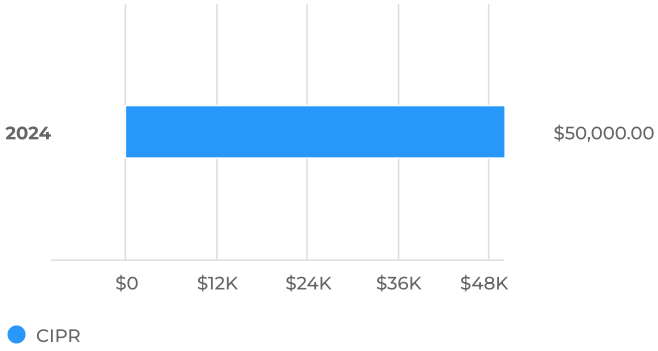
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction	$50,000	$50,000
Total	**$50,000**	**$50,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY25

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	25-HH

Description

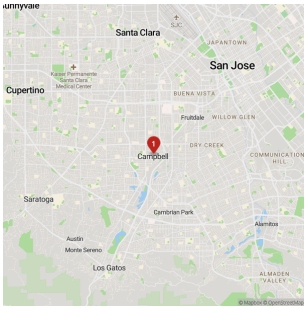
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

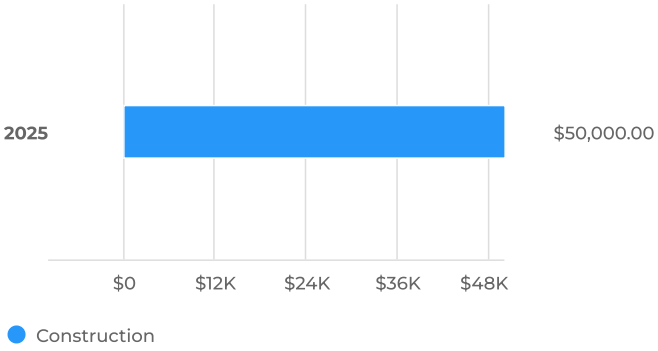
1. Phase improvements and revise funding levels.

Capital Cost

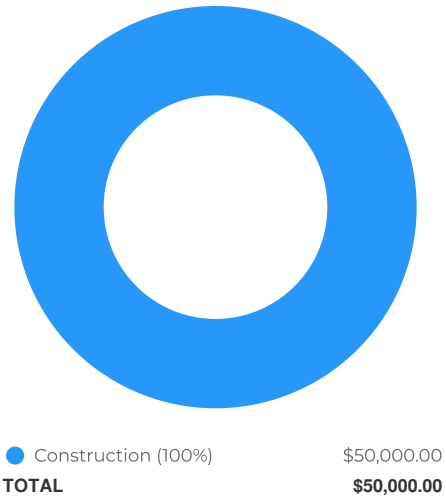
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

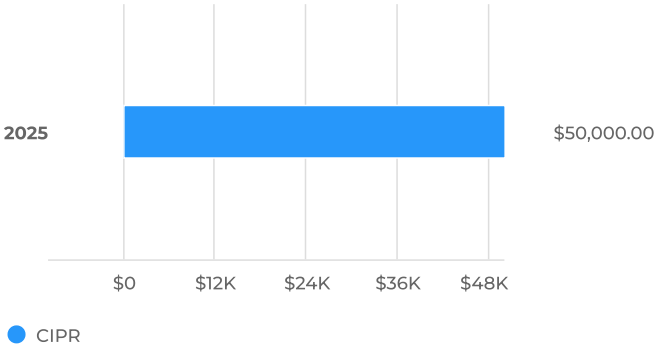
Capital Cost	FY2025	Total
Construction	$50,000	$50,000
Total	**$50,000**	**$50,000**

Funding Sources

Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2025	Total
CIPR	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY26

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2025
Est. Completion Date	06/30/2026
Department	Public Works
Type	Capital Improvement
Project Number	26-HH

Description

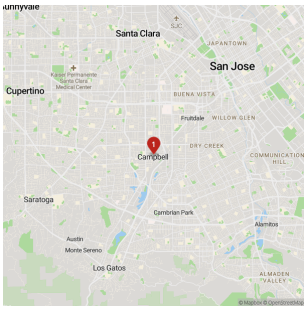
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

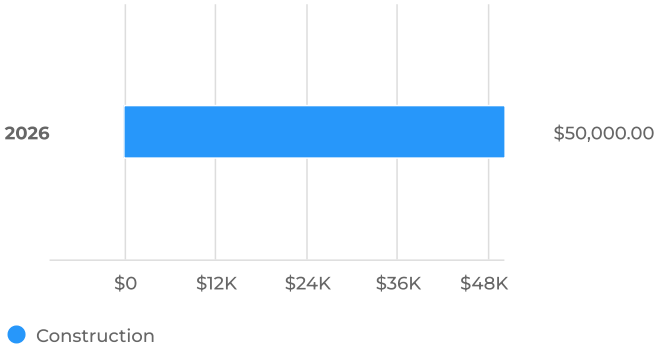
1. Phase improvements and revise funding levels.

Capital Cost

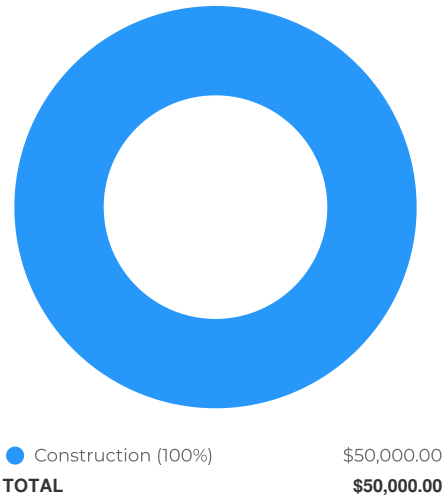
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

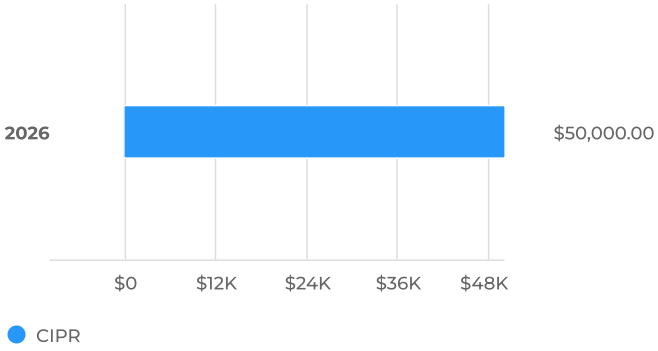
Capital Cost	FY2026	Total
Construction	$50,000	$50,000
Total	**$50,000**	**$50,000**

Funding Sources

Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2026	Total
CIPR	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY27

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2026
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	27-HH

Description

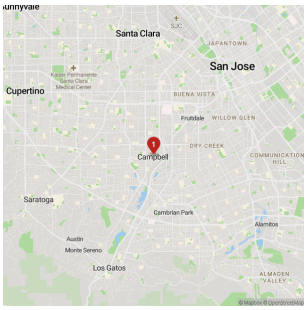
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

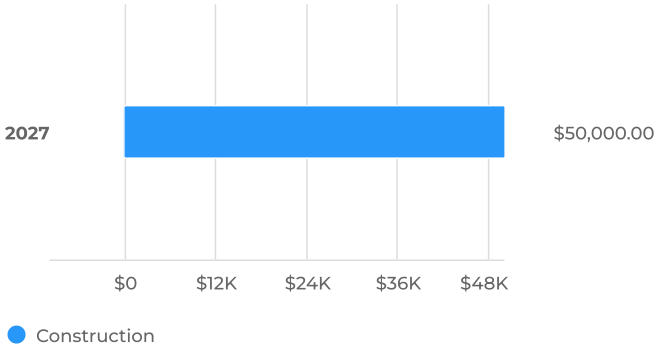
1. Phase improvements and revise funding levels.

Capital Cost

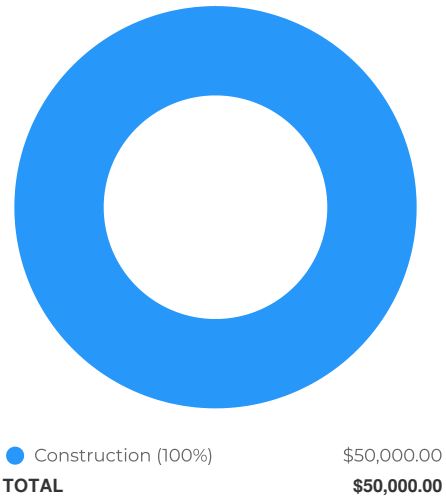
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

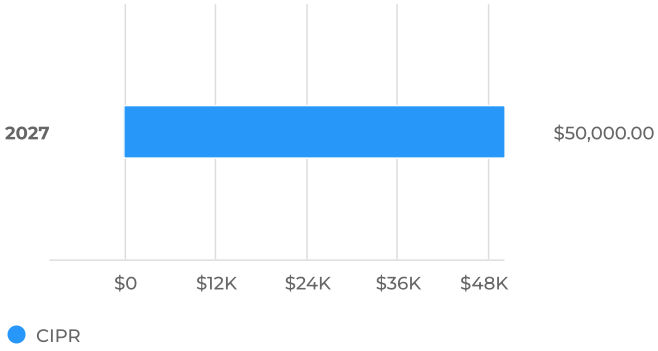
Capital Cost	FY2027	Total
Construction	$50,000	$50,000
Total	**$50,000**	**$50,000**

Funding Sources

Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2027	Total
CIPR	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual ADA Transition Plan Improvements - FY28

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2027
Est. Completion Date	06/30/2028
Department	Public Works
Type	Capital Improvement
Project Number	28-HH

Description

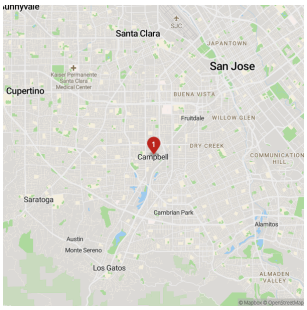
Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

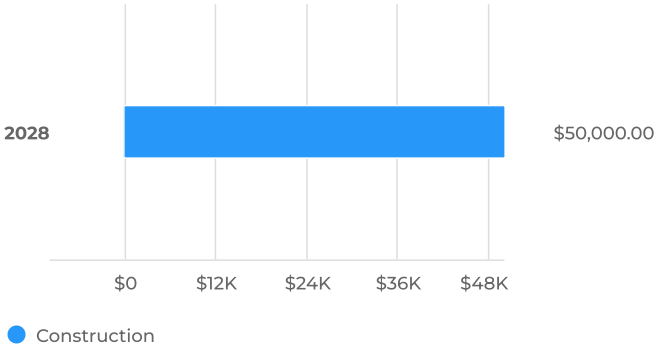
1. Phase improvements and revise funding levels.

Capital Cost

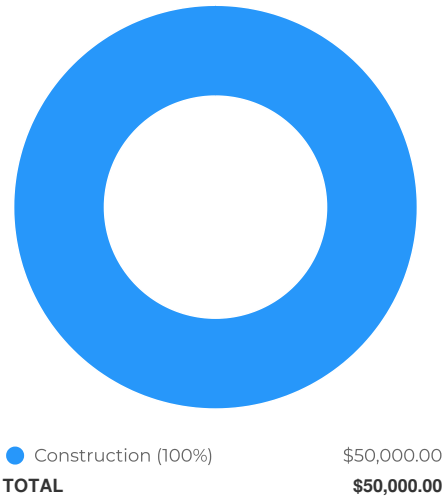
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

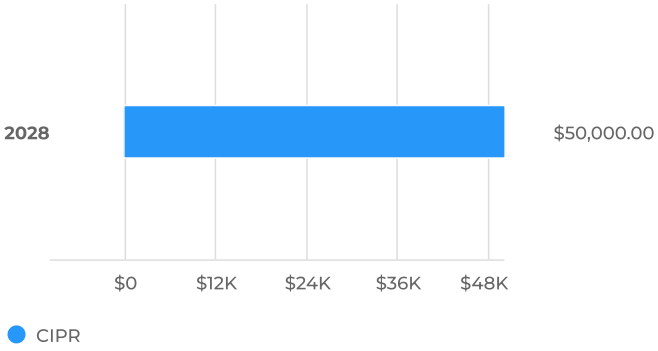
Capital Cost	FY2028	Total
Construction	$50,000	$50,000
Total	**$50,000**	**$50,000**

Funding Sources

Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2028	Total
CIPR	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY21

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2020
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	21-QQ

Description

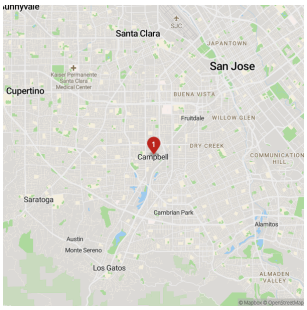
This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $20,000 annually, the amount can vary; annual adjustments may be necessary.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	$12,685
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

2. Submit each minor project/improvement to the City Council for approval.

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY22

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2021
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	22-DD

Description

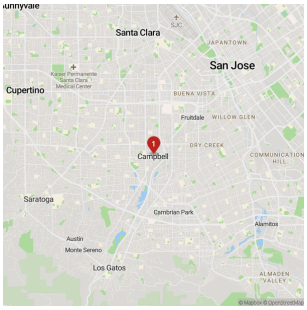
This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $30,000 annually, the amount can vary; annual adjustments may be necessary.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	$25,000
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

2. Submit each minor project/improvement to the City Council for approval.

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY23

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	23-JJ

Description

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $30,000 annually, the amount can vary; annual adjustments may be necessary.

Images

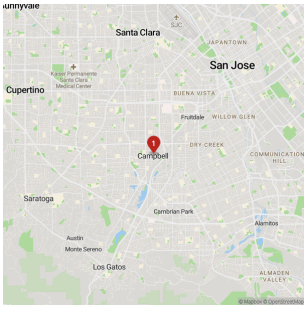
Class II Bike Lane

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	$55,000
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

2. Submit each minor project/improvement to the City Council for approval.

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY24

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2026
Department	Public Works
Type	Capital Improvement
Project Number	24-JJ

Description

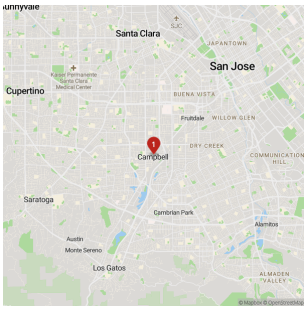
This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $30,000 annually, the amount can vary; annual adjustments may be necessary.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

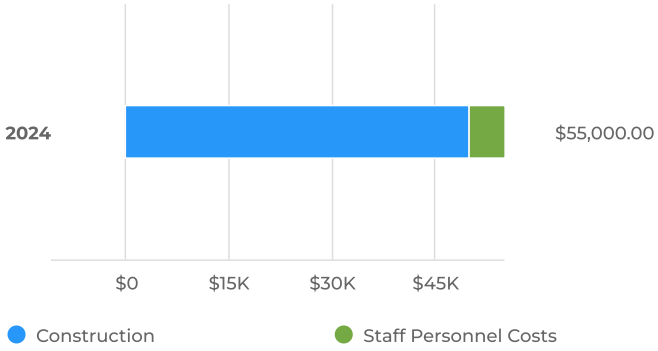
1. Allow the current conditions to remain.

2. Submit each minor project/improvement to the City Council for approval.

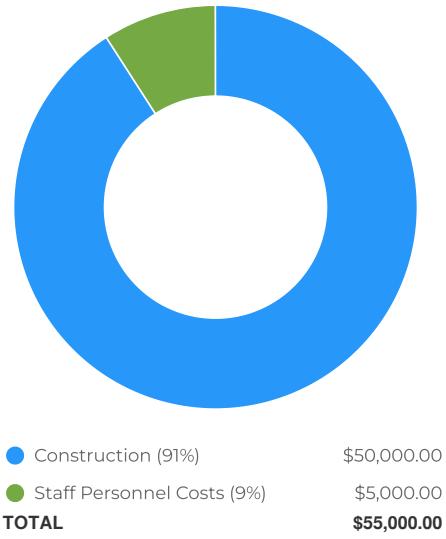
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$55,000	$55K	$55K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (91%)	$50,000.00
Staff Personnel Costs (9%)	$5,000.00
TOTAL	**$55,000.00**

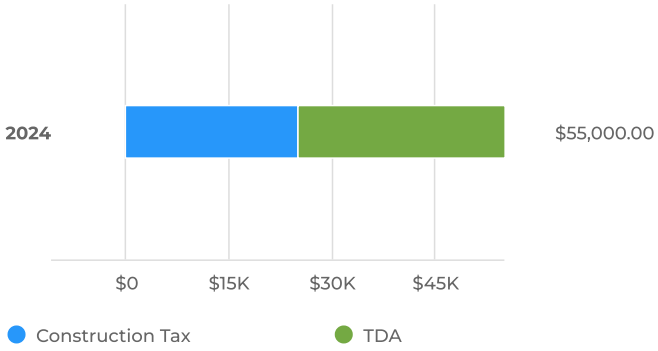
Capital Cost Breakdown

Capital Cost	FY2024	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$50,000	$50,000
Total	**$55,000**	**$55,000**

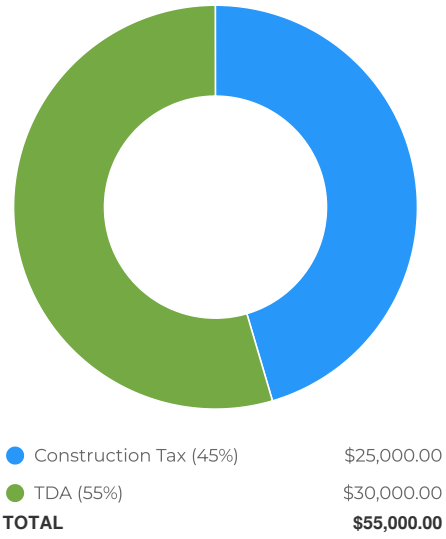
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$55,000	$55K	$55K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	Total
Construction Tax	$25,000	$25,000
TDA	$30,000	$30,000
Total	**$55,000**	**$55,000**

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY25

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	25-JJ

Description

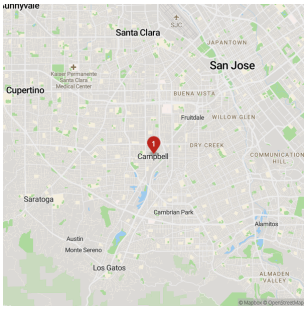
This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $30,000 annually, the amount can vary; annual adjustments may be necessary.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

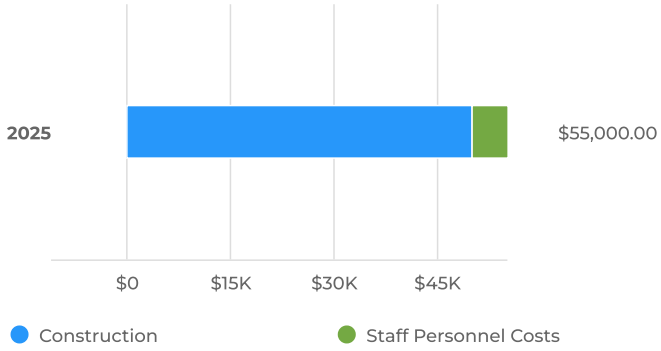
2. Submit each minor project/improvement to the City Council for approval.

Capital Cost

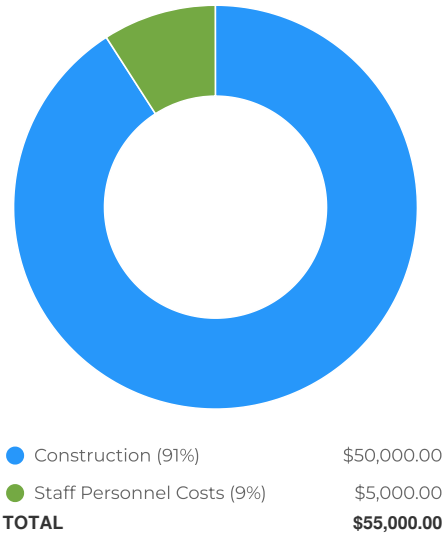
Total Budget (all years)
$55K

Project Total
$55K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (91%)	$50,000.00
Staff Personnel Costs (9%)	$5,000.00
TOTAL	**$55,000.00**

Capital Cost Breakdown

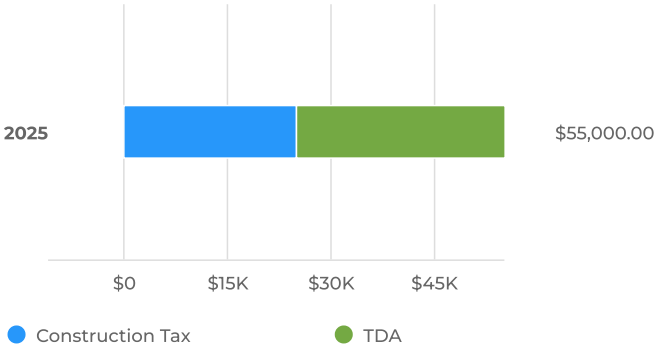
Capital Cost	FY2025	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$50,000	$50,000
Total	**$55,000**	**$55,000**

Funding Sources

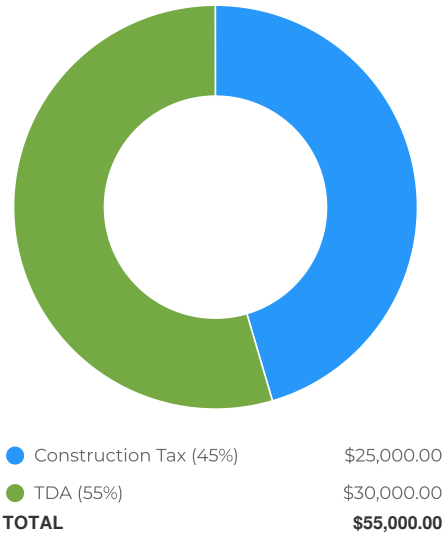
Total Budget (all years)
$55K

Project Total
$55K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2025	Total
Construction Tax	$25,000	$25,000
TDA	$30,000	$30,000
Total	**$55,000**	**$55,000**

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY26

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2025
Est. Completion Date	06/30/2028
Department	Public Works
Type	Capital Improvement
Project Number	26-JJ

Description

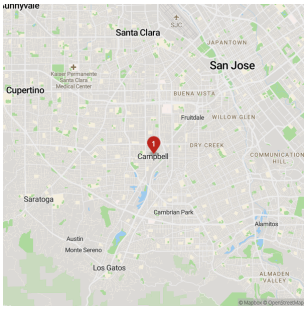
This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $30,000 annually, the amount can vary; annual adjustments may be necessary.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

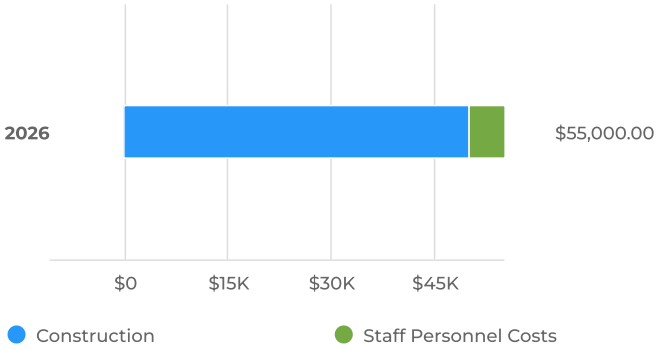
2. Submit each minor project/improvement to the City Council for approval.

Capital Cost

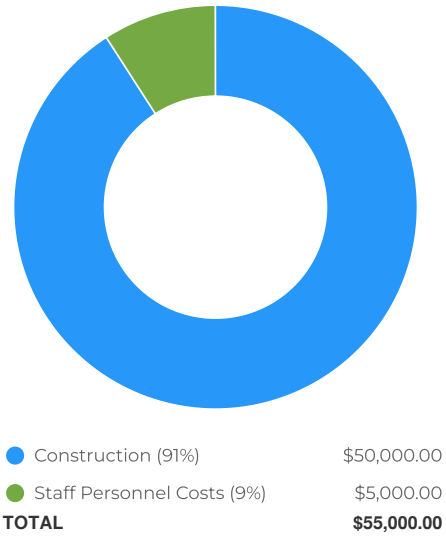
Total Budget (all years)
$55K

Project Total
$55K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

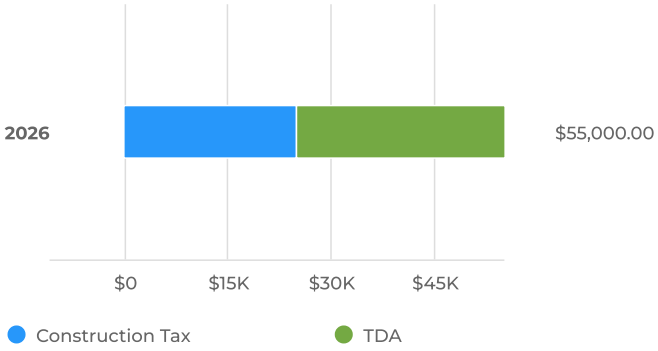
Capital Cost	FY2026	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$50,000	$50,000
Total	**$55,000**	**$55,000**

Funding Sources

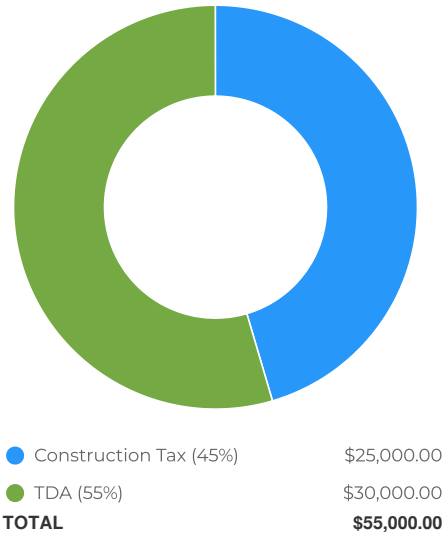
Total Budget (all years)
$55K

Project Total
$55K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2026	Total
Construction Tax	$25,000	$25,000
TDA	$30,000	$30,000
Total	**$55,000**	**$55,000**

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY27

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2026
Est. Completion Date	06/30/2029
Department	Public Works
Type	Capital Improvement
Project Number	27-JJ

Description

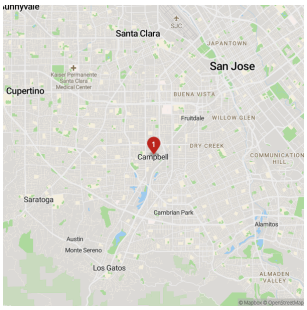
This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $40,000 annually, the amount can vary; annual adjustments may be necessary.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

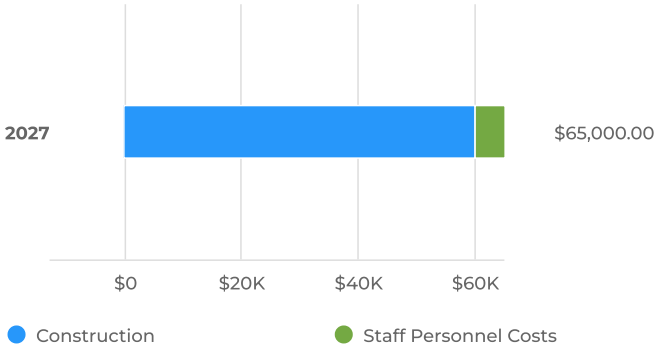
2. Submit each minor project/improvement to the City Council for approval.

Capital Cost

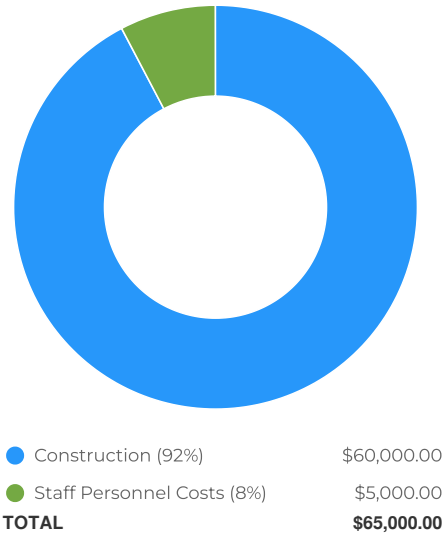
Total Budget (all years)
$65K

Project Total
$65K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (92%)	$60,000.00
Staff Personnel Costs (8%)	$5,000.00
TOTAL	**$65,000.00**

Capital Cost Breakdown

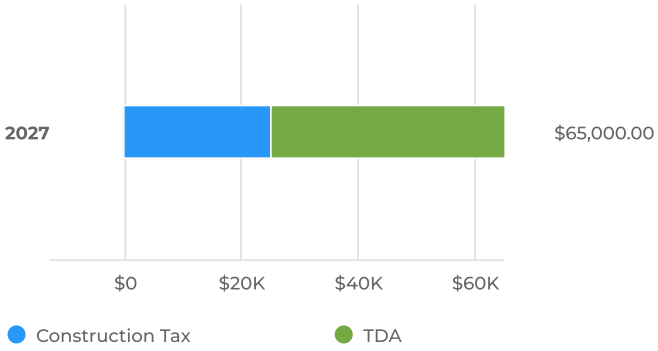
Capital Cost	FY2027	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$60,000	$60,000
Total	**$65,000**	**$65,000**

Funding Sources

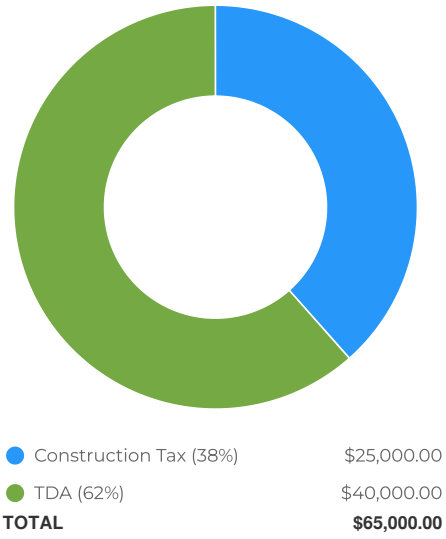
Total Budget (all years)
$65K

Project Total
$65K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2027	Total
Construction Tax	$25,000	$25,000
TDA	$40,000	$40,000
Total	**$65,000**	**$65,000**

This requests information is generated from , Adopted Version.

Annual Bike/Pedestrian and Traffic Safety Improvements - FY28

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2027
Est. Completion Date	06/30/2030
Department	Public Works
Type	Capital Improvement
Project Number	28-JJ

Description

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at $40,000 annually, the amount can vary; annual adjustments may be necessary.

Images

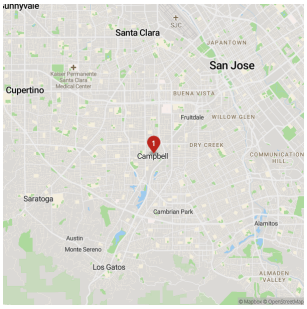
Green Bike Lane

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

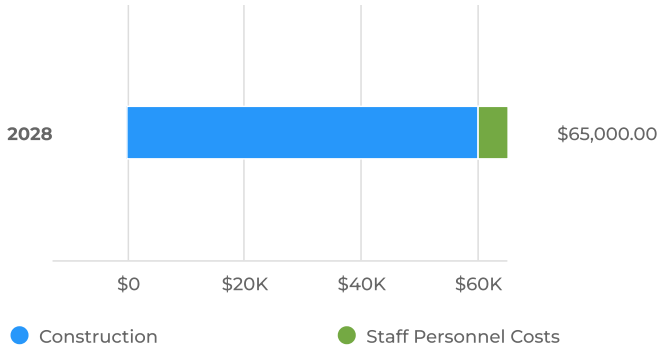
1. Allow the current conditions to remain.
2. Submit each minor project/improvement to the City Council for approval.

Capital Cost

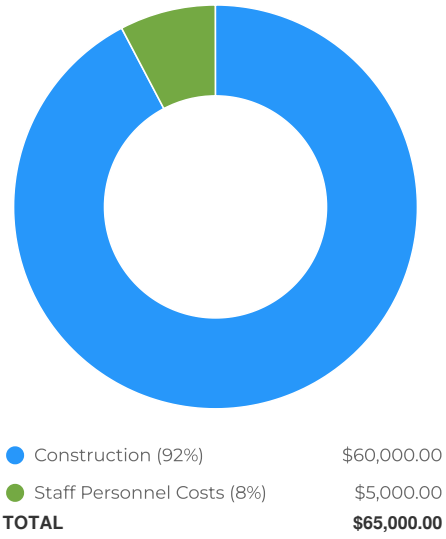
Total Budget (all years)
$65K

Project Total
$65K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (92%)	$60,000.00
Staff Personnel Costs (8%)	$5,000.00
TOTAL	**$65,000.00**

Capital Cost Breakdown

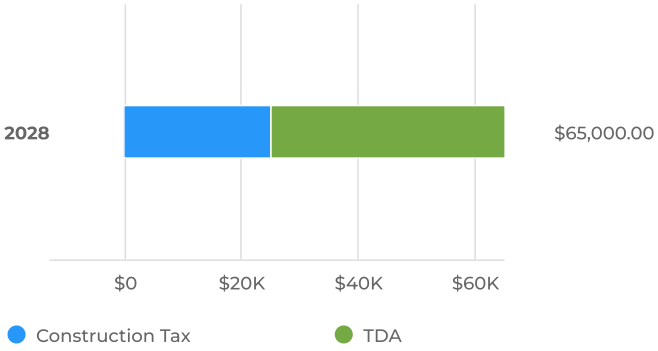
Capital Cost	FY2028	Total
Staff Personnel Costs	$5,000	$5,000
Construction	$60,000	$60,000
Total	**$65,000**	**$65,000**

Funding Sources

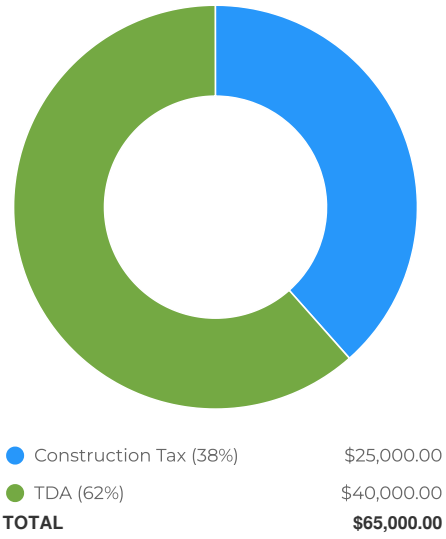
Total Budget (all years)
$65K

Project Total
$65K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2028	Total
Construction Tax	$25,000	$25,000
TDA	$40,000	$40,000
Total	**$65,000**	**$65,000**

This requests information is generated from , Adopted Version.

Annual Sidewalk, Curb, & Gutter Improvements - FY24

Overview

Request Owner	Ron Taormina, PW Maintenance Supervisor
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	24-GG

Description

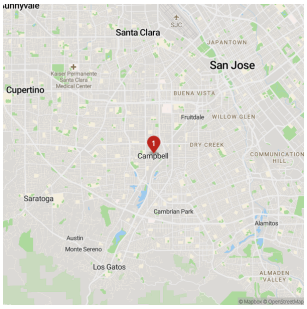
This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds are performed on raised sidewalks where the sidewalk deflection is less than 1 and 1/2 inches. Curb and gutters are replaced in kind when the damaged or raised curb and gutter prohibits safe pedestrian access to travel ways. These locations are typically at intersections or in front of crosswalks. Curb and gutter water flow issues are not a criteria for replacement under this ongoing maintenance project proposal.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Strategic Plan Objective 3.1 - Safe residential neighborhoods.

Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrian and bicycles.

Possible Alternative Solutions

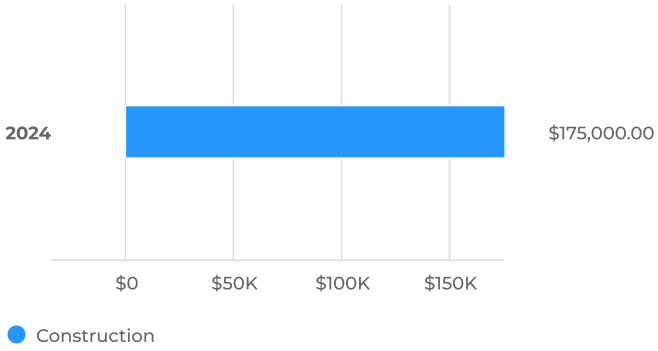
1. Continue to replace damaged sidewalk with asphalt.

2. Do not replace any curb and gutter.

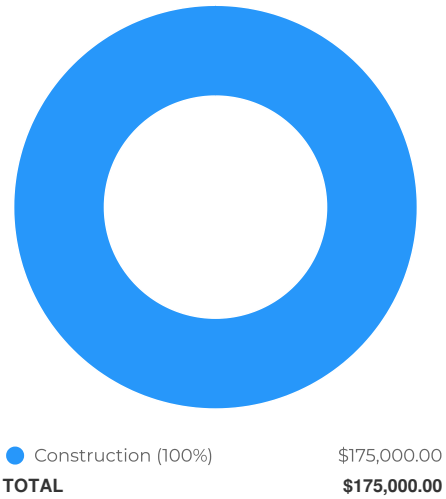
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$175,000	$175K	$175K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



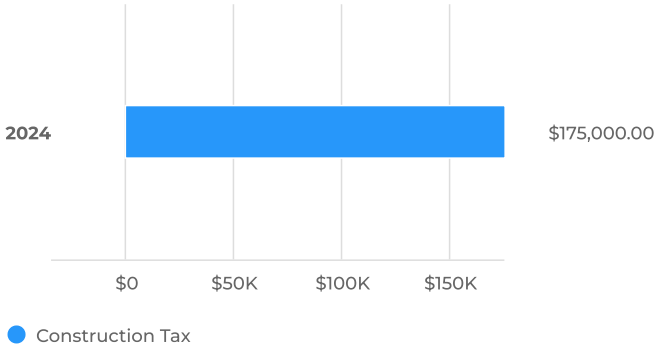
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction	$175,000	$175,000
Total	**$175,000**	**$175,000**

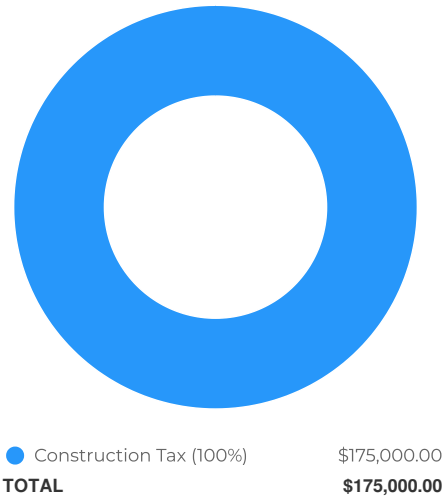
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$175,000	$175K	$175K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	Total
Construction Tax	$175,000	$175,000
Total	**$175,000**	**$175,000**

This requests information is generated from , Adopted Version.

Annual Sidewalk, Curb, & Gutter Improvements - FY25

Overview

Request Owner	Ron Taormina, PW Maintenance Supervisor
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	25-GG

Description

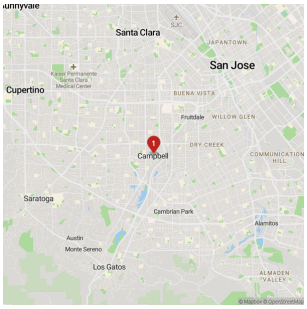
This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds are performed on raised sidewalks where the sidewalk deflection is less than 1 and 1/2 inches. Curb and gutters are replaced in kind when the damaged or raised curb and gutter prohibits safe pedestrian access to travel ways. These locations are typically at intersections or in front of crosswalks. Curb and gutter water flow issues are not criteria for replacement under this ongoing maintenance project proposal.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Strategic Plan Objective 3.1 - Safe residential neighborhoods.

Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrian and bicycles.

Possible Alternative Solutions

1. Continue to replace damaged sidewalk with asphalt.

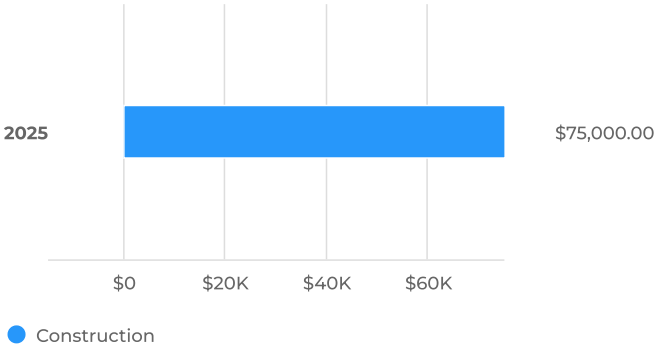
2. Do not replace any curb and gutter.

Capital Cost

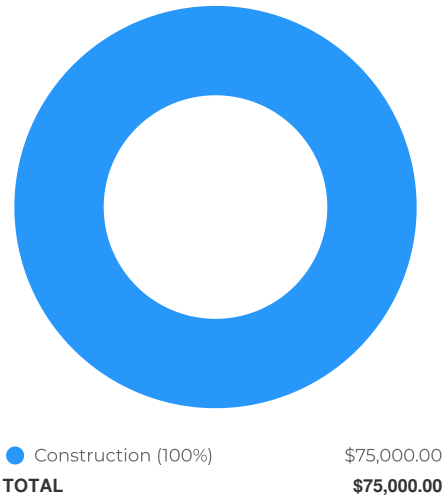
Total Budget (all years)
$75K

Project Total
$75K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (100%)	$75,000.00
TOTAL	**$75,000.00**

Capital Cost Breakdown

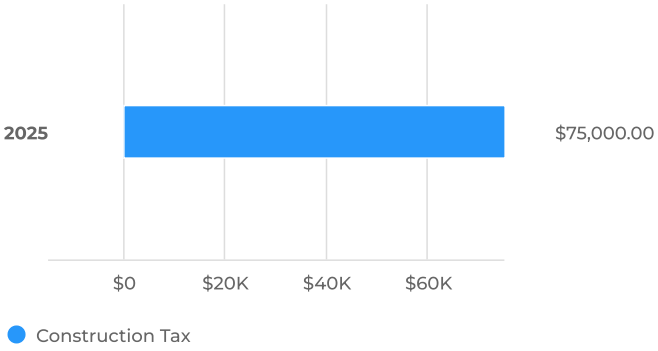
Capital Cost	FY2025	Total
Construction	$75,000	$75,000
Total	**$75,000**	**$75,000**

Funding Sources

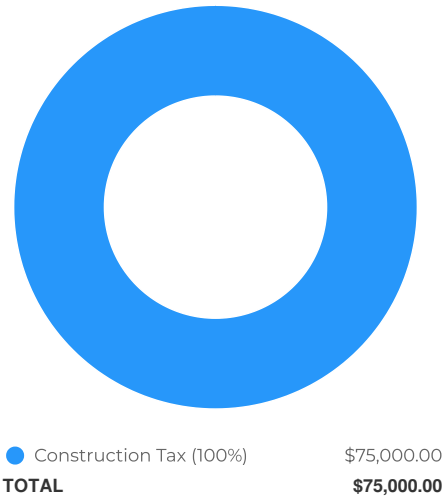
Total Budget (all years)
$75K

Project Total
$75K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2025	Total
Construction Tax	$75,000	$75,000
Total	**$75,000**	**$75,000**

This requests information is generated from , Adopted Version.

Annual Sidewalk, Curb, & Gutter Improvements - FY26

Overview

Request Owner	Ron Taormina, PW Maintenance Supervisor
Est. Start Date	07/01/2025
Est. Completion Date	06/30/2026
Department	Public Works
Type	Capital Improvement
Project Number	26-GG

Description

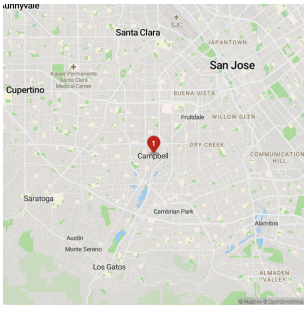
This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds are performed on raised sidewalks where the sidewalk deflection is less than 1 and 1/2 inches. Curb and gutters are replaced in kind when the damaged or raised curb and gutter prohibits safe pedestrian access to travel ways. These locations are typically at intersections or in front of crosswalks. Curb and gutter water flow issues are not a criteria for replacement under this ongoing maintenance project proposal.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Strategic Plan Objective 3.1 - Safe residential neighborhoods.

Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrian and bicycles.

Possible Alternative Solutions

1. Continue to replace damaged sidewalk with asphalt.

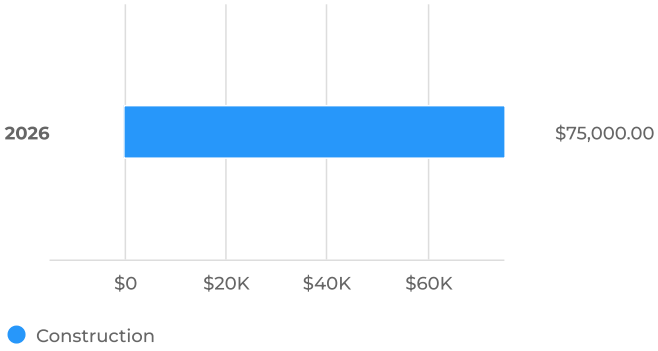
2. Do not replace any curb and gutter.

Capital Cost

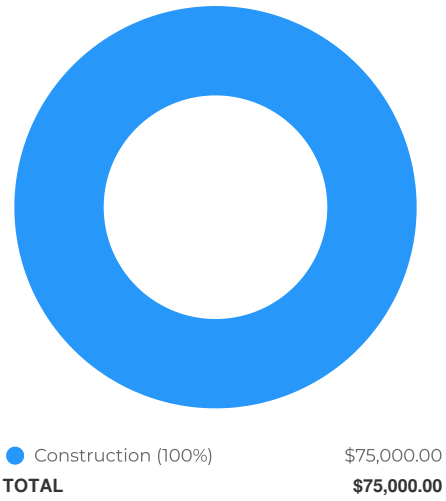
Total Budget (all years)
$75K

Project Total
$75K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (100%)	$75,000.00
TOTAL	**$75,000.00**

Capital Cost Breakdown

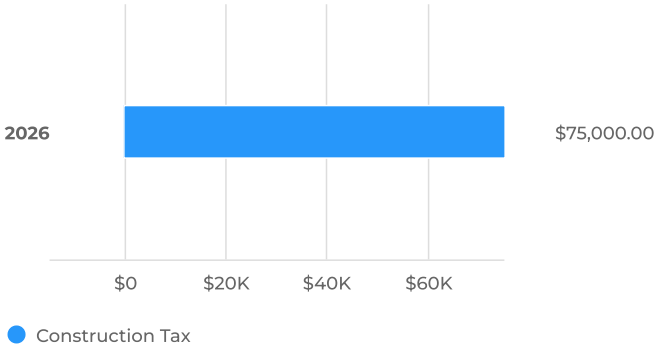
Capital Cost	FY2026	Total
Construction	$75,000	$75,000
Total	**$75,000**	**$75,000**

Funding Sources

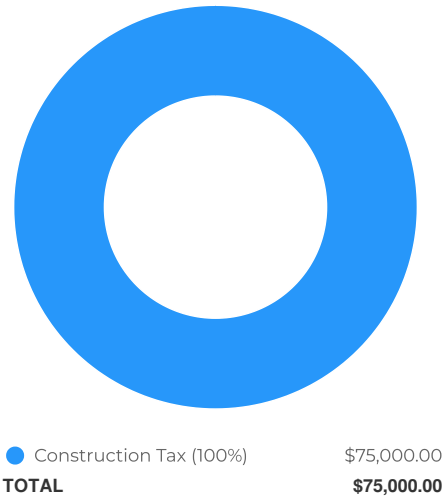
Total Budget (all years)
$75K

Project Total
$75K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2026	Total
Construction Tax	$75,000	$75,000
Total	**$75,000**	**$75,000**

This requests information is generated from , Adopted Version.

Annual Sidewalk, Curb, & Gutter Improvements - FY27

Overview

Request Owner	Ron Taormina, PW Maintenance Supervisor
Est. Start Date	07/01/2026
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	27-GG

Description

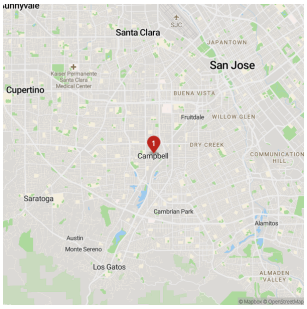
This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds are performed on raised sidewalks where the sidewalk deflection is less than 1 and 1/2 inches. Curb and gutters are replaced in kind when the damaged or raised curb and gutter prohibits safe pedestrian access to travel ways. These locations are typically at intersections or in front of crosswalks. Curb and gutter water flow issues are not criteria for replacement under this ongoing maintenance project proposal.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Strategic Plan Objective 3.1 - Safe residential neighborhoods.

Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrian and bicycles.

Possible Alternative Solutions

1. Continue to replace damaged sidewalk with asphalt.

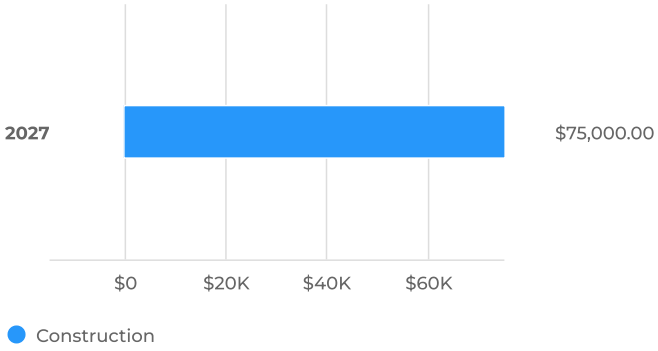
2. Do not replace any curb and gutter.

Capital Cost

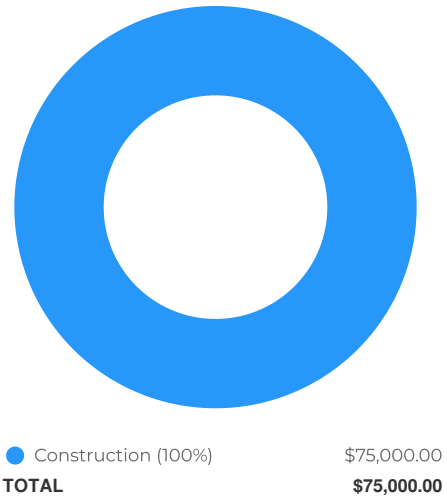
Total Budget (all years)
$75K

Project Total
$75K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (100%)	$75,000.00
TOTAL	**$75,000.00**

Capital Cost Breakdown

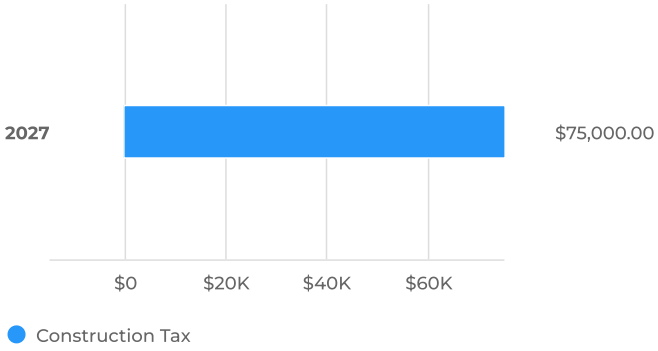
Capital Cost	FY2027	Total
Construction	$75,000	$75,000
Total	**$75,000**	**$75,000**

Funding Sources

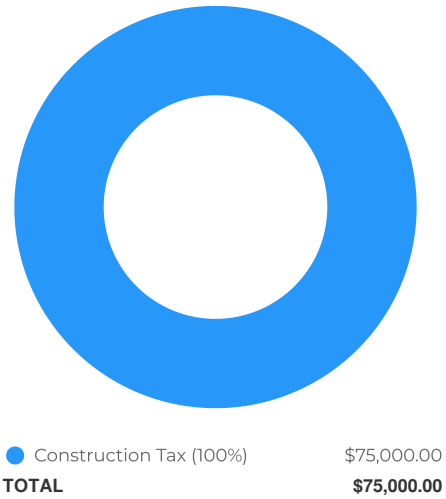
Total Budget (all years)
$75K

Project Total
$75K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Construction Tax (100%)	$75,000.00
TOTAL	**$75,000.00**

Funding Sources Breakdown

Funding Sources	FY2027	Total
Construction Tax	$75,000	$75,000
Total	**$75,000**	**$75,000**

This requests information is generated from , Adopted Version.

Annual Sidewalk, Curb, & Gutter Improvements - FY28

Overview

Request Owner	Ron Taormina, PW Maintenance Supervisor
Est. Start Date	07/01/2027
Est. Completion Date	06/30/2028
Department	Public Works
Type	Capital Improvement
Project Number	28-GG

Description

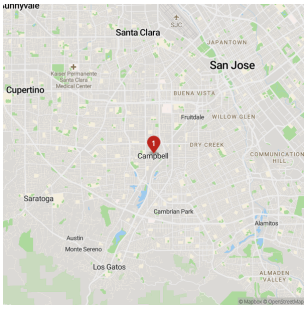
This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds are performed on raised sidewalks where the sidewalk deflection is less than 1 and 1/2 inches. Curb and gutters are replaced in kind when the damaged or raised curb and gutter prohibits safe pedestrian access to travel ways. These locations are typically at intersections or in front of crosswalks. Curb and gutter water flow issues are not criteria for replacement under this ongoing maintenance project proposal.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Strategic Plan Objective 3.1 - Safe residential neighborhoods.

Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrian and bicycles.

Possible Alternative Solutions

1. Continue to replace damaged sidewalk with asphalt.

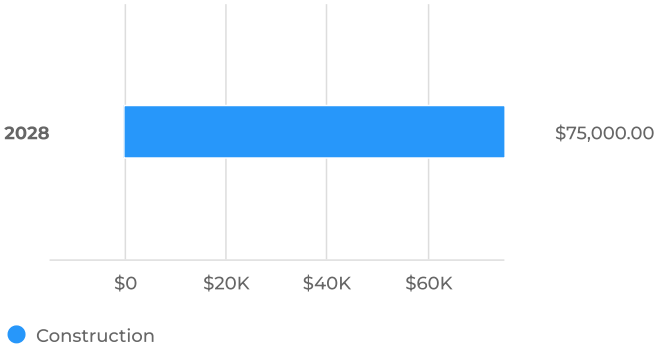
2. Do not replace any curb and gutter.

Capital Cost

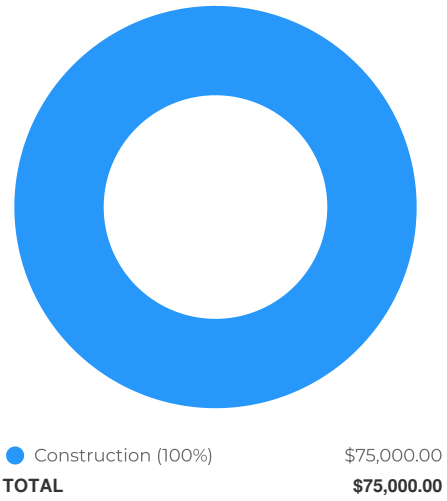
Total Budget (all years)
$75K

Project Total
$75K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (100%)	$75,000.00
TOTAL	**$75,000.00**

Capital Cost Breakdown

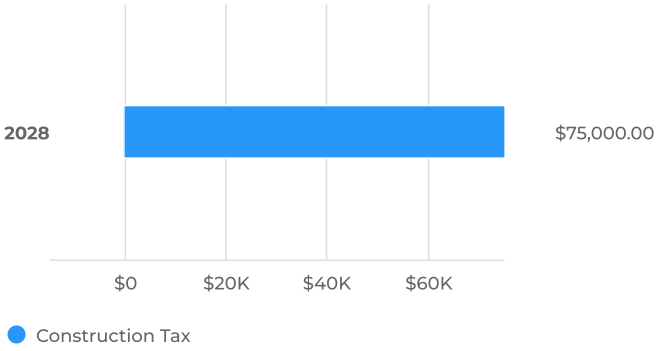
Capital Cost	FY2028	Total
Construction	$75,000	$75,000
Total	**$75,000**	**$75,000**

Funding Sources

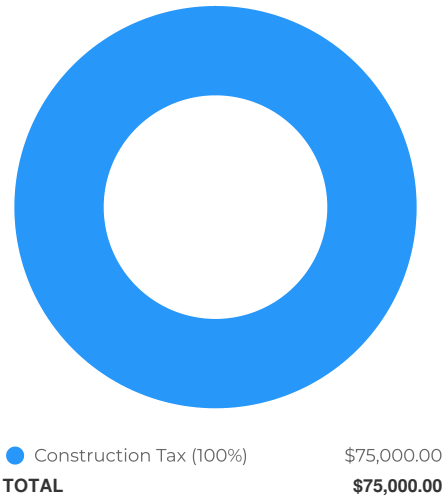
Total Budget (all years)
$75K

Project Total
$75K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2028	Total
Construction Tax	$75,000	$75,000
Total	**$75,000**	**$75,000**

This requests information is generated from , Adopted Version.

Annual Street Maintenance - FY23

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2026
Department	Public Works
Type	Capital Improvement
Project Number	23-BB

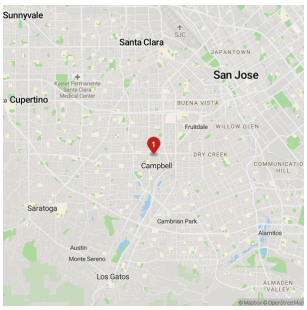
Description

This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY23 through FY26 will provide pavement treatment on Hamilton Ave. In addition to the Capital Improvement Program Reserve (CIPR), other anticipated funding sources are the City's Vehicle Impact Fee (separate allocations from construction and solid waste collection vehicles), Santa Clara County Vehicle Registration Fee (VRF), State SB1 - Road Maintenance and Rehabilitation Account (RMRA), Santa Clara County Measure B, and one-time grants (One Bay Area and CalRecycle). A maintenance of effort is required for cities to receive Measure B and RMRA funds. The City must maintain an annual expenditure of $917,000 in general fund monies which are satisfied through the use of CIPR and Vehicle Impact Fees.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$3,730,711
Priority	High (Can function without it, but not very well)
Type of Project	Resurface Current Street, Road or Sidewalk
Funding Type	Previously Approved - Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well-maintained.

Possible Alternative Solutions

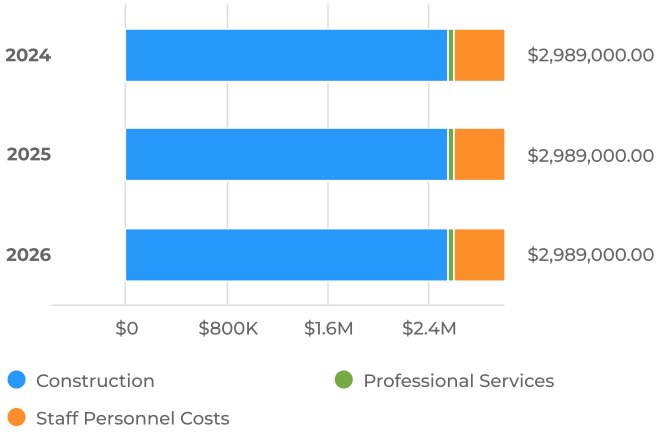
1. Only pursue stop-gap maintenance.

2. Reduce the project limits resulting in decreased Pavement Condition Index (PCI).

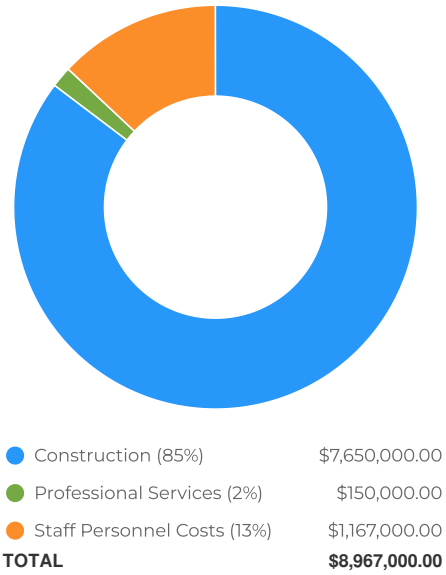
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$2,989,000	$8.967M	$8.967M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (85%)	$7,650,000.00
Professional Services (2%)	$150,000.00
Staff Personnel Costs (13%)	$1,167,000.00
TOTAL	**$8,967,000.00**

Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Staff Personnel Costs	$389,000	$389,000	$389,000	$1,167,000
Professional Services	$50,000	$50,000	$50,000	$150,000
Construction	$2,550,000	$2,550,000	$2,550,000	$7,650,000
Total	**$2,989,000**	**$2,989,000**	**$2,989,000**	**$8,967,000**

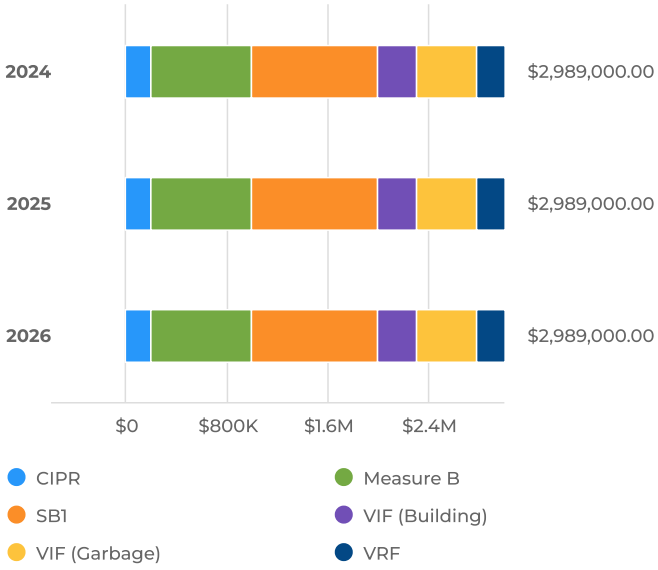
Funding Sources

FY2024 Budget
$2,989,000

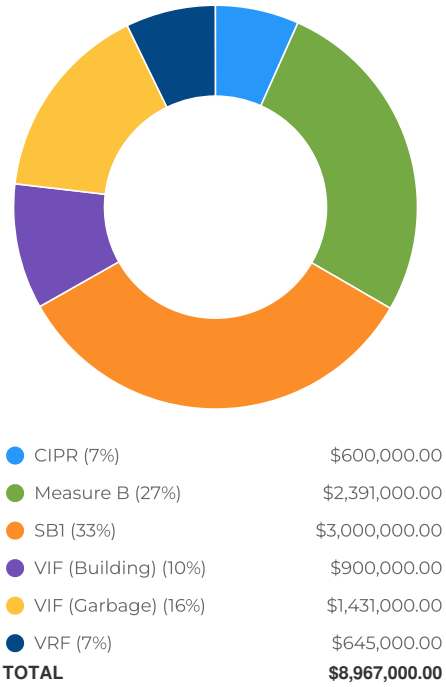
Total Budget (all years)
$8.967M

Project Total
$8.967M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



CIPR (7%)	$600,000.00
Measure B (27%)	$2,391,000.00
SB1 (33%)	$3,000,000.00
VIF (Building) (10%)	$900,000.00
VIF (Garbage) (16%)	$1,431,000.00
VRF (7%)	$645,000.00
TOTAL	**$8,967,000.00**

Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
CIPR	$200,000	$200,000	$200,000	$600,000
VIF (Building)	$300,000	$300,000	$300,000	$900,000
VIF (Garbage)	$477,000	$477,000	$477,000	$1,431,000
SB1	$1,000,000	$1,000,000	$1,000,000	$3,000,000
VRF	$215,000	$215,000	$215,000	$645,000
Measure B	$797,000	$797,000	$797,000	$2,391,000
Total	**$2,989,000**	**$2,989,000**	**$2,989,000**	**$8,967,000**

This requests information is generated from , Adopted Version.

Annual Street Maintenance - FY27

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2026
Est. Completion Date	08/31/2027
Department	Public Works
Type	Capital Improvement
Project Number	27-BB

Description

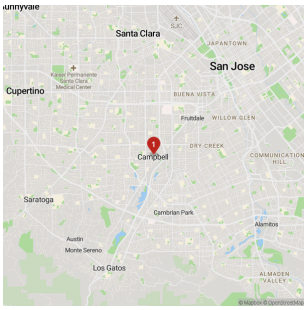
This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY27 will provide pavement treatment on collector and local streets. In addition to the Capital Improvement Program Reserve (CIPR), other anticipated funding sources are the City's Vehicle Impact Fee (separate allocations from construction and solid waste collection vehicles), Santa Clara County Vehicle Registration Fee (VRF), State SB1 - Road Maintenance and Rehabilitation Account (RMRA), Santa Clara County Measure B, and one-time grants (One Bay Area and CalRecycle). A maintenance of effort is required for cities to receive Measure B and RMRA funds. The City must maintain an annual expenditure of $917,000 in general fund monies which are satisfied through the use of CIPR and Vehicle Impact Fees.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Resurface Current Street, Road or Sidewalk
Funding Type	Previously Approved - Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well-maintained.

Possible Alternative Solutions

1. Only pursue stop-gap maintenance.

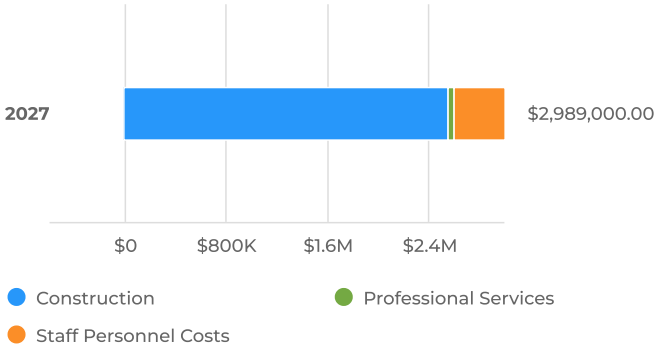
2. Reduce the project limits resulting in decreased Pavement Condition Index (PCI).

Capital Cost

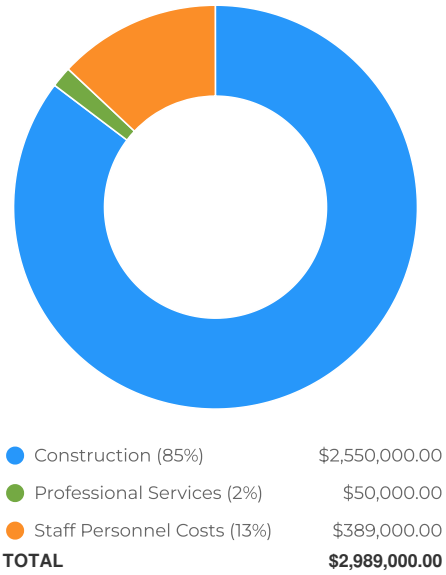
Total Budget (all years)
$2.989M

Project Total
$2.989M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (85%)	$2,550,000.00
Professional Services (2%)	$50,000.00
Staff Personnel Costs (13%)	$389,000.00
TOTAL	**$2,989,000.00**

Capital Cost Breakdown

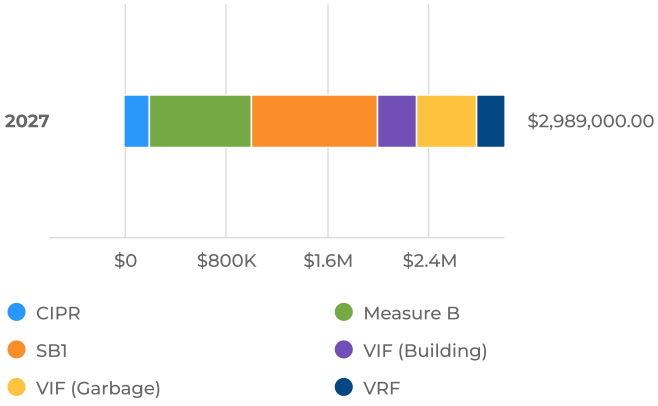
Capital Cost	FY2027	Total
Staff Personnel Costs	$389,000	$389,000
Professional Services	$50,000	$50,000
Construction	$2,550,000	$2,550,000
Total	**$2,989,000**	**$2,989,000**

Funding Sources

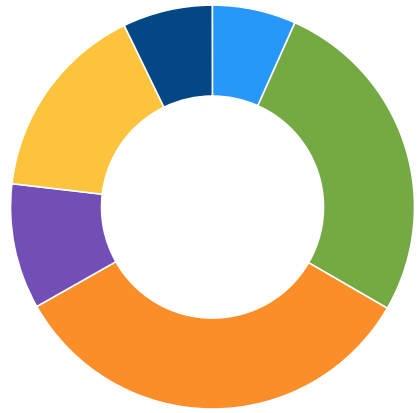
Total Budget (all years)
$2.989M

Project Total
$2.989M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



CIPR (7%)	$200,000.00
Measure B (27%)	$797,000.00
SB1 (33%)	$1,000,000.00
VIF (Building) (10%)	$300,000.00
VIF (Garbage) (16%)	$477,000.00
VRF (7%)	$215,000.00
TOTAL	**$2,989,000.00**

Funding Sources Breakdown

Funding Sources	FY2027	Total
CIPR	$200,000	$200,000
VIF (Building)	$300,000	$300,000
VIF (Garbage)	$477,000	$477,000
SB1	$1,000,000	$1,000,000
VRF	$215,000	$215,000
Measure B	$797,000	$797,000
Total	**$2,989,000**	**$2,989,000**

This requests information is generated from , Adopted Version.

Annual Street Maintenance - FY28

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2027
Est. Completion Date	08/31/2028
Department	Public Works
Type	Capital Improvement
Project Number	28-BB

Description

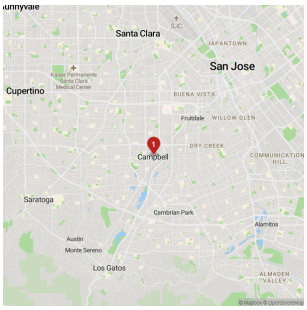
This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY27 will provide pavement treatment on collector and local streets. In addition to the Capital Improvement Program Reserve (CIPR), other anticipated funding sources are the City's Vehicle Impact Fee (separate allocations from construction and solid waste collection vehicles), Santa Clara County Vehicle Registration Fee (VRF), State SB1 - Road Maintenance and Rehabilitation Account (RMRA), Santa Clara County Measure B, and one-time grants (One Bay Area and CalRecycle). A maintenance of effort is required for cities to receive Measure B and RMRA funds. The City must maintain an annual expenditure of $917,000 in general fund monies which are satisfied through the use of CIPR and Vehicle Impact Fees.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Resurface Current Street, Road or Sidewalk
Funding Type	New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well-maintained.

Possible Alternative Solutions

1. Only pursue stop-gap maintenance.

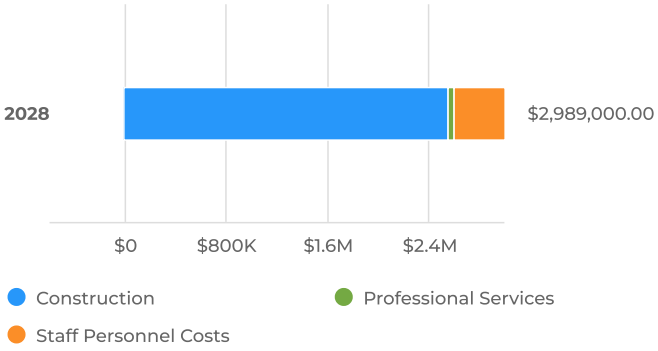
2. Reduce the project limits resulting in decreased Pavement Condition Index (PCI).

Capital Cost

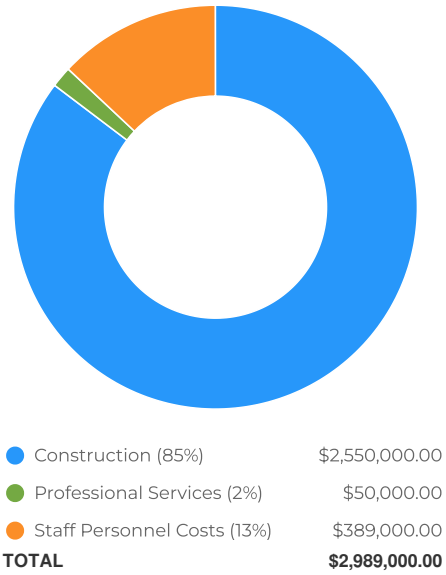
Total Budget (all years)
$2.989M

Project Total
$2.989M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

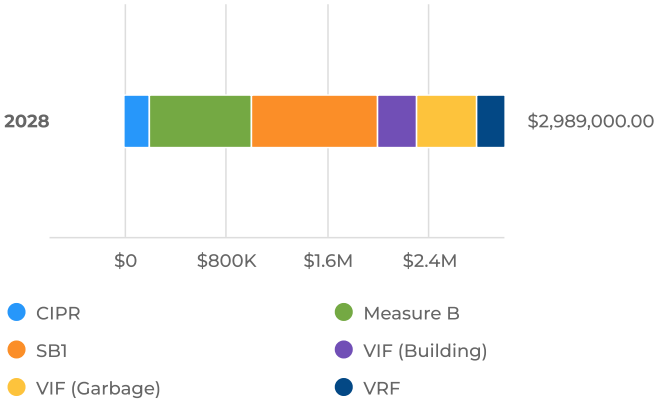
Capital Cost	FY2028	Total
Staff Personnel Costs	$389,000	$389,000
Professional Services	$50,000	$50,000
Construction	$2,550,000	$2,550,000
Total	**$2,989,000**	**$2,989,000**

Funding Sources

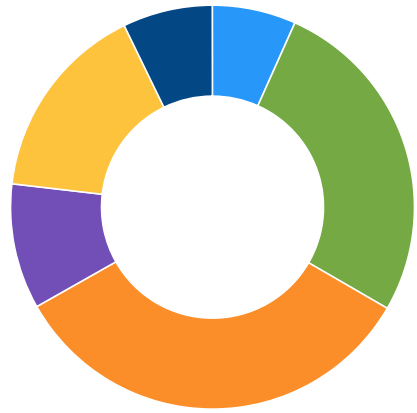
Total Budget (all years)
$2.989M

Project Total
$2.989M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



CIPR (7%)	$200,000.00
Measure B (27%)	$797,000.00
SB1 (33%)	$1,000,000.00
VIF (Building) (10%)	$300,000.00
VIF (Garbage) (16%)	$477,000.00
VRF (7%)	$215,000.00
TOTAL	**$2,989,000.00**

Funding Sources Breakdown

Funding Sources	FY2028	Total
CIPR	$200,000	$200,000
VIF (Building)	$300,000	$300,000
VIF (Garbage)	$477,000	$477,000
SB1	$1,000,000	$1,000,000
VRF	$215,000	$215,000
Measure B	$797,000	$797,000
Total	**$2,989,000**	**$2,989,000**

This requests information is generated from , Adopted Version.

Bridge Conditions Assessment Report

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	24-MM

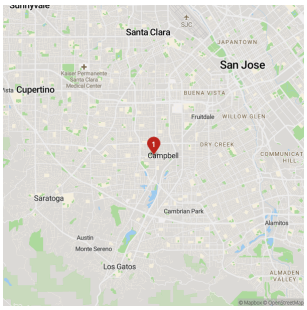
Description

The project will provide a conditions assessment of local bridges under the maintenance jurisdiction of the City including pedestrian bridges. The report will be used to guide future programming of necessary bridge improvements.

Details

Program (Budget Unit)	730
Useful Life	10 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Other
Funding Type	Previously Approved - No Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Defer the assessment.

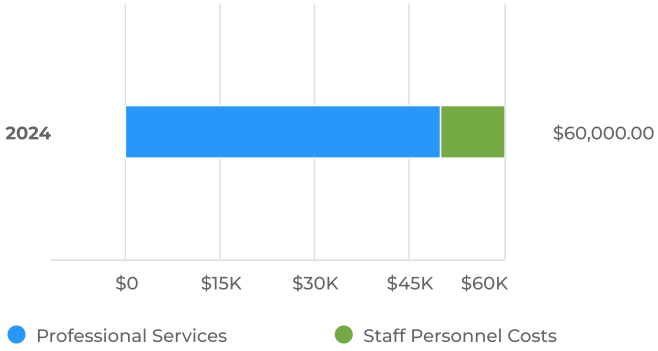
Other Type of Project (If Applicable)

Assessment Report

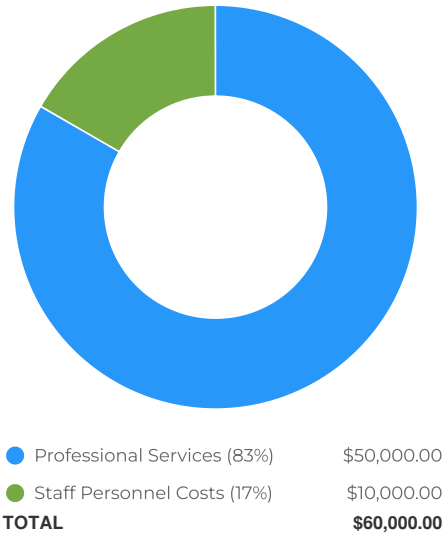
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$60,000	$60K	$60K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



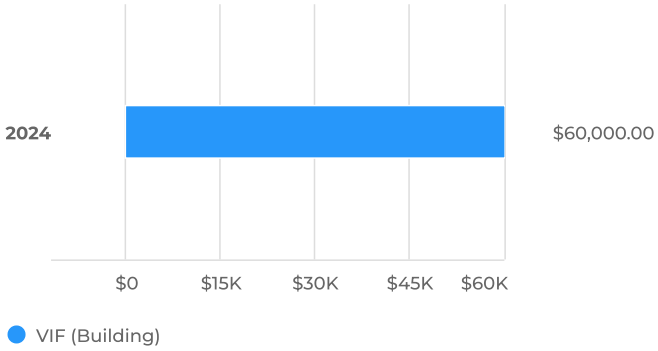
Capital Cost Breakdown

Capital Cost	FY2024	Total
Staff Personnel Costs	$10,000	$10,000
Professional Services	$50,000	$50,000
Total	**$60,000**	**$60,000**

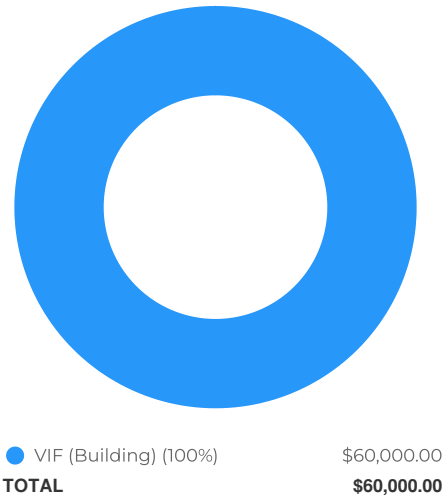
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$60,000	$60K	$60K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



VIF (Building) (100%)	$60,000.00
TOTAL	**$60,000.00**

Funding Sources Breakdown

Funding Sources	FY2024	Total
VIF (Building)	$60,000	$60,000
Total	**$60,000**	**$60,000**

This requests information is generated from , Adopted Version.

Camden Avenue Resurfacing

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2021
Est. Completion Date	12/31/2023
Department	Public Works
Type	Capital Improvement
Project Number	21-SS

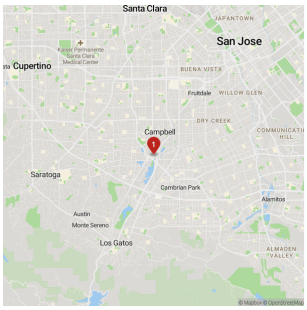
Description

This project is to resurface the pavement on Camden Avenue south of Winchester Boulevard to address the poor pavement condition on this street.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$1,353,408
Priority	High (Can function without it, but not very well)
Type of Project	Resurface Current Street, Road or Sidewalk
Funding Type	Carryover

Location



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well-maintained.

Possible Alternative Solutions

1. Only pursue stop-gap maintenance.

2. Reduce the project limits resulting in decreased Pavement Condition Index (PCI).

This requests information is generated from , Adopted Version.

Campbell Avenue and Page Street Traffic Signal

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	20-DD

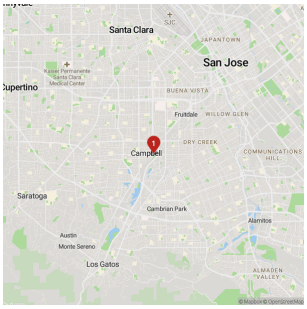
Description

This project will signalize the intersection of East Campbell Avenue and Page Street. The project schedule is contingent on the Cresleigh Homes Development Project completing their frontage improvements along East Campbell Avenue. It is funded by the City as well as developer contributions taken from recent development projects, which include already collected from St. Anton ($60,000) and Cresleigh Homes ($187,000), and conditioned from Pruneyard Office Building ($85,000). To fully fund the project, the source of the remaining balance is anticipated to be comprised of CIPR and the future redevelopment of the Greylands site, $90,000 and $173,000, respectively (in 2019 dollars) - currently unfunded. The City is responsible for providing final design and construction of the signal.

Details

Program (Budget Unit)	730
Useful Life	15 years
Projected Carryover	$60,000
Priority	Medium (Get to it when you can)
Type of Project	New Construction
Funding Type	Previously Approved - No Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, Objective 3.4 - Streets that are safe, clean, and well maintained, and Objective 3.7 - Streets that operate efficiently and effectively.

Possible Alternative Solutions

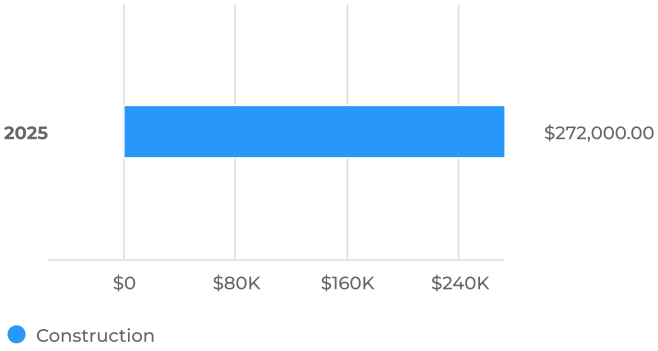
1. Delay construction of the traffic signal to a future date until Greylands site redevelops.

Capital Cost

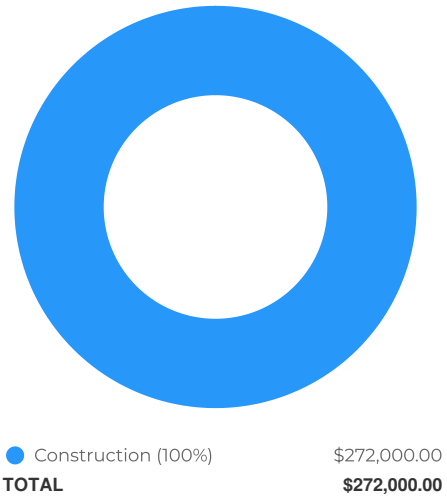
Total Budget (all years)
$272K

Project Total
$272K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

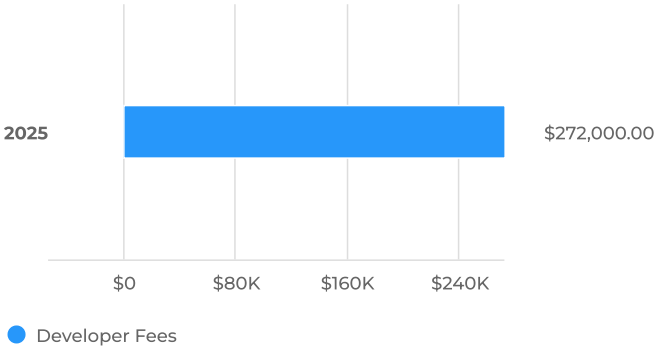
Capital Cost	FY2025	Total
Construction	$272,000	$272,000
Total	**$272,000**	**$272,000**

Funding Sources

Total Budget (all years)
$272K

Project Total
$272K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2025	Total
Developer Fees	$272,000	$272,000
Total	**$272,000**	**$272,000**

This requests information is generated from , Adopted Version.

Campbell Community Center - Heritage Theater Boiler Replacement

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/31/2023
Est. Completion Date	06/28/2024
Department	Public Works
Type	Capital Improvement
Project Number	24-OO

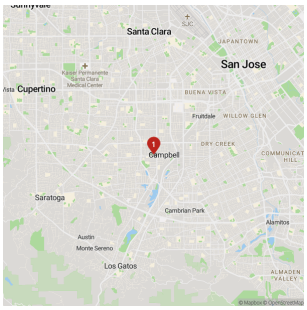
Description

Replacement of the existing Heritage Theater boiler unit. The existing boiler has out lived the useful and efficient life expectancy to provide optimum heating operations. It has shown signs of operational malfunctions and should be replaced within the next two years.

Details

Program (Budget Unit)	780
Useful Life	40 years
Projected Carryover	N/A
Priority	Critical (Can't do without it)
Type of Project	Replacement
Funding Type	Previously Approved - No Additional Funding Requested

Location



Supplemental Attachments

Campbell Community Cntr - Heritage Theater Boiler Rplcmnt **(/resource/cleargov-prod/projects/documents/e5fd061fea0b804c874b.pdf)**

Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

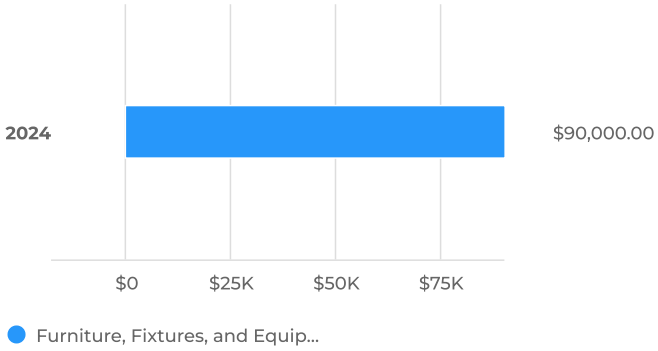
Possible Alternative Solutions

1. Continue to repair the existing unit until it catastrophically fails or until parts are no longer available.

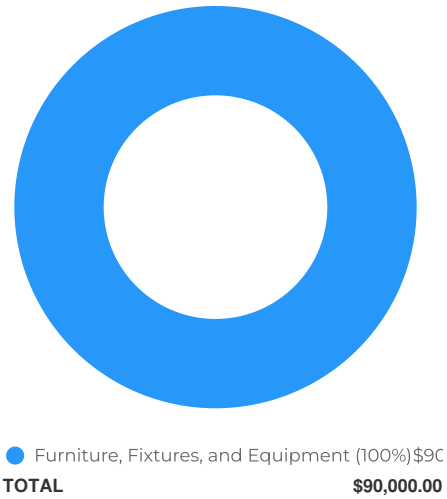
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$90,000	$90K	$90K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



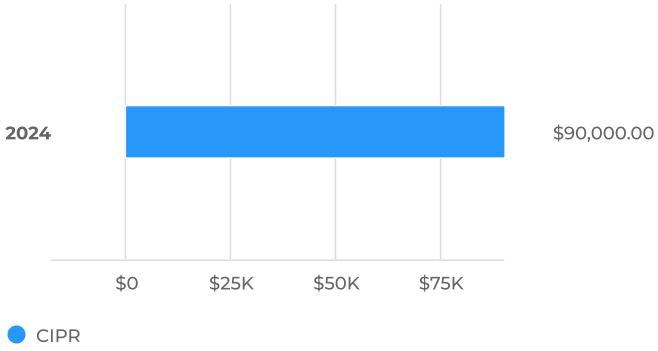
Capital Cost Breakdown

Capital Cost	FY2024	Total
Furniture, Fixtures, and Equipment	$90,000	$90,000
Total	**$90,000**	**$90,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$90,000	$90K	$90K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$90,000	$90,000
Total	**$90,000**	**$90,000**

This requests information is generated from , Adopted Version.

Campbell Priority Development Area (PDA) Enhancements

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	01/01/2022
Est. Completion Date	12/31/2023
Department	Public Works
Type	Capital Improvement
Project Number	22-NN

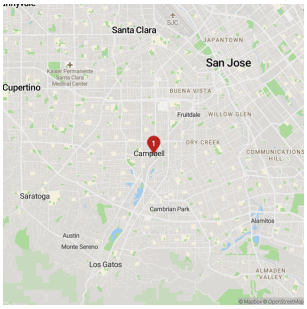
Description

This project, with grant funds through the One Bay Area Grant (OBAG) Cycle 2 program, will design various pedestrian and bicycle improvements in Downtown Campbell along Civic Center Drive, Orchard City Drive, and Campbell Avenue as part of a phased implementation of the Transportation Improvement Plan for Campbell Priority Development Area (PDA) Study. The improvements will include reconfiguring the Civic Center Drive and Harrison Avenue signalized intersection, modifying the corners of Civic Center Drive at Second and Third streets, improving sidewalks along Orchard City Drive near Central Avenue, installing a rectangular rapid flashing beacon system at Orchard City Drive and Central Avenue, and providing shared lane bike markings (sharrows) on Civic Center Drive and Orchard City Drive between South Fourth Street and Railway Avenue and on Campbell Avenue between South Fourth Street and Winchester Boulevard. The design effort will provide a level of readiness for future grant funding opportunities for construction, in particular, with the upcoming OBAG Cycle 3.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$646,707
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Carryover

Location



Relationship to Strategic Goals and Objectives

Supports Strategic Objectives 3.1 – Safe residential neighborhoods and 3.3 – Streets that safely and comfortably accommodate pedestrians and bicycles; and 3.6 - Streets that serve the needs of adjacent land uses.

Possible Alternative Solutions

1. Allow current conditions to remain.

Other Funding Sources (If Applicable)

OBAG2 in the amount of $550,000 with local match of $100,000 in VIF.

This requests information is generated from , Adopted Version.

Citywide ITS Enhancements Phase 2

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2026
Department	Public Works
Type	Capital Improvement
Project Number	24-NN

Description

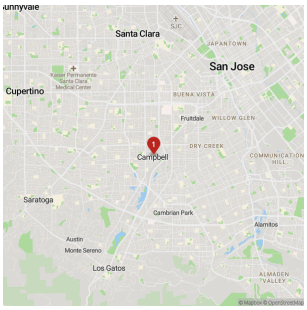
Purchase and install or replace ITS equipment including traffic signal controller cabinets; battery backup systems for traffic signals at railroad crossings and school crossings; video detection systems, emergency vehicle preemption equipment, and service pedestals at various locations.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.7 - Streets that operate efficiently and effectively.

Possible Alternative Solutions

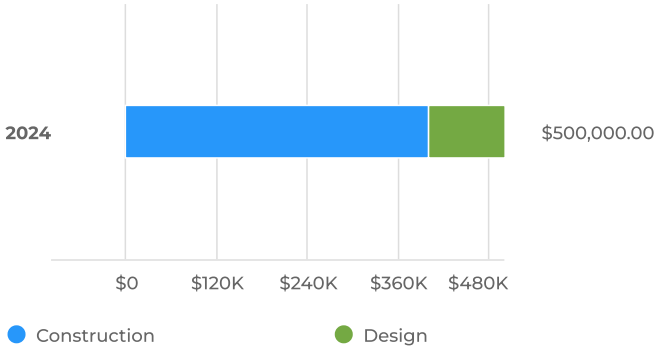
1. Do nothing.

2. Use City funds to purchase and install equipment.

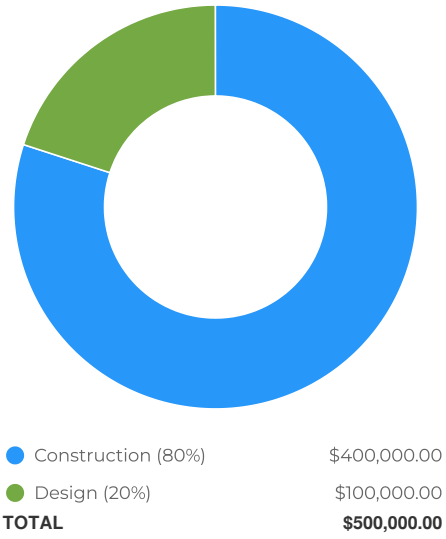
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$500,000	$500K	$500K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (80%)	$400,000.00
Design (20%)	$100,000.00
TOTAL	**$500,000.00**

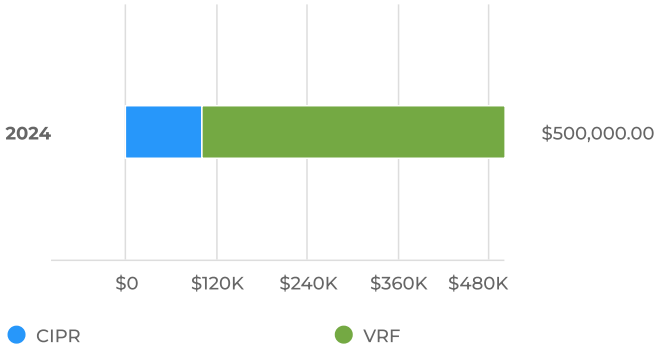
Capital Cost Breakdown

Capital Cost	FY2024	Total
Design	$100,000	$100,000
Construction	$400,000	$400,000
Total	**$500,000**	**$500,000**

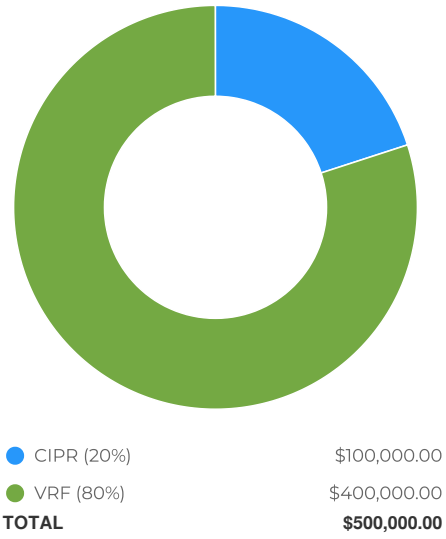
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$500,000	$500K	$500K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	Total
CIPR	$100,000	$100,000
VRF	$400,000	$400,000
Total	**$500,000**	**$500,000**

This requests information is generated from , Adopted Version.

Community Center Bathroom Upgrades

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	18-HH

Description

The public restrooms at the Community Center are in need of updating. Most of the restrooms are located in the classroom wings as well as the Concession Building and near the tennis courts. This project was intended to be spread over several years with two restrooms being done per year. CIP funds were allocated to renovate restrooms in the Q building in 2016. The City Council expressed support for this project at the October 29, 2015 Study Session on Community Center Improvements.

Images

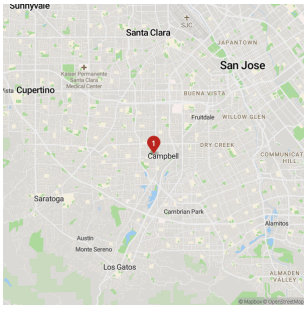
Community Center Bathroom

Details

Program (Budget Unit)	780
Useful Life	25 years
Projected Carryover	$64,530
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell Community Center



Relationship to Strategic Goals and Objectives

General Plan OSP -2-2; Maintain and renovate existing open space, park and recreation facilities to improve their usefulness, safety and appearance.

Possible Alternative Solutions

1. Do not upgrade the restrooms at the Community Center.

This requests information is generated from , Adopted Version.

Community Center Transformer Replacement

Overview

Request Owner	Ron Taormina, PW Maintenance Supervisor
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	23-AA

Description

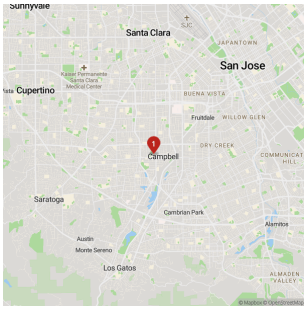
Remove the existing transformer from the Community Center basement and install new transformer to meet current codes. A portion of the transformer replacement may be funded by PG&E.

Details

Program (Budget Unit)	780
Useful Life	50 years
Projected Carryover	$200,000
Priority	Medium (Get to it when you can)
Type of Project	Replacement
Funding Type	Carryover

Location

Address: Campbell Community Center



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit and enjoyment.

Possible Alternative Solutions

1. Do not implement the project; failure of the existing transformer will result in a loss of power to the Community Center. Staff working with PG&E on alternate solutions.

This requests information is generated from , Adopted Version.

Hamilton Ave Highway 17 Southbound Offramp

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	24-CC

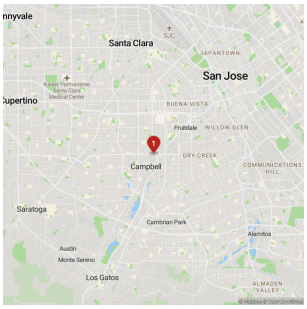
Description

To improve operations, the widening of SR17 southbound/Hamilton Avenue off-ramp is planned for three left turn lanes, one through lane and one right turn lane. The project is included on the Valley Transportation Authority (VTA) Valley Transportation Plan 2040 (VTP 2040) Highway Project List with funding from the Measure B program in an amount of $2.4M. The local match is $100,000 in addition to the $507,000 through developer contributions already collected.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 3.5 - Regional improvements that meet the transportation needs of Campbell residents and businesses; 3.6 - Streets that serve the needs of adjacent land uses; and 3.7 - Streets that operate efficiently and effectively.

Possible Alternative Solutions

1. Defer implementing the project.

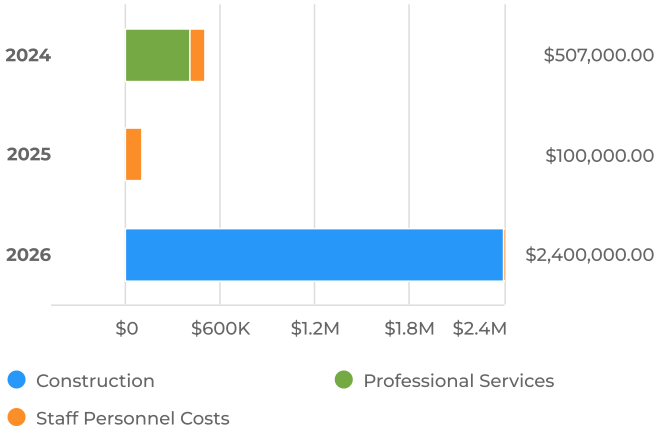
Other Funding Sources (If Applicable)

$2.4M Local Grant from VTA Measure B

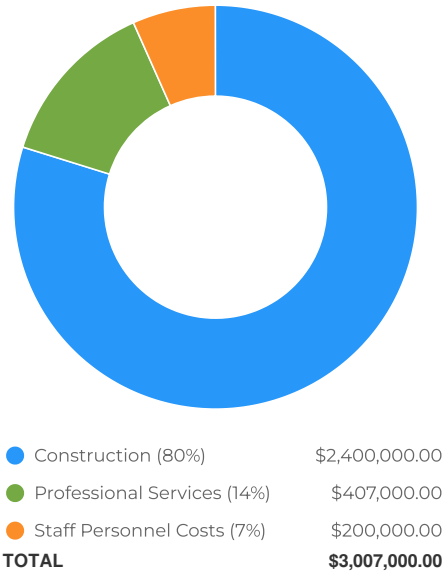
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$507,000	$3.007M	$3.007M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (80%)	$2,400,000.00
Professional Services (14%)	$407,000.00
Staff Personnel Costs (7%)	$200,000.00
TOTAL	**$3,007,000.00**

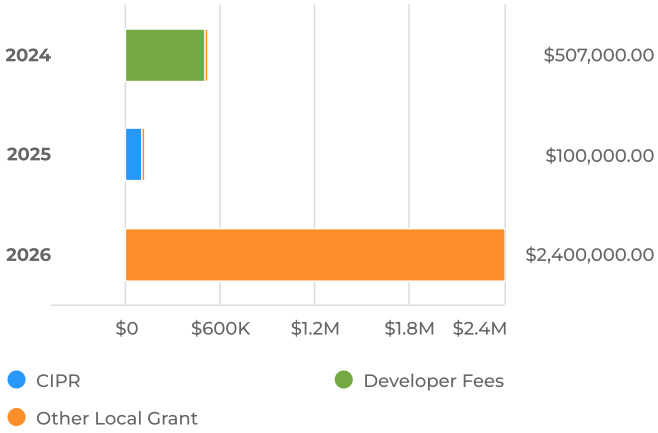
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Staff Personnel Costs	$100,000	$100,000		$200,000
Professional Services	$407,000			$407,000
Construction			$2,400,000	$2,400,000
Total	**$507,000**	**$100,000**	**$2,400,000**	**$3,007,000**

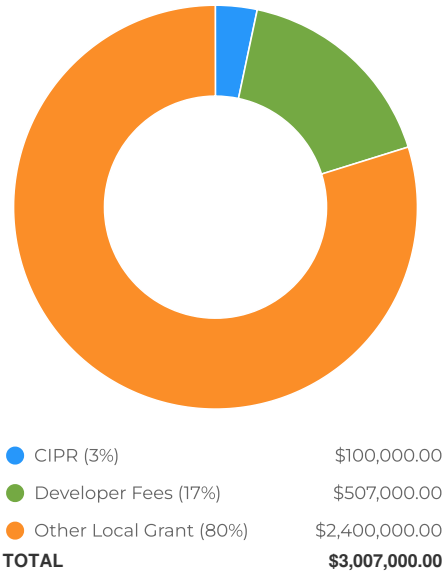
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$507,000	$3.007M	$3.007M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
CIPR		$100,000		$100,000
Other Local Grant			$2,400,000	$2,400,000
Developer Fees	$507,000			$507,000
Total	**$507,000**	**$100,000**	**$2,400,000**	**$3,007,000**

This requests information is generated from , Adopted Version.

Harriet Avenue Sidewalks

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2019
Est. Completion Date	07/31/2023
Department	Public Works
Type	Capital Improvement
Project Number	20-GG

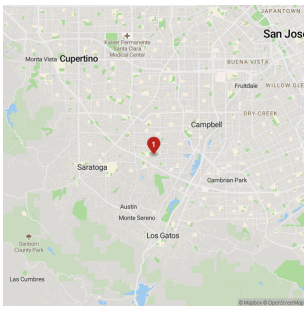
Description

This project will design and construct sidewalks where there are gaps on the west side of Harriet Avenue between Westmont Avenue and Van Dusen Lane. The project will also install shared lane markings (“sharrows”) in both directions of Harriet Avenue.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$515,257
Priority	Medium (Get to it when you can)
Type of Project	New Street, Road, or Sidewalk
Funding Type	Carryover

Location



Relationship to Strategic Goals and Objectives

Supports Strategic Objectives 3.1 – Safe residential neighborhoods and 3.3 – Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow current conditions to remain.

This requests information is generated from , Adopted Version.

John D. Morgan Park - Budd - Restroom Improvements

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2023
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	24-DD

Description

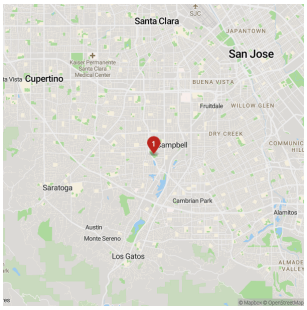
This project will replace the current restroom building (built in 2004) located on the Budd Avenue side of the John D. Morgan Park with increased capacity and accessible accommodations.

Details

Program (Budget Unit)	730
Useful Life	15 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Replacement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: John D. Morgan Park



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

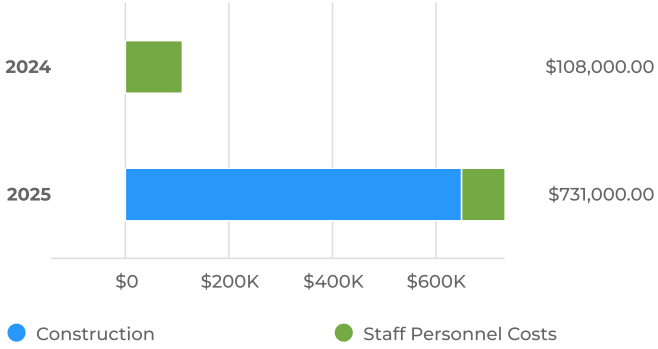
Possible Alternative Solutions

1. Defer implementing project until a new structure is necessary due to failures.

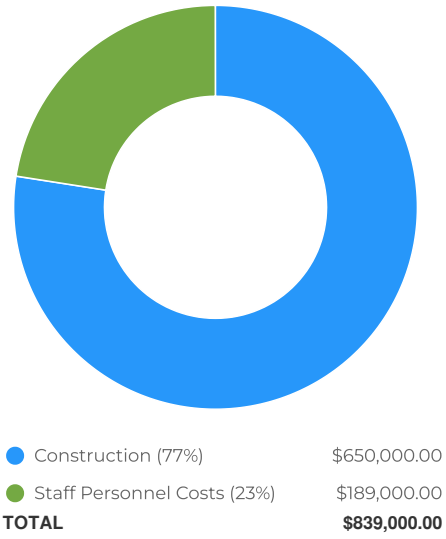
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$108,000	$839K	$839K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (77%)	$650,000.00
Staff Personnel Costs (23%)	$189,000.00
TOTAL	**$839,000.00**

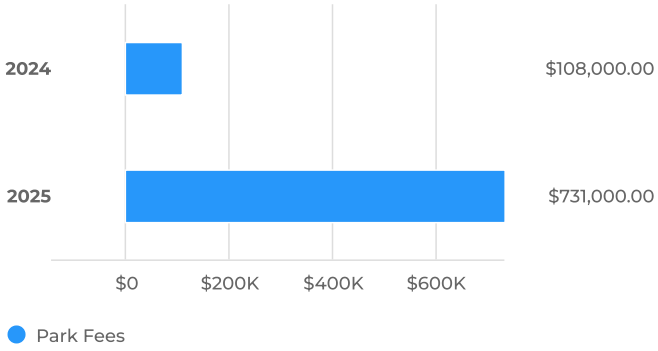
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Staff Personnel Costs	$108,000	$81,000	$189,000
Construction		$650,000	$650,000
Total	**$108,000**	**$731,000**	**$839,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$108,000	$839K	$839K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
Park Fees	$108,000	$731,000	$839,000
Total	**$108,000**	**$731,000**	**$839,000**

This requests information is generated from , Adopted Version.

John D. Morgan Park Improvements - Rincon - Design

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	25-AA

Description

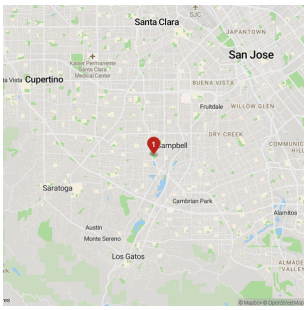
This project will fund the design phase to identify enhancements and amenities located on the north end of John D. Morgan Park, near Rincon Avenue. The design and renovation of the playgrounds will increase play value to include a new play structure and surface treatments. Other amenities will be determined as needed upon completion of the conceptual design phase.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: John D. Morgan Park



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.2 - Enhanced recreational opportunities for Campbell residents and 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

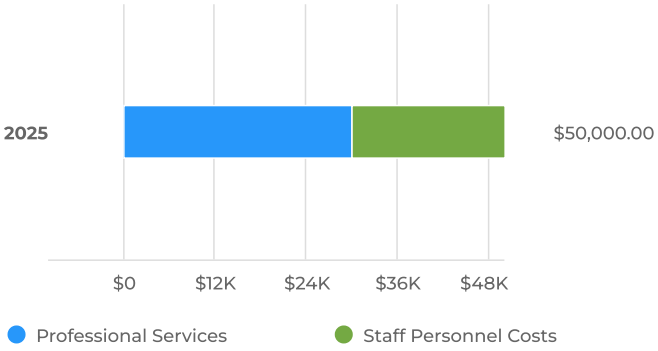
1. Do not move forward with improvements - repair elements as needed.

Capital Cost

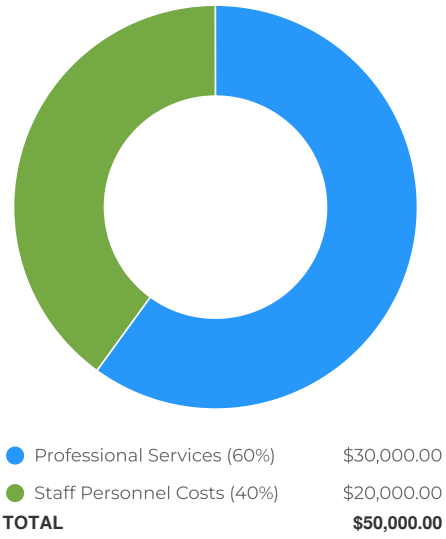
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

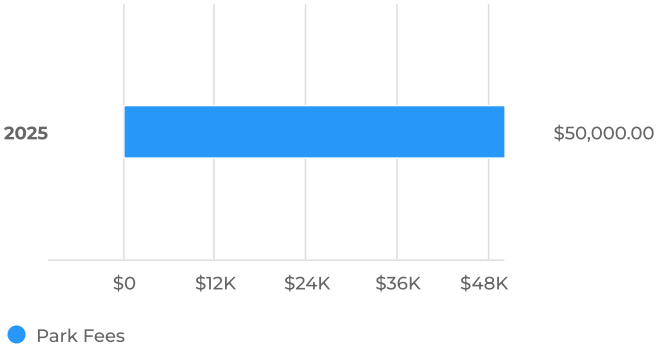
Capital Cost	FY2025	Total
Staff Personnel Costs	$20,000	$20,000
Professional Services	$30,000	$30,000
Total	**$50,000**	**$50,000**

Funding Sources

Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2025	Total
Park Fees	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

John D. Morgan Parking Lots

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	23-DD

Description

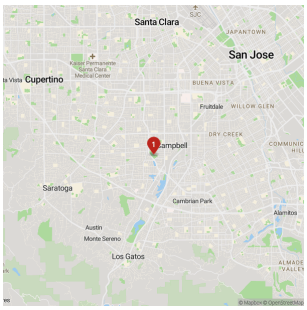
The project will resurface and restripe the three parking lots at John D Morgan Park. The parking lot nearest Budd Avenue will include reconfigurations and improvements for additional standard and accessible parking spaces in compliance with American Disability Act (ADA) Guidelines.

Details

Program (Budget Unit)	730
Useful Life	10 years
Projected Carryover	$240,000
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: John D. Morgan Park



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Defer implementing project.

This requests information is generated from , Adopted Version.

Miscellaneous Storm Drainage Improvements - FY23

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2022
Est. Completion Date	12/31/2023
Department	Public Works
Type	Capital Improvement
Project Number	23-EE

Description

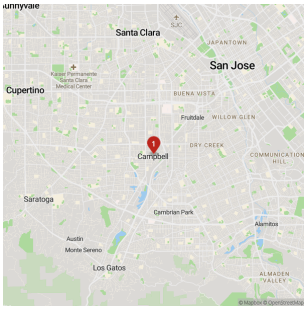
This biennial maintenance project provides minor drainage improvements to streets to increase safety and decrease pavement deterioration. Environmental Services Funds support this project.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$50,000
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well-maintained; and Objective 3.6 - Streets that serve the needs of adjacent land uses.

Possible Alternative Solutions

1. Allow the current conditions to remain and continue stop gap maintenance efforts.

2. Submit each individual location/project site and improvement to the City Council for approval.

This requests information is generated from , Adopted Version.

Miscellaneous Storm Drainage Improvements - FY25

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	25-EE

Description

This biennial maintenance project provides minor drainage improvements to streets to increase safety and decrease pavement deterioration. Environmental Services Funds support this project.

Images

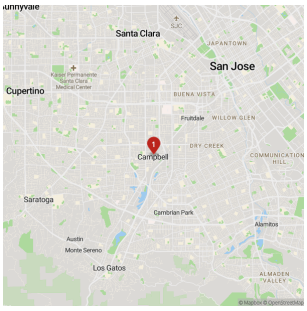
Storm Drainage

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well- maintained; and Objective 3.6 - Streets that serve the needs of adjacent land uses.

Possible Alternative Solutions

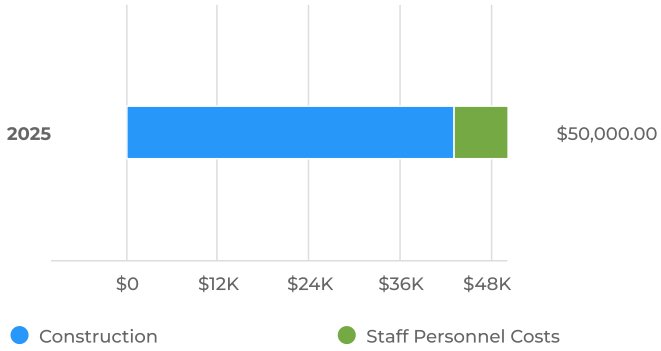
1. Allow the current conditions to remain and continue stop gap maintenance efforts.
2. Submit each individual location/project site and improvement to the City Council for approval.

Capital Cost

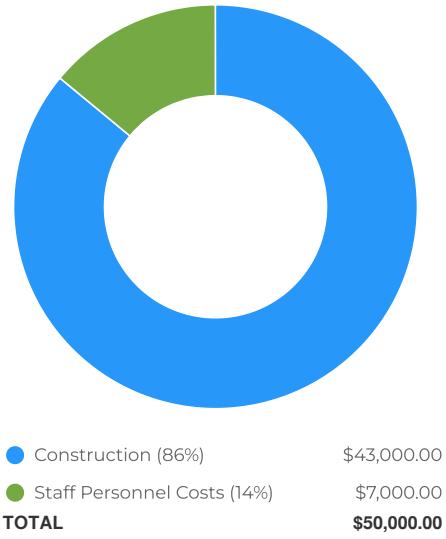
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (86%)	$43,000.00
Staff Personnel Costs (14%)	$7,000.00
TOTAL	**$50,000.00**

Capital Cost Breakdown

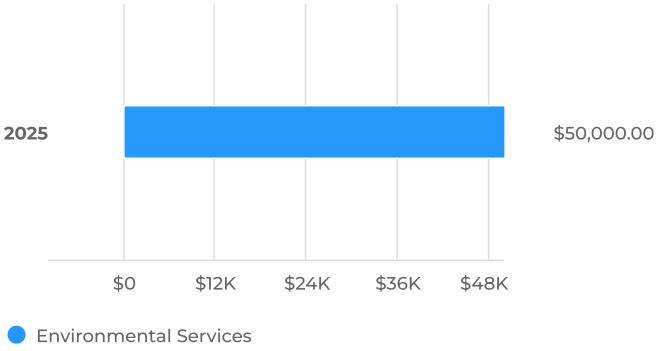
Capital Cost	FY2025	Total
Staff Personnel Costs	$7,000	$7,000
Construction	$43,000	$43,000
Total	**$50,000**	**$50,000**

Funding Sources

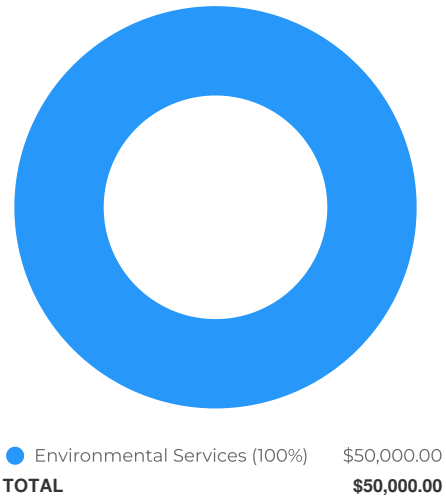
Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2025	Total
Environmental Services	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Miscellaneous Storm Drainage Improvements - FY27

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2026
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	27-EE

Description

This biennial maintenance project provides minor drainage improvements to streets to increase safety and decrease pavement deterioration. Environmental Services Funds support this project.

Images

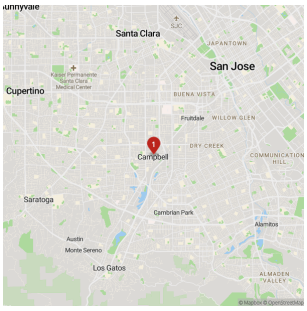
Storm Drainage

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well- maintained; and Objective 3.6 - Streets that serve the needs of adjacent land uses.

Possible Alternative Solutions

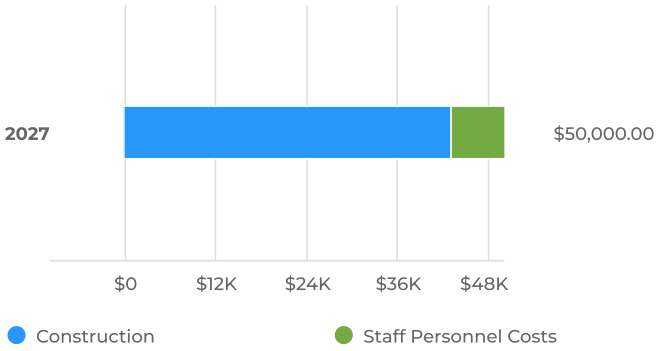
1. Allow the current conditions to remain and continue stop gap maintenance efforts.
2. Submit each individual location/project site and improvement to the City Council for approval.

Capital Cost

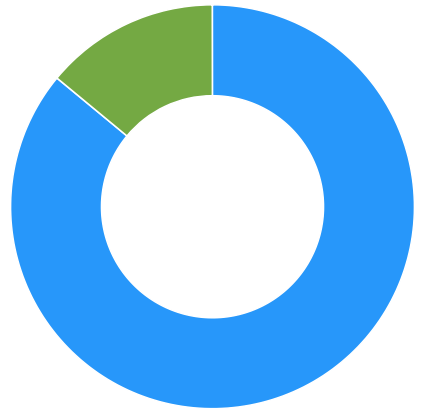
Total Budget (all years)
$50K

Project Total
$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (86%)	$43,000.00
Staff Personnel Costs (14%)	$7,000.00
TOTAL	**$50,000.00**

Capital Cost Breakdown

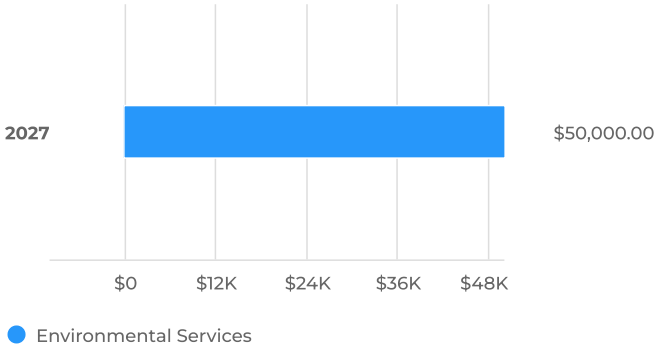
Capital Cost	FY2027	Total
Staff Personnel Costs	$7,000	$7,000
Construction	$43,000	$43,000
Total	**$50,000**	**$50,000**

Funding Sources

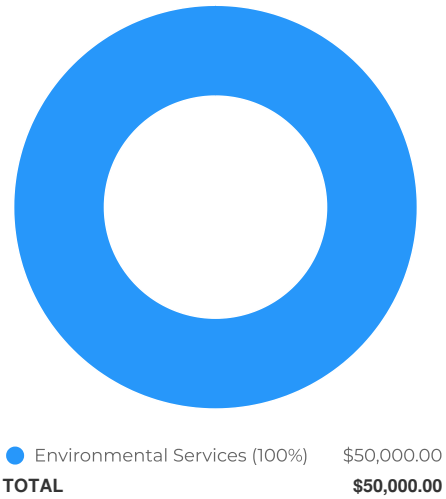
Total Budget (all years)
$50K

Project Total
$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2027	Total
Environmental Services	$50,000	$50,000
Total	**$50,000**	**$50,000**

This requests information is generated from , Adopted Version.

Parking Guidance System for Parking Garages

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2024
Est. Completion Date	06/30/2025
Department	Public Works
Type	Capital Improvement
Project Number	23-CC

Description

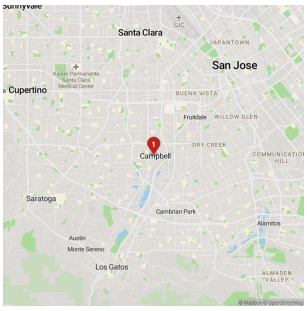
The City's Downtown parking garages have no parking guidance system. This project would guide drivers to available parking spaces in real-time by communicating parking occupancy in each stall. With the use of sensors, directional wayfinding signs installed throughout the parking structures would keep drivers informed resulting in less traffic congestion, stress and pollution for Downtown Campbell visitors, customers, and employees. Funding for the project is from the Conditions of Approval associated with the Parking Modification Permit (PLN2017-009) whereby the developer contributes $6,000 (in 2017 dollars) per deficient parking space toward the improvement of parking facilities in the Campbell Downtown. The actual fee will reflect the relative increase in Consumer Price Index (CPI) and the number of parking spaces based on type of use. The budget amount of $230,000 reflects the adjusted per space contribution of $7,667 based on 2021 dollars, assuming a count of 30 deficient parking spaces.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location

Address: Campbell Parking Garage



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

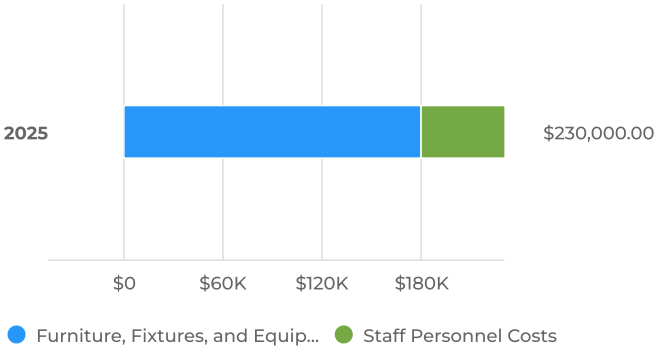
1. Phase improvements and revise funding levels.

Capital Cost

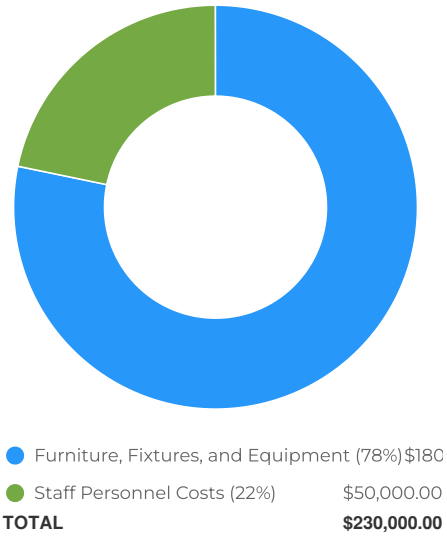
Total Budget (all years)
$230K

Project Total
$230K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

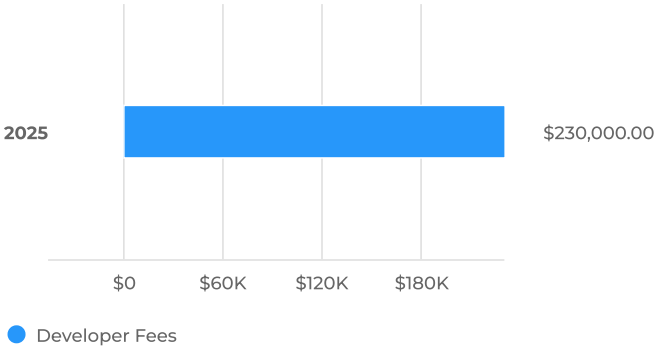
Capital Cost	FY2025	Total
Staff Personnel Costs	$50,000	$50,000
Furniture, Fixtures, and Equipment	$180,000	$180,000
Total	**$230,000**	**$230,000**

Funding Sources

Total Budget (all years)
$230K

Project Total
$230K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2025	Total
Developer Fees	$230,000	$230,000
Total	**$230,000**	**$230,000**

This requests information is generated from , Adopted Version.

Pruneyard Creek Trail Extension

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	23-LL

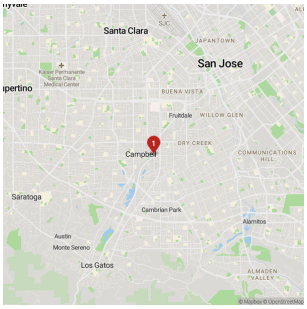
Description

Design and construction of a public pathway within Caltrans Highway 17 right-of-way along the westerly boundary of The Pruneyard Shopping and Office Complex. This project proposes to connect the existing Los Gatos Creek trail spur adjacent to the Pruneyard parking garage to the Portals at East Campbell Avenue, providing a safe, continuous connection from the Los Gatos Creek Trail to East Campbell Avenue. This project was originally a Condition of Approval for The Pruneyard Master Use Permit, but after repeated good faith efforts by the Pruneyard to secure approval from Caltrans with no resolution, the City agreed to accept a $250,000 contribution towards the construction cost from The Pruneyard to pursue the project as a City project. City staff will continue discussions with Caltrans, and if Caltrans allows the improvements within their right-of-way, the City will design and construct the project with local Park Fees to fund the design, permitting, and construction management costs.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	$250,000
Priority	Medium (Get to it when you can)
Type of Project	New Trail
Funding Type	Carryover

Location



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, Objective 3.4 - Streets that are safe, clean, and well maintained, and Objective 6.3 - A balance of active and passive uses for the City's open space areas.

Possible Alternative Solutions

1. This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, Objective 3.4 - Streets that are safe, clean, and well maintained, and Objective 6.3 - A balance of active and passive uses for the City's open space areas.

This requests information is generated from , Adopted Version.

Service Center Portable Building Replacement

Overview

Request Owner	Dave Fanucchi, Building Maintenance Supervisor
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	17-SS

Description

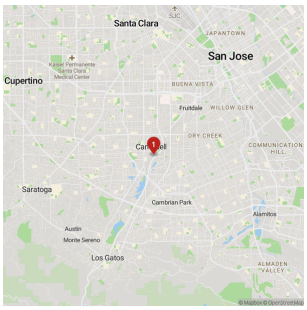
This project will replace the existing Traffic Signal & Street Lighting portable modular building with a pre-fabricated permanent metal building. The project will include removal and disposal of the existing modular unit and connection of all utilities to the new building, providing more efficient use of space and the diminished lot of the Service Center. The building will house offices for Parks Maintenance and Signals & Lighting staff, a Signal Testing shop and workshop, as well as vehicle, equipment, and materials storage.

Details

Program (Budget Unit)	780
Useful Life	20 years
Projected Carryover	$345,018
Priority	High (Can function without it, but not very well)
Type of Project	Replacement
Funding Type	Carryover

Location

Address: 290 Dillon Avenue



Relationship to Strategic Goals and Objectives

Strategic Plan elements and objectives 4.4 - A reduced number of accidents and associated injuries and 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Do not replace the existing building and continue to make costly repairs and renovations.

This requests information is generated from , Adopted Version.

SR 17 / San Tomas / Camden / White Oaks Improvement

Overview

Request Owner	Amy Olay, City Engineer
Est. Start Date	07/01/2026
Est. Completion Date	06/30/2027
Department	Public Works
Type	Capital Improvement
Project Number	26-AA

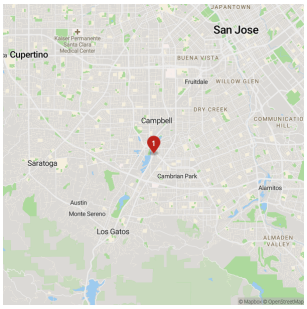
Description

To improve traffic operations and safety, implement the following: northbound SR17 off-ramp improvements to include signal at White Oaks with interconnect at San Tomas/Camden/White Oaks signal and lane reconfigurations. The project is included on the Valley Transportation Authority (VTA) Valley Transportation Plan 2040 (VTP 2040) Highway Project List for $1 million in anticipated future grant funds through the VTA Measure B program. The preliminary design effort will prepare the project to apply for additional grant funding. The current local funding of $7,500 is through developer contributions collected. Local contribution requirement is estimated at $200,000.

Details

Program (Budget Unit)	730
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Previously Approved - No Additional Funding Requested

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 3.5 - Regional improvements that meet the transportation needs of Campbell residents and businesses; 3.6 - Streets that serve the needs of adjacent land uses; and 3.7 - Streets that operates efficiently and effectively.

Possible Alternative Solutions

1. Defer implementing project.

Other Funding Sources (If Applicable)

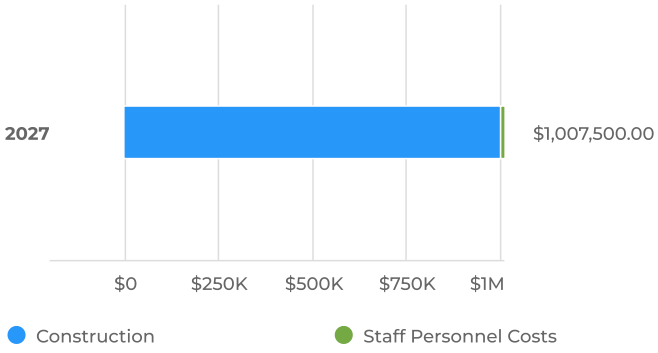
$1M Local Grant is through the VTA Measure B program

Capital Cost

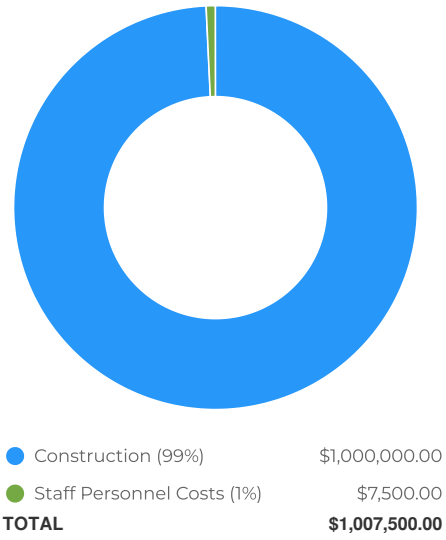
Total Budget (all years)
$1.008M

Project Total
$1.008M

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Construction (99%)	$1,000,000.00
Staff Personnel Costs (1%)	$7,500.00
TOTAL	**$1,007,500.00**

Capital Cost Breakdown

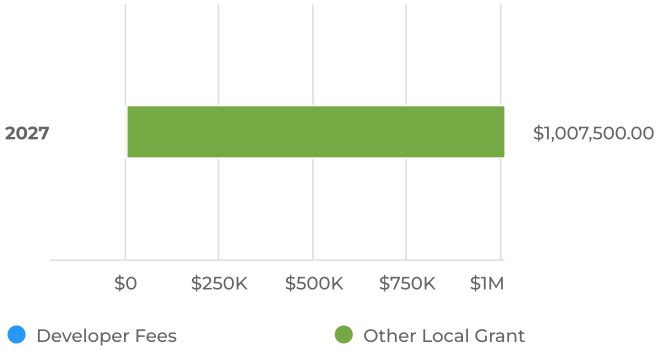
Capital Cost	FY2027	Total
Staff Personnel Costs	$7,500	$7,500
Construction	$1,000,000	$1,000,000
Total	**$1,007,500**	**$1,007,500**

Funding Sources

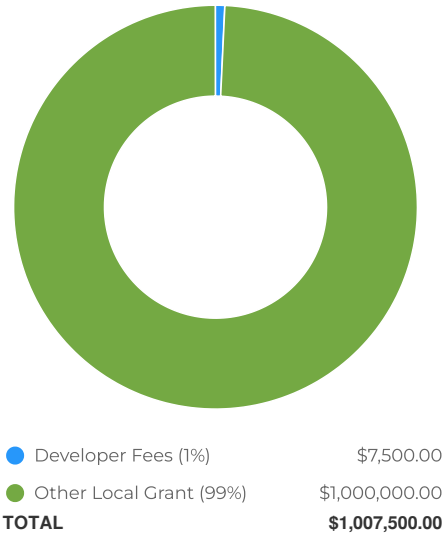
Total Budget (all years)
$1.008M

Project Total
$1.008M

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2027	Total
Other Local Grant	$1,000,000	$1,000,000
Developer Fees	$7,500	$7,500
Total	**$1,007,500**	**$1,007,500**

This requests information is generated from , Adopted Version.

Traffic Calming Improvements FY19 & FY22

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2018
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	19-MM

Description

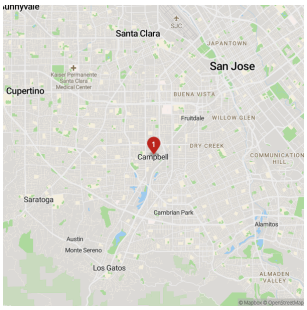
This project will allow staff to address traffic calming issues in various neighborhoods throughout the City - consistent with the Traffic Calming Policy: engaging the community and constructing improvements to reduce speeds and volume on streets that meet the adopted criteria.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	$18,065
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.1 - Safe residential neighborhoods and 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

This requests information is generated from , Adopted Version.

Traffic Calming Improvements FY23

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	23-KK

Description

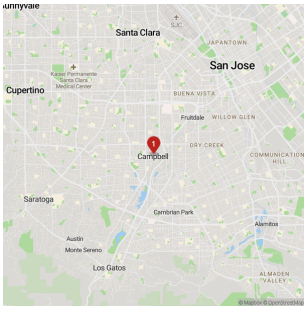
This project will allow staff to address traffic calming issues in various neighborhoods throughout the City - consistent with the Traffic Calming Policy: engaging the community and constructing improvements to reduce speeds and volume on streets that meet the adopted criteria.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	$50,000
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	Carryover

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.1 - Safe residential neighborhoods and 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Allow the current conditions to remain.

This requests information is generated from , Adopted Version.

Traffic Calming Improvements FY24

Overview

Request Owner	Matthew Jue, Traffic Engineer
Est. Start Date	07/01/2022
Est. Completion Date	06/30/2024
Department	Public Works
Type	Capital Improvement
Project Number	24-KK

Description

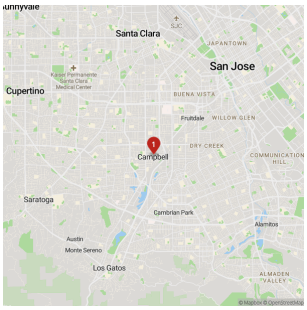
This project will allow staff to address traffic calming issues in various neighborhoods throughout the City - consistent with the Traffic Calming Policy: engaging the community and constructing improvements to reduce speeds and volume on streets that meet the adopted criteria.

Details

Program (Budget Unit)	720
Useful Life	20 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.1 - Safe residential neighborhoods and 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

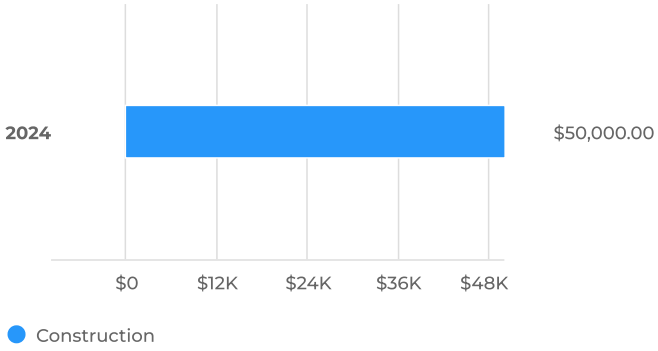
Possible Alternative Solutions

1. Allow the current conditions to remain.

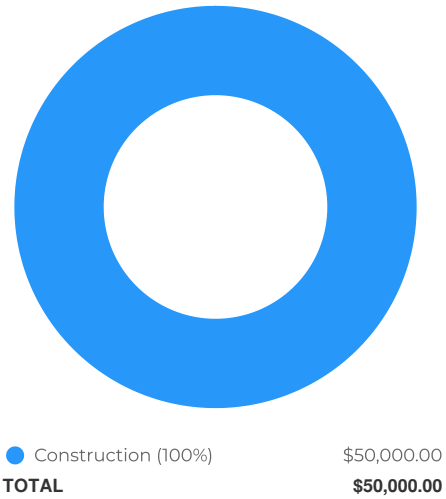
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



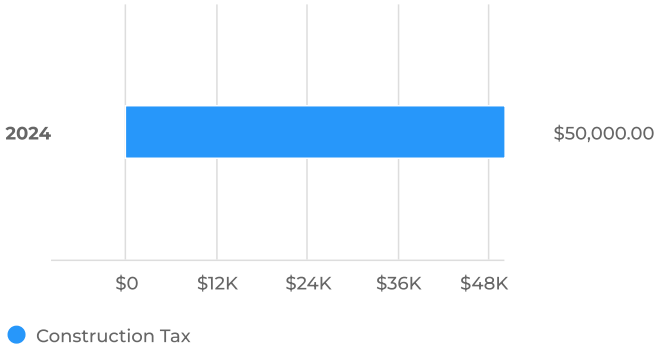
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction	$50,000	$50,000
Total	**$50,000**	**$50,000**

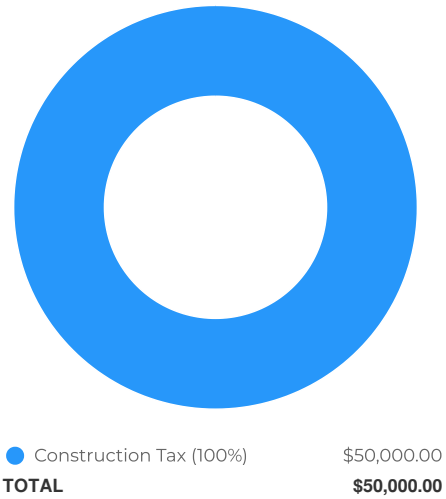
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)



Funding Sources Breakdown

Funding Sources	FY2024	Total
Construction Tax	$50,000	$50,000
Total	**$50,000**	**$50,000**

RECREATION AND COMMUNITY SERVICES REQUESTS

This requests information is generated from , Adopted Version.

Community Center Skate Park Renovation

Overview

Request Owner	Todd Capurso, Public Works Director
Est. Start Date	07/01/2025
Est. Completion Date	06/30/2026
Department	Recreation and Community Services
Type	Capital Improvement
Project Number	26-CC

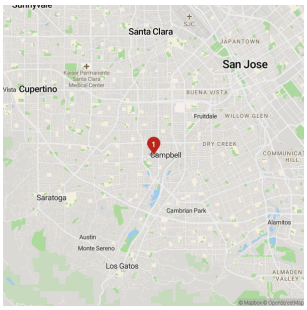
Description

Design and implement improvements to the Campbell Community Center Skate Park. Remove existing skate park elements. Prepare new design of skate park with new elements. Procure and install elements.

Details

Program (Budget Unit)	701
Useful Life	15 years
Projected Carryover	N/A
Priority	Medium (Get to it when you can)
Type of Project	Improvement
Funding Type	New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.2 - Enhanced recreational opportunities for Campbell residents and 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

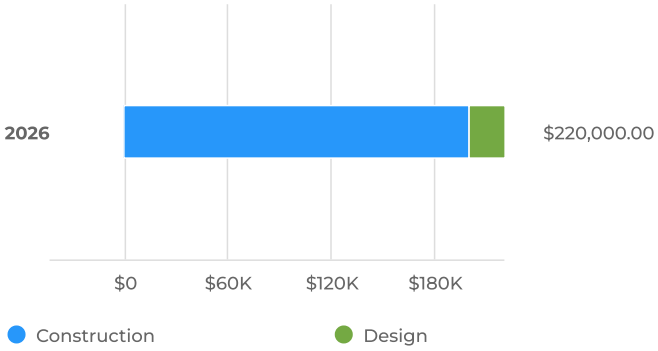
1. Do not move forward with improvements - defer project. Repair elements as needed.

Capital Cost

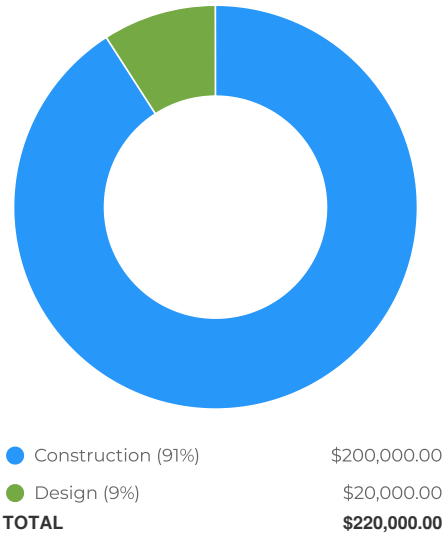
Total Budget (all years)
$220K

Project Total
$220K

Capital Cost by Year (Adopted)



Capital Cost for Budgeted Years (Adopted)



Capital Cost Breakdown

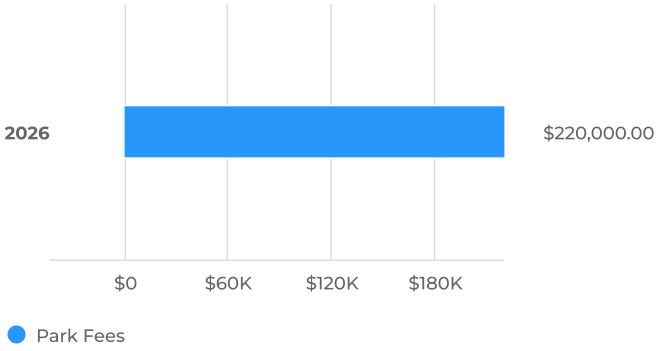
Capital Cost	FY2026	Total
Design	$20,000	$20,000
Construction	$200,000	$200,000
Total	**$220,000**	**$220,000**

Funding Sources

Total Budget (all years)
$220K

Project Total
$220K

Funding Sources by Year (Adopted)



Funding Sources for Budgeted Years (Adopted)

Funding Sources Breakdown

Funding Sources	FY2026	Total
Park Fees	$220,000	$220,000
Total	**$220,000**	**$220,000**

Projected Timeline

Jul 2, 2025
Begin design

Oct 1, 2025
Approve design

Oct 2, 2025
Begin construction

Mar 3, 2026

Complete Improvements

This requests information is generated from , Adopted Version.

General Hazardous Materials Survey of Community Center Buildings

Overview

Request Owner	Norite Vong, Finance Manager
Est. Start Date	07/01/2020
Est. Completion Date	12/31/2023
Department	Recreation and Community Services
Type	Capital Improvement
Project Number	21-GG

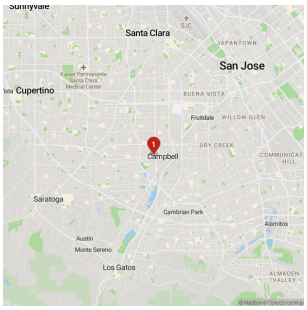
Description

This project will be a comprehensive survey of all facilities at the Campbell Community Center to assess the presence of lead, asbestos, and polychlorinated biphenyls (PCB's). This survey would identify areas where hazardous materials are present through comprehensive testing and develop a plan of action for instances where thresholds are exceeded. The plan will prioritize areas that need to be addressed and provide direction and a starting point for ongoing inspection for the safety of all Community Center users. The goal of this project would be to begin in areas of the campus where children are present regularly (classrooms primarily) and complete the remainder of the campus (rental spaces) the following year. Once created, this document and related action steps will be in place for the next 20+ years with triennial inspections as annual preventative maintenance.

Details

Program (Budget Unit)	524
Useful Life	20 years
Projected Carryover	$150,000
Priority	High (Can function without it, but not very well)
Type of Project	Improvement
Funding Type	Carryover

Location



Relationship to Strategic Goals and Objectives

General Plan OSP 2- Provide and maintain attractive, safe, clean and comfortable open space, park land and recreational facilities and programs for maximum community use, benefit and enjoyment.

Possible Alternative Solutions

1. Conducting this survey is the first and very important step in addressing a potential safety hazard at the Campbell Community Center. Having this plan in place provides the City the opportunity to be proactive rather than reactive when dealing with these sensitive safety topics. Ultimately, having this survey and reports will provide public transparency and specific plans in place to handle any issue that may arise in the future.

Glossary

ACCOUNTING SYSTEM - The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

ADOPTION - Formal action by City Council which sets spending limits for the fiscal year. The City's budget is adopted by Council resolution.

APPROPRIATION - Through an appropriation, the City Council legally authorizes the City to spend money and to incur obligations for specific purposes. Budgetary/operating fund appropriations lapse at the end of each fiscal year. Non-operating fund appropriations, on the other hand, continue in force until fully expended or until the City has accomplished or abandoned the purpose for which the Council granted the funds.

ASSESSED VALUATION - A value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County Assessor for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change of ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal.

AUDIT - Prepared by an independent Certified Public Accountant (CPA), the primary objective of an audit is to determine if the City's Financial Statements present fairly the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with their performance of an audit, it is customary for an independent auditor to issue a Management Letter stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

BALANCED BUDGET – A budget is considered balanced where operating revenues, including budgeted use of reserves, meet or exceed operating expenditures. The City of Campbell adopts a balanced budget annually.

BASIS OF ACCOUNTING - A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

BONDS - A bond is a written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future (called the maturity date) together with period interest at a specified rate.

BOND RATING (MUNICIPAL) - A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

BUDGET - As the City's financial operating plan for the fiscal year, the budget displays the estimated expenditures (costs) for providing services and the estimated sources of revenue (income) to pay for them. Once the City Council adopts the budget, the total becomes the maximum spending limit. Campbell's budget operates on a fiscal year (July 1, through June 30) basis.

BUDGET AMENDMENT - The Council may amend or supplement the budget at any time after adoption. The City Manager has the authority to approve administrative adjustments to the budget as outlined in the Financial and Administrative Policies set by Council.

BUDGET DOCUMENT - The instrument used by the City Council to present a comprehensive financial program to the appropriating body. Campbell's budget consists of two documents. The Budget contains a budget message to the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The

document consists of exhibits that show, in detail, the information as to the past years' actual revenues, expenditures, and other data used in determining the estimates. In addition to the budget document, the appropriation resolution is necessary to put the budget into effect.

BUDGET MESSAGE - Included in the opening section of the budget, the Budget Message provides the Council and the public with a summary of the most important aspects of the budget, comparative data from previous fiscal years, goals and objectives, and the views and recommendations of the City Manager.

BUDGET POLICIES - General and specific guidelines adopted by the Council that govern the financial plan's preparation and administration.

CAPITAL ASSETS - All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets).

CAPITAL IMPROVEMENT PLAN (CIP) - The plan or schedule of expenditures for major construction of roads, sidewalks, City facilities and/or park improvements and for the purchase of equipment. Campbell's CIP follows a five-year schedule and includes projects which cost $25,000 or more to complete. The CIP is approved along with the adoption of the budget, which appropriates the first year of the CIP.

CASH - Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CASH MANAGEMENT - The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

COLLECTIVE BARGAINING - The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

CONSUMER PRICE INDEX (CPI) - The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

CONTINGENCY - A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

COST-BENEFIT ANALYSIS - A reserve set aside for emergency or unanticipated appropriations.

DEBT INSTRUMENT - Methods of borrowing funds, including General Obligation (G.O.) bonds, revenue bonds, lease/purchase agreements, lease-revenue bonds, tax allocation bonds, and Certificates of Participation (COPs). (See Bonds.)

DEBT SERVICE - Payment of the principal and interest on an obligation resulting from the issuance of bonds, notes, or Certificates of Participation (COP's).

DEBT SERVICE FUNDS - Are used to account for the accumulation of resources and the payment of, principal and interest on the City's bonds, Certificates of Participation (C.O.P.), and other long-term obligations.

DEPARTMENT - A major organizational unit of the City which has been assigned overall management responsibility for an operation or a group of related operations within a functional area. In Campbell, Department Heads are the chief administrators within a department. Program Managers typically report to either the Department Head or his/her assistant.

EMPLOYEE SERVICES - A budget category which generally accounts for salaries of full-time and temporary employees, overtime expenses, and all employee benefits, such as medical, dental, and retirement.

ENCUMBRANCES - Commitments against an approved budget for unperformed (executory) contracts for goods or services. They cease to be encumbrances when the obligations are paid or otherwise terminated.

EXPENDITURE - The outflow of funds paid or to be paid for an asset obtained or goods and services obtained. Note: An encumbrance is not an expenditure; an encumbrance is a commitment of funds to be expended. (See Encumbrances.)

FISCAL YEAR - Period designated by City for the beginning and ending of financial transactions. Fiscal year begins July 1 and ends June 30.

FIXED ASSETS - Non-consumable assets of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The city has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of $5,000.

FULL-TIME EQUIVALENTS (FTE) - The amount of time a position has been budgeted for in terms of the amount of time a regular, full-time employee normally works in a year. Full-time employees are paid for 2,080 hours in a year equating to 1.0 FTE. Correspondingly, a part-time employee who works 1,040 hours would equate to 0.5 FTE. Elected positions are budgeted, however, are not included in net FTE totals.

FUND - Municipal governments organize and operate their accounting systems on a fund basis. The formal definition of the fund is an independent financial and accounting entity with a self-balancing set of accounts in which cities record financial transactions relating to revenues, expenditures, assets and liabilities. Each fund has a budget with exception of the General Fund (which accounts for general purpose actions and has unrestricted revenue sources). Each remaining fund typically has a unique funding source and purpose. Establishing funds enables the City to account for the use of restricted revenue sources and carry on specific activities or pursue specific objectives.

FUND BALANCE - Fund balance is the excess of assets over liabilities and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses.

GAAP - (Generally Accepted Accounting Principles) - Both industry and governments use Generally Accepted Accounting Principles as standards for accounting and reporting financial activity. The Governmental Accounting Standards Board (GASB) is the primary source of governmental GAAP.

GASB 34 - A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45 - This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

GENERAL FUND - The primary operating fund of the City, all revenues that are not required by law or contractual agreement to a specific fund are accounted for in the General Fund. With the exception of subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose.

GENERAL OBLIGATION (GO) BONDS - Bonds for which the City pledges its full faith and credit for repayment. Debt Service is paid from property tax revenue levied (in the case of voter-approved bonds) or other general revenue.

GOAL - A statement of broad direction, purpose, or intent. In Campbell's budget, goals are synonymous with mission statements.

GRANT - External contributions, and/or gifts of cash, or other assets typically from another governmental entity to be used or expended for a specific purpose, activity, or facility. An example is Community Development Block Grant funding from the Federal Government.

INTERFUND TRANSFERS - When the City moves money between its various funds, it makes an interfund transfer, referred to as transfers-in and transfers-out. In aggregate, transfers in and out offset each other for the fiscal year and may be for operational or capital purposes.

INTERNAL SERVICE FUNDS - Are used to finance and account for goods and/or services provided by one City department to other City departments on a cost reimbursement basis.

LINE-ITEM BUDGET - A budget that lists detailed expenditure categories (salaries & benefits, office supplies, travel, dues, rents, etc.) separately, along with the amount budgeted for each specified category. The Summary Budget reflects the program rather than line-item budgets. The Detail Budget reflects the line-item detail.

MODIFIED ACCRUAL BASIS OF ACCOUNTING - Basis of accounting according to which (a) revenues are recognized in the accounting period in which they have become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

MUNICIPAL CODE - A book that codifies the City Council approved ordinances currently in effect. The Code defines City policy with respect to all areas of municipal jurisdictions and administration.

NON-DEPARTMENTAL - This program accounts for all expenditures that are not specifically designated to any operating department within the General Fund. Examples of expenses include insurance costs, general utilities and claims costs.

NON-OPERATING BUDGET - The non-operating budget contains non-operating funds which the City uses to finance projects with limited objectives and/or finite life spans. These budgets do not lapse at year end and are carried forward from year to year until the monies are fully expended or their purposes are accomplished or abandoned. As a matter of practice, Campbell budgets for all non-operating funds. The non-operating portion of the budget typically accounts for debts, reserves and capital projects funds.

OBJECTIVE - A statement of specific direction, purpose, or intent based on the needs of the community and the goals established for a specific program or service level.

OBJECTS OF EXPENDITURE - The individual expenditure accounts used to record each type of expenditure incurred in City operations. For budgeting purposes, objects of expenditure are categorized into groups of similar types of expenditures called major objects or types of expenditure. The major objects of expenditure used in the budget are:

Employee Services - Salaries and benefits paid to City employees (permanent and temporary).

Supplies and Other Services - Office supplies; travel and related expenses; rents; contractual services; and memberships, dues and books.

Debt Service - Payments of principal and interest on debt instruments.

Capital Outlay - The purchase of non-consumable assets that exceed the capitalization limit of $5,000 and that are expected to have a useful life of more than one year. These would include furniture, fixtures, machinery and equipment.

Transfers - (See Interfund Transfers)

ORDINANCE - A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An Ordinance has a higher legal standing than a Resolution and is typically codified in a city's municipal code.

OPERATING BUDGET - The operating budget provides a plan for current expenditures and the proposed means of financing them. In a broader sense, the annual operating budget is a statement of what services the municipality will deliver to its citizens during of the fiscal year.

PARS - Public Agency Retirement System (PARS) for the City's temporary employees. PERS - The State of California's Public Employee's Retirement System (PERS) for the City's employees.

PROGRAM - As subdivisions of departments, programs are budgetary or organizational units of government with limited sets of work responsibilities within their respective departments. Programs also serve to increase budgetary accountability. Campbell's budget is compiled on a program basis, each with an identified program manager.

RESERVE - An account which the City uses either to set aside revenues that it does not need to spend in the current fiscal year or to earmark revenues for a specific future purpose. Reserves are typically established and budgeted through Council policy action.

RESOLUTION - A special order of the City Council which has a lower legal standing than an ordinance.

RESOURCES - Total amounts available for appropriation including estimated revenues, interfund transfers, and beginning fund balances.

REFUNDING DEBT - Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

RESERVE FUND - An amount set aside annually within the budget of a city to provide a funding source for extraordinary or unforeseen expenditures.

REVENUE - Sources of income which the City receives during a fiscal year. Examples of revenue include taxes, intergovernmental grants, charges for services, resources forward from the prior year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.

SPECIAL ASSESSMENTS - Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements over an agreed upon term.

SPECIAL REVENUE FUNDS - Are those which have been created in accordance with the requirements of State and Federal statutes or which require that the funds be used only for specific purposes.

Acronyms

Acronym	Description
ABAG	Association of Bay Area Governments
ADA	American Disabilities Act
AFIS	Automated Fingerprint Identification System
AICP	American Institute of Certified Planners
AMA	American Museum Association
A/P	Accounts Payable
APA	American Payroll Association
APA	American Planning Association
APWA	American Public Works Association
A/R	Accounts Receivable
ARPA	American Rescue Plan Act
ARRA	Asphalt Recycling & Reclaiming Association
ASCAP	American Society of Composers, Authors & Performers
ASIS	American Society for Industrial Security
ATAP	Association of Threat Assessment Professionals
AWS	Automated Warrant System
BAAQMD	Bay Area Air Quality Management District
BFB	Beginning Fund Balance
BOMA	Building Owners Managers Association
BVP	Bulletproof Vest Program
CABO	Certified Association of Building Officials
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CAHN	California Association of Hostage Negotiators
CALPELRA	California Public Employers Labor Relations Association
CAPE	California Association of Property & Evidence
CAPIO	California Association of Public Information Officers
CBO	City Building Official
CATO	California Association of Tactical Officers
CCUG	California CLETS Users Group
CDBG	Community Development Block Grant
CERT	Community Emergency Response Team
CESA	California Emergency Services Association
CEQA	California Environmental Quality Act
CFCIA	California Finance Crimes Investigation Association
CFD	Community Facilities Districts
CHIA	California Homicide Investigators Association
CHP	California Highway Patrol
CIP	Capital Improvement Plan
CIPR	Capital Improvement Plan Reserve
CJIC	Criminal Justice Information Control
CLEARS	California Law Enforcement Association of Records Supervisor
CLETEP	California Law Enforcement Technology Equipment Purchase
CLETS	California Law Enforcement Telecommunication System
CMA	Congestion Management Association
CMEA	Campbell Municipal Employees Association
CMP	Congestion Management Program
CMTA	California Municipal Treasurers Association
CNOA	California Narcotics Officers Association
CNT	Crisis Negotiation Team
COP	Certificates of Participation
CPCEA	Campbell Police Civilian Employees Association
CPOA	California Police Officers Association

Acronym	Description
CPR	Cardio Pulmonary Resuscitation
CPRS	California Parks & Recreation Society
CSAIA	California Sexual Assault Investigation Association
CSMFO	California Society of Municipal Finance Officers
CSO	Community Service Officer
CSRT	Crime Scene Response Team
CUHSD	Campbell Union High School District
CUSD	Campbell Union School District
CWSA	California Warrant Specialist Association
DA	District Attorney
DCBA	Downtown Campbell Business Association
DOIR	Department of Industrial Relations
DRC	Development Review Committee
DUI	Driving Under the Influence of Drugs or Alcohol
EBS	Employee Benefit Specialists
ECOMM	Emergency Communications
EIR	Environmental Impact Report
EMPG	Emergency Management Performance Grant
EOC	Emergency Operations Center
EOS	Employer & Occupational Services
ERAF	Educational Revenue Augmentation Fund
ESCO	Energy Service Company
ESRI	Environmental Systems Research Institute, Inc.
EVOC	Emergency Vehicle Operations Course
FBI	Federal Bureau of Investigation
FOHT	Friends of the Heritage Theatre
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principals
GASB	Government Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GPS	Global Positioning System
HCD	Housing & Community Development
HDC	Historic Downtown Campbell
HDDTA	High Density Drug Trafficking Area
HSIP	Highway Safety Improvement Program
HPB	Historic Preservation Board
HR	Human Resources
HVAC	Heating Ventilation Air Conditioning`
ID	Identification
IAPE	International Association of Property & Evidence
ICC	International Code Council
ICMA	International City Management Association
ICS	Incident Command System
IIPP	Injury/Illness Prevention Program
IMLA	International Municipal Lawyer’s Association
IMSA	International Municipal Signal Association
IMIU	Information Management Interface Unit
ISU	Investigative Services Unit
IT	Information Technology
ITE	Institute of Transportation Engineering
ITS	Intelligent Transportation Systems
IVR	Interactive Voice Response System
JAG	Justice Assistance Grant

Acronym	Description
LAFCO	Local Agency Formation Commission
LAIF	Local Agency Investment Fund
LCC	League of California Cities
LEEC	Law Enforcement Executive Council
LED	Light Emitting Diodes
LID	Local Improvement District
LLD	Lighting & Landscape District
LLEBG	Local Law Enforcement Block Grant
MAC	Moves, Adds & Changes
MAIT	Major Accident Investigation Team
MERGE	Mobile Emergency Response Group & Equipment
MIC	Millmen and Industrial Carpenters
MISAC	Municipal Information Systems Association of California
MMANC	Municipal Management Assistants Northern California
MOU	Memorandum of Understanding
MTC	Metropolitan Transportation Commission
MTEP	Management Talent Exchange Program
NAFTO	National Association of Field Training Officers
NAGBOR	Net Adjusted Gross Box Office Receipts
NEMA	National Electrical Manufacturers Association
NPDES	National Pollution Discharge Elimination System
NOCA	North of Campbell Avenue
NRPA	National Recreation Parks Association
NTOA	National Tactical Officers Association
NTMP	Neighborhood Traffic Management Plan
OC	Oleoresin Capsicum
OCBH	Orchard City Banquet Hall
OPEB	Other Post-Employment Benefits
OTS	Office of Traffic Safety
PARS	Public Agency Retirement System
PAS	Passive Alcohol Sensor
PCI	Pavement Condition Index
PDA	Priority Development Area
PEP	Personal Emergency Preparedness
PERS	Public Employees' Retirement System
PG&E	Pacific Gas and Electric
PLAN JPA	Pooled Liability Assurance Network Joint Powers Authority
POA	Police Officers' Association
POST	Peace Officers Training Standards
PPE	Personal Protective Equipment
PPT	Permanent Part-Time
PSA	Public Safety Assistant
PW	Public Works
R&CS	Recreation & Community Services
RFP	Request for Proposal
RMS	Records Management Systems
RPTTF	Redevelopment Agency Property Tax Trust Fund
RSS	Real Simple Syndication
RWQCB	Regional Water Quality Control Board
SA	Successor Agency
SAN	Storage Area Network
SANCRA	Sports Association of Northern California Recreation Agencies
SARC	Site & Architectural Review Committee
SCBA	Self-Contained Breathing Apparatus
SCC	Santa Clara County

Acronym	Description
SCCCA	Santa Clara County Cities Association
SCCAPO	Santa Clara County Association of Planning Officials
SCCATO	Santa Clara County Association of Training Officers
SCCFD	Santa Clara County Fire Department
SCCSET	Santa Clara County Special Enforcement Team
SCVIU	Santa Clara Valley Intelligence Unit
SCVWD	Santa Clara Valley Water District
SLETS	Sheriff's Law Enforcement Telecommunication System
SIR	Self Insured Retention
SOCA	South of Campbell Avenue
SSD	Special Services Division
SV-ITS	Silicon Valley-Intelligent Transportation Systems
SVACA	Silicon Valley Animal Control Authority
SVMG	Silicon Valley Manufacturing Group
SVRIP	Silicon Valley Regional Interoperability Project
SWAT	Special Weapons & Tactics
TABS	Tax Allocation Bonds
TOT	Transient Occupancy Tax
TRB	Transportation Resources Board
UPS	Uninterruptible Power Supply
URL	Uniform Resource Locator
URM	Un-reinforced Masonry
VC	Vehicle Codes
VMC	Valley Medical Center
VPN	Virtual Private Network
VTA	Valley Transportation Authority
WAMA	Western American Museum Association
WMD	Weapons of Mass Destruction
WWW	World Wide Web